

THE STATE OF TEXAS §
COUNTY OF CAMERON §

BE IT REMEMBERED on the 30th day of April 2026, there was conducted a Regular Meeting of the Cameron County Regional Mobility Authority, at the CCRMA Administrative Office, 3470 Carmen Avenue, Suite 5 thereof, in Rancho Viejo, Texas, for the purpose of transacting any and all business that may lawfully be brought before the same.

THE BOARD MET AT:
12:00 P.M.

PRESENT:
FRANK PARKER, JR.
CHAIRPERSON

MICHAEL SCAIEF
VICE CHAIRMAN

ARTURO A. NELSON
SECRETARY

AL VILLARREAL
TREASURER

MARK ESPARZA
DIRECTOR

LEO R. GARZA
DIRECTOR

ALBERT GARZA, III
DIRECTOR

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The Meeting was called to order by Chairman Parker, at 12:00 P.M. At this time, the Board considered the following matters as per CCRMA Agenda posted on the CCRMA’s website and physically at 3470 Carmen Avenue, Suite 5, Rancho Viejo, Texas, on this 24th day of April 2026 at 8:25 A.M.

PUBLIC COMMENTS

1 PUBLIC COMMENTS

None.

ACTION ITEMS

2-A Consideration and Approval of the March 26, 2026 Regular Meeting Minutes.

Director Esparza moved to approve the March 26, 2026, Regular Meeting Minutes. The motion was seconded by Secretary Nelson and carried unanimously.

NOTE: Director Leo Garza arrived at 12:04 pm.

2-B Acknowledgement of Claims.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board that affidavits were filed by Vice Chairman Scaief, Director Esparza, and Director Leo Garza for Inv.# 6656 for TRB Capital Markets, LLC DBA Estrada Hinojosa, and Director Albert Garza III for Inv. #2026-050 for GDJ Engineering and would be abstaining from discussion and voting

Mr. Victor Barron, RMA Chief Financial Officer, went over the Claims and presented them into the record.

Secretary Nelson moved to acknowledge the Claims as presented. The motion was seconded by Treasurer Villarreal and carried as follows:

Ayes: Chairman Parker, Treasurer Villarreal, and Secretary Nelson

Nays: n/a

Abstain: Vice Chairman Scaief, Director Leo Garza, Director Esparza, and Director Albert Garza III

The Claims are as follows:

2-C Approval of Claims.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board that an affidavit was filed by Director Albert Garza, III for Inv. #2026-059 for the N. Williams Road Project and Inv. #2026-065 for the Dana Road Project and would be abstaining from discussion and voting.

Mr. Victor Barron, RMA Chief Financial Officer, went over the Claims and presented them into the record.

Director Esparza moved to approve the Claims as presented. The motion was seconded by Vice Chairman Scaief and carried as follows:

Ayes: Chairman Parker, Vice Chairman Scaief, Treasurer Villarreal, Secretary Nelson, Director Leo Garza, and Director Esparza

Nays: n/a

Abstain: Director Albert Garza III

The Claims are as follows:

2-D Consideration and Approval of the Financial Statements for the Month of March 2026.

Mr. Victor Barron, RMA Chief Financial Officer, went over the Financial Statement for the month of March 2026. Mrs. Janett Huerta, Toll Operations Administrator, went over the Toll Operations report for the month of March 2026.

Director Esparza moved to approve the Financial Statements for the month of March 2026. The motion was seconded by Director Leo Garza and carried unanimously.

The Financials are as follows:

2-E Consideration and Approval of Quarterly Investment Report for the Period Ending February 28, 2026.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board that affidavits were filed by Vice Chairman Scaief, Director Esparza and Director Leo Garza and would be abstaining from discussion and voting.

Mr. Victor Barron, RMA Chief Financial Officer, presented the Quarterly Investment Report for the Period Ending February 28, 2026. Staff Recommended Approval.

Secretary Nelson moved to approve the Quarterly Investment Report for the Period Ending February 28, 2026. The motion was seconded by Treasurer Villarreal and carried as follows:

Ayes: Chairman Parker, Treasurer Villarreal, Secretary Nelson and Director Albert Garza III

Nays: n/a

Abstain: Vice Chairman Scaief, Director Leo Garza, and Director Esparza

The Quarterly Investment Report is as follows:

2-F Consideration and Approval of a Resolution Regarding the East Loop Economically Disadvantaged Counties Program Application and Authorizing Chairman Parker to Sign any Necessary Documents.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve a Resolution Regarding the East Loop Economically Disadvantaged Counties Program Application and Authorizing Chairman Parker to sign any necessary documents. Mr. Sepulveda further advised that this was an opportunity to decrease the local match required for utilizing federal funds. Staff recommended approval.

Treasurer Villarreal moved to approve the Resolution Regarding the East Loop Economically Disadvantaged Counties Program Application and Authorizing Chairman Parker to Sign any necessary documents. The motion was seconded by Director Leo Garza and carried unanimously.

The Resolution is as follows:

2-G Consideration and Approval of Resolution in Support of the Future Interstate Highway Formula Program.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve a Resolution in Support of the Future Interstate Highway Formula Program. Mr. Sepulveda further advised that we just recently joined the Ports-to-Plains Alliance which supports Interstate 27 and goes from Laredo north to Amarillo. CCRMA supports Interstate 27 because of the connectivity it will eventually provide to Cameron County. Mr. Sepulveda also advised that there is a possibility that Interstate 2 could be designated as Interstate 27 since it is already designated and eligible for federal funding. Staff recommended approval.

Secretary Nelson moved to approve of Resolution in Support of the Future Interstate Highway Formula Program. The motion was seconded by Treasurer Villarreal and carried unanimously.

The Resolution is as follows:

2-H Consideration and Approval of Resolution in Support of the Future Interstate Feasibility Study for Heartland Expressway, Theodore Roosevelt Express, and a Portion of Ports-to-Plains High Priority Corridors.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve a Resolution in support of the Future Interstate Feasibility Study for Heartland Express, Theodore Roosevelt Express, and a Portion of Ports-to-Plains High Priority Corridors. Mr. Sepulveda also advised that at this time it is not certain if TxDOT will be moving forward with the feasibility studies, however, CCRMA would like to work with Cameron and Webb Counties to support Interstate 27 which would provide an opportunity to have connectivity for Cameron County from the Port of Brownsville to Laredo. Staff recommended approval.

Director Esparza moved to approve the Resolution in Support of the Future Interstate Feasibility Study for Heartland Expressway, Theodore Roosevelt Express, and a Portion of Ports-to-Plains High Priority Corridors. The motion was seconded by Director Leo Garza and carried unanimously.

The Resolution is as follows:

2-I Consideration and Approval of Payment of Invoice and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project.

Mr. Victor Barron, RMA Chief Financial Officer, advised the board of the need to approve the payment of Invoice and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project. Mr. Barron further advised that Pay App #10 for Anahuac Infrastructure LLC is in the amount of \$50,000. Staff recommended approval.

Vice Chairman Scaief moved to approve the Payment of Invoice and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project. The motion was seconded by Director Esparza and carried unanimously.

2-J Consideration and Approval to Award Bid No. 2026-001 for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project to Ziwa Corporation in the amount of \$65,592.14.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve the Award of Bid No. 2026-001 for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project to Ziwa Corporation in the amount of \$65,592.14. Mr. Sepulveda further advised that five (5) bids were received for the project, and the project architect recommends hiring the lowest bidder, Ziwa Corporation, in the amount of \$65,592.14. Staff recommended approval.

Vice Chairman Scaief moved to approve to Award Bid No. 2026-001 for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project to Ziwa Corporation in the amount of \$65,592.14. The motion was seconded by Director Leo Garza and carried unanimously.

2-K Consideration and Approval of a Construction Contract with Ziwa Corporation for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve the Construction Contract with Ziwa Corporation for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project. Mr. Sepulveda further advised that the contract had been prepared by our legal counsel. Staff recommended approval.

Director Esparza moved to approve the Construction Contract with Ziwa Corporation for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project. The motion was seconded by Director Leo Garza and carried unanimously.

The Contract is as follows:

2-L Consideration and Authorization to Utilize Job Order Contract via Choice Partners with A&I Custom Manufacturing for the Purchase and Installation of a Generator for the Cameron County Regional Mobility Authority Toll Operations Building.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to authorize CCRMA to Utilize Job Order Contract via Choice Partners with A&I Custom Manufacturing for the Purchase and Installation of a Generator for the Cameron County Regional Mobility Authority Toll Operations Building. Mr. Sepulveda further advised this generator is for the tolls facility to support our back-office system in case of power outages. Staff recommended approval in the amount of \$59,573.48.

Secretary Nelson moved to approve the Job Order Contract via Choice Partners with A&I Custom Manufacturing for the Purchase and Installation of a Generator for the Cameron County Regional Mobility Authority Toll Operations Building. The motion was seconded by Director Leo Garza and carried unanimously.

The Contract is as follows:

2-M Consideration and Approval of Amendment Number One to General Consulting Civil Engineering Services Contract Between R.R.P. Consulting Engineers, L.L.C. and the Cameron County Regional Mobility Authority.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Amendment Number One to General Consulting Civil Engineering Services Contract Between R.R.P. Consulting Engineers, L.L.C. and the Cameron County Regional Mobility Authority. Mr. Sepulveda further advised that this amendment is to the master agreement we currently have with R.R.P. Consulting Engineers and the contract needs to include an amount since our projects use federal funds. The contract will be increased by \$10 million, however, that does not mean the entire amount will be utilized. Furthermore, the amount is also used to fund the work performed by subconsultants hired by R.R.P. Consulting Engineers. Staff recommended approval.

Director Esparza moved to approve Amendment Number One to General Consulting Civil Engineering Services Contract Between R.R.P. Consulting Engineers, L.L.C. and the Cameron County Regional Mobility Authority. The motion was second by Treasurer Villarreal and carried unanimously.

The Amendment is as follows:

2-N Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 8 with R.R.P. Consulting Engineers, L.L.C. for the Old Alice Road Construction Phase Services.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Supplemental Work Authorization No. 1 to Work Authorization No. 8 with R.R.P. Consulting Engineers, L.L.C. for the Old Alice Road Construction Phase Services. Mr. Sepulveda further advised that the first advertisement for construction bids for Old Alice Road will be in the Brownsville Herald on Sunday, May 2nd, and this supplemental is for professional construction engineering services associated with the construction of the project. Mr. Sepulveda also advised that CCRMA would follow all Federal Funding guidelines to meet compliance. Staff recommended approval.

Vice Chairman Scaief moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 8 with R.R.P. Consulting Engineers, L.L.C. for the Old Alice Road Construction Phase Services. The motion was seconded by Director Esparza and carried unanimously.

The Supplemental Work Authorization is as follows:

2-O Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 6 with R.R.P. Consulting Engineers, L.L.C. for the SH 550 Bridge Maintenance and Rehabilitation Solutions.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Supplemental Work Authorization No. 1 to Work Authorization No. 6 with R.R.P. Consulting

Engineers, L.L.C. for the SH 550 Bridge Maintenance and Rehabilitation Solutions. Mr. Sepulveda further advised this supplemental is for professional services required for the repairs needed on SH 550 NB Ramp due to the recent accident. Mr. Sepulveda also advised that the consultant will also work on an inventory of all SH 550 signage to make sure that we are in compliance with interstate standards and these recommendations will be brought to the board. Staff recommended Approval.

Director Leo Garza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 6 with R.R.P. Consulting Engineers, L.L.C. for the SH 550 Bridge Maintenance and Rehabilitation Solutions. The motion was seconded by Vice Chairman Scaief and carried unanimously.

The Supplemental Work Authorization is as follows:

2-P Consideration and Approval of Supplemental Work Authorization 1 to Work Authorization No. 4 with R.R.P. Consulting Engineers, L.L.C. for the Americans with Disability Act Upgrades to CCRMA Buildings.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Supplemental Work Authorization 1 to Work Authorization No. 4 with R.R.P. Consulting Engineers, L.L.C. for the Americans with Disabilities Act Upgrades to CCRMA Buildings. Mr. Sepulveda further advised this work authorization is for construction inspection services associated with the contract awarded to Ziwa Corporation for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project. Staff recommended approval.

Director Leo Garza moved to approve Supplemental Work Authorization 1 to Work Authorization No. 4 with R.R.P. Consulting Engineers, L.L.C. for the American with Disability Act Upgrades to CCRMA Buildings. The motion was seconded by Director Esparza and carried unanimously.

The Supplemental Work Authorization is as follows:

2-Q Consideration and Approval of Supplemental Work Authorization No. 3 to Work Authorization No. 2 with R.R.P. Consulting Engineers, L.L.C. for the Outer Parkway Project.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Supplemental Work Authorization No. 3 to Work Authorization No. 2 with R.R.P. Consulting Engineers, L.L.C. for the Outer Parkway Project. Mr. Sepulveda further advised this is for the tie in from the Outer Parkway to the SPI 2nd Access Project. Mr. Sepulveda also advised that TxDOT has requested an analysis on the roundabouts and the culverts as a result of the discussions that have been held on the environmental document. Staff recommended approval.

Vice Chairman Scaief moved to approve Supplemental Work Authorization No. 3 to Work Authorization No. 2 with R.R.P. Consulting Engineers, L.L.C. for the Outer Parkway Project. The motion was seconded by Secretary Nelson and carried unanimously.

The Supplemental Work Authorization is as follows:

2-R Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 18 with R.R.P. Consulting Engineers, L.L.C. for the Flor de Mayo Project.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Supplemental Work Authorization No. 1 to Work Authorization No. 18 with R.R.P. Consulting Engineers, L.L.C. for the Flor de Mayo Project. Mr. Sepulveda further advised that the feasibility study on the Mexican side has been completed and the next step is to get the approval of the Mexican Government for the use of federal funding. Staff recommended approval.

Secretary Nelson moved to approve Supplemental Work Authorization No. 1 to work Authorization No. 18 with R.R.P. Consulting Engineers, L.L.C. for the Flor de Mayo Project. The motion was seconded by Treasurer Villarreal and carried unanimously.

The Supplemental Work Authorization is as follows:

2-S Consideration and Approval of Work Authorization No. 14 with GDJ Engineering, LLC for the Proposed Rancho Viejo Pavilion Geotechnical Engineering Project.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board that an affidavit was filed by Director Albert Garza III and would be abstaining from discussion and voting.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Work Authorization No. 14 with GDJ Engineering, LLC for the Proposed Rancho Viejo Pavilion Geotechnical Engineering Project. Mr. Sepulveda further advised there is an Interlocal Agreement with Town of Rancho Viejo for the park project, and this is for the geotechnical services required for the project. Staff recommended approval.

Director Esparza moved to approve Work Authorization No. 14 with GDJ Engineering, LLC for the Proposed Rancho Viejo Pavilion Geotechnical Engineering Report. The motion was seconded by Director Leo Garza and carried as follows:

Ayes: Chairman Parker, Vice Chairman Scaief, Treasurer Villarreal, Secretary Nelson Director Leo Garza, and Director Mark Esparza

Nays: n/a

Abstain: Director Albert Garza, III

The Work Authorization is as follows:

Note: Agenda Items 2-T through 2-V were all taken in one motion.

2-T Consideration and Authorization for Cameron County Regional Mobility Authority to Submit a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Wide Sign Inventory Project and to Authorize the Chairman to Sign the Necessary Documents.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve and authorize Cameron County Regional Mobility Authority to Submit a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Wide Sign Inventory Project and to Authorize the Chairman to Sign the Necessary Documents. Mr. Sepulveda further advised that we coordinated with the City of Brownsville, City of Harlingen, and Cameron County to submit one application as a county-wide plan to increase the opportunity to receive federal funds. Staff recommended approval.

Director Esparza moved to approve and Authorize Cameron County Regional Mobility Authority to Submit a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Wide Sign Inventory Project and to Authorize the Chairman to Sign the Necessary Documents. The motion was seconded by Secretary Nelson and carried unanimously.

2-U Consideration and Authorization for Cameron County Regional Mobility Authority to assist Cameron County with the Development and Submittal of a Safe Streets and Roads for All funding (SS4A) Grant Application for the Cameron County Safety Improvements at High Injury Network Corridors Project.

Director Esparza moved to approve and Authorize Cameron County Regional Mobility Authority to assist Cameron County with the Development and Submittal of a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Safety Improvements at High Injury Network Corridors Project. The motion was seconded by Secretary Nelson and carried unanimously.

2-V Consideration and approval of Work Authorization No. 2 with HDR Engineering, Inc., for the FY 26 SS4A Grant Application Support for the Cameron County Wide Sign Inventory Projects and the Cameron County Safety Improvements at High Injury Network Corridors Project.

Director Esparza moved to approve Work Authorization No. 2 with HDR Engineering, Inc. for the FY 26 SS4A Grand Application Support for the Cameron County Wide Sign Inventory Projects and the Cameron County Safety Improvements at High Injury Network Corridors Project. The motion was seconded by Secretary Nelson and carried unanimously.

The Work Authorization is as follows:

2-W Consideration and Approval for Cameron County Regional Mobility Authority Staff to Advertise and Solicit Requests for Proposals for Developing SH 550 Lighting Systems Maintenance Recommendations.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Cameron County Regional Mobility Authority Staff to Advertise and Solicit Request for Proposals for Developing SH 550 Lighting Systems Maintenance Recommendations. Mr. Sepulveda further advised that a survey was conducted of the lighting system and improvements are needed. Mr. Sepulveda also advised that a bid package will be put together for the lighting improvements needed along SH 550 and

there will also be a plan in place for future outages. Staff recommended approval.

Secretary Nelson moved to approve Cameron County Regional Mobility Authority Staff to Advertise and Solicit Requests for Proposals for Developing SH 550 Lighting Systems Maintenance Recommendations. The motion was seconded by Treasurer Villarreal and carried unanimously.

2-X Consideration and Approval of an Agreement between the Revenue Markets, Inc. and Cameron County Regional Mobility Authority for a Toll Back Office Systems Design.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve an Agreement between The Revenue Markets, Inc. and Cameron County Regional Mobility Authority for a Toll Back Office Systems Design. Mr. Sepulveda further advised that with the CCRMA's current back-office system our tag is not interoperable with the County International Bridges and Coastal Parks System. Mr. Sepulveda also advised that The Revenue Markets, Inc. (TRMI) has been the County toll system vendor for the last forty years, and connecting into this system would minimize any disruption to the County and all reporting would remain the same. Furthermore, TRMI is the vendor for many of our future partners thus further assisting with the interoperability of FUEGO Tag. Mr. Sepulveda also advised that TRMI has agreed to payments being made in installments and would be paid as stipulated in the agreement. Staff recommended approval subject to final legal review.

Vice Chairman Scaief moved to approve the Agreement between the Revenue Markets, Inc. and Cameron County Regional Mobility Authority for a Toll Back Office Systems Design subject to final legal review. The motion was seconded by Secretary Nelson and carried unanimously.

The Agreement is as follows:

2-Y Discussion and Possible Action regarding a request from U.S. Customs and Border Protection (CBP) Department of Homeland Security for a Right of Entry and Survey and Site Assessment (ROE-S) on property owned by Cameron County Regional Mobility Authority.

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve a Request from U.S. Customs and Boarder Protection (CBP) Department of Homeland Security for a Right of Entry for Survey and Site Assessment (ROE-S) on property owned by Cameron County Regional Mobility Authority. Staff Recommended approval.

Vice Chairman Scaief moved to approve the Request from U.S. Customs and Border Protection (CBP) Department of Homeland Security for a Right of Entry for Survey and Site Assessment (ROE-S) on property owned by Cameron County Regional Mobility Authority. The motion was seconded by Secretary Nelson and carried unanimously.

Director Leo Garza motioned to go into Executive Session at 1:11 pm. The motion was seconded by Director Esparza and carried unanimously.

3. EXECUTIVE SESSION

- 3-A Confer with Cameron County Regional Mobility Authority Legal Counsel Regarding Legal Issues Relating to Incident at the SH 550 Northbound Direct Connector Pursuant to V.T.C.A., Government Code, Section 551.071 (1).
- 3-B Confer with Legal Counsel for the Cameron County Regional Mobility Authority Regarding Legal Issues with the Use of Certain Cameron County Regional Mobility Authority Property Pursuant to V.T.C.A., Government Code, Sections 551.071 and 551.072.

Secretary Nelson motioned to come back from Executive Session at 1:35 pm. The motion was seconded by Director Leo Garza and carried unanimously.

4. Possible Action Relative to Executive Session

4-A Possible Action

Director Esparza moved to proceed as discussed. The motion was seconded by Director Leo Garza and carried unanimously.

4-B Possible Action

Director Esparza moved to proceed as discussed. The motion was seconded by Director Leo Garza and carried unanimously.

ADJOURNMENT

There being no further business to come before the Board and upon motion by Director Leo Garza and seconded by Director Esparza and carried unanimously, the meeting was **ADJOURNED** at 1:37 P.M.

APPROVED this 28th day of May 2026.


CHAIRMAN FRANK PARKER, JR.

ATTESTED: 
ARTURO A. NELSON, SECRETARY



IMPROVING MORE THAN JUST ROADS

POSTED ON WEB

04/24/2026

AT 8:25 AM

AGENDA
Regular Meeting of the Board of Directors
of the
Cameron County Regional Mobility Authority
3470 Carmen Avenue, Suite 5
Rancho Viejo, Texas 78575
April 30, 2026
12:00 PM

PUBLIC COMMENTS:

1. Public Comments.

ITEMS FOR DISCUSSION AND ACTION:

2. Action Items.

- A. Consideration and Approval of the March 26, 2026 Regular Meeting Minutes.**
- B. Acknowledgement of Claims.**
- C. Approval of Claims.**
- D. Consideration and Approval of the Financial Statements for the Month of March 2026.**
- E. Consideration and Approval of Quarterly Investment Report for the Period Ending February 28, 2026.**
- F. Consideration and Approval of a Resolution Regarding the East Loop Economically Disadvantaged Counties Program Application and Authorizing Chairman Parker to Sign Any Necessary Documents.**
- G. Consideration and Approval of Resolution in Support of the Future Interstate Highway Formula Program.**
- H. Consideration and Approval of Resolution in Support of the Future Interstate Feasibility Study for Heartland Expressway, Theodore Roosevelt Express, and a Portion of Ports-to-Plains High Priority Corridors.**
- I. Consideration and Approval of Payment of Invoice and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project.**

- J. Consideration and Approval to Award Bid No. 2026-001 for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project to Ziwa Corporation in the amount of \$65,592.14.**
- K. Consideration and Approval of a Construction Contract with Ziwa Corporation for the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project.**
- L. Consideration and Authorization to Utilize Job Order Contract via Choice Partners with A&I Custom Manufacturing for the Purchase and Installation of a Generator for the Cameron County Regional Mobility Authority Toll Operations Building.**
- M. Consideration and Approval of Amendment Number One to General Consulting Civil Engineering Services Contract Between R.R.P. Consulting Engineers, L.L.C and the Cameron County Regional Mobility Authority.**
- N. Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 8 with R.R.P. Consulting Engineers, L.L.C. for the Old Alice Road Construction Phase Services.**
- O. Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 6 with R.R.P. Consulting Engineers, L.L.C for the SH 550 Bridge Maintenance and Rehabilitation Solutions.**
- P. Consideration and Approval of Supplemental Work Authorization 1 to Work Authorization No. 4 with R.R.P. Consulting Engineers, L.L.C. for the Americans with Disabilities Act Upgrades to CCRMA Buildings.**
- Q. Consideration and Approval of Supplemental Work Authorization No. 3 to Work Authorization No. 2 with R.R.P. Consulting Engineers, L.L.C. for the Outer Parkway Project.**
- R. Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 18 with R.R.P. Consulting Engineers, L.L.C. for the Flor de Mayo Project.**
- S. Consideration and Approval of Work Authorization No. 14 with GDJ Engineering, LLC for the Proposed Rancho Viejo Pavilion Geotechnical Engineering Project.**
- T. Consideration and Authorization for Cameron County Regional Mobility Authority to Submit a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Wide Sign Inventory Project and to Authorize the Chairman to Sign the Necessary Documents.**
- U. Consideration and Authorization for Cameron County Regional Mobility Authority to assist Cameron County with the Development and Submittal of a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Safety Improvements at High Injury Network Corridors Project.**

V. Consideration and Approval of Work Authorization No. 2 with HDR Engineering, Inc., for the FY26 SS4A Grant Application Support for the Cameron County Wide Sign Inventory Project and the Cameron County Safety Improvements at High Injury Network Corridors Project.

W. Consideration and Approval for Cameron County Regional Mobility Authority Staff to Advertise and Solicit Requests for Proposals for Developing SH 550 Lighting Systems Maintenance Recommendations.

X. Consideration and Approval of an Agreement between The Revenue Markets, Inc. and Cameron County Regional Mobility Authority for a Toll Back Office System Design.

Y. Discussion and Possible Action Regarding a request from U.S. Customs and Border Protection (CBP) Department of Homeland Security for a Right of Entry for Survey and Site Assessment (ROE-S) on property owned by Cameron County Regional Mobility Authority.

3. Executive Session.

A. Confer with Cameron County Regional Mobility Authority Legal Counsel Regarding Legal Issues Related to Incident at the SH 550 Northbound Direct Connector Pursuant to V.T.C.A., Government Code, Section 551.071 (1).

B. Confer with Legal Counsel for the Cameron County Regional Mobility Authority Regarding Legal Issues with the Use of Certain Cameron County Regional Mobility Authority Property, Pursuant to V.T.C.A., Government Code, Sections 551.071 and 551.072.

4. Action Relative to Executive Session.

A. Possible Action.

B. Possible Action.

ADJOURNMENT:

Signed this 24th day of April 2026


Frank Parker, Jr.
Chairman

NOTE:

Participation by Telephone Conference Call – One or more members of the CCRMA Board of Directors may participate in this meeting through a telephone conference call, as authorized by Sec. 370.262, Texas Transportation Code. Each part of the telephone conference call meeting that by law must be open to the public shall be audible to the public at the meeting location and will be recorded. On conclusion of the meeting, the recording will be made available to the public.

2-B ACKNOWLEDGEMENT OF CLAIMS.

Claims for Acknowledgement

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY Claims April 22, 2026



Admin Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Burton McCumber & Longoria, LLP	01165234	\$ 8,500.00	Financial Statement Audit FY2025	Indirect	Admin Oper
Ashley Montemayor	Travel AM 426	11.60	Travel Reimb. AM April 2026	Indirect	Admin Oper
Victor J. Barron	Travel VJB 426	81.06	Travel Reimbursement VJB April 2026	Indirect	Admin Oper
TRB Capital Markets, LLC DBA Estrada Hinojosa	6656	5,000.00	Continuing Disclosure Prep Fee FYE 2025	Indirect	Admin Oper
NRG Energy, Inc	119013326256	78.10	Electrical Service Ste 8 April 2026	Indirect	Admin Oper
Pathfinder Public Affairs, Inc	99	15,000.00	Consulting Services March 2026	Indirect	Admin Oper
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA4-03	615.48	ADA Upgrades for CCRMA Bldg. 01-2026 to 03/2026	Indirect	Admin Oper
Toshiba Financial	580434983	460.28	Copier Lease Rental May 2026	Indirect	Admin Oper
Union Pacific Railroad Company	90159361	10,962.39	Harlinge Bypass Proj. April 2026	Rail Relocation	Admin Oper
Total Admin Operations		<u>\$ 40,708.91</u>			

TRZ Projects

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Union Pacific Railroad Company	90159361	\$ 2,877.62	Harlinge Bypass Proj. April 2026	Rail Relocation	TRZ
Total TRZ Projects		<u>\$ 2,877.62</u>			

Toll Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Ashley Montemayor	Travel AM 426	\$ 68.88	Travel Reimb. AM April 2026	Indirect	Toll Oper
FRANCISCO J SANMIGUEL	Reimb. FSM 0126	356.70	Emp. Reimbursement FSM - Jan. 2026	Indirect	Toll Oper
FRANCISCO J SANMIGUEL	ReimbFSM 1225	616.00	Emp. Reimbursement FSM - Nov. & Dec. 2025	Indirect	Toll Oper
OPI Self Storage II	Storage C028&15 0526	350.00	Monthly Storage Rental May 2026	Indirect	Toll Oper
Public Utilities Board	588837 0426	175.70	Electrical Service for 180042 SH 550 April 2026	Direct Connectors - SH550	Toll Oper
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA4-03	615.47	ADA Upgrades for CCRMA Bldg. 01-2026 to 03/2026	Indirect	Toll Oper
Matthew T Walker	225	315.00	Toll Road Closure SH550 4.8.26	Indirect	Toll Oper
Victor Alvarado	226	405.00	SH 550 Toll Road Closure 04.09.2026	Indirect	Toll Oper
Total Toll Operations		<u>\$ 2,902.75</u>			
Admin Operations		\$ 40,708.91			
TRZ Projects		2,877.62			
Toll Operations		2,902.75			
Total Transfers		<u>\$ 46,489.28</u>			

Reviewed by:

Lily Anne Garcia-Flores,
Administrative Assistant

LAF 4.22.26

Monica R. Ibarra,
Accountant

MRI 4.22.26

Victor J. Barron,
Chief Financial Officer

VJB 4.22.26

Pete Sepulveda Jr,
Executive Director

PS 4.22.26



CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
Claims April 15, 2026

Admin Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Amazon Capital Services	16KQ-93Y6-3CYD	\$ 211.86	Supplies for Departments March 2026	Indirect	Admin. Oper
Bank of New York Mellon	00252-26-0117422	1,907.50	Texas Revenue & Tax Bonds Series 2015 04/2025 to 03/2026	Indirect	Admin. Oper
Bank of New York Mellon	00252-26-0118305	2,625.00	Refunding Bonds, Series 2025 12/11/25 to 12/10/26	Indirect	Admin. Oper
CDW Government LLC, CDW Government	A155U7V	929.75	Cyberpower 1500VA Mini Tower UPS	Indirect	Admin. Oper
CheckMark	811 0326	82.50	TimeClock Service for March 2026	Indirect	Admin. Oper
Alejandro Garcia	MileageAG 0226	63.07	Travel Reimbursement AG Feb. 2026	Indirect	Admin. Oper
Mega LLC	2181	750.00	Janitorial Services March 2026	Indirect	Admin. Oper
MPC Studios, Inc	36446	491.50	Website Hosting April 2026	Indirect	Admin. Oper
Ports-To-Plains Alliance	3126	10,000.00	Port to Plains Chairman Level Membership 2026	Indirect	Admin. Oper
RingCentral, Inc.	CD_001398464	382.83	Telephone Service April 2026	Indirect	Admin. Oper
Rentfro, Irwin, & Irwin, P.L.L.C	3656	5,074.00	Legal Services for March 2026	Indirect	Admin. Oper
AIM Media Texas	40016751-0326	1,757.00	3010-BH Classified Legal Invitation to BID 2026-001	Indirect	Admin. Oper
Charter Communications	185525901040126	774.06	Internet Service Admin- Tolls April 2026	Indirect	Admin. Oper
Valley Municipal Utility District	2030007806 326	41.74	Water & Sewage Usage Ste. 7 March 2026	Indirect	Admin. Oper
Valley Municipal Utility District	2030007907 326	39.90	Water & Sewage Usage Ste. 6 March 2026	Indirect	Admin. Oper
Valley Municipal Utility District	2030008005 326	39.86	Water & Sewage Usage Ste. 4 March 2026	Indirect	Admin. Oper
Valley Municipal Utility District	2030008105 326	39.90	Water & Sewage Usage Ste. 3 March 2026	Indirect	Admin. Oper
Valley Municipal Utility District	2030008306 326	40.24	Water & Sewage Usage St. 8 March 2026	Indirect	Admin. Oper
Valley Municipal Utility District	2030008406 326	38.87	Water & Sewage Usage Ste. 5 March 2026	Indirect	Admin. Oper
Total Admin Operations		<u>\$ 25,289.58</u>			

TRZ Projects

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
GDI Engineering	2026-050	\$ 8,967.84	MPO Proj. Coord. March 2026	Indirect	TRZ
JWH and Associates, Inc.	1026 - 01	3,000.00	North Railroad Project March 2026	Rail Relocation	TRZ
JWH and Associates, Inc.	926	2,500.00	Gateway Ped. Bridge Proj. March 2026	CC - Gateway Bridge	TRZ
Total TRZ Projects		<u>\$ 14,467.84</u>			

Toll Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Aflac	547443	\$ 136.68	Supplemental Insurance April 2026	Indirect	Toll Oper
Amazon Capital Services	16KQ-93Y6-3CYD	448.92	Supplies for Departments March 2026	Indirect	Toll Oper
CDW Government LLC, CDW Government	A155U7V	929.75	Cyberpower 1500VA Mini Tower UPS	Indirect	Toll Oper
Alejandro Garcia	MileageAG 0226	18.13	Travel Reimbursement AG Feb. 2026	Indirect	Toll Oper
Janett Huerta	TravelJH 0426	58.02	Travel Reimbursement JH April 2026	Indirect	Toll Oper
Fagan Consulting LLC	BOS-2603	868.55	Back Office System Transition March 2026	Indirect	Toll Oper
LexisNexis Risk Solutions FL Inc	1100290587	127.66	Address and Name Lookup March 2026	Indirect	Toll Oper
Matus Contractor Company	1021	3,500.00	Exp. Serv. Sweeper, haul dirt, & loose material Zone 1	Indirect	Toll Oper
Mega LLC	2181	750.00	Janitorial Services March 2026	Indirect	Toll Oper
PEDRO SEPULVEDA JR.	BNCCPSJ 0426	470.50	Travel Reimbursement Bi-National Committee Conference, Washington DC	Indirect	Toll Oper
RingCentral, Inc.	CD_001398464	354.37	Telephone Service April 2026	Indirect	Toll Oper
Alfonso Salinas	223	292.50	Toll Road Closure 04.08.26	Indirect	Toll Oper
Jesus Rosas Jr.	224	360.00	Toll Road Closure 04.08.26	Indirect	Toll Oper
Jesus Rosas Jr.	227	405.00	Toll Road Closure 04.09.2026	Indirect	Toll Oper
Rentfro, Irwin, & Irwin, P.L.L.C	3656	1,075.00	Legal Services for March 2026	Indirect	Toll Oper
AIM Media Texas	40016751-0326	1,757.00	3010-BH Classified Legal Invitation to BID 2026-001	Indirect	Toll Oper
Charter Communications	185399301040126	592.10	Ethernet Serv 2129 FM 511 April 2026	Direct Connectors - SH550	Toll Oper
Charter Communications	185525901040126	774.06	Internet Service Admin- Tolls April 2026	Indirect	Toll Oper
Charter Communications	239414901040126	592.10	Ethernet Service 7301 Metropolis Dr. - April 2026	Direct Connectors - SH550	Toll Oper
Valley Municipal Utility District	3010066802 326	58.78	Water & Sewer Usage Tolls March 2026	Indirect	Toll Oper
Total Toll Operations		\$ 13,569.12			

Admin Operations	\$ 25,289.58
TRZ Projects	14,467.84
Toll Operations	13,569.12
Total Transfers	\$ 53,326.54

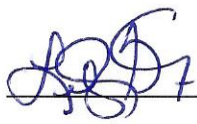
Reviewed by:

Lily Anne Garcia-Flores,
Administrative Assistant

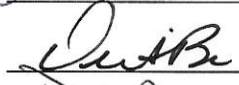
Monica R. Ibarra,
Accountant

Victor J. Barron,
Chief Financial Officer

Pete Sepulveda Jr.,
Executive Director

 4/15/26

 4/15/26

 4.15.26

 4/16/26



CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
Claims April 6, 2026

Toll Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Bernard's Electric, LLC	Toll UT 3.20.26	\$ 180.00	Unclog commode at Tolls Bldg	Indirect	Toll Oper
Angelica Campos	AC PPE 4.2.26	416.92	AC PPE 4.2.26	Indirect	Toll Oper
Matus Contractor Company	1018	7,950.00	Grass cutting, garbage, herbicide - Zone 2 March 2026	Indirect	Toll Oper
Total Toll Operations		<u>\$ 8,546.92</u>			
Toll Operations		<u>\$ 8,546.92</u>			
Total Transfers		<u>\$ 8,546.92</u>			

Reviewed by:

Lily Anne Garcia- Flores,
Administrative Assisstant

LAG 4.6.26

Monica R. Ibarra,
Accountant

MR 0 4.6.26

Victor J. Barron,
Chief Financial Officer

VJB 4.6.26

Pete Sepulveda Jr,
Executive Director

PS 4.6.26



CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
Claims April 1, 2026

Admin Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
American Express	132008 - 0326	\$ 271.18	Adobe Systems Software	Indirect	Admin. Oper
	132008 - 0326	19.96	San Antonio Express News	Indirect	Admin. Oper
	132008 - 0326	174.46	Jason's Deli - Board Meeting Lunch	Indirect	Admin. Oper
	132008 - 0326	8.90	Postage	Indirect	Admin. Oper
	132008 - 0326	1,131.06	FedEx - Presentation Copies	Indirect	Admin. Oper
	132008 - 0326	48.70	Staples - Office Supplies	Indirect	Admin. Oper
	132008 - 0326	110.00	Zoom Meetings: Audio	Indirect	Admin. Oper
	132008 - 0326	75.00	SMPT2GO Software - Bulk Mailing	Indirect	Admin. Oper
	132008 - 0326	90.54	Sam's Club- Office Supplies	Indirect	Admin. Oper
	132008 - 0326	481.49	GoDaddy - Advanced Email	Indirect	Admin. Oper
	132008 - 0326	480.00	Docusign Annual Subscription	Indirect	Admin. Oper
	132008 - 0326	11.64	Lucid Software - Chart Software	Indirect	Admin. Oper
	Amex Total	<u>2,902.93</u>			
Culligan of the Rio Grande Valley	320895 Mar 26	69.43	Bottled Water March 2026	Indirect	Admin. Oper
Direct Energy Business, LLC	260820059080984	47.55	Electrical Service Ste. 7 March 2026	Indirect	Admin. Oper
Direct Energy Business, LLC	260820059080985	77.10	Electrical Service Ste. 4 March 2026	Indirect	Admin. Oper
Direct Energy Business, LLC	260830059091375	110.94	Electrical Usage Ste. 3 - March 2026	Indirect	Admin. Oper
Direct Energy Business, LLC	260830059091376	16.49	Electrical Service Ste. 5 March 2026	Indirect	Admin. Oper
Lily Anne Garcia	Travel LGF Mar 2026	23.22	Travel Reimbursement LGF Mar 2026	Indirect	Admin. Oper
Government Finance Officers Association	00028750	505.00	Certificate of Achievement Review Fee FY2025	Indirect	Admin. Oper
Pete Sepulveda, Jr.	Travel PSJ 0326	889.83	Travel Reimb. TxDOT Mtgs March 2026	Indirect	Admin. Oper
Republic Services	0863-0026919085	160.48	Garbage Usage March 2026	Indirect	Admin. Oper
R.R.P. Consulting Engineers, L.L.C.	U2716.400-37	1,134.39	SH 550 Gap II February 2026	SH550 GAP II	Admin. Oper
Texas Comptroller of Public Accounts	K2017 FY2026	100.00	Texas SmartBuy Membership FY2026	Indirect	Admin. Oper
Verizon Wireless	6139312465	75.98	Internet Hot Spot March 2026	Indirect	Admin. Oper
Total Admin Operations		<u>\$ 6,113.34</u>			

TRZ Projects

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
R.R.P. Consulting Engineers, L.L.C.	U2716.400-37	\$ 283.59	SH 550 Gap II February 2026	SH550 GAP II	TRZ
Total TRZ Projects		<u>\$ 283.59</u>			

Toll Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
American Express	132008 - 0326	\$ 43.95	Home Depot - Sombrero Festival	Indirect	Toll Oper
	132008 - 0326	448.10	Indeed Job - Job Advertisement	Indirect	Toll Oper
	132008 - 0326	100.00	HCTRA - Fuego Tag Incentive - Sombrero Fest.	Indirect	Toll Oper
	132008 - 0326	466.70	Checkr, Inc. - Background Checks	Indirect	Toll Oper
	132008 - 0326	286.20	FedEx - Overnight Postage	Indirect	Toll Oper
	Amex Total	<u>1,344.95</u>			Toll Oper
Culligan of the Rio Grande Valley	320895 Mar 26	57.95	Bottled Water March 2026	Indirect	Toll Oper
Direct Energy Business, LLC	260830059091377	310.41	Electrical Service Tolls March 2026	Indirect	Toll Oper
Direct Energy Business, LLC	260850059110089	327.95	Electrical Service 1895 FM 511 March 2026	FM1847 - SH550	Toll Oper
Direct Energy Business, LLC	260850059110893	121.92	Electrical Usage 1505 FM 511 March 2026	Direct Connectors - SH550	Toll Oper
Direct Energy Business, LLC	260850059110894	92.24	Electrical Usage 1705 FM 511 March 2026	Direct Connectors - SH550	Toll Oper
Direct Energy Business, LLC	260860059115952	210.71	Electrical Serv. 570 FM 511 March 2026	Direct Connectors - SH550	Toll Oper
Lily Anne Garcia	Travel LGF Mar 2026	13.05	Travel Reimbursement LGF Mar 2026	Indirect	Toll Oper
Jose De Jesus Rocha Acosta	LWSE JROCHA 3/2026	3,433.18	Travel Expenses Jesus Rocha - Logistics World Summit & Expo 2026	Indirect	Toll Oper
Matus Contractor Company	1014	750.00	Liter Clean Up Hwy 550 March 2026	Indirect	Toll Oper
PEDRO SEPULVEDA JR.	TradeExpoMC PS 3/26	3,107.09	Travel Reimb. Trade Expo Mexico City 3-2026	Indirect	Toll Oper
Prisciliano Delgado	10658	250.00	Lawn Services March 2026	Indirect	Toll Oper
Public Utilities Board	600710 326	173.27	Electrical Service 1100 FM 511 - March 2026	Direct Connectors - SH550	Toll Oper
Verizon Wireless	6139312465	113.19	Internet Hot Spot March 2026	Indirect	Toll Oper
	Total Toll Operations	<u>\$ 10,305.91</u>			
	Admin Operations	\$ 6,113.34			
	TRZ Projects	283.59			
	Toll Operations	10,305.91			
	Total Transfers	<u>\$ 16,702.84</u>			

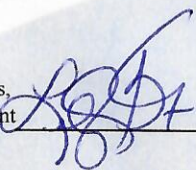
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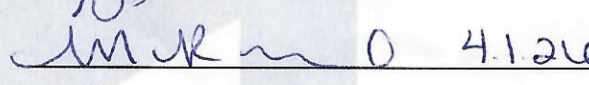
Lily Anne Garcia-Flores,
Administrative Assistant

Monica R. Ibarra,
Accountant

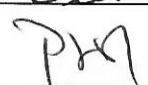
Victor J. Barron,
Chief Financial Officer

Pete Sepulveda Jr.,
Executive Director

 4/1/26

 4.1.26

 4.2.26

 4.2.26



CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
Claims March 25, 2026

Admin Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Bank of New York Mellon	00252-25-0059825	\$ 1,375.00	Vehicle Reg. Fee Revenue Bonds Serv. 2021 Aug. 25 to Jul 26	Indirect	Admin Oper
Burton McCumber & Longoria, LLP	01164910	5,000.00	Financial Statement audit FY End 09/30/2025	Indirect	Admin Oper
CheckMark	811 0226	82.50	Timekeeping billing Feb. 2026	Indirect	Admin Oper
CNA Surety	72171868	87.50	Surety Insurance - Arturo Nelson 5/2026 to 5/2027	Indirect	Admin Oper
CNA Surety	72177035	125.00	Surety Ins. Payment - Al Villarreal	Indirect	Admin Oper
Ashley Montemayor	Reimb AM 326	77.37	Travel Reimbursement AM March 2026	Indirect	Admin Oper
Gexa Energy, LP	34593053	106.85	Electrical Service Ste. 6 - March 2026	Indirect	Admin Oper
NRG Energy, Inc	117 013 476 068	78.78	Electrical Service Ste. 8 March 2026	Indirect	Admin Oper
Rio Grande Valley Business Journal, LLC	2026-82	1,041.00	Startup Sponsorship March 2026	Indirect	Admin Oper
Toshiba Financial Services	578225260	345.64	Admin Printer April 2026	Indirect	Admin Oper
Total Admin Operations		<u>8,319.64</u>			

Toll Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Ashley Montemayor	Reimb AM 326	\$ 11.75	Travel Reimbursement AM March 2026	Indirect	Toll Oper
OPI Self Storage II	OPI Storage 0426	350.00	Storage Rental for April 2026 Unit #C028 and C015	Indirect	Toll Oper
Total Toll Operations		<u>361.75</u>			

Admin Operations	\$ 8,319.64
Toll Operations	361.75
Total Transfers	<u>\$ 8,681.39</u>

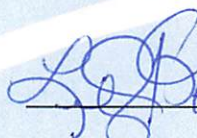
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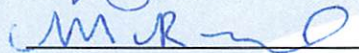
Lily Anne Garcia-Flores,
Administrative Assistant

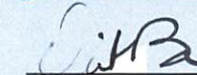
Monica R. Ibarra,
Accountant

Victor J. Barron,
Chief Financial Officer

Pete Sepulveda Jr.,
Executive Director

 3.25.26

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2-C APPROVAL OF CLAIMS.



CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
BOD Claims April 30, 2026

Admin Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
GDJ Engineering	2026-059	\$ 20,933.84	N. Williams Road March	N. Williams Road	Admin Oper
GDJ Engineering	2026-065	42,328.00	Dana Road Project March 2026	Dana Rd	Admin Oper
Texas County District Retirement System	TCDRS Mar 2026	21,020.33	TCDRS March 2026	Indirect	Admin Oper
Texas Municipal League Intergovernmental Risk	9384 4.1.26	5,343.13	Insurance Coverage April 2026	Indirect	Admin Oper
TML Health Benefits Pool	PCAMERO62605	17,177.84	Health Insurance May 2026	Indirect	Admin Oper
Total Admin Operations		<u><u>\$ 106,803.14</u></u>			

TRZ Projects

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Anahuac Infrastructure, LLC	Pay App #9	\$ 75,710.21	SH 550 Maintenance Repair	SH 550	TRZ
JWH and Associates, Inc.	826R	25,595.40	B&M Bridge March 2026	B&M Bridge	TRZ
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA11-04	22,073.43	International Bridge Services Feb. & March 2026	International Bridge Services	TRZ
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA3-04	24,072.62	Levee Relocation Feb & March 2026	Levee Relocation & Redevelopment	TRZ
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA9-02	15,211.13	Toll Optimization Project Jan. to March 2026	SH 550	TRZ
Ziwa Corporation	012	29,758.07	Los Indios Dock Renovation - Retainage	CC - Los Indios LPOE Bldg & Lot Modification	TRZ
Total TRZ Projects		<u><u>\$ 192,420.86</u></u>			



Restricted

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
R.R.P. Consulting Engineers, L.L.C.	Tx2434.WA7-05	\$ 138,311.77	Gateway International Ped. Bridge Proj. March 2026	CC - Gateway Bridge	Restricted
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA17-02	46,602.97	Whipple Road Project March 2026	Whipple Road	Restricted
Ziwa Corporation	012	31,082.33	Los Indios Dock Renovation - Retainage	CC - Los Indios LPOE Bldg & Lot Modification	Restricted
Total Restricted		<u><u>\$ 215,997.07</u></u>			

Toll Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Harris County Toll Road Authority	CCRMA March 2026	\$ 30,000.00	CCRMA Flat Service Fee Owed to HCTRA Mar 2026	Indirect	Toll Oper
Kapsch TrafficCom USA, Inc	486027SI00042	23,193.07	Toll System Maintenance March 2026	Indirect	Toll Oper
Texas County District Retirement System	TCDRS Mar 2026	9,954.31	TCDRS March 2026	Indirect	Toll Oper
Texas Municipal League Intergovernmental Risk	9384 4.1.26	23,835.87	Insurance Coverage April 2026	Indirect	Toll Oper
TML Health Benefits Pool	PCAMERO62605	17,044.02	Health Insurance May 2026	Indirect	Toll Oper
Total Toll Operations		<u><u>\$ 104,027.27</u></u>			

Admin Operations	\$ 106,803.14
TRZ Projects	192,420.86
Restricted	215,997.07
Toll Operations	104,027.27
Total Transfers	<u><u>\$ 619,248.34</u></u>

Reviewed by:

Victor J. Barron,
Chief Financial Officer

Victor J. Barron 4.23.26

Pete Sepulveda Jr,
Executive Director

Pete Sepulveda, Jr. 04.23.26

**2-D CONSIDERATION AND APPROVAL OF THE FINANCIAL
STATEMENTS FOR THE MONTH OF MARCH 2026.**



IMPROVING MORE THAN JUST ROADS

MEMORANDUM

TO: Board of Directors

FROM: Victor J. Barron, Chief Financial Officer

DATE: April 30, 2026

RE: Budget Performance Mid-Year 2026 (Oct 2025 – March 2026) Current Year Actual

During the first half of the fiscal year the CCRMA demonstrated steady revenue growth and improved cost control, resulting in operating performance that is largely in line with expectations.

Admin Operations:

Total Operating Revenue: \$1.9M

Budget Performance: To date, 48% of budgeted revenues have been recognized, slightly below the 50% target. Revenues increased 5.30% compared to the same period last year due to increased vehicle registration activity, while interlocal revenues remain in line with budget.

Total Operating expenses: \$983K

Budget Performance: 38% in line with budget.

Expenses increased 12% compared to same period last year, primarily due to additional staffing and timing of incoming processing. Overall expenses remain in line with budget.

Total Operating income: \$988K

Comparable to same period last year. In line with operating budget.

Total Non-operating Revenues: \$337K

Budget Performance: 71% of interest income is consistent with budget expectations. Income has decreased compared to same time last year due to declining interest rates.

Recognition of TRZ revenue is projected for May 2026.

Total Non-operating Expenses: \$3.6M

Debt service payments are aligned with budget and comparable to same time last year.

TRZ project is aligned with budget.

Net Position: (\$2.3M)

The negative net position reflects the timing of project expenses prior to TRZ revenue recognition and scheduled debt service payments in February. A positive current-year net position is projected by May 2026.

TRZ related revenues and expenses fully offset and are budget-neutral, resulting in no impact to operating income.



IMPROVING MORE THAN JUST ROADS

Tolls Operations:

Total Operating Revenue: \$3.9M

Budget Performance: To date, 67% of total budgeted revenues have been recognized, well above the 50% target. Revenues increased 32% compared to the same period last year, driven by higher toll transaction volumes and increased tag penetration.

Total Operating expenses: \$1M

Budget Performance: 25% in line with budget.
Expenses decreased 4% compared to same period last year.

Total Operating income: \$2.9M

Performance improved 52% compared to same period last year. Operating income in line with budget.

Total Non-operating Revenues: \$84K

Recognition of the Pass-through agreement is projected for July 2026.
Interest income in line with approved budget.

Total Non-operating Expenses: \$2.2M

Debt service payments are aligned with budget.

Net Position: \$728K

The year-to-date net position is \$728,287, reflecting strong performance driven by increased road traffic and expenses remaining aligned with the budget.

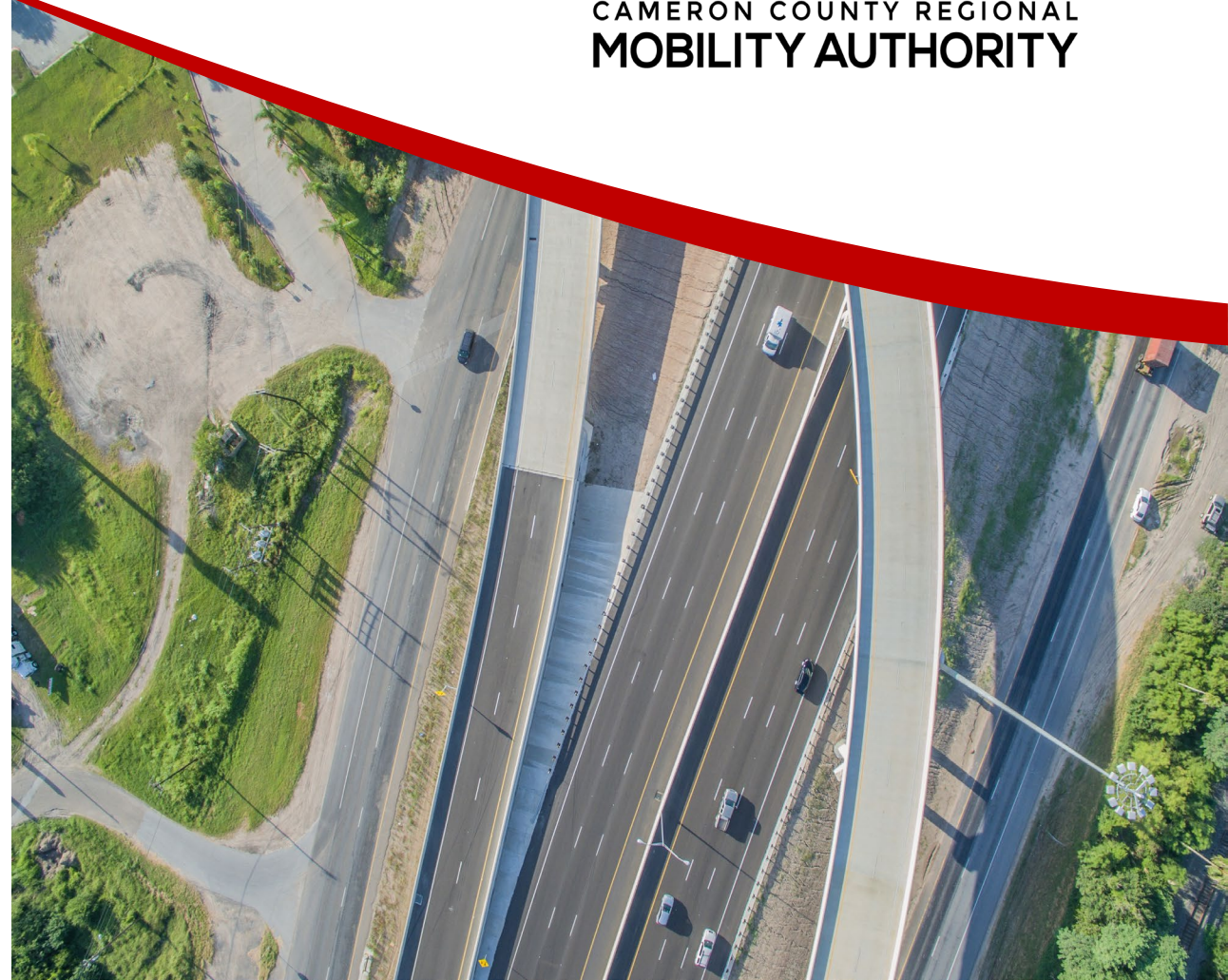
Collections Agency Recoveries

The collection agency recovered \$529K during the current fiscal year, bringing cumulative collections to \$946K since the agreement began.

March 2026 Financial Report



PETE SEPULVEDA, JR, EXECUTIVE DIRECTOR
VICTOR J. BARRON, CHIEF FINANCIAL OFFICER



Administrative Operations Revenues and Expenses Current Period

- Total operating revenues Current Period Actual increased 11.66% compared to Prior Year Current Period Actual.
- Total operating income Current Period Actual increased 12.34% compared to Prior Year Current Period.
- Current Period Actual Net Position \$57,936.

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Statement of Revenues and Expenses - Monthly R&E

Report From 3/1/2026 Through 3/31/2026

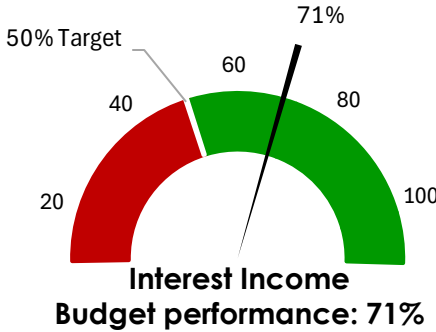
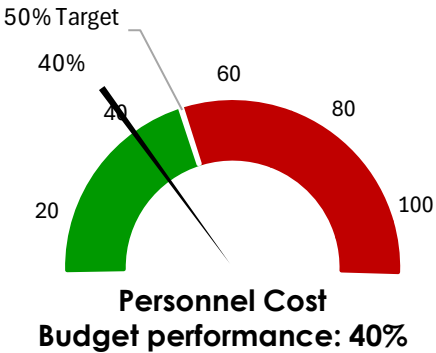
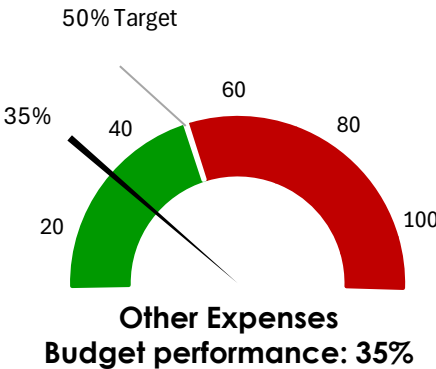
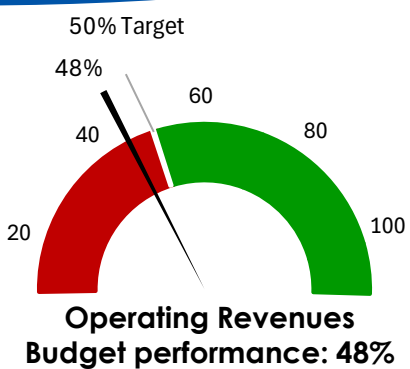
	Current Period Actual	Prior Year Current Period Actual	Current Period % Change
Operating Revenues			
Vehicle registration fees	\$ 394,520	\$ 356,450	10.68
Interlocal agreements	18,000	13,000	38.46
Total Operating Revenues	412,520	369,450	11.66
Operating Expenses			
Personnel costs	95,650	84,069	13.78
Professional services	25,074	23,185	8.15
Advertising & marketing	41	1,209	(96.61)
Data processing	2,235	2,278	(1.91)
Dues & memberships	725	-	100.00
Fiscal agent fees	4,340	3,090	40.45
Insurance	956	956	-
Maintenance & repairs	820	1,003	(18.25)
Office supplies	3,055	1,893	61.41
Leases	239	239	-
Travel	1,003	3,444	(70.86)
Utilities	2,108	2,235	(5.70)
Contingency	155	68	128.43
Total Operating Expenses	136,401	123,668	10.30
Total Operating Income	276,119	245,782	12.34
Non Operating Revenues			
Interest	53,917	128,175	(57.93)
Total Non Operating Revenues	53,917	128,175	(57.93)
Non Operating Expenses			
TRZ project expenses	272,101	296,430	(8.21)
Total Non Operating Expenses	272,101	296,430	(8.21)
Total Changes in Net Position	\$ 57,936	\$ 77,528	(25.27)

Unaudited Financial Statements Subject to Change

Administrative Operations Revenues and Expenses Year-to-Date Budget Performance

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Statement of Revenues and Expenses - Monthly R&E
Report From 3/1/2026 Through 3/31/2026



The Net Position is currently negative due to project expenses being incurred before the related TRZ revenue has been recognized, as well as debt payments made in February. A positive Current Year Net Position is projected by May 2026.

*The target for March 2026 is 50%, which corresponds to 6 out of 12 months of the fiscal year.

Operating Revenues

Vehicle registration fees
Interlocal agreements
Total Operating Revenues

Current Year Actual	Prior Year Actual	Original Budget	Annual Budget Variance - Original	Current Year % Change
\$ 1,864,570	\$ 1,795,310	\$ 3,590,000	\$ (1,725,430)	3.86
108,000	78,000	485,700	(377,700)	38.46
1,972,570	1,873,310	4,075,700	(2,103,130)	5.30

Operating Expenses

Personnel costs
Professional services
Advertising & marketing
Data processing
Dues & memberships
Education & training
Fiscal agent fees
Insurance
Maintenance & repairs
Office supplies
Leases
Computer equipment
Travel
Utilities
Contingency
Total Operating Expenses

655,430	605,983	1,642,820	987,390	8.16
171,870	140,738	394,000	222,130	22.12
26,748	41,647	67,000	40,253	(35.78)
26,266	26,533	45,000	18,734	(1.00)
16,666	7,295	40,000	23,334	128.46
149	240	10,000	9,851	(37.92)
5,840	3,090	52,590	46,750	89.00
12,761	4,997	15,200	2,439	155.39
12,931	7,190	85,000	72,069	79.85
14,840	11,355	31,450	16,610	30.69
1,435	1,913	2,870	1,435	(25.00)
8,197	-	17,500	9,303	100.00
16,169	13,881	35,000	18,831	16.49
13,475	13,020	34,150	20,675	3.49
795	279	108,695	107,900	184.69
983,572	878,161	2,581,275	1,597,703	12.00

Total Operating Income

988,998	995,149	1,494,425	(505,427)	(0.62)
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Non Operating Revenues

Interest
TRZ project revenue
Total Non Operating Revenues

337,736	700,558	475,000	(137,264)	(51.79)
-	-	9,000,000	(9,000,000)	-
337,736	700,558	9,475,000	(9,137,264)	(51.79)

Non Operating Expenses

Debt principal and interest
TRZ project expenses
Total Non Operating Expenses

1,488,047	1,455,072	1,969,425	481,378	2.27
2,197,970	841,792	9,000,000	6,802,030	161.11
3,686,016	2,296,864	10,969,425	7,283,409	60.48

Total Changes in Net Position

\$ (2,359,282)	\$ (601,157)	\$ -	\$ (2,359,282)	292.46
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Unaudited Financial Statements Subject to Change

Toll Operations Revenues and Expenses Current Period

- Total operating revenues Current Period Actual increased 34.21% compared to Prior Year Current Period Actual.
- Total operating income Current Period Actual increased 42.18% compared to Prior Year Current Period.
- Current Period Actual Net Position \$626,416.

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY Toll Operations Revenues Expenses - Cash - Toll Operations Revenues Expenses Report From 3/1/2026 Through 3/31/2026

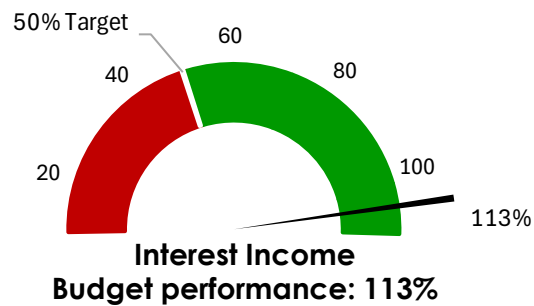
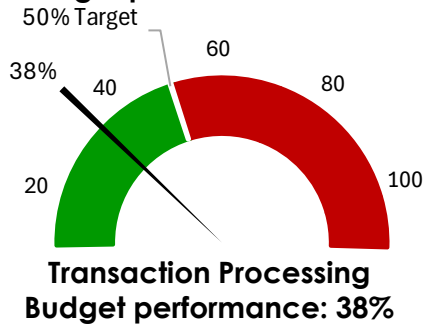
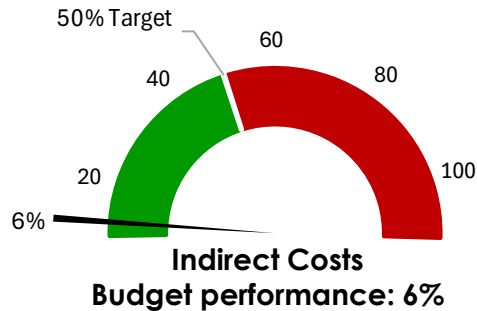
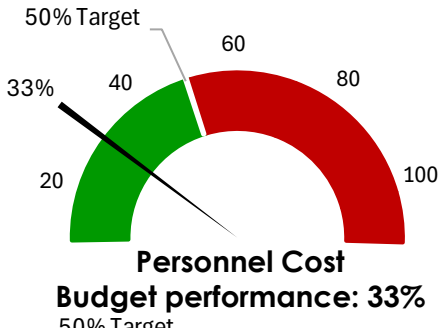
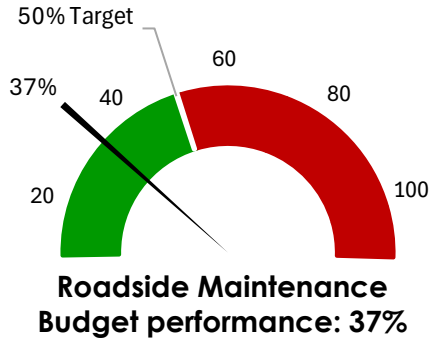
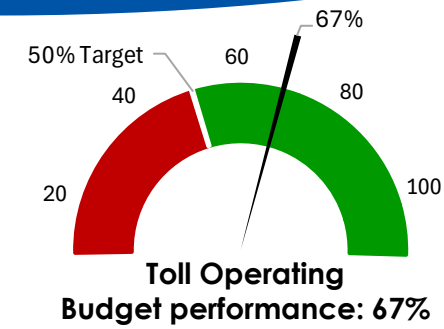
	Current Period Actual	Prior Year Current Period Actual	Current Period % Change
Toll Operating Revenues			
Pay-By-Mail	\$ 506,234	\$ 375,148	34.94
Fuego	106,378	76,248	39.52
Interop revenues			
Interop	167,196	128,798	29.81
Total Interop revenues	167,196	128,798	29.81
Other Toll Revenues			
Interlocal agreement	3,333	3,333	-
Total Other Toll Revenues	3,333	3,333	-
Total Toll Operating Revenues	783,141	583,527	34.21
Toll Operating Expenses			
Personnel costs	74,839	66,005	13.38
Transaction processing costs	35,069	33,173	5.72
Roadside maintenace	48,535	48,589	(0.11)
CSC indirect/overhead costs			
Advertising & marketing	1,480	570	159.63
Legal expense	1,075	699	53.85
Education & training	-	299	(100.00)
Maintenance & repairs	4,317	305	1,315.37
Office supplies	1,712	29	5,731.86
Office furniture	-	1,787	(100.00)
Travel	3,132	350	794.29
Utilities	660	712	(7.32)
Internet/phones	1,128	1,143	(1.28)
Total CSC indirect/overhead costs	13,504	5,895	129.09
Total Toll Operating Expenses	171,947	153,662	11.90
Total Operating Income	611,194	429,865	42.18
Non Operating Revenues			
Interest	15,222	-	100.00
Total Non Operating Revenues	15,222	-	100.00
Changes in Net Position	\$ 626,416	\$ 429,865	45.72

Unaudited Financial Statements Subject to Change

Toll Operations

Revenues and Expenses

Year-to-Date Budget Performance



*The target for March 2026 is 50%, which corresponds to 6 out of 12 months of the fiscal year.

Toll Operating Revenues

	Current Year Actual	Prior Year Actual	Original Budget	Annual Budget Variance - Original	Current Year % Change
Pay-By-Mail	\$ 2,482,129	\$ 1,800,695	\$ 3,675,000	\$ (1,192,871)	37.84
Fuego	621,134	487,013	865,000	(243,866)	27.54
Interop revenues					
Interop	838,303	688,135	1,350,000	(511,697)	21.82
Total Interop revenues	838,303	688,135	1,350,000	(511,697)	21.82
Other Toll Revenues					
Interlocal agreement	20,433	20,776	43,600	(23,167)	(1.65)
Total Other Toll Revenues	20,433	20,776	43,600	(23,167)	(1.65)
Total Toll Operating Revenues	3,961,999	2,996,619	5,933,600	(1,971,601)	32.22

Toll Operating Expenses

Personnel costs	451,899	384,684	1,378,819	926,920	17.47
Transaction processing costs	199,940	210,939	531,000	331,060	(5.21)
Roadside maintenance	293,460	280,115	799,000	505,540	4.76
CSC indirect/overhead costs					
Advertising & marketing	9,583	39,995	300,000	290,417	(76.04)
Computer equipment and accessories	1,748	3,524	15,000	13,252	(50.39)
Contingency funds	17,726	110,506	675,824	658,098	(83.96)
Capital outlay	615	-	150,000	149,385	100.00
Legal expense	3,332	5,231	35,000	31,668	(36.29)
Dues & memberships	7,801	-	12,000	4,199	100.00
Education & training	-	299	10,000	10,000	(100.00)
Fiscal agent fees	-	-	5,200	5,200	-
Maintenance & repairs	8,875	11,919	125,000	116,125	(25.54)
Office supplies	7,428	4,560	20,000	12,572	62.88
Office furniture	-	2,231	5,000	5,000	(100.00)
Computer equipment	4,912	-	12,500	7,588	100.00
Travel	8,568	7,813	50,000	41,432	9.66
Utilities	3,535	3,537	15,000	11,465	(0.05)
Internet/phones	6,771	6,859	26,292	19,521	(1.29)
Total CSC indirect/overhead costs	80,895	196,474	1,456,816	1,375,921	(58.83)
Total Toll Operating Expenses	1,026,194	1,072,212	4,165,635	3,139,441	(4.29)

Total Operating Income	2,935,805	1,924,407	1,767,965	1,167,840	52.56
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Non Operating Revenues

Pass through agreement	-	-	1,385,000	(1,385,000)	-
Interest	84,764	-	75,000	9,764	100.00
Total Non Operating Revenues	84,764	-	1,460,000	(1,375,236)	100.00

Non Operating Expenses

Debt principal and interest	2,292,282	2,192,692	3,227,965	935,683	4.54
Total Non Operating Expenses	2,292,282	2,192,692	3,227,965	935,683	4.54

Changes in Net Position	\$ 728,287	\$ (268,285)	\$ -	\$ 728,287	(371.46)
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Combined Revenues and Expenses

- Total operating revenues Current Year Actual increased 21.86% compared to Prior Year Current Year.
- Total net change from operations increased 34.43% compared to Prior Year Current Year.
- Current Year Actual Net Position (\$1,630,995).

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Combined Statement of Revenues and Expenses Report From 3/1/2026 Through 3/31/2026

	Current Period Actual	Current Year Actual	Original Budget	Annual Budget Variance - Original	Prior Year Actual	Current Year % Change
Operating Revenues						
Vehicle registration fees	\$ 394,520	\$ 1,864,570	\$ 3,590,000	\$ (1,725,430)	\$ 1,795,310	3.86
Interlocal agreement	21,333	128,433	529,300	(400,867)	98,776	30.02
Toll revenues	779,808	3,941,565	5,890,000	(1,948,435)	2,975,843	32.45
Total Operating Revenues	1,195,661	5,934,569	10,009,300	(4,074,731)	4,869,929	21.86
Operating Expenses						
Personnel costs	170,489	1,107,329	3,021,639	1,914,310	990,667	11.78
Accounting software and services	-	20,898	75,000	54,102	-	100.00
Professional services	20,000	119,509	259,000	139,491	116,983	2.16
Contractual services	6,149	34,795	95,000	60,205	28,985	20.05
Advertising & marketing	1,521	36,331	367,000	330,669	81,643	(55.50)
Data processing	2,235	26,266	45,000	18,734	26,533	(1.00)
Dues & memberships	725	24,467	52,000	27,533	7,295	235.39
Education & training	-	149	20,000	19,851	539	(72.36)
Fiscal agent fees	4,340	5,840	57,790	51,950	3,090	89.00
Insurance	1,419	71,297	155,200	83,903	70,065	1.76
Maintenance & repairs	5,137	21,806	210,000	188,194	19,109	14.11
Office supplies	6,223	25,744	214,950	189,207	20,625	24.82
Road maintenance	75,172	399,153	960,000	560,847	378,804	5.37
Leases	589	3,185	24,870	21,685	4,051	(21.38)
Computer equipment	-	14,858	45,000	30,142	3,524	321.58
Toll services	3,899	17,366	165,000	147,634	28,626	(39.33)
Travel	4,135	24,737	85,000	60,263	21,694	14.03
Utilities	6,160	37,514	109,942	72,428	37,355	0.43
Contingency	155	18,521	784,519	765,998	110,785	(83.28)
Total Operating Expenses	308,348	2,009,765	6,746,910	4,737,145	1,950,373	3.05
Net Change from Operations	887,313	3,924,803	3,262,390	662,413	2,919,556	34.43
Non Operating Revenue						
Pass through agreement	-	-	1,385,000	(1,385,000)	-	-
Interest	69,139	422,500	550,000	(127,500)	700,558	(39.69)
TRZ project revenue	-	-	9,000,000	(9,000,000)	-	-
Total Non Operating Revenue	69,139	422,500	10,935,000	(10,512,500)	700,558	(39.69)
Non Operating Expenses						
Bond Debt Expense	-	3,780,329	5,197,390	1,417,061	3,647,764	3.63
TRZ project expenses	272,101	2,197,970	9,000,000	6,802,030	841,792	161.11
Total Non Operating Expenses	272,101	5,978,299	14,197,390	8,219,091	4,489,555	33.16
Changes in Net Position	\$ 684,351	\$ (1,630,995)	\$ -	\$ (1,630,995)	\$ (869,441)	87.59

Unaudited Financial Statements Subject to Change

Interlocal Revenues and Expenses – Monthly

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Statement of Revenues and Expenses
Report From 3/1/2026 Through 3/31/2026

	Cameron County	City of Los Fresnos	Federal Funds	Total
Revenues				
SH550 GAP II	\$ -	\$ -	\$ 1,134	\$ 1,134
COLF Hike & Bike Trail Project	-	2,829	-	2,829
Rail Relocation	-	-	15,607	15,607
CC - Consulting Services PF	20,000	-	-	20,000
Total Revenues	20,000	2,829	16,742	39,571
Expenses				
SH550 GAP II	-	-	1,134	1,134
COLF Hike & Bike Trail Project	-	2,829	-	2,829
Rail Relocation	-	-	15,607	15,607
CC - Consulting Services PF	20,000	-	-	20,000
Total Expenses	20,000	2,829	16,742	39,571
Total Changes in Net Position	\$ -	\$ -	\$ -	\$ -

Unaudited Financial Statements Subject to Change

Interlocal Revenues and Expenses – Year-to-Date

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Statement of Revenues and Expenses Report From 10/1/2025 Through 3/31/2026

	Cameron County	City of Brownsville	City of San Benito	City of Los Fresnos	Federal Funds	Total
Revenues						
West Rail Corridor	\$ 18,441	\$ -	\$ -	\$ -	\$ -	\$ 18,441
Outer Parkway	155,266	-	-	-	-	155,266
SH550 GAP II	-	-	-	-	2,123	2,123
SH 32 (East Loop)	125,616	102,865	-	-	-	228,481
South Parallel Corridor	9,875	-	-	-	-	9,875
Whipple Road	-	-	-	203,673	-	203,673
COLF Hike & Bike Trail Project	-	-	-	73,653	-	73,653
N. Williams Road	28,024	-	28,024	-	-	56,048
Rail Relocation	-	-	-	-	47,763	47,763
Flor De Mayo Bridge	209,041	-	-	-	-	209,041
CC - Old Alice Road	1,102	-	-	-	-	1,102
CC - Gateway Bridge	351,937	-	-	-	-	351,937
CC - Los Indios	63,238	-	-	-	-	63,238
CC - Consulting Services PF	50,000	-	-	-	-	50,000
Total Revenues	1,012,539	102,865	28,024	277,325	49,886	1,470,639
Expenses						
West Rail Corridor	18,441	-	-	-	-	18,441
Outer Parkway	155,266	-	-	-	-	155,266
SH550 GAP II	-	-	-	-	2,123	2,123
SH 32 (East Loop)	125,616	102,865	-	-	-	228,481
South Parallel Corridor	9,875	-	-	-	-	9,875
Whipple Road	-	-	-	203,673	-	203,673
COLF Hike & Bike Trail Project	-	-	-	73,653	-	73,653
N. Williams Road	28,024	-	28,024	-	-	56,048
Rail Relocation	-	-	-	-	47,763	47,763
Flor De Mayo Bridge	209,041	-	-	-	-	209,041
CC - Old Alice Road	1,102	-	-	-	-	1,102
CC - Gateway Bridge	351,937	-	-	-	-	351,937
CC - Los Indios	63,238	-	-	-	-	63,238
CC - Consulting Services PF	50,000	-	-	-	-	50,000
Total Expenses	1,012,539	102,865	28,024	277,325	49,886	1,470,639
Total Changes in Net Position	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Unaudited Financial Statements Subject to Change

Balance Sheet

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Balance Sheet

As of 3/31/2026

	Current Year
ASSETS	
Current Assets:	
Cash and cash equivalents	\$ 11,100,042
Restricted cash - ILA Advanced Funding	9,927,633
Restricted cash accounts - debt service	8,659,607
Restricted cash - bond proceeds	766,374
Restricted cash - Transportation Reinvestment Zone (TRZ)- South Padre Island	5,000,000
Restricted cash - Transportation Reinvestment Zone (TRZ)- East Loop	6,509,502
Restricted cash - Transportation Reinvestment Zone (TRZ)- US 281 Connector	1,000,000
Restricted cash - Transportation Reinvestment Zone (TRZ)- Whipple Road	997,358
Restricted cash - Transportation Reinvestment Zone (TRZ)- Old Alice Rd	2,965,512
Restricted cash - Transportation Reinvestment Zone (TRZ)- Other Projects	1,881,785
Accounts receivable, net	
Vehicle Registration Fees - Receivable	988,085
Tolls receivable	1,647,543
Total Accounts receivable, net	2,635,628
Accounts receivable - other agencies	
Due from Other Agencies	2,339,167
Total Accounts receivable - other agencies	2,339,167
Accounts Receivable in Collections	
Collection Basetoll	1,392,678
Collections Linebarger	6,821,066
Allowance Collections Linebarger	(6,480,012)
Total Accounts Receivable in Collections	1,733,732
Prepaid expenses	52,456
Total Current Assets:	55,568,796
Non Current Assets:	
Capital assets, net	86,981,562
Capital projects in progress	21,394,829
Unamortized bond prepaid costs	75,816
Net pension asset	201,170
Total Non Current Assets:	108,653,377
Deferred Outflow of Resources	
Deferred outflow related to pension	258,993
Total ASSETS	\$ 164,481,166

Unaudited Financial Statements Subject to Change

Balance Sheet -Continued

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Balance Sheet

As of 3/31/2026

LIABILITIES

Current Liabilities

Accounts payable	\$ 723,358
Unearned revenue	9,426,247
Total Current Liabilities	<u>10,149,605</u>

Non Current Liabilities

Due to other agencies	13,084,420
Long term bond payable	67,059,002
Total Non Current Liabilities	<u>80,143,422</u>

Deferred Inflows of Resources

Deferred inflows related to pension	237,938
Total LIABILITIES	<u>90,530,965</u>

NET POSITION

Beginning net position

	74,803,125
Total Beginning net position	<u>74,803,125</u>

Changes in net position

	(852,924)
Total Changes in net position	<u>(852,924)</u>

Total NET POSITION	<u>73,950,201</u>
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TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION

\$ 164,481,166

Unaudited Financial Statements Subject to Change

Cash Flows

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Statement of Cash Flows

As of 3/31/2026

	Current Period	Current Year
Cash Flows from Operating Activities		
Receipts from vehicle registration fees	\$ -	\$ 1,520,510
Receipts from toll revenues	714,491	3,818,286
Receipts from other operating revenues	22,165	125,106
Payments to vendors	(190,326)	(1,667,579)
Payments to employees	(169,917)	(1,108,535)
Total Cash Flows from Operating Activities	376,412	2,687,787
Cash Flows from Capital and Related Financing Activities		
Acquisitions of construction in progress	(305,427)	(1,358,895)
Payments on principal and interest	-	(4,068,143)
Payment on interlocal project expenses	(291,672)	(3,618,609)
Advances and interlocal project proceeds	51,221	1,923,252
Total Cash Flows from Capital and Related Financing Activities	(545,877)	(7,122,394)
Cash Flows from Investing Activities		
Receipts from interest income	69,139	422,500
Total Cash Flows from Investing Activities	69,139	422,500
Beginning Cash & Cash Equivalents	48,908,138	52,819,918
Ending Cash & Cash Equivalents	\$ 48,807,812	\$ 48,807,812

Unaudited Financial Statements Subject to Change

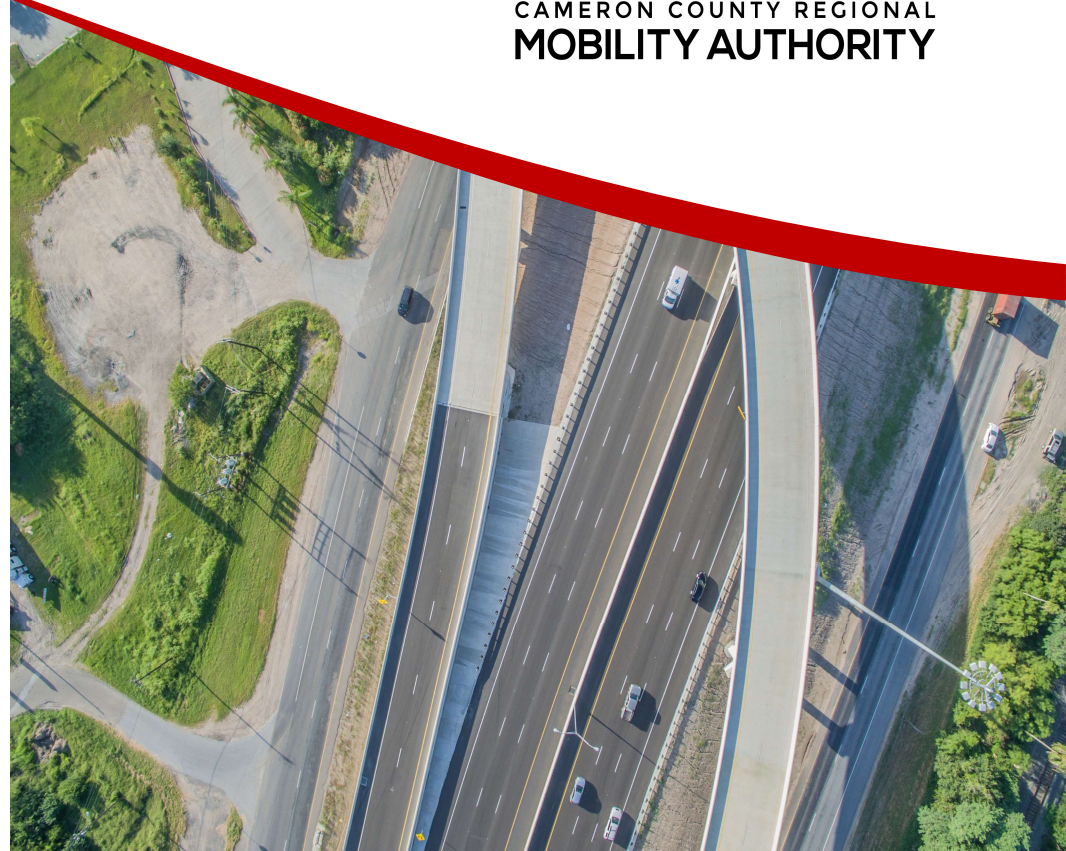
Collections

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY					
FILES IN COLLECTIONS					
3/31/2026					
Fiscal Year	Month Sent	Toll Base Amount	Violation Amount	Collection Payments	Collection Balance
2025	APR	\$428,086.34	\$2,568,980.04	\$ (15,489.60)	
2025	MAY	\$123,114.96	\$516,948.46	(53,108.56)	
2025	JUN	\$94,044.41	\$439,889.13	(100,021.26)	
2025	JUL	\$113,697.59	\$556,793.87	(97,433.54)	
2025	AUG	\$71,419.83	\$372,260.65	(85,513.65)	
2025	SEP	\$59,557.26	\$318,591.57	(64,758.20)	
2025	OCT	\$90,068.72	\$581,872.63	(62,439.81)	
2025	NOV	\$80,877.70	\$493,588.79	(49,771.64)	
2025	DEC	\$74,560.35	\$437,990.95	(57,371.62)	
2026	JAN	\$109,044.35	\$655,005.50	(115,871.68)	
2026	FEB	\$90,811.92	\$517,968.41	(98,742.62)	
2026	MAR	\$57,403.33	\$307,316.89	(145,627.30)	
Grand Total		\$1,392,686.76	\$7,767,206.89	\$ (946,149.48)	\$ 8,213,744.17

March 2026 Toll Operations Report



JANETT HUERTA, TOLL OPERATIONS ADMINISTRATOR



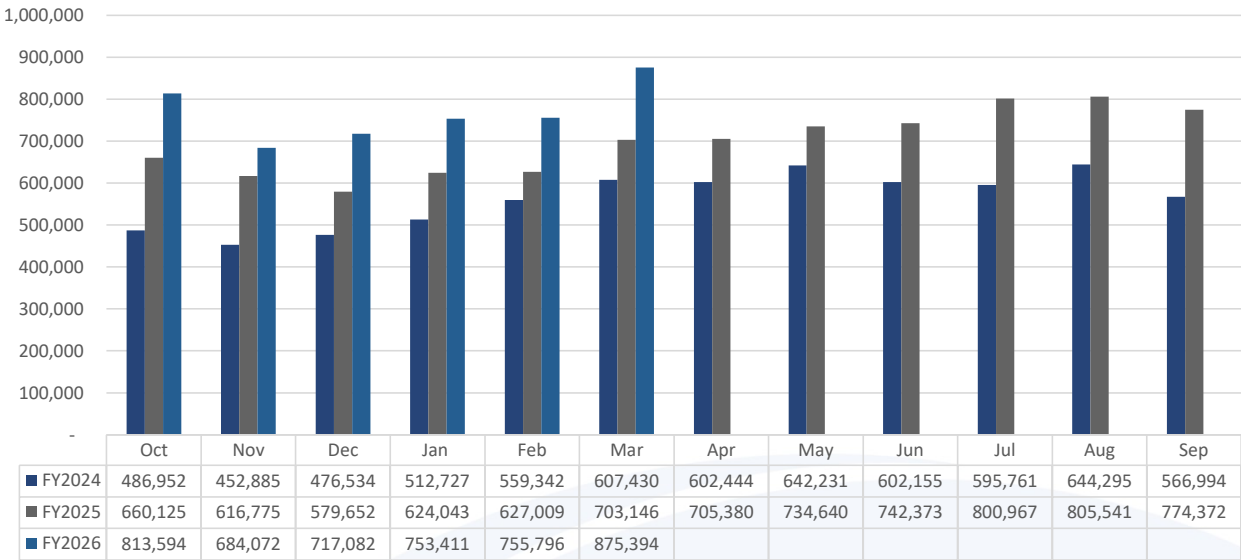
FY 2026 Year to Year Traffic Comparison



24 % Increase from March 2025

FY Year Total	
FY 2024	6,749,750
FY 2025	8,374,023
FY 2026*	4,599,349
*Through March	

SH 550 Transactions



Tag Penetration March 2026



Valid Tag Penetration

45%

Agency	Transaction Count	Projected Revenue
FUEGO	147,972	\$ 106,377.70
HCTRA & TxTag	208,338	\$ 138,954.82
NTTA	33,209	\$ 27,883.50
KTA	1,393	\$ 960.00
PIKEPASS	2,999	\$ 2,809.50
BANKPASS	260	\$ 131.00
E470	209	\$ 153.00
FTE	603	\$ 344.00
LCF	7	\$ 3.50
Total	394,990	\$ 277,617.02

Image Review Overview



FY 2026	
Month	Total
October	591,553
November	503,273
December	529,460
January	554,132
February	562,499
March	657,499
April	
May	
June	
July	
August	
September	
Total Images Processed	3,398,416

Code Off Report March 2026					
Breakdown - Reason Codes	Gantries				
	Direct Connector	FM1847	Old Alice	Port Spur	Total
Blurred Plate	139	428	23	676	1,266
DMV Mismatch	26	47	5	15	93
No Image	6	6		8	20
No Plate	1009	1041	221	596	2,867
No Vehicle	55	15	6	166	242
Partial Plate	317	253	223	328	1,121
Plate Obstruction	520	666	83	529	1,798
Too Bright	66	79	39	38	222
Too Dark				3	3
Unknown State	30	48	3	34	115
Total per Plaza	2,168	2,583	603	2,393	7,747

Code Off 1%

FY 2026 Payment Processing



Payment Form	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
Bank	\$15,121.84	\$23,975.12	\$26,723.03	\$14,925.11	\$15,029.06	\$25,497.00						
Cash	\$3,792.89	\$2,856.65	\$2,597.90	\$2,913.65	\$4,818.71	\$3,467.00						
Check/Money Order	\$6,774.01	\$3,769.02	\$4,691.93	\$7,970.46	\$3,580.68	\$5,493.00						
CreditCard/DebitCard	\$446,087.30	\$382,309.18	\$393,590.49	\$566,221.01	\$542,140.90	\$581,364.00						
Total Amount	\$471,776.04	\$ 412,909.97	\$427,603.35	\$ 592,030.23	\$ 565,569.35	\$615,821.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

											YTD	\$3,085,709.94
Daily Average	\$15,218.58	\$ 13,763.67	\$ 13,793.66	\$ 19,097.75	\$ 20,198.91	\$ 19,865.19	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FY 2026 Mail Report



Month	Toll Bill	First Notice	Second Notice	Final Notice	Total
October	33,408	12,962	14,332	12,216	72,918
November	18,895	7,832	4,622	4,145	35,494
December	31,988	13,452	12,135	13,488	71,063
January	32,484	15,877	10,535	9,130	68,026
February	26,409	9,577	4,586	3,617	44,189
March	21,830	18,414	10,890	16,024	67,158
April					-
May					-
June					-
July					-
August					-
September					-
Total	165,014	78,114	57,100	58,620	358,848

FY 2026 CSR Monthly Call Report



FY 2026 CSR Monthly Call Report

CSR Name	October	November	December	January	February	March	April	May	June	July	August	September	Total
Alexandria	585	395	249	456	282	270							2,237
Alondra	79	502	477	363	474	566							2,461
Barbara	798	631	349	671	414	541							3,404
Karen	70	398	415	562	503	311							2,259
Robert	669	267	340	327	458	316							2,377
Stephanie	828	446	303	409	269	264							2,519
Olinde			156	589	520	462							1,727
Jennifer						231							231
Melissa						193							193
Joshua						277							277
													-
													-
Juan	84	35	22	28	95	65							329
Jose Luis	43	9	19	25	26	16							138
Mary	1	8	1	2	1	-							13
Previous Employees	1,378	486	406		259	365							2,894
													-
Total Answered Calls	4,535	3,177	2,737	3,432	3,301	3,877							21,059
Missed Calls	132	38	26	47	70	79							392
Totals Calls Received	4,667	3,215	2,763	3,479	3,371	3,956	-	-	-	-	-	-	21,451
% Missed	3%	1%	1%	1%	2%	2%							2%

FY 2026 Fuego Account Creation



Fuego Accounts Registered FY 2026

CSR	October	November	December	January	February	March	April	May	June	July	August	September	Total/per person
Alexandria	19	8	15	12	15	16							85
Alondra	4	10	10	21	11	24							80
Barbara	34	21	10	27	26	26							144
Karen	6	8	10	22	22	50							118
Robert	6	7	3	11	6	10							43
Stephanie	4	6	1	9	8	11							39
Olinde			18	38	34	49							139
Jennifer						6							6
Melissa						7							7
Joshua						13							13
													-
Juan	6	2	1	3	10	6							28
Jose Luis	-	3	1	-	8	-							12
Mary	-			-	-	-							-
Previous Employees	24	28	13		10	7							82
													-
													-
Total FUEGO Accts Opened by CSR	103	93	82	143	150	225	-	-	-	-	-	-	796
Total FUEGO Accts Opened	199	210	195	272	241	349							1,466
Enrollment % in Office	52%	44%	42%	53%	62%	64%							54%

CSC Activity March 2026



March 2026 Exempt Activity

Reason	Txn Count	Total Amounts	%
Disabled Veterans	18,226	\$10,807.75	2%
Non-Revenue	10,377	\$5,148.52	1%
Totals	28,603	\$ 15,956.27	3%

	Active Accounts	Active Tags
Grand Total	10,205	19,595

As of April 6,2026

March 2026 Settlements

Employee	Settlements	Amount Paid	Enrollments
Jennifer	1	\$ 241.96	0
Stephanie	1	\$ 221.39	1
Karen	4	\$ 2,293.63	4
Alex	3	\$ 704.05	3
Juan	2	\$ 727.09	2
Olinde	5	\$ 1,599.35	2
Joshua	1	\$ 927.82	0
Jose Luis	0		0
Alondra	6	\$ 3,492.57	4
Barbara	1	\$ 349.47	0
Robert	3	\$ 859.56	2
Total	27	\$ 11,416.89	18

**2-E CONSIDERATION AND APPROVAL OF QUARTERLY INVESTMENT
REPORT FOR THE PERIOD ENDING FEBRUARY 28, 2026.**



Investment Report

TO: CCRMA Board of Directors

FROM: Victor J. Barron, CFO ^{VJB}

DATE: April 30, 2026

SUBJ: Quarterly Report of CCRMA Investments

The Texas Public Funds Investment Act requires that at a minimum on a quarterly basis the following investment report be presented to the Board of Directors. Below is a summary of the current CCRMA investments which comply with the investment strategies approved in the most current CCRMA Investment Policy.

	<u>Beginning</u> <u>Market Value</u>	<u>Ending</u> <u>Market Value</u>	<u>Term</u>	<u>Average Yield</u>	<u>2/28/2026</u>
2010A Bond					
<u>Reserves</u>	\$ 1,172,102.06	\$ 1,183,829.77	Monthly	4.07%	\$ 11,727.71
2010B Bond					
<u>Reserves</u>	1,022,822.39	1,033,056.45	Monthly	4.07%	10,234.06
	\$ 2,194,924.45	\$ 2,216,886.22			<u>\$ 21,961.77</u>
Total Market Value of Principal and Accrued Interest					<u>\$ 2,216,886.22</u>
Required level of security at 102%					<u>\$ 2,261,223.94</u>

I certify this report complies with the Internal Management Reports section of the Texas Public Funds Investment Act.



TEXAS REGIONAL BANK

The people you know.™

P.O. Box 5555, McAllen, TX 78502

Statement Ending 02/27/2026

Page 1 of 2

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CAMERON COUNTY REGIONAL MOBILITY
THE BANK OF NEW YORK MELLON
TRUST COMPANY NA TRUSTEE
3461 CARMEN AVE
RANCHO VIEJO TX 78575-5221



Managing Your Accounts

	Location	Harlingen 77 Banking Center
	Telephone	956-428-7400
	Mailing Address	2019 South 77 Sunshine Strip Harlingen, TX 78550
	Online Access	www.trb.bank
	24/7 Telebank	866-972-5430

Summary of Accounts

Account Type	Account Number	Ending Balance
TRB MONEY MARKET PUBLIC FUNDS	XXXXXXXX8174	\$1,183,829.77

TRB MONEY MARKET PUBLIC FUNDS - XXXXXXXXX8174

Account Summary

Date	Description	Amount
01/31/2026	Beginning Balance	\$1,180,208.31
	1 Credit(s) This Period	\$3,621.46
	0 Debit(s) This Period	\$0.00
02/27/2026	Ending Balance	\$1,183,829.77

Interest Summary

Description	Amount
Interest Earned From 01/31/2026 Through 02/27/2026	
Annual Percentage Yield Earned	4.07%
Interest Days	28
Interest Earned	\$3,621.46
Interest Paid This Period	\$3,621.46
Interest Paid Year-to-Date	\$7,488.88

Other Credits

Date	Description	Amount
02/27/2026	INTEREST AT 4.0000 %	\$3,621.46

Daily Balances

Date	Amount
02/27/2026	\$1,183,829.77

Overdraft and Returned Item Fees

	Total for this period	Total year-to-date	Previous year-to-date
Total Overdraft Fees	\$0.00	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00	\$0.00



EQUAL HOUSING LENDER | MEMBER FDIC

956-682-2265 | trb.bank

1000/1000 456000 646000 9608005 926000



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Statement Ending 02/27/2026

Page 1 of 2

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Managing Your Accounts

	Location	Harlingen 77 Banking Center
	Telephone	956-428-7400
	Mailing Address	2019 South 77 Sunshine Strip Harlingen, TX 78550
	Online Access	www.trb.bank
	24/7 Telebank	866-972-5430

Summary of Accounts

Account Type	Account Number	Ending Balance
TRB MONEY MARKET PUBLIC FUNDS	XXXXXXXX8570	\$1,033,056.45

TRB MONEY MARKET PUBLIC FUNDS - XXXXXXXXX8570

Account Summary

Date	Description	Amount
01/31/2026	Beginning Balance	\$1,029,896.22
	1 Credit(s) This Period	\$3,160.23
	0 Debit(s) This Period	\$0.00
02/27/2026	Ending Balance	\$1,033,056.45

Interest Summary

Description	Amount
Interest Earned From 01/31/2026 Through 02/27/2026	
Annual Percentage Yield Earned	4.07%
Interest Days	28
Interest Earned	\$3,160.23
Interest Paid This Period	\$3,160.23
Interest Paid Year-to-Date	\$6,535.09

Other Credits

Date	Description	Amount
02/27/2026	INTEREST AT 4.0000 %	\$3,160.23

Daily Balances

Date	Amount
02/27/2026	\$1,033,056.45

Overdraft and Returned Item Fees

	Total for this period	Total year-to-date	Previous year-to-date
Total Overdraft Fees	\$0.00	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00	\$0.00



EQUAL HOUSING LENDER | MEMBER FDIC

956-682-2265 | trb.bank

1000/1000 551000 084000 9E08005 64400

as of **02/28/2026**

PLEDGES to PLEDGEE
Pledged To: CAMERON CO REG MOBILITY AUTH

For Holding Company **Texas Regional Bank** Customer **Texas Regional Bank**

SafeKeeping Code Receipt# Location	CUSIP Trans#	Description Coupon Maturity Date	FAS 115 PreRefund Price	Moody S&P	Original Face Remaining Face Pledged%	Pledged			
						Original Face	Par Value	Book Value	Market Value
FHLB 181600 FEDERAL HOME LOAN BANK	133353BP6 C12825	CAMERON CNTY TEX REGL MOBILITY AUTH VEH REGISTR 3.000000 02/15/2040	AFS	NA AA-	425,000.00 425,000.00 58.82%	250,000.00	250,000.00	260,924.25	224,700.80
FHLB 181605 FEDERAL HOME LOAN BANK	283770MX0 C12830	EL PASO TEX INDPT SCH DIST 4.000000 08/15/2045	AFS	Aaa NA	5,000,000.00 5,000,000.00 100.00%	5,000,000.00	5,000,000.00	5,255,228.11	4,857,464.50
FHLB FEDERAL HOME LOAN BANK	3140QAQU7 C12797	FN CA3166 4.500000 02/01/2034	AFS	NA NA	2,000,000.00 2,000,000.00 30.00%	600,000.00	113,046.79	118,017.64	115,233.01
FHLB FEDERAL HOME LOAN BANK	91282CBJ9 C12981	T 0 3/4 01/31/28 0.750000 01/31/2028	AFS 0.00	Aa1 NA	3,000,000.00 3,000,000.00 6.67%	200,000.00	200,000.00	198,331.97	190,320.31
FHLB FEDERAL HOME LOAN BANK	91282CBJ9 C12980	T 0 3/4 01/31/28 0.750000 01/31/2028	AFS 0.00	Aa1 NA	2,500,000.00 2,500,000.00 100.00%	2,500,000.00	2,500,000.00	2,486,425.30	2,379,003.90
FHLB FEDERAL HOME LOAN BANK	91282CCE9 C13010	T 1 1/4 05/31/28 1.250000 05/31/2028	AFS 0.00	Aa1 NA	5,000,000.00 5,000,000.00 12.80%	640,000.00	640,000.00	639,532.61	610,750.00
6 Total Pledged	To: CAME CAMERON CO REG MOBILITY AUTH					9,190,000.00	8,703,046.79	8,958,459.88	8,377,472.52

The information contained herein, while believed to be reliable, is not guaranteed.

**2-F CONSIDERATION AND APPROVAL OF A RESOLUTION REGARDING THE
EAST LOOP ECONOMICALLY DISADVANTAGED COUNTIES PROGRAM
APPLICATION AND AUTHORIZING CHAIRMAN PARKER TO SIGN ANY
NECESSARY DOCUMENTS.**

**THE STATE OF TEXAS
COUNTY OF CAMERON**

RESOLUTION

BE IT RESOLVED THAT ON THE 30TH DAY OF APRIL, 2026, THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS CONVENED IN REGULAR SESSION, AND UPON THE REQUEST OF THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS, THE FOLLOWING ITEM WAS OFFERED AND ADOPTED, TO WIT:

**“CONSIDERATION AND APPROVAL OF RESOLUTION REGARDING THE EAST LOOP
ECONOMICALLY DISADVANTAGED COUNTIES PROGRAM APPLICATION AND AUTHORIZING
CHAIRMAN PARKER TO SIGN ANY NECESSARY DOCUMENTS.”**

WHEREAS: Cameron County Regional Mobility Authority is in the process of entering into an Advance Funding Agreement with the Texas Department of Transportation for the construction of East Loop, from IH-69E to SH 4; and

WHEREAS: Cameron County Regional Mobility Authority by this Resolution authorizes the Chairman to execute any and all documents needed to receive an Economically Disadvantaged Counties (EDC) reduction on any local match requirements for federal funds.

NOW THEREFORE BE IT FURTHER PROCLAIMED, that the Cameron County Regional Mobility Authority Board of Directors authorizes the Chairman to execute said documents necessary to receive an EDC reduction on any local match requirements for federal funds and any other documents needed.

Passed, Approved and Adopted on this 30th day of April 2026.

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY



FRANK PARKER, JR.
CHAIRMAN



MICHAEL F. SCAIEF
VICE CHAIRMAN



AL VILLARREAL
TREASURER



LEO R. GARZA
DIRECTOR



ARTURO A. NELSON
SECRETARY



MARK ESPARZA
DIRECTOR



ALBERT GARZA III
DIRECTOR

ECONOMICALLY DISADVANTAGED COUNTIES PROGRAM PROJECT AFFIDAVIT



The State of Texas,

County of Cameron

Before me, Maria De Lourdes Mayorga, a notary public in and for the State of Texas, on this day personally appeared Frank Parker, Jr., who being by me duly sworn, upon oath says:

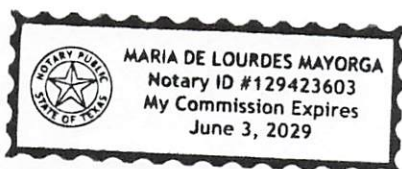
I, Frank Parker, Jr., representing the City / County of Cameron County Regional Mobility Authority, having been duly elected on February 01, 2022 and having served continuously since that time, certify in my official capacity that, to the best of my knowledge, the information contained in this application is true and correct.

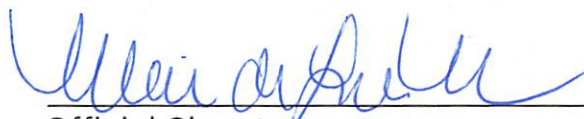

Signature

April 30, 2026
Date

Subscribed and sworn to before me, by the said Frank Parker, Jr., this 30th day of April, 2026, to certify which witness my hand and seal of office.

My commission expires June 03, 2029.




Official Signature

Maria De Lourdes Mayorga
Printed or stamped name of Notary

**2-G CONSIDERATION AND APPROVAL OF RESOLUTION IN SUPPORT OF THE
FUTURE INTERSTATE HIGHWAY FORMULA PROGRAM.**

**THE STATE OF TEXAS
COUNTY OF CAMERON**

RESOLUTION

BE IT RESOLVED THAT ON THE 30TH DAY OF APRIL, 2026, THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS CONVENED IN REGULAR SESSION, AND UPON THE REQUEST OF THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS, THE FOLLOWING ITEM WAS OFFERED AND ADOPTED, TO WIT:

**“CONSIDERATION AND APPROVAL OF A RESOLUTION IN SUPPORT OF THE
FUTURE INTERSTATE HIGHWAY FORMULA PROGRAM .”**

WHEREAS, the American economy must have the world’s pre-eminent surface transportation system; and

WHEREAS, the Future Interstate Highway Formula Funding Program will establish a predictable and stable level of federal funding to support development of congressionally authorized Future Interstates and will address the need to focus federal transportation funding on projects that provide national benefit; and

WHEREAS, the Formula Funding Program will provide needed investment in the next generation of the Interstate Highway System to keep pace with growing population and efficient freight movement demands; and

WHEREAS, the purpose of the Interstate Highway System is to provide a safe, efficient, and high-capacity roadway network for the movement of people and goods; and

WHEREAS, highways meeting interstate standards substantially enhance safety for the traveling public while also addressing emergency evacuation needs; and

WHEREAS, the purpose of Future Interstate Highways is to expand and enhance the national transportation network by identifying and developing key corridors that will eventually meet full Interstate Highway standards, with the goal of supporting 1) National Connectivity; 2) Freight and Economic Development; (3) Cross-Border Trade and International Commerce; 4) National Defense; 5) Emergency Evacuation; and 6) Transportation Modernization; and

WHEREAS, there is currently no dedicated federal funding to plan and construct Future Interstate Highways; and

WHEREAS, international trade has grown from \$39 billion in 1956 to \$5.8 trillion in 2023, an increase of 14,700 percent in 67 years, an average annual growth of 219.4 percent; and

WHEREAS, entry into NAFTA (1994) and now USMCA (2020) strengthened trade with Mexico and Canada and as a result land ports of entry became critical -- especially for energy, agriculture, and auto parts trade across North American corridors; and

WHEREAS, initially trade across the United States moved primarily east-west and the original Interstate Highway System was built to serve the east-west movement; and

WHEREAS, today the United States, Canada, and Mexico are each other's largest trade partners for oil, energy, automobiles, electronics, and agricultural goods—and it is common for materials to be procured from one country, produced into goods in a second, and then marketed and sold in a third; and

WHEREAS, the nation's shift from manufacturing-based economy to services and technology; a significant rise in consumer spending, e-commerce, and just-in-time logistics. This growth in freight further highlights that highways are critical for supply chains.

WHEREAS, despite the authorization of a 40,000-mile Interstate Highway System by Congress in 1944 and the initial designation of 37,700 miles in 1947, the total constructed mileage has significantly fallen short of long-term national mobility demands; and

WHEREAS, by 1960, over 10,000 miles were completed, followed by rapid expansion to 20,000 miles by the mid-1960s, 30,000 miles by 1970, and 40,000 miles by 1980, with 92% of the system completed by 1986; and

WHEREAS, incremental additions brought the system to approximately 42,700 miles in the 1990s, 46,747 miles by the early 2000s, and over 48,000 miles in the 2020s; and

WHEREAS, the modest mileage growth of interstate highways over the past four decades reflects the need for renewed federal commitment to expanding and modernizing the Interstate System to meet 21st-century transportation, economic, and security challenges.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY that:

Section I. That the Cameron County Regional Mobility Authority supports the proposal to include a Future Interstate Highway Formula Program in the next federal surface transportation authorization bill whereby federal taxpayers' funds are used for the national interest, ensuring a strong Federal role in surface transportation. Interstate Highways were developed as a national interest and Future Interstate Highways should be the same.

Section 2. This resolution to be in full force and effect from and after its passage and approval.

Section 3. If any portion or provision of this resolution shall for any reason be held to be invalid or unenforceable, the invalidity or unenforceability of such portion or provision shall not affect any of the remaining provisions of this Resolution, the intention being that the same are severable.

ADOPTED AND APPROVED this 30th day of April, 2026.

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY



FRANK PARKER, JR.
CHAIRMAN



MICHAEL F. SCAIEF
VICE CHAIRMAN



ARTURO A. NELSON
SECRETARY



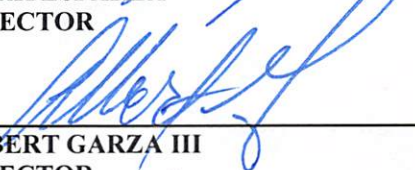
AL VILLARREAL
TREASURER



MARK ESPARZA
DIRECTOR



LEO R. GARZA
DIRECTOR



ALBERT GARZA III
DIRECTOR

**2-H CONSIDERATION AND APPROVAL OF RESOLUTION IN SUPPORT OF THE
FUTURE INTERSTATE FEASIBILITY STUDY FOR HEARTLAND
EXPRESSWAY, THEODORE ROOSEVELT EXPRESS, AND A PORTION OF
PORTS-TO-PLAIN HIGH PRIORITY COORIDORS.**

**THE STATE OF TEXAS
COUNTY OF CAMERON**

RESOLUTION

BE IT RESOLVED THAT ON THE 30TH DAY OF APRIL, 2026, THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS CONVENED IN REGULAR SESSION, AND UPON THE REQUEST OF THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS, THE FOLLOWING ITEM WAS OFFERED AND ADOPTED, TO WIT:

**“CONSIDERATION AND APPROVAL OF A RESOLUTION IN SUPPORT OF THE
FUTURE INTERSTATE FEASIBILITY STUDY FOR HEARTLAND EXPRESSWAY,
THEODORE ROOSEVELT EXPRESS, AND A PORTION OF PORTS-TO-PLAINS
HIGH PRIORITY CORRIDORS.”**

WHEREAS, Congress designated the Ports-to-Plains Corridor in Texas and New Mexico as Future Interstate 27; and

WHEREAS, the Texas Department of Transportation published the Ports-to-Plains Corridor Interstate Feasibility Study Advisory Committee Report on October 15, 2019; and

WHEREAS, current Feasibility Study trends address greater potential including metrics improving connectivity, safety, and mobility; improving travel time and reduce travel time cost; improving freight movement; increasing access to markets for energy and agricultural products; alleviating congestion and improving reliability; facilitating the flow of goods and international trade; creating jobs and economic opportunities; and increasing and expanding the local tax base and state sales tax revenues, than historically used metrics; and

WHEREAS, the Ports-to-Plains Corridor Interstate Feasibility Study Advisory Committee Report data showed Corridor annual travel cost savings of \$4.1 billion, annual increase in GDP of \$2.2 billion, and increase in employment of 17,710 for the agriculture, energy, and warehousing industries; and

WHEREAS, the Ports-to-Plains Corridor Interstate Feasibility Study Advisory Committee Report data showed a Return on Investment of 76% or \$17.8 billion; and Benefit Cost Ratio / Net Present Value of 2.4 or \$39.2 billion; and

WHEREAS, the Ports-to-Plains Corridor Interstate Feasibility Study Advisory Committee Report data showed that development of a Future Interstate Highway in Texas would improve safety and reduce crash rates, leading to approximately 8 percent fewer fatal collisions, 7 percent fewer injury collisions, and 11 percent fewer property damage crashes throughout the corridor each year. These safety improvements result in \$457 million in annual safety benefits according to the TxDOT estimates in addition to saving lives; and

WHEREAS, the Ports-to-Plains Corridor Interstate Feasibility Study Advisory Committee Report results helped the State of Texas and the Texas Department of Transportation to support Future Interstate Designation in Texas; and

WHEREAS, North-South Interstates are a significant distance from the Theodore Roosevelt Expressway: to the west it is 670 miles between U.S. 85 and Interstate 15 and to the east it is over 480 miles between U.S. 85 and Interstate 29; and

WHEREAS, the Heartland Expressway is 648 miles between NE 71 and Interstate 29; and

WHEREAS, the Ports-to-Plains Corridor is 775 miles between U.S 287 and Interstates 29 and 35; and

WHEREAS, the proposed Future Interstate Highway Corridor shared major industries that are reliant on agriculture, energy, tourism and trade.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY that:

Section 1. That the Cameron County Regional Mobility Authority supports efforts to complete a Future Interstate Feasibility Study in Oklahoma, Colorado, Nebraska, Wyoming, South Dakota, North Dakota, and Montana.

Section 2. This resolution to be in full force and effect from and after its passage and approval.

Section 3. If any portion or provision of this resolution shall for any reason be held to be invalid or unenforceable, the invalidity or unenforceability of such portion or provision shall not affect any of the remaining provisions of this Resolution, the intention being that the same are severable.

ADOPTED AND APPROVED this 30th day of April, 2026.

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY


FRANK PARKER, JR.
CHAIRMAN


MICHAEL F. SCAIEF
VICE CHAIRMAN


ARTURO A. NELSON
SECRETARY


AL VILLARREAL
TREASURER


MARK ESPARZA
DIRECTOR


LEO R. GARZA
DIRECTOR


ALBERT GARZA III
DIRECTOR

**2-I CONSIDERATION AND APPROVAL OF PAYMENT OF INVOICE AND
RELEASE OF CHECK TO ANAHUAC INFRASTRUCTURE LLC FOR THE SH
550 MAINTENANCE PROJECT.**

PAY APP #10 - \$50,000

2-J CONSIDERATION AND APPROVAL TO AWARD BID NO. 2026-001 FOR THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BUILDING EXTERIOR ACCESSIBILITY IMPROVEMENTS PROJECT TO ZIWA CORPORATION IN THE AMOUNT OF \$65,592.14.



GMS ARCHITECTS

4/10/2026

Mr. Pete Sepulveda, Jr.
Executive Director
Cameron County Regional Mobility Authority
3461 Carmen Ave.
Rancho Viejo, TX 78575

Dear Mr. Sepulveda:

GMS has evaluated the proposals for the CCRMA Accessibility Project and offer the following recommendation. Based on the review of the submitted proposals received the contractors, GMS recommends awarding the contract to Ziwa Corporation with acceptance of their base bid proposal amount of \$65,592.14.

We have worked with Ziwa on numerous other projects and are confident in their ability to complete this project

If you have any questions, please do not hesitate to contact my office.

/Sincerely, 

Roan G. Gomez, AIA
Principal

1150 Paredes Line Rd,
Brownsville, TX 78521
P 956.546.0110
F 956.546.0196
www.gmsarchitects.com



PROJECT NO. 2026-001
 BID DATE: APRIL 1, 2026 BID SUMMARY

Contractor & Contact Information		Base Bid	Breakdown by Bldg			PROPOSED TIME
			3461 Carmen 3470 Carmen	Bid Bond incl.	Addendum ack.	
1	ZIWA CORPORATION 1952 S. Price Rd. Brownsville, TX. 78521 956-542-8167 Jorge De La Garza	\$65,592.14		yes	yes	45 calendar days
			\$28,055.67 \$37,536.47			
2	ALAMO ENVIRONMENTAL INC. dba A1 FACILITY SERVICES 2900 Nacadoches Rd. San Antonio, TX. 78217 210-404-1220 J. Alex Salas Robert Lopez	\$74,000.00		yes	yes	30 calendar days
			\$25,900.00 \$48,100.00			
	AJ3 CONSTRUCTION L.L.C. 2900 N. Texas Blvd., Ste. 201 Weslaco, TX. 78599 956-536-8568 Arturo Gonzalez aj3const@gmail.com	\$141,758.93		yes	yes	60 calendar days
			\$38,637.79 \$103,121.14			
4	RHYNER CONSTRUCTION SERVICES INC. PO Box 309 Rio Hondo, TX. 78583 Stephanie Rhyner	\$209,500.00		yes	yes	90 calendar days
			\$125,700.00 \$83,800.00			
5	CRC DEVELOPMENT & CONSTRUCTION LLC 2016 S. 45th St. McAllen, TX. 78503 208-972-1192 Carlo Cantu	\$232,650.00		yes	yes	150 calendar days
			116,325.00 116,325.00			

**2-K CONSIDERATION AND APPROVAL OF A CONSTRUCTION CONTRACT
WITH ZIWA CORPORATION FOR THE CAMERON COUNTY REGIONAL
MOBILITY AUTHORITY BUILDING EXTERIOR ACCESSIBILITY
IMPROVEMENTS PROJECT.**

CCRMA Building Accessibility Improvements

CCRMA BID NO. 2026-001

CONTRACT AGREEMENT

This Contract between the Cameron County Regional Mobility Authority (the "Authority") and Ziwa Corporation (the "Contractor") is hereby entered into and agreed to as of the 30th day of April 2026, (the Effective Date") and the parties agree to certain terms and conditions, as follows:

1.0 Definitions, Cross-references.

- 1.1 Authority.** Any reference herein to the "Authority" shall be interpreted to mean the same as the Cameron County Regional Mobility Authority.
- 1.2 Contractor.** Any reference herein to the "Contractor" shall be interpreted to mean the same as Ziwa Corporation.
- 1.3 The Contract.** The Contract is comprised of the Contract, the Exhibits listed and referenced herein, and all formal changes to any of those documents by addendum, change order, or other modification. Any reference or interpretation of the Contract shall also include the Contract Documents.
- 1.4 The Contract Documents.** The Contract Documents consist of this document, the CCRMA Bid No. 2026-001 bid package, which includes, but are not limited to the Plans, Drawings, Specifications, Special Provisions, General Conditions, Special Conditions, Contract Bonds, Change Orders, Addendums, Supplemental Agreements, and the Exhibits listed and referenced herein. This Contract is intended to be an integral whole and shall be interpreted as internally consistent. Work required by any page, part, or portion of the Contract shall be deemed to be required Contract Work as if called for in the whole Contract and no claim for extra work shall be based upon the fact that the description of the Work in question is incomplete.
- 1.5 Provision of All Things Required.** Anything that may be required, implied, or inferred by the Contract Documents which make up this Contract, or any one or more of them, shall be provided by the Contractor for the Contract Price.
- 1.6 Privity only with the Contractor.** Nothing contained in this Contract shall create, nor be interpreted to create privity or any other relationship whatsoever between Owner and any person except the Contractor and the Contractor's successors, executors, administrators, and assigns.
- 1.7 Include Intended to be Encompassing.** "Include", "includes", or "including", as used in the Contract, shall be deemed in all cases to be followed by the phrase, "without limitation."

- 1.8 Use of Singular and Plural.** Words or terms used as nouns in the Contract shall be inclusive of their singular and plural forms, unless the context of their usage clearly requires a contrary meaning.
- 1.9 Definition of Material Breaches not Exhaustive.** The specification herein of any act, failure, refusal, omission, event, occurrence, or condition as constituting a material breach of the Contract shall not imply that any other, non-specified act, failure, refusal, omission, event, occurrence, or condition shall be deemed not to constitute a material breach of the Contract.
- 1.10 Persons.** "Person" means a natural person, a trust, an estate, corporation, partnership, limited liability company, or other form of entity.
- 1.11 Contractor-related Persons.** The "Contractor-related Persons" are: (i) Contractor; (ii) Contractor's representative; (iii) all subcontractors and other Persons involved in the performance of the Work that are required by this Contract to be managed or supervised by Contractor; (iv) the shareholders, members, managers, partners, and affiliates of the Persons described in items (i) through (iii); and, (v) the officers, managers, directors, employees, and agents of the Persons described in items (i) through (v).
- 1.12 Authority-related Persons.** The "Authority-related Persons" are: (i) the Authority; (ii) the Authority's representative(s); (iii) the respective directors, members, managers, partners, and affiliates of the Persons described in items (i) through (ii); and (iv) any officers, managers, directors, employees, and agents of the Persons Described in items (i) through (iii).
- 2.0 Contractor's Representations.** In order to induce the Authority to execute this Contract and recognizing that the Authority is relying thereon, the Contractor, by executing this Contract, and without superseding, limiting, or restricting any other representation or warranty set forth elsewhere in this Contract, or implied by operation of law, makes the following express representations to the Authority:
- 2.1** The Contractor is fully qualified to perform the Work. The Contractor is registered with the State of Texas, is eligible to work on Federal Projects and obtain access to Federal Property to perform the work.
- 2.2** The Contractor will maintain all necessary licenses, permits, insurance, bonding or other authorizations necessary for the Work until the Contractor's duties under this Contract have been fully satisfied.
- 2.3** The Contractor has the expertise, experience, and knowledge as well as the necessary team, personnel, and financial capability to perform the Work in accordance with the terms of this Contract.
- 2.4** Prior to the execution of this Contract, the Contractor has visited and inspected the Project site and the local conditions under which the Work is to be performed, and the Contractor has reviewed the Authority's concerns, if any, as are necessary to determine

the conditions under which the Work will be performed, and the Contractor accepts the conditions of the Project site and has taken those conditions into account in entering into this Contract.

2.5 The Contractor assumes full responsibility to the Authority for the improper acts and omissions of its Subcontractors or others employed or retained by Contractor in connection with the Work.

2.6 Any representation or information submitted by the Contractor shall be true and correct in all material respects, and the Contractor acknowledges that the CCRMA is relying on such representation or information to its detriment.

2.7 The Contractor shall comply fully and timely with any condition of this Contract.

3.0 Contract Time.

3.1 Notice of Commencement. After the Authority has approved the required Documents for the Work and is otherwise prepared for the Contractor to proceed with the Work, as determined by the Authority in its sole and absolute discretion, the Authority shall issue a notice to commence the Work directing the Contractor to proceed with the Work on the date indicated in the notice (the "Commencement Date").

3.2 Time for Completion. The Contractor shall commence the Work on the Commencement Date, and the Work shall be carried out regularly and without interruption. The Contractor shall substantially complete the Work not later than sixty (60) calendar days after the Commencement Date, or such other date as may by Change Order be designated (the "Scheduled Completion Date"). The Contractor may have up to an additional ten (10) Working Days for Final Acceptance after the Scheduled Completion Date. The number of Working Days between the effective date of the Contract and the Scheduled Completion Date is the "Contract Time". The Contract Time includes the mobilization and materials procurement period.

3.2.1 Unless otherwise described herein, all references to "days" shall be "calendar days".

3.2.2 In the event that the Contractor fails to substantially complete the Work on or before the Scheduled Completion Date, then, commencing on the first day following the Scheduled Completion Date, liquidated damages shall begin accruing at the rate of \$500.00 per day and shall continue accruing each day until the Work is substantially complete.

4.0 Contract Price.

- 4.1** The total not-to-exceed (NTE) value of the Contract is the amount of **SIXTY-FIVE THOUSAND FIVE HUNDRED NINETY-TWO AND 14/100 DOLLARS (\$65,592.14)** to be paid in accordance with the provisions herein.¹

4.1.1 The Contractor exceeds the NTE amount at its own risk. The Authority reserves the right to amend this amount (increase/decrease) at any time during the Contract when the Authority determines, in its sole discretion, that doing so is in its best interests. The foregoing right includes the Authority requiring the Contractor to modify its bid by executing a Change Order.

5.0 Work.

- 5.1** The Contractor shall perform all Work necessary to complete the Project in accordance with the Contract Documents.

- 5.2** Work Defined. The terms "Work" and "Project Work" shall mean whatever is done by or required of the Contractor to perform and complete its duties relating to the installation of the Project under the Contract, including, without limitation, the following:

5.2.1 Construction of the whole and all parts of the Project in full and strict conformity with the Contract Documents;

5.2.2 The provision and furnishing, and prompt payment therefore, of all labor, supervision, services, materials, supplies, equipment, fixtures, tools, transportation, storage, and things required for the installation of the Project;

5.2.3 The furnishing of any required bonds and insurance as required by the Contract Documents;

5.2.4 The furnishing of all warranties required by the Contract Documents;

5.2.5 The furnishing of all other services and things required or reasonably inferable from the Contract Documents; and,

5.2.6 All things necessary or inferable from the Contract Documents necessary for the proper and complete performance of the Work.

¹ The NTE amount includes \$5,000.00 for a betterment allowance and an additional \$5,000.00 for a testing allowance. Any balances remaining on the allowances at the conclusion of the Project will be deducted from the Contract Price as reflected by the execution of a Change Order.

6.0 Authority's Obligations. Pursuant to the Contract, the Authority agrees to perform any obligations of the Authority as detailed herein.

- 6.1** The Authority shall review any documents submitted by the Contractor requiring the Authority's decision and shall render any required decisions pertaining thereto.
- 6.2** In the event that the Authority knows of any material fault or defect in the Work, nonconformance with the Contract, or any other errors, omissions, or inconsistencies, the Authority shall give prompt notice thereof in writing to the Contractor.
- 6.3** The Authority shall provide the Contractor with access to the site and to the Work, and shall provide the Contractor with such information, existing and reasonably available, necessary to the Contractor's performance of the Contract as the Contract may request.
- 6.4** The Authority shall cooperate with the Contractor in securing any necessary licenses, permits, approvals, or other necessary authorizations; however, securing any necessary licenses, permits, approvals, or other necessary authorizations shall at all times be the Contractor's sole obligation pursuant to section 2.2 herein.
- 6.5** The Authority shall perform the duties set forth herein in a reasonably expeditious fashion so as to permit the orderly and timely progress of the Work.
- 6.6** The Authority's agreement not to exercise, or its delay or failure to exercise, any right under the Contract or to require strict compliance with any obligation of the Contractor under the Contract shall not be a waiver of the right to exercise such right or to insist on such compliance at any other time or on any other occasion.
- 6.7** **Right to Audit.** The Authority shall be entitled to rely upon the accuracy and completeness of the information furnished by the Contractor in connection with its request for payment. The Authority shall have the right, however, upon demand, to make a detailed examination, audit, or inspection of the Contractor's books and records for the purpose of verifying the accuracy and completeness of such information. In the event the Authority determines that the Contractor has been paid any sums not due, then such sums shall be reimbursed by the Contractor to the Authority within two (2) Working Days of written demand by the Authority.

7.0 Payments.

- 7.1** To receive payment for services rendered pursuant to the Contract, the Contractor shall submit a fully completed payment application for work previously performed for the Authority by delivering such application to the Authority pursuant to section 10 herein. Notwithstanding any other provision of the Contract Documents, in no event will the Authority be liable for any payment to the Contractor under the Contract Documents until such time as the applicable payment application is approved by the Authority's architect.

- 7.2** Before the first payment application, the Contractor will submit to the Authority a schedule of values allocated to various portions of the Work, prepared in such form and supported by such data to substantiate its accuracy as the Authority may require. The schedule of values will separately itemize each major component of the Work and will not change during performance of the Work.
- 7.3** Subject to other provisions of the Contract Documents, the amount of each progress payment shall be computed, as follows:
- 7.3.1** take that portion of the Contract Price properly allocable to completed Work as determined by multiplying the percentage completion of each portion of the Work by the share of the Contract Price allocated that portion of the Work in the Contractor's schedule of values approved by the Authority;
 - 7.3.2** subtract retainage with respect to such Work as more specifically set forth herein;
 - 7.3.3** add that portion of the Contract Price properly allocable to Materials and Equipment delivered and suitably stored at the site for subsequent incorporation in the completed construction (or if approved in advance by the Authority, suitably stored off the site at a location agreed upon in writing);
 - 7.3.4** subtract the aggregate of previous payments made by the Authority;
 - 7.3.5** subtract the shortfall, if any, indicated by the Contractor in the documentation required to substantiate prior Applications for Payment, or resulting from errors subsequently discovered by the Authority in such documentation; and,
 - 7.3.6** subtract amounts, if any, for which the Authority has withheld payment pursuant to the Contract Documents.
- 7.4** The Authority shall have thirty (30) days to review the payment application and determine, in its sole and absolute discretion, whether the payment application satisfies the requirements herein and in the Contract Documents.
- 7.5** The Contractor waives any rights under the Prompt Payment Act or other law until the foregoing requirements are fulfilled as determined by the Authority in its sole and absolute discretion.
- 7.6** At a minimum, each payment application shall detail the following information:
- 7.6.1** Unique payment application number
 - 7.6.2** Contractor's name, address, and telephone number
 - 7.6.3** Date of payment application and/or billing period
 - 7.6.4** Applicable Contract No.

- 7.6.5** Applicable Purchase Order No.
- 7.6.6** Brief description of the Work performed, including applicable time frame, total hours being billed for each service at each detailed site, and at the approved rate (may be submitted in the form of a report)
- 7.6.7** Supporting documentation for the payment application
- 7.6.8** Total dollar amount being currently billed
- 7.7** Together with each application for payment, Contractor shall deliver a partial release of lien in the form required by the Authority current through the date of the application for payment. When required by the Authority, the Contractor shall also deliver with each application for payment a partial release from each subcontractor and supplier through the date of the application for payment. Contractor shall deliver with the application for final payment a final release of lien in the form required by the Authority. The Contractor's delivery of the required releases to the Authority for approval, and the Authority's approval of the applications for payment, are conditions precedent to the Authority's obligation to pay each application for payment. Another condition precedent to the Authority's approval and payment of each application for payment is the Authority receiving a recommendation from the Authority's representative or the Authority's designated Engineer. The Authority has no obligation with respect to the proper disposition or application of any moneys paid by the Authority to the Contractor. The Contractor releases all claims against the Authority and any Authority-related person for consequential, special, or punitive damages suffered by any Contractor related person, including lost profits and business interruption.
- 7.8** For each application for payment prior to the Scheduled Completion Date, the Authority may withhold the amount of five percent (5%) as retainage from the payment otherwise due. No interest shall be payable on any amounts retained.
- 7.9** The Contractor waives any rights under the Prompt Payment Act or other law until the foregoing requirements herein are fulfilled as determined by the Authority in its sole and absolute discretion. The Authority reserves the right to issue payments in the form of joint checks in the event that the Authority determines in its sole and absolute discretion that doing so is in its best interests.
- 7.10** The Authority will pay the entire unpaid balance of the Contract Price ("Final Payment") to the Contractor upon satisfaction of all conditions contained in the Contract Documents. Acceptance of the Final Payment by the Contractor will constitute a release by the Contractor of all claims against the Authority except for the claims identified by the Contractor as unsettled on the Contractor's application for Final Payment.

8.0 Additional Obligations of the Contractor.

- 8.1** The Contractor shall be solely responsible for providing supervision and oversight to all of the Contractor's personnel.
- 8.2** The Contractor agrees to submit a status report to the Authority at least one (1) time every ten (10) Working Days during the term of this Contract in addition to the scheduling and reporting requirements under the Contract Documents.
- 8.3** The Contractor warrants and represents that it will assign only qualified personnel to perform the services outlined herein and within the Contract Documents. For the purposes of the Contract, the term "qualified personnel" shall mean those personnel that have been investigated, tested and trained in the manner described within the Contract and, as proposed by the Contractor within its bid or as provided by the Contractor during the Contractor's normal conduct of business.
- 8.4 Compliance with Federal and State Laws.** All work performed by the Contractor, pursuant the Contract, shall be done in accordance with applicable all Federal, State and local laws, regulations, codes, and ordinances.
- 8.5 Insurance Requirements.**

8.5.1 Insurances. In this regard, the Contractor shall maintain the following insurance coverage during the effective term(s) of the Contract and shall name the Authority as an "additional insured" on the following insurance coverage:

8.5.1.1 Commercial General Liability Insurance. An original certificate evidencing Commercial General Liability coverage, naming the Authority as an additional insured, together with the appropriate endorsement to said policy reflecting the addition of the Authority as an additional insured under said policy (minimum of \$1,000,000.00 each occurrence). If the policy is a "claims-made" policy, then the policy must provide a retroactive date which must be on or before the execution date of the Contract and the extended reporting period may not be less than five (5) years following the completion date of the Contract.

8.5.1.2 Business Automobile Liability Insurance. Such coverage shall be a combined single limit of not less than \$600,000.

8.5.1.3 Worker's Compensation Insurance. Such coverage shall be not less than the statutory requirement and with no pre-set limits. A waiver of subrogation endorsement in favor of the Authority must be included in the policy.

8.5.1.4 All Risk Builder's Insurance. Such coverage shall be for 100% of the Contract Price.

8.5.1.5 By signing the Contract, the Contractor certifies compliance with all applicable laws, rules, and regulations pertaining to worker's compensation insurance. This certification includes all subcontractors. The Contractor shall pay all deductibles stated in the policy. The Contractor shall ensure that all subcontractors provide the insurance required by the Contract Documents.

8.5.1.6 Certificates/Endorsements. The Contractor shall provide to the Authority with current certificate(s)/endorsement(s) evidencing the insurance coverage referenced above showing the Authority as an additional insured. Failure to maintain the above-reference insurance coverage, including naming the Authority as an additional insured during the term(s) of the Contract shall constitute a material breach thereof. Insurance certificate(s)/endorsement(s) shall be delivered to the Authority.

8.6 Licensing. The Contractor shall also provide to the Authority a copy of any required licenses. Failure to maintain these licenses in a current status during the term(s) of the Contract shall constitute a material breach thereof.

8.7 Confidentiality. The Contractor, in connection with performing its services hereunder, will have access to or may be provided certain confidential information concerning the Authority and agrees that any information concerning the finances, accounting practices, business, client, client lists, property information, client data, records of the Authority or any other information which a reasonable person could conclude that should remain confidential (collectively "Confidential Information"), will not be disclosed to any party and without limitation, any employee of the Authority or any client or potential client of the Authority at any time, except for the Contractor's legal counsel, accounts, or financial advisors, who will also hold such Confidential Information in confidence. The Contractor acknowledges that the information is being provided with the sole understanding that all Confidential Information will remain confidential and will be held in the strictest confidence. The Contractor further acknowledges that any disclosure of the Confidential Information, whether intentional or inadvertent, may harm the Authority. The Authority will have the right to enforce the Contract by specific performance, as well as hold the Contractor liable for any damages caused by any disclosure of any Confidential Information, whether intentional or inadvertent. The Contractor agrees that he has received valuable consideration for the entering into of the Contract and agrees to be bound all of its terms and conditions. The Contract will be binding on the Contractor and any attorney, accountant, financial advisor who also may be provided Confidential Information.

9.0 Changes and Extensions of Time.

9.1 Authority's Right to Order Changes. Changes in the Work under this Contract, consisting of additions, deletions, revisions, or any combination thereof, may be ordered unilaterally by the Authority without invalidating the Contract. Such changes shall be communicated by Change Order or supplemental agreement in accordance with the Contract. The Contractor shall proceed diligently with any changes, and same

shall be accomplished in strict accordance with the Contract as modified by any Change Order or supplemental agreement.

9.2 Continuing Duty to Perform the Work and Make Payment. In the event that the parties are unable to agree on the terms of a Change Order or supplemental agreement, notwithstanding any other provision of the Contract, the Contractor shall continue to diligently perform the Work, including any change directed by the Authority through a Change Order or supplemental agreement, and shall keep thorough records of the cost of performance of such Change Order or supplemental agreement.

9.3 All Change Orders, supplemental agreements, changes requested by the Contractor, or extensions of Contract Time shall be governed by this section and the Contract. Any request for an extension of time or for an increase in the not-to-exceed amount shall be made in writing within seven (7) calendar days after the occurrence of the event that gives rise to the request. Such request shall include sufficient backup documentation for the Authority to reasonably understand the request and the amount of time or compensation requested and to determine the merits of the request.

10.0 Notices, Invoices, and Reports.

10.1 All notices, reports, or invoices shall be in writing even though some, but not all, provisions in the Contract Documents refer to "written notice(s)" or "notice(s) in writing". All notices must be (a) delivered personally; (b) sent by certified mail, postage prepaid, return receipt requested ("US Mail"); (c) sent by a recognized overnight mail or courier service, with delivery receipt requested ("Courier"); or, (d) sent by email communication ("E-Mail"). Notices will be deemed to be effective when received, if delivered personally; the next business day after posting, if sent by US Mail; and, the next business day, if sent by Courier or E-Mail. If notice is transmitted by E-Mail, a duplicate copy will be sent by either US Mail or Courier no later than one (1) business day after sending the E-Mail.

10.2 The Authority and the Contractor hereby provide the information they wish to be used by the other party when sending notices pursuant to section 10.1:

Cameron County Regional Mobility Authority
Attention: Pete Sepulveda, Jr., Executive Director
3461 Carmen Avenue
Rancho Viejo, Texas 78575
Email: PSepulveda@ccrma.org

Ziwa Corporation
Attention: Jorge de la Garza, President
1952 S. Price Road
Brownsville, Texas 78521
Email: jdlg@ziwacorp.com

11.0 Additional Considerations.

- 11.1 Severability.** The invalidity of any provision of the Contract, as determined by a court of competent jurisdiction shall in no way affect the validity of any other provision herein.
- 11.2 Applicable Laws.** THIS CONTRACT SHALL BE GOVERNED AND CONSTRUED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS. VENUE FOR ANY CAUSE OF ACTION ARISING OUT OF OR RELATED TO THIS CONTRACT SHALL BE EXCLUSIVELY IN THE STATE AND FEDERAL COURTS OF CAMERON COUNTY, TEXAS.
- 11.3 Non-Escalation.** The NTE value of the Contract shall remain firm with no provision for price increases during the term of the Contract subject to section 4.1 herein.
- 11.4 Funding Restrictions and Order Quantities.** The Authority reserves the right to reduce or increase estimated or actual quantities in whatever amount necessary without prejudice or-liability to the Authority, if:
- 11.4.1** Funding is not available;
 - 11.4.2** Legal restrictions are placed upon the expenditure of monies for this category of service or supplies; or,
 - 11.4.3** The Authority's requirements in good faith change after award of the Contract.
- 11.5 Local State, and/or Federal Permits.** All local, State or Federal permits which may be required to provide the services, whether or not they are presently known to either the Authority or the Contractor, shall be the sole responsibility of the Contractor and any costs shall be paid by Contractor to procure and provide such necessary permits.
- 11.6 Government Standards.** It is the responsibility of the Contractor to ensure that all items and services proposed conform to all local, State and Federal law concerning safety (OSHA and NOSHA) and environmental control (EPA and Texas law as well as ordinances or regulations of the City of Brownsville, Texas, and Cameron County, Texas) and any other enacted ordinance, code, law or regulation. The Contractor shall be responsible for all costs incurred for compliance with any such possible ordinance, code, law, or regulation. No time extensions shall be granted or financial consideration given to the Contractor for time or monies lost due to violations of any such ordinance, code, law or regulations that may occur.
- 11.7 Work on Authority Property.** If the Contractor's work under the contract involves operations by the Contractor on Authority premises, the Contractor shall take all necessary precautions to prevent the occurrence of any injury to persons or property during the progress of such work and, except to the extent that any such injury is caused solely and directly by the Authority's negligence, shall indemnify the Authority, and their officers, agents, servants and employees against all loss which may result in any way from any act or omission of the Contractor, its agents, employees, or subcontractors.

- 11.8 Official, Agent and Employees of the Authority Not Personally Liable.** It is agreed by and between the parties hereto that in no event shall any official, officer, employee, or agent of the Authority in any way be personally liable or responsible for any covenant or agreement herein contained, whether either expressed or implied, nor for any statement, representation or warranty made herein or in any connection with this agreement.
- 11.9 Subcontractors.** Unless otherwise authorizing in writing by the Authority, the Contractor may not use any subcontractors to accomplish any portion of the services described within the Contract or the Task Orders without obtaining the prior written permission of the Authority. Moreover, by signing the Contract, the Contractor is certifying to the Authority that the Contractor will not enter into any subcontract with a subcontractor that is debarred or suspended by the Texas Department of Transportation or any federal agency.
- 11.10 Attorney's Fees.** In the event that litigation is commenced by one party hereto against the other in connection with the enforcement of any provision of this agreement, the prevailing party shall be paid by the losing party all court costs and other expenses of such litigation, including reasonable attorneys' fees. The amount so allowed as attorneys' fees shall be taxed to the losing party as costs of the suit, unless prohibited by law.
- 11.11 Independent Contractor.** The Contractor is an independent contractor. Nothing herein shall create any association, agency, partnership or joint venture between the parties hereto and neither shall have any authority to bind the other in any way.
- 11.12 Waiver of Breach.** A waiver of either party of any terms or condition of this agreement in any instance shall not be deemed or construed as a waiver of such term or condition for the future, or of any subsequent breach thereof. All remedies, rights, undertakings, obligations, and agreements contained in this agreement shall be cumulative and none of them shall be in limitation of any other remedy, right, obligation or agreement of either party.
- 11.13 Time of the Essence.** Time is of the essence under this agreement as to each provision in which time of performance is a factor.
- 11.14 Limitation of Liability.** IN NO EVENT SHALL THE AUTHORITY BE LIABLE TO THE CONTRACTOR FOR ANY INDIRECT, INCIDENTAL, CONSEQUENTIAL, OR EXEMPLARY DAMAGES.
- 11.15 Indemnification.** This provision shall survive any expiration or termination of the Contract.
- 11.15.1** THE CONTRACTOR RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S

FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS, WHICH ARE CAUSED BY, ARISE OUT OF, OR OCCUR DUE TO ANY FAILURE OF THE CONTRACTOR TO PERFORM THE OBLIGATIONS REQUIRED BY THE CONTRACT AS WELL AS FEDERAL, TEXAS, OR OTHER APPLICABLE LAW, INCLUDING BUT NOT LIMITED TO CLAIMS OR DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE CONTRACTOR, OR THE CONTRACTOR'S AGENTS, EMPLOYEES, SUBCONTRACTORS, OR OTHER THIRD PARTIES. THE CONTRACTOR HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE CONTRACTOR.

11.15.2In this connection, it is expressly agreed that the Contractor shall, at its own expense, defend the Authority, its officers, employees, and agents, against any and all claims, suits or actions which may be brought against them, or any of them, as a result of, or by reason of, or arising out of, or on account of, or in consequence of any act or failure to act of the Contractor the consequences of which the Contractor has indemnified the Authority. If the Contractor shall fail to do so, the Authority shall have the right, but not the obligation, to defend the same and to charge all direct and incidental costs of such defense to the Contractor including attorney's fees and court costs.

11.15.3Any money due to the Contractor under and by virtue of the Contract, which the Authority believes must be withheld from the Contractor to protect the Authority, may be retained by the Authority so long as it is reasonably necessary to ensure the Authority's protection; or in case no money is due, its surety may be held until all applicable claims have been settled and suitable evidence to that effect furnished to the Authority provided, however, the Contractor's payments shall not be withheld, and its surety shall be released, if the Contractor is able to demonstrate that it has adequate liability and property damage insurance to protect the Authority from any potential claims.

11.15.4The Contractor shall provide that any contractual arrangement with a subcontractor shall be in conformance with the terms of the Contract including the terms of this indemnity provision. The Contractor guarantees that it will promptly handle and rectify any and all claims for materials, supplies and labor, or any other claims that may be made against it or any of its subcontractors in connection with the contract.

11.15.5THE CONTRACTOR RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S

FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE AUTHORITY, OR THE AUTHORITY'S AGENTS, EMPLOYEES, OR OTHER THIRD PARTIES. THE CONTRACTOR HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE CONTRACTOR.

- 11.16 Rights in Data (Ownership and Proprietary Interest).** The Authority shall have exclusive ownership of all proprietary interest in, and the right to full and exclusive possession of all information, materials, and documents discovered or produced by the Contractor pursuant to the terms of the Contract, including but not limited to, videos, reports, or other documents or information concerning the Contract.
- 11.17 Assignment/Transfer.** The Contractor shall not assign or transfer any of its rights or interest under the Contract without first obtaining the Authority's prior written consent to such assignment or transfer. Whether to provide such prior written consent shall be in all respects within the Authority's sole and absolute discretion.
- 11.18** THE CONTRACTOR EXPRESSLY AGREES THAT: (1) THE AUTHORITY RETAINS ITS GOVERNMENTAL IMMUNITY IN ALL RESPECTS UNDER THIS CONTRACT AND ANY PASS-THRU AGREEMENTS OR SIMILAR AGREEMENTS; AND (2) NO PASS-THRU AGREEMENTS, OR SIMILAR AGREEMENTS, BETWEEN THE CONTRACTOR AND ANY THIRD PARTY SHALL BE ENFORCEABLE AGAINST THE AUTHORITY.
- 11.19 Warranty of Title.** The Contractor warrants good title to all materials, supplies, and equipment incorporated in the work and agrees to deliver the premises together with all improvements thereon free from any claims, liens or charges, and agrees further that neither it nor any other person, firm or corporation shall have any right to a lien upon the premises or anything appurtenant thereto.
- 11.20 Warranty of Workmanship and Materials.** The Contractor warrants and guarantees to the Authority that all labor furnished to perform the Work under the Contract shall be competent to perform the tasks undertaken, that the product of such labor shall yield only first-class results in compliance with the Contract, that materials and equipment furnished shall be of high quality and new unless otherwise permitted by the Contract, and that the Work will be of high quality free from faults and defects and in conformance with the Contract and shall be protected by the Contractor's warranties in the Contractor's Bid. Any warranties otherwise received by the Contractor for any materials shall be assigned to the Authority. Any and all Work not conforming to these requirements shall be considered defective and shall constitute a breach of the Contractor's warranty if not remedied in accordance with the Contract. This warranty shall continue for a period of one (1) year from the date of the Authority's fully-informed final acceptance of the work.

11.21 Prohibition Against Liens. The Contractor is prohibited from placing a lien on the subject property. This prohibition shall apply to all subcontractors at any tier and all materials suppliers.

11.22 Bonding Requirements.

11.22.1 The Contractor shall furnish Performance, Payment, and Warranty Bonds, each in an amount at least equal to the Contract Price, as security for the faithful performance and payment of all the Contractor's obligations to perform the Work under the Contract Documents. These Bonds shall remain in effect at least one year after the date when final payment becomes due, except as provided otherwise by Laws or Regulations or by the Contract Documents. The Contractor shall also furnish such other Bonds as are required by the Contract Documents.

11.22.2 All Bonds shall be in a form approved by the Authority except as provided otherwise by Laws or Regulations, and shall be executed by such sureties as are authorized to do business in the State of Texas and are named in the current list of "Companies Holding Certificates of Authority as Acceptable Sureties on Federal Bonds and as Acceptable Reinsuring Companies" as published in Circular 570 (amended) by the Financial Management Service, Surety Bonds Branch, U.S. Department of the Treasury. All Bonds signed by an agent must be accompanied by a certified copy of such agent's authority to act.

11.22.3 If the surety on any Bond furnished by the Contractor is declared bankrupt or becomes insolvent or its right to do business is terminated in the State of Texas, or it ceases to meet the requirements herein, the Contractor shall within 20 days thereafter substitute another Bond and surety, both of which shall comply with the provisions herein.

11.23 TO THE EXTENT THAT ANY PROVISIONS OF THIS CONTRACT CONFLICT WITH THE PROVISIONS OF THE EXHIBITS, THE MORE FAVORABLE PROVISION TO THE AUTHORITY SHALL CONTROL. IN THE EVENT OF A QUESTION AS TO THE INTERPRETATION OF ANY PROVISION OF THIS CONTRACT, THE PROVISION SHALL NOT BE CONSTRUED AGAINST THE DRAFTING PARTY. THIS INCLUDES BUT IS NOT LIMITED TO THE CONTRACTOR'S AGREEMENT THAT SECTION 11.15, AND ANY OTHER CLAUSE HEREIN, SHALL IN NO EVENT BE STRICTLY CONSTRUED AGAINST THE AUTHORITY.

11.24 Termination. The Authority may terminate this Contract for convenience or for the Contractor's default at any time prior to the expiration of the Contract by delivering written notice to the Contractor in accordance with the Contract Documents. Termination shall be effective upon the earlier to occur of the date specified in the written notice to the Contractor or thirty (30) days from delivery of the written notice.

12.0 Exhibits.

12.1 The following noted documents are a part of the Contract:

12.1.1 Exhibit 1. Bid Documents for CCRMA Bid No. 2026-001 – CCRMA Building Accessibility Improvements. A true and correct copy of the Bid Documents may be found at the Authority's office and are incorporated by reference as if fully set forth herein.

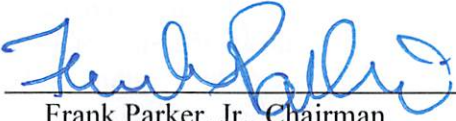
12.1.2 Exhibit 2. Plans and Specifications for CCRMA Bid No. 2026-001 – CCRMA Building Accessibility Improvements. A true and correct copy of the Plans and Specifications may be found at the Authority's office and is incorporated by reference as if fully set forth herein.

12.1.3 Exhibit 3. Awarded Bid for CCRMA Bid No. 2026-001 – CCRMA Building Accessibility Improvements. A true and correct copy of the Bid may be found at the Authority's office and is incorporated by reference as if fully set forth herein.

EXECUTED as of the 30th day of April 2026.

AUTHORITY

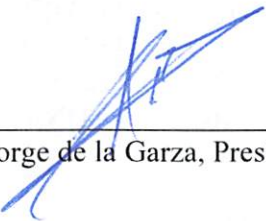
Cameron County Regional Mobility Authority

By: 
Frank Parker, Jr., Chairman

Date: April 30, 2026

CONTRACTOR

Ziwa Corporation

By: 
Jorge de la Garza, President

Date: 4/21/26

EXHIBIT 1 – CONTRACT FOR CCRMA BID NO. 2026-001

Bid Documents for CCRMA Bid No. 2026-001

***This Exhibit is located at the Authority's office.**

EXHIBIT 2 – CONTRACT FOR CCRMA BID NO. 2026-001

Plans and Specifications for CCRMA Bid No. 2026-001

***This Exhibit is located at the Authority's office.**

EXHIBIT 3 – CONTRACT FOR CCRMA BID NO. 2026-001

Awarded Bid for CCRMA Bid No. 2026-001

***This Exhibit is located at the Authority's office.**

2-L CONSIDERATION AND APPROVAL TO UTILIZE JOB ORDER CONTRACT VIA CHOICE PARTNERS WITH A&I CUSTOM MANUFACTURING FOR THE PURCHASE AND INSTALLATION OF A GENERATOR FOR THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY TOLL OPERATIONS BUILDING.

JOB ORDER CONTRACT FOR GENERATOR FOR TOLL OPERATIONS BUILDING

This Contract between the Cameron County Regional Mobility Authority (the "Authority") and A&I Custom Manufacturing, L.L.C. (the "Contractor") is hereby entered into and agreed to as of the 30th day of April 2026, (the "Effective Date") and the parties agree to certain terms and conditions, as follows (the "Contract"):

1.0 Definitions.

- 1.1 Authority.** Any reference herein to the "Authority" shall be interpreted to mean the same as the Cameron County Regional Mobility Authority.
- 1.2 Contractor.** Any reference herein to the "Contractor" shall be interpreted to mean the same as A&I Custom Manufacturing, L.L.C.
- 1.3 The Contract.** The Contract is comprised of the Contract, the Exhibits listed and referenced herein, and all formal changes to any of those documents by addendum, change order, or other modification.
- 1.4 The Contract Documents.** The Contract Documents consist of this document and the Contractor's proposal and estimate attached hereto as **Exhibit 1** and incorporated by reference, and the Contractor's Hard Cost Analysis with RS Means Estimate attached hereto as **Exhibit 2** and incorporated by reference. This Contract is intended to be an integral whole and shall be interpreted as internally consistent. Work required by any page, part, or portion of the Contract shall be deemed to be required Contract Work as if called for in the whole Contract and no claim for extra work shall be based upon the fact that the description of the Work in question is incomplete.
- 1.5 Provision of All Things Required.** Anything that may be required, implied or inferred by the Contract Documents which make up this Contract, or any one or more of them, shall be provided by the Contractor for the Contract Price.
- 1.6 Privity only with the Contractor.** Nothing contained in this Contract shall create, nor be interpreted to create privity or any other relationship whatsoever between Owner and any person except the Contractor and the Contractor's successors, executors, administrators, and assigns.
- 1.7 "Include" Intended to be Encompassing.** "Include", "includes", or "including", as used in the Contract, shall be deemed in all cases to be followed by the phrase, "without limitation."

- 1.8 Use of Singular and Plural.** Words or terms used as nouns in the Contract shall be inclusive of their singular and plural forms, unless the context of their usage clearly requires a contrary meaning.
- 1.9 Definition of Material Breaches not Exhaustive.** The specification herein of any act, failure, refusal, omission, event, occurrence or condition as constituting a material breach of the Contract shall not imply that any other, non-specified act, failure, refusal, omission, event, occurrence or condition shall be deemed not to constitute a material breach of the Contract.
- 2.0 Contractor's Representations.** In order to induce the Authority to execute this Contract and recognizing that the Authority is relying thereon, the Contractor, by executing this Contract, and without superseding, limiting, or restricting any other representation or warranty set forth elsewhere in this Contract, or implied by operation of law, makes the following express representations to the Authority:
- 2.1** The Contractor is fully qualified to perform the Work. The Contractor is registered with the State of Texas and is not disqualified to perform the Work pursuant to Authority policies and Texas law.
- 2.2** The Contractor will maintain all necessary licenses, permits or other authorizations necessary for the Work until the Contractor's duties under this Contract have been fully satisfied.
- 2.3** The Contractor has the expertise, experience, and knowledge as well as the necessary team, personnel and financial capability to perform the Work in accordance with the terms of this Contract.
- 2.4** Prior to the execution of this Contract, the Contractor has visited and inspected the Project site and the local conditions under which the Work is to be performed, and the Contractor has reviewed the Authority's concerns, if any, as are necessary to determine the conditions under which the Work will be performed, and the Contractor accepts the conditions of the Project site and has taken those conditions into account in entering into this Contract.
- 2.5** The Contractor assumes full responsibility to the Authority for the improper acts and omissions of its Subcontractors or others employed or retained by Contractor in connection with the Work.

3.0 Contract Time.

3.1 Notice of Commencement. After the Authority has approved the required Documents for the Work and is otherwise prepared for the Contractor to proceed with the Work, as determined by the Authority in its sole and absolute discretion, the Authority shall issue a notice to commence the Work directing the Contractor to proceed with the Work on the date indicated in the notice (the "Commencement Date"). Time is of the essence under this as to each provision in which time of performance is a factor.

3.2 Time for Completion. The Contractor shall commence the Work on the Commencement Date, and the Work shall be carried out regularly and without interruption. The Contractor shall substantially complete the Work not later than sixty (60) calendar days after the Commencement Date, or such other date as may by Change Order be designated (the "Scheduled Completion Date"). The number of working days between the effective date of the Contract and the Scheduled Completion Date is the "Contract Time."

3.2.1 Unless otherwise described herein, all references to "days" shall be calendar days (in the case that the last day falls on a Saturday, Sunday, or legal holiday, then the period of time shall automatically extend to include the next work day).

4.0 Contract Price.

4.1 The total not-to-exceed (NTE) value of the Contract is the amount of **FIFTY-NINE THOUSAND FIVE HUNDRED SEVENTY-THREE AND 48/100 DOLLARS (\$59,573.48)** to be paid in accordance with the provisions herein. The Contractor exceeds the NTE amount at its own risk and nothing in this Contract shall constitute a promise or representation by the Authority that the Authority will pay any amount in excess of the NTE amount. The Authority reserves the right to amend this amount (increase/decrease) at any time during the Contract when the Authority determines, in its sole and absolute discretion, that doing so is in its best interests.

4.2 Hard Costs Analysis. Any project ending profit and overhead that is deemed to be in excess of the allowable profit and overhead as set forth in the RS Means unit pricing book for this Contract, shall be credited back to the CCRMA by way of deductive change order and or at the discretion of the CCRMA, as recognized project betterment. Any anticipated excess profit and overhead shall be identified and reported on by the Contractor as soon as such determination is made during the course of the Project completion.

5.0 Work.

5.1 The Contractor shall perform all Work necessary to complete the Project in accordance with the Contract Documents.

5.2 Work Defined. The terms "Work" and "Project Work" shall mean whatever is done by or required of the Contractor to perform and complete its duties relating to the installation of the Project under the Contract, including, without limitation, the following:

5.2.1 Construction of the whole and all parts of the Work in full and strict conformity with this Contract;

5.2.2 The provision and furnishing, and prompt payment therefore, of all labor, supervision, services, materials, supplies, equipment, fixtures, tools, transportation, storage, and things required for the installation and construction of the Project;

5.2.3 The furnishing of all required bonds and insurance as required by the Contract;

5.2.4 The furnishing of all warranties required by the Contract; and,

5.2.5 The furnishing of all other services and things required or reasonably inferable from the Contract Documents.

6.0 Authority's Obligations. Pursuant to the Contract, the Authority agrees to perform any obligations of the Authority as detailed herein.

6.1 The Authority shall review any documents submitted by the Contractor requiring the Authority's decision, and shall render any required decisions pertaining thereto.

6.2 In the event that the Authority knows of any material fault or defect in the Work, nonconformance with the Contract, or any other errors, omissions, or inconsistencies, the Authority shall give prompt notice thereof in writing to the Contractor.

6.3 The Authority shall provide the Contractor with access to the site and to the Work, and shall provide the Contractor with such information, existing and reasonably available, necessary to the Contractor's performance of the Contract as the Contractor may request.

6.4 The Authority shall reasonably cooperate with the Contractor in securing any necessary licenses, permits, approvals, or other necessary authorizations.

- 6.5 The Authority shall perform the duties set forth herein in a reasonably expeditious fashion so as to permit the orderly and timely progress of the Work.
- 6.6 The Authority's agreement not to exercise, or its delay or failure to exercise, any right under the Contract or to require strict compliance with any obligation of the Contractor under the Contract shall not be a waiver of the right to exercise such right or to insist on such compliance at any other time or on any other occasion.
- 6.7 **Right to Audit.** The Authority shall be entitled to rely upon the accuracy and completeness of the information furnished by the Contractor in connection with its request for payment. The Authority shall have the right, however, upon demand, to make a detailed examination, audit, or inspection of the Contractor's books and records for the purpose of verifying the accuracy and completeness of such information. In the event the Authority determines that the Contractor has been paid any sums not due, then such sums shall be reimbursed by the Contractor to the Authority within two (2) Working Days of written demand by the Authority.

7.0 Billing Method.

- 7.1 To receive payment for services rendered pursuant to the Contract, the Contractor shall submit a fully completed payment application for work previously performed for the Authority in accordance with section 10.1 herein.
- 7.2 The Authority shall have thirty (30) days to review the payment application and determine, in its sole and absolute discretion, whether the payment application satisfies the requirements herein and in the Contract Documents.
- 7.3 The Contractor waives any rights under the Prompt Payment Act or other law until the foregoing requirements are fulfilled as determined by the Authority in its sole and absolute discretion.
- 7.4 At a minimum, the payment application shall detail the following information:
- 7.4.1.1 Unique payment application number
 - 7.4.1.2 Contractor's name, address, and telephone number
 - 7.4.1.3 Date of payment application and/or billing period
 - 7.4.1.4 Applicable Contract No.
 - 7.4.1.5 Applicable Purchase Order No.
 - 7.4.1.6 Brief description of services rendered, including applicable time frame, total hours being billed for each service at each detailed site, and at the approved rate (may be submitted in the form of a report)

- 7.4.1.7 Supporting documentation for the payment application
- 7.4.1.8 Total dollar amount being currently billed

7.5 The Authority reserves the right to issue payments for payment applications in the form of joint checks in the event that the Authority determines, in its sole and absolute discretion, that doing so is in its best interests.

8.0 Additional Obligations of the Contractor.

8.1 The Contractor shall be solely responsible for providing supervision and oversight to all of the Contractor's personnel.

8.2 The Contractor shall conduct a project status meeting every 2 weeks on-site during the course of construction. At the meeting, Contractor will provide to the Authority and Architect an agenda for discussion outlining overall project status, safety related issues, progress schedules, 2 week look-ahead schedule, and other pertinent information relevant to the project.

8.3 The Contractor warrants and represents that it will assign only qualified personnel to perform the services outlined herein and within the Contract Documents. For the purposes of the Contract, the term "qualified personnel" shall mean those personnel that have been investigated, tested and trained in the manner described within the Contract and, as proposed by the Contractor within its bid or as provided by the Contractor during the Contractor's normal conduct of business.

8.4 Compliance with Federal and State Laws. All work performed by the Contractor, pursuant to the Contract, shall be done in accordance with all applicable Federal, State and local laws, regulations, codes, and ordinances.

8.5 Insurance Requirements.

8.5.1 **Indemnity.** The indemnity requirements are detailed within section 11.15 herein.

8.5.2 **Insurances.** In this regard, the Contractor shall maintain the following insurance coverage during the effective term(s) of the Contract and shall name the Authority as an "additional insured" on the following insurance coverage:

8.5.2.1 **Commercial General Liability Insurance.** An original certificate evidencing Commercial General Liability coverage, naming the Authority as an additional insured, together with the appropriate endorsement to said policy reflecting the addition of the Authority as an additional insured under said policy (combined single limit of not less than \$1,000,000.00 for bodily injury and property damage). If the policy is a "claims-made"

policy, then the policy must provide a retroactive date which must be on or before the execution date of the Contract and the extended reporting period may not be less than five (5) years following the completion date of the Contract.

8.5.2.2 Business Automobile Liability Insurance. Such coverage shall be a combined single limit of not less than \$1,000,000.00 for bodily injury and property damage.

8.5.2.3 Worker's Compensation Insurance. Such coverage shall be not less than the statutory requirement and with no pre-set limits. A waiver of subrogation endorsement in favor of the Authority must be included in the policy.

8.5.2.4 Umbrella Liability. Such coverage shall be not less than \$1,000,000.00 per occurrence or \$1,000,000.00 in the aggregate.

8.5.2.5 By signing the Contract, the Contractor certifies compliance with all applicable laws, rules, and regulations pertaining to worker's compensation insurance. This certification includes all subcontractors. The Contractor shall pay all deductibles stated in the policy.

8.5.2.6 Certificates/Endorsements. The Contractor shall provide to the Authority with current certificate(s)/endorsement(s) evidencing the insurance coverage referenced above. Such certificates shall indicate that policies will not be reduced or canceled without thirty days prior notice to Owner. The required insurance must be written by a company licensed to do business in the State of Texas at the time the policy is issued. The insurance company shall be acceptable to the Owner and said insurance companies must have a rating in the current Best's of at least "A". Failure to maintain the above-referenced insurance coverage, including naming the Authority as an additional insured during the term(s) of the Contract shall constitute a material breach thereof. Insurance certificate(s)/endorsement(s) shall be delivered to the Contracting Officer.

8.6 Licensing. The Contractor shall also provide to the Authority a copy of any required licenses. Failure to maintain these licenses in a current status during the term(s) of the Contract shall constitute a material breach thereof.

8.7 Confidentiality. The Contractor, in connection with performing its services hereunder, will have access to or may be provided certain confidential information concerning the Authority and agrees that any information concerning the finances,

accounting practices, business, client, client lists, property information, client data, records of the Authority or any other information which a reasonable person could conclude that should remain confidential (collectively "Confidential Information"), will not be disclosed to any party and without limitation, any employee of the Authority or any client or potential client of the Authority at any time, except for the Contractor's legal counsel, accounts, or financial advisors, who will also hold such Confidential Information in confidence. The Contractor acknowledges that the information is being provided with the sole understanding that all Confidential Information will remain confidential and will be held in the strictest confidence. The Contractor further acknowledges that any disclosure of the Confidential Information, whether intentional or inadvertent, may harm the Authority. The Authority will have the right to enforce the Contract by specific performance, as well as hold the Contractor liable for any damages caused by any disclosure of any Confidential Information, whether intentional or inadvertent. The Contractor agrees that he has received valuable consideration for the entering into of the Contract and agrees to be bound all of its terms and conditions. The Contract will be binding on the Contractor and any attorney, accountant, financial advisor who also may be provided Confidential Information.

9.0 Changes and Extensions of Time.

- 9.1 Authority's Right to Order Changes.** Changes in the Work under this Contract, consisting of additions, deletions, revisions, or any combination thereof, may be ordered unilaterally by the Authority, in the Authority's sole and absolute discretion, without invalidating the Contract. Such changes shall be communicated by Change Order or supplemental agreement in accordance with the Contract. The Contractor shall proceed diligently with any changes, and same shall be accomplished in strict accordance with the Contract as modified by any Change Order or supplemental agreement.
- 9.2 Continuing Duty to Perform the Work and Make Payment.** In the event that the parties are unable to agree on the terms of a Change Order or supplemental agreement, notwithstanding any other provision of the Contract, the Contractor shall continue to diligently perform the Work, including any change directed by the Authority through a Change Order or supplemental agreement, and shall keep thorough records of the cost of performance of such Change Order or supplemental agreement.
- 9.3** All Change Orders, supplemental agreements, changes requested by the Contractor, or extensions of Contract Time shall be governed by this section and the Contract. Any request for an extension of time or for an increase in the not-to-exceed amount shall be made in writing within seven (7) calendar days after the occurrence of the event that gives rise to the request. Such request shall include sufficient backup documentation for the Authority to reasonably understand the request and the amount of time or compensation requested and to determine the merits of the request.

10.0 Notices, Invoices, and Reports.

- 10.1** All notices, reports, or invoices shall be in writing even though some, but not all, provisions in the Contract Documents refer to "written notice(s)" or "notice(s) in writing". All notices must be (a) delivered personally; (b) sent by certified mail, postage prepaid, return receipt requested ("US Mail"); (c) sent by a recognized overnight mail or courier service, with delivery receipt requested ("Courier"); or, (d) sent by email communication ("E- Mail"). Notices will be deemed to be effective when received, if delivered personally; the next business day after posting, if sent by US Mail; and, the next business day, if sent by Courier or E-Mail. If notice is transmitted by E-Mail, a duplicate copy will be sent by either US Mail or Courier no later than one (1) business day after sending the E-Mail.
- 10.2** The Authority and the Contractor hereby provide the information they wish to be used by the other party when sending notices pursuant to section 10.1:

Cameron County Regional Mobility Authority
Attention: Pete Sepulveda, Jr., Executive Director
3461 Carmen Avenue
Rancho Viejo, Texas 78575
Email: PSepulveda@ccrma.org

A&I Custom Manufacturing, LLC
Attention: Ismael Herrera Managing Member
4337 Martinal Rd.
Brownsville, TX 78526
Email: Ismael.ai@hotmail.com

11.0 Additional Considerations.

- 11.1 Termination by Authority for Convenience.** Authority may, at any time, terminate the Contract for Authority's convenience and without cause. Upon receipt of notice from Authority of such termination for Authority's convenience, Contractor shall (1) cease operations as directed by Authority in the notice; (2) take actions necessary, or that Authority may direct, for the protection and preservation of the Work; and (3) except for Work directed to be performed prior to the effective date of termination stated in the notice, terminate all existing subcontracts and purchase orders and enter into no further subcontracts and purchase orders. In the event of such termination for Authority's convenience, the Owner shall pay the Contractor for Work properly executed up to the date of termination.
- 11.2 Severability.** The invalidity of any provision of the Contract, as determined by a court of competent jurisdiction shall in no way affect the validity of any other provision herein.

- 11.3 Applicable Laws.** THIS CONTRACT SHALL BE GOVERNED AND CONSTRUED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS. VENUE FOR ANY CAUSE OF ACTION ARISING OUT OF OR RELATED TO THIS CONTRACT SHALL BE EXCLUSIVELY IN THE STATE AND FEDERAL COURTS OF CAMERON COUNTY, TEXAS.
- 11.4 Non-Escalation.** The NTE value of the Contract shall remain firm with no provision for price increases during the term of the Contract subject to section 4.1 herein.
- 11.5 Funding Restrictions and Order Quantities.** The Authority reserves the right to reduce or increase estimated or actual quantities in whatever amount necessary without prejudice or liability to the Authority, if:
- 11.5.1** Funding is not available;
 - 11.5.2** Legal restrictions are placed upon the expenditure of monies for this category of service or supplies; or,
 - 11.5.3** The Authority's requirements in good faith change after award of the Contract.
- 11.6 Local State, and/or Federal Permits.** All local, State or Federal permits which may be required to provide the services, whether or not they are presently known to either the Authority or the Contractor, shall be the sole responsibility of the Contractor and any costs shall be paid by Contractor to procure and provide such necessary permits.
- 11.7 Government Standards.** It is the responsibility of the Contractor to ensure that all items and services proposed conform to all local, State and Federal law concerning safety (OSHA and NOSHA) and environmental control (EPA and Texas law as well as ordinances or regulations of the City of Brownsville, Texas, and Cameron County, Texas) and any other enacted ordinance, code, law or regulation. The Contractor shall be responsible for all costs incurred for compliance with any such possible ordinance, code, law, or regulation. No time extensions shall be granted or financial consideration given to the Contractor for time or monies lost due to violations of any such ordinance, code, law or regulations that may occur.
- 11.8 Work on Authority Property.** If the Contractor's work under the contract involves operations by the Contractor on Authority premises, the Contractor shall take all necessary precautions to prevent the occurrence of any injury to persons or property during the progress of such work and, except to the extent that any such injury is caused solely and directly by the Authority's negligence, shall indemnify the Authority, and their officers, agents, servants and employees against all loss which may result in any way from any act or omission of the Contractor, its agents, employees, or subcontractors.

- 11.9 Official, Agent and Employees of the Authority Not Personally Liable.** It is agreed by and between the parties hereto that in no event shall any official, officer, employee, or agent of the Authority in any way be personally liable or responsible for any covenant or agreement herein contained, whether either expressed or implied, nor for any statement, representation or warranty made herein or in any connection with this agreement.
- 11.10 Subcontractors.** Unless otherwise authorizing in writing by the Authority, the Contractor may not use any subcontractors to accomplish any portion of the services described within the Contract or the Task Orders without obtaining the prior written permission of the Authority. Moreover, by signing the Contract, the Contractor is certifying to the Authority that the Contractor will not enter into any subcontract with a subcontractor that is debarred or suspended by the Texas Department of Transportation or any federal agency.
- 11.11 Attorney's Fees.** In the event that litigation is commenced by one party hereto against the other in connection with the enforcement of any provision of this agreement, the prevailing party shall be paid by the losing party all court costs and other expenses of such litigation, including reasonable attorneys' fees. The amount so allowed as attorneys' fees shall be taxed to the losing party as costs of the suit, unless prohibited by law.
- 11.12 Independent Contractor.** The Contractor is an independent contractor. Nothing herein shall create any association, agency, partnership or joint venture between the parties hereto and neither shall have any authority to bind the other in any way.
- 11.13 Waiver of Breach.** A waiver of either party of any terms or condition of this agreement in any instance shall not be deemed or construed as a waiver of such term or condition for the future, or of any subsequent breach thereof. All remedies, rights, undertakings, obligations, and agreements contained in this agreement shall be cumulative and none of them shall be in limitation of any other remedy, right, obligation or agreement of either party.
- 11.14 Limitation of Liability.** IN NO EVENT SHALL THE AUTHORITY BE LIABLE TO THE CONTRACTOR FOR ANY INDIRECT, INCIDENTAL, CONSEQUENTIAL, OR EXEMPLARY DAMAGES. FURTHER, NOTHING IN THIS CONTRACT SHALL BE CONSIDERED A WAIVER OF AUTHORITY'S GOVERNMENTAL IMMUNITY.
- 11.15 Indemnification.**
- 11.15.1 THE CONTRACTOR RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS DIRECTORS, OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND**

AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS, WHICH ARE CAUSED BY, ARISE OUT OF, OR OCCUR DUE TO ANY FAILURE OF THE CONTRACTOR TO PERFORM THE OBLIGATIONS REQUIRED BY THE CONTRACT AS WELL AS FEDERAL, TEXAS, OR OTHER APPLICABLE LAW, INCLUDING BUT NOT LIMITED TO CLAIMS OR DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE CONTRACTOR, OR THE CONTRACTOR'S AGENTS, EMPLOYEES, SUBCONTRACTORS, OR OTHER THIRD PARTIES. THE CONTRACTOR HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE CONTRACTOR.

- 11.15.2** In this connection, it is expressly agreed that the Contractor shall, at its own expense, defend the Authority, its officers, employees, and agents, against any and all claims, suits or actions which may be brought against them, or any of them, as a result of, or by reason of, or arising out of, or on account of, or in consequence of any act or failure to act of the Contractor the consequences of which the Contractor has indemnified the Authority. If the Contractor shall fail to do so, the Authority shall have the right, but not the obligation, to defend the same and to charge all direct and incidental costs of such defense to the Contractor including attorney's fees and court costs.
- 11.15.3** Any money due to the Contractor under and by virtue of the Contract, which the Authority believes must be withheld from the Contractor to protect the Authority, may be retained by the Authority so long as it is reasonably necessary to ensure the Authority's protection; or in case no money is due, its surety may be held until all applicable claims have been settled and suitable evidence to that effect furnished to the Authority provided, however, the Contractor's payments shall not be withheld, and its surety shall be released, if the Contractor is able to demonstrate that it has adequate liability and property damage insurance to protect the Authority from any potential claims.
- 11.15.4** The Contractor shall provide that any contractual arrangement with a subcontractor shall be in conformance with the terms of the Contract including the terms of this indemnity provision. The Contractor guarantees that it will promptly handle and rectify any and all claims for materials,

supplies and labor, or any other claims that may be made against it or any of its subcontractors in connection with the contract.

11.15.5 THE CONTRACTOR RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS DIRECTORS, OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE AUTHORITY, OR THE AUTHORITY'S AGENTS, EMPLOYEES, OR OTHER THIRD PARTIES. THE CONTRACTOR HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE CONTRACTOR.

11.16 Rights in Data (Ownership and Proprietary Interest). The Authority shall have exclusive ownership of all proprietary interest in, and the right to full and exclusive possession of all information, materials, and documents discovered or produced by the Contractor pursuant to the terms of the Contract, including but not limited to, videos, reports, or other documents or information concerning the Contract.

11.17 Assignment/Transfer. The Contractor shall not assign or transfer any of its rights or interest under the Contract without first obtaining the Authority's prior written consent to such assignment or transfer. Whether to provide such prior written consent shall be in all respects within the Authority's sole and absolute discretion.

11.18 THE CONTRACTOR EXPRESSLY AGREES THAT: (1) NO PASS-THRU AGREEMENTS, OR SIMILAR AGREEMENTS, BETWEEN THE CONTRACTOR AND ANY THIRD PARTY SHALL BE ENFORCEABLE AGAINST THE AUTHORITY; AND (2) THE AUTHORITY RETAINS ITS GOVERNMENTAL IMMUNITY IN ALL RESPECTS UNDER THIS CONTRACT AND ANY PASS-THRU AGREEMENTS OR SIMILAR AGREEMENTS AS NO PROVISION IN THIS CONTRACT IS IN ANY WAY INTENDED TO CONSTITUTE A WAIVER BY THE AUTHORITY OF ANY IMMUNITIES FROM SUIT OR FROM LIABILITY THAT THE AUTHORITY MAY HAVE BY OPERATION OF LAW.

11.19 Warranty of Title. The Contractor warrants good title to all materials, supplies, and equipment incorporated in the work and agrees to deliver the premises together with all improvements thereon free from any claims, liens or charges, and agrees

further that neither it nor any other person, firm or corporation shall have any right to a lien upon the premises or anything appurtenant thereto.

11.20 Warranty of Workmanship and Materials. The Contractor warrants and guarantees to the Authority that all labor furnished to perform the Work under the Contract shall be competent to perform the tasks undertaken, that the product of such labor shall yield only first-class results in compliance with the Contract, that materials and equipment furnished shall be of high quality and new unless otherwise permitted by the Contract, and that the Work will be of high quality free from faults and defects and in conformance with the Contract. Any and all Work not conforming to these requirements shall be considered defective and shall constitute a breach of the Contractor's warranty if not remedied in accordance with the Contract. This warranty shall continue for a period of one (1) year from the date of final acceptance of the work. The Contractor further represents and guarantees to the Authority that all right, title, and interest in warranties for the materials provided as part of the Work shall be held by the Authority and the term of such warranties shall be in accordance with what is considered commercially reasonable.

11.21 Prohibition Against Liens. The Contractor is prohibited from placing a lien on the subject property. This prohibition shall apply to all subcontractors at any tier and all materials suppliers.

11.22 Bonding Requirements.

11.22.1 The Contractor shall furnish Performance, Payment, and Warranty Bonds, each in an amount at least equal to the Contract Price, as security for the faithful performance and payment of all the Contractor's obligations to perform the Work under the Contract Documents. These Bonds shall remain in effect at least one year after the date when final payment becomes due, except as provided otherwise by Laws or Regulations or by the Contract Documents. The Contractor shall also furnish such other Bonds as are required by the Contract Documents.

11.22.2 All Bonds shall be in a form approved by the Authority except as provided otherwise by Laws or Regulations, and shall be executed by such sureties as are authorized to do business in the State of Texas and are named in the current list of "Companies Holding Certificates of Authority as Acceptable Sureties on Federal Bonds and as Acceptable Reinsuring Companies" as published in Circular 570 (amended) by the Financial Management Service, Surety Bonds Branch, U.S. Department of the Treasury. All Bonds signed by an agent must be accompanied by a certified copy of such agent's authority to act.

11.22.3 If the surety on any Bond furnished by the Contractor is declared bankrupt or becomes insolvent or its right to do business is terminated

in the State of Texas, or it ceases to meet the requirements herein, the Contractor shall within 20 days thereafter substitute another Bond and surety, both of which shall comply with the provisions herein.

11.23 Americans with Disabilities Act. The Contractor represents and warrants its compliance with the requirements of the Americans with Disabilities act (ADA) and its implementing regulations, as each may be amended.

11.24 Survival. Expiration or termination of the Contract for any reason does not release the Contractor from any liability or obligation set forth in the Contract that is expressly stated to survive any such expiration or termination, that by its nature would be intended to be applicable following any such expiration or termination, or that is necessary to fulfill the essential purpose of the Contract, including without limitation the provisions regarding warranty, indemnification, confidentiality, and rights and remedies upon termination.

12.0 Exhibits.

12.1 The following noted documents are a part of the Contract:

12.1.1 Exhibit 1. JOC Proposal and Estimate. A true and correct copy of the JOC Proposal and Estimate may be found at the Authority's office and are incorporated by reference as if fully set forth herein.

12.1.2 Exhibit 2. The Contractor's Hard Cost Analysis with RS Means Estimate. A true and correct copy of the Contractor's Hard Cost Analysis with RS Means Estimate may be found at the Authority's office and are incorporated by reference as if fully set forth herein.

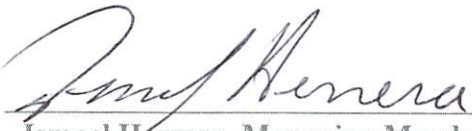
12.2 TO THE EXTENT THAT ANY PROVISIONS OF THIS CONTRACT CONFLICT WITH THE PROVISIONS OF THE EXHIBITS, THE MORE FAVORABLE PROVISION TO THE AUTHORITY SHALL CONTROL. IN THE EVENT OF A QUESTION AS TO THE INTERPRETATION OF ANY PROVISION OF THIS CONTRACT, THE PROVISION SHALL NOT BE CONSTRUED AGAINST THE DRAFTING PARTY. THIS INCLUDES BUT IS NOT LIMITED TO THE CONTRACTOR'S AGREEMENT THAT SECTION 11.15, AND ANY OTHER CLAUSE HEREIN, SHALL IN NO EVENT BE STRICTLY CONSTRUED AGAINST THE AUTHORITY.

13.0 CERTIFICATIONS. Each party hereby acknowledges by signature below that they have reviewed the foregoing and understand and agree to abide by their respective obligations as defined herein.

(Signature Page to Follow)

CONTRACTOR

A&I Custom Manufacturing, LLC

By: 
Ismael Herrera, Managing Member

Date: 4-24-2026

AUTHORITY

Cameron County Regional Mobility Authority

By: 
Frank Parker, Jr., Chairman

Date: 04/30/2026

**EXHIBIT 1 – JOB ORDER CONTRACT FOR
GENERATOR FOR TOLL OPERATIONS BUILDING**

JOC Proposal and Estimate

*This Exhibit is located at the Authority's office.

**EXHIBIT 2 – JOB ORDER CONTRACT FOR
GENERATOR FOR TOLL OPERATIONS BUILDING**

The Contractor's Hard Cost Analysis with RS Means Estimate

*This Exhibit is located at the Authority's office.

**2-M CONSIDERATION AND APPROVAL OF AMENDMENT NUMBER ONE TO
GENERAL CONSULTING CIVIL ENGINEERING SERVICES CONTRACT
BETWEEN R.R.P. CONSULTING ENGINEERS, L.L.C. AND THE CAMERON
COUNTY REGIONAL MOBILITY AUTHORITY.**

**FIRST AMENDMENT TO
AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES
BETWEEN
CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
AND
R.R.P. CONSULTING ENGINEERS, L.L.C**

This First Amendment to that certain "Agreement for General Consulting and Civil Engineering Services" dated October 31, 2024 (the "Contract") between Cameron County Regional Mobility Authority (the "Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC") is made for the purpose of amending Section 4(a) of the Contract effective as of April 30, 2026.

Pursuant to action of the Authority's Board of Directors the Contract is amended and otherwise continued in full force and effect, as follows:

1. Section 4(a) of the Contract is hereby amended in its entirety to state, as follows:

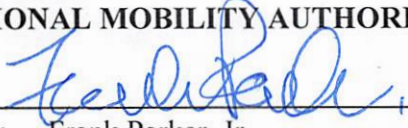
4. **COMPENSATION.**

- "a. **MAXIMUM CONTRACT AMOUNT.** The maximum amount that may be awarded under this Contract is \$22,000,000. This amount may be changed through an executed amendment to this Contract."

3. This amendment shall be effective as of April 30, 2026.
 4. All other provisions are unchanged and remain in full force and effect.

By their signatures below, the parties to the Agreement evidence their agreement to this First Amendment.

**CAMERON COUNTY
REGIONAL MOBILITY AUTHORITY**

By: 
Name: Frank Parker, Jr.
Title: RMA Chairman
Date: 04/30/2026

R.R.P. CONSULTING ENGINEERS, L.L.C.

By: 
Name: Daniel O. Rios
Title: President
Date: _____

**2-N CONSIDERATION AND APPROVAL OF SUPPLEMENTAL WORK
AUTHORIZATION NO. 1 TO WORK AUTHORIZATION NO. 8 WITH R.R.P.
CONSULTING ENGINEERS, L.L.C. FOR THE OLD ALICE ROAD
CONSTRUCTION PHASE SERVICES.**

SUPPLEMENTAL WORK AUTHORIZATION NO. 1 WORK AUTHORIZATION NO. 8

This Supplemental Work Authorization is made as of this 30th day of April, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC"). This Work Authorization amends and restates Work Authorization No. 12¹, which was established under the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of May 10, 2018 (the "Prior Agreement"), between the Authority and another engineering company that divested a portion of its assets to GEC. The terms and conditions of the Agreement shall supersede and control in the event of any conflict between the Agreement and the Prior Agreement.

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***Professional services required for Old Alice Road Construction Phase Services.***

Section A. - Scope of Services

A.1. GEC shall perform the following Services:

GEC shall perform the Services as listed in Exhibit B-1 and as requested by the Authority.

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on Exhibit C-1.

Section C. – Compensation

C.1. Paragraph C.1 is hereby amended to increase the overall maximum from \$31,396.16 to \$1,693,773.73, an increase of \$1,662,377.57. Compensation shall be in accordance with the Agreement.

\$31,396.16 Original Maximum Amount

\$28,757.77 Transferred as the remainder from prior agreement as per WA12.

\$1,633,619.80 CEI Services Fee as shown on Exhibit D-1

\$1,693,773.73 Total New Overall Maximum

C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities – No Change

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

¹ This includes any and all supplemental work authorizations issued under Work Authorization No. 12.

Section E. - Other Provisions

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: 
Title: Chairman
Date: 04/30/2026

Signature: Ahmed Abd-EL-Meguid, PhD, PE
Title: Vice President
Date: 4/7/2026

Digitally signed by Ahmed Abd-El-Meguid, PhD, PE
DN: cn=Ahmed Abd-El-Meguid, PhD, PE,
c=US, o=RRP Consulting Engineers, LLC,
email=ameguid@rrpang.com
Date: 2026.04.07 16:18:07 -05'00'

LIST OF EXHIBITS

- Exhibit B-1 - Services to be Provided by GEC
- Exhibit C-1 - Work Schedule
- Exhibit D-1 - Cost Proposal

EXHIBIT B-1
Services to be Provided by the Engineer
Scope of Work

For this work authorization, the Engineer shall perform activities for the development of the Construction Phase services and Construction Management services for the construction for **Old Alice Roadway**.

The following additional tasks have been identified:

MISCELLANEOUS ROADWAY

Utility Management

Utility management includes the identification of utility conflicts, coordination, compliance with the UAR, and resolution of utility conflicts. The Engineer shall coordinate all activities with the Authority, to facilitate the orderly progress and timely completion of the Authority's design phase.

The Utility Engineer must utilize the layout of existing utilities as prepared, if available, and make a determination of the following:

- a. Facilities in conflict with the proposed project that are to be relocated.
- b. Facilities to be removed or abandoned in place.
- c. Facilities to remain in service and in place because of roadway design adjustments and meeting the current UAR.

Establish contact with all existing utilities within and adjacent to the project limits and set up utility coordination meetings to discuss concepts and options for construction.

Schedule all utility coordination meetings and ensure compatibility with the schedule of the Authority.

Specifications and Bidding documents

The Engineer shall modify necessary standard specifications, special specifications, special provisions, and the appropriate reference items to meet Cameron County requirements. The Engineer shall prepare Special Specifications and Special Provisions for inclusion in the plans and bidding documents. The Engineer shall provide Bid Proposal, Bid Items, Special Specifications, and Special Provisions in the required format.

CONSTRUCTION ADMINISTRATION/MANAGEMENT

- a. Advise and assist the Owner and the construction manager on all matters of engineering related to interpretation of design details, construction techniques and procedures, specifications, standard construction details, and construction plans.

- b. Advise and assist the Owner and the construction manager in evaluating and resolving construction problems and providing guidance in matters relating to construction quality assurance.
- c. Attend construction meetings and make site visits.
- d. Coordinate with the Owner and monitor the construction of utility relocations to verify that line and grade of relocated utilities will not conflict with the construction of the transportation project and report to the Owner the progress of utility adjustments and relocations relative to maintaining required time schedules to achieve clearance and of costs being incurred relative to the budget.
- e. Review progress and final payment requests received from utility companies and utility company contractors for adjustment and relocation of utilities.
- f. Review construction contract shop drawings, erection drawings, working drawings, samples, material and product certifications, and catalog cuts and brochure submittals for general conformance with the design plans and specifications.
- g. Review mill and shop inspection and laboratory tests and field tests of construction materials performed by the testing engineer and the testing verification engineer.
- h. Review and recommend approval of progress payment requests, schedules, progress reports, and final payment requests, including certificates of completion, submitted by the testing engineer and geotechnical engineer.

CONSTRUCTION MATERIAL TESTING

The Engineer will provide the Owner with construction material testing services for the Project. The services to be provided include sampling and testing of all construction materials as required by the project plans and specifications. All sampling frequencies and test procedures will be performed in general accordance with the Texas Department of Transportation TEX methods (or ASTM methods as required) as outlined in the Guide Schedule for Sampling and Testing (Latest Version) or Project Plans and Specifications (or as directed by the Owner). The construction material testing includes, but is not limited to the following:

Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications.

- a. Field density testing of soils and base materials to ensure proper compaction as required by project plans and specifications.
- b. Field sampling and testing of fresh concrete, and laboratory testing of hardened concrete to determine compliance with project plans and specifications.
- c. Field compaction testing of asphalt to ensure proper compaction during lay down operations.
- d. Field inspection, sampling, and laboratory testing of asphalt materials to determine their material properties and their compliance with project plans and specifications.
- e. Any additional laboratory testing as required/requested by the Owner and the project plans and specifications.
- f. Providing accurate and timely reports to the Owner and all/other recipients as designated by the Owner.

EXHIBIT C-1

Work Schedule

The GEC will diligently pursue the completion of the Project as defined by the milestones and deliverable due dates.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

Notice To Proceed (NTP) – Upon Execution

Construction Phase Services	26 months
Work Authorization Complete	28 months from NTP

PROJECT: Old Alice CE1
 CLIENT: CCRMA
 COUNTY: Cameron
 JOB NO.: TX2434 SWA1 to WA8

Exhibit D-1 - FEE ESTIMATE

TASK CODE	DESCRIPTION	FIRM	SERVICE	MAN-HOURS																ESTIMATED FEE	TOTALS
				Project Manager - PS&E ID	Support Manager - TPP Planning	Deputy Project Manager	Technical Advisor - Senior	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Engineer-In- Training II	Engineer-In- Training I	Engineer Technician - Senior	CADD Operator - Senior	CADD Operator	Utilities Coordinator - Senior	Administrative / Clerical	TOTAL			
PROJECT MANAGEMENT																					
	Internal Project Management/Administration																				
	Internal Coordination (Administration and Scheduling)	RRP	BASIC	96				40	32									168	\$41,000.64		
	1 (4 Hrs/Month)	RRP	BASIC	8				8	8									24	\$5,381.36		
	2 Proposed Meetings (4 Meetings)	RRP	BASIC					24										24	\$5,913.60		
	3 Sub Consultant Coordination	RRP	BASIC														60	60	\$4,435.20		
	4 Project Secretary / Clerical (2 Hrs/Month)	RRP	BASIC																		
	Sub Total (Internal Project Management/Administration)			104	0	0	0	72	40	0	0	0	0	0	0	0	60	276	\$56,730.80		
MISCELLANEOUS ROADWAY																					
	1 Utility Management Verification	RRP	BASIC	4				18				320		80				422	\$41,012.40		
	2 Specification Changes	RRP	BASIC	2				4					120	120	16		8	270	\$26,744.76		
	Sub Total (Miscellaneous Roadway)			6	0	0	0	22	0	0	0	320	120	200	16	0	8	692	\$67,757.16		
CONSTRUCTION PHASE SERVICES																					
	CONSTRUCTION POST BIDDING																				
	Pre Construction Meeting	RRP	BASIC	4					4				16				4	28	\$3,380.60		
	Shop Drawing Review	RRP	BASIC	2				40	40		16		16				4	118	\$19,864.84		
	Progress Meetings During Construction (Bi-Weekly)	RRP	BASIC						60				60					120	\$14,340.60		
	DURING CONSTRUCTION																				
	Daily Inspection/Monthly Pay Estimate/Construction Close Out	KCI	SPECIAL																\$805,312.24		
	Project Record Keeper	RRP	BASIC									232						232	\$20,007.68		
	Project Inspection Support	RRP	BASIC								256							256	\$26,808.32		
	CMT	BZZ	SPECIAL																\$601,417.56		
	Sub Total (Construction Phase Services)			6	0	0	0	40	104	0	272	0	324	0	0	0	8	754	\$1,491,131.84		
	SUBTOTAL (LABOR)			110	0	0	0	112	144	0	272	0	324	0	0	0	68	1,030	\$1,615,619.80		
	Total Hours	MULTIPLIER		110	0	0	0	112	144	0	272	0	324	0	0	0	68				
	CONTRACT RATES: (\$/MAN-HOUR)	2.464		273.50	271.04	246.40	308.00	246.40	152.77	135.03	104.72	83.78	86.24	108.42	78.85	172.48	73.92				
	BASE RATES: (\$/MAN-HOUR)			111.00	110.00	100.00	125.00	100.00	62.00	54.80	42.50	34.00	35.00	44.00	32.00	70.00	30.00				
NON LABOR																					
	Travel - Lodging	RRP (nl)	SPECIAL	Persons =	Nights =	2		Cost per Night=	\$ 130.00										\$0.00		
	Travel - Meals	RRP (nl)	SPECIAL	Persons =	Days =	3		Cost per Day =	\$ 59.00										\$0.00		
	Travel - Airfare	RRP (nl)	SPECIAL	Persons =	Trips=	2		Airfare per Trip=	\$ 530.00										\$0.00		
	Construction Truck 15 Months	RRP (nl)	SPECIAL		Months=	15		Cost per Month	\$ 1,200.00										\$18,000.00		
	SUBTOTAL (NON-LABOR)																		\$18,000.00		
WORK AUTHORIZATION TOTAL																		\$1,633,619.80			

EXHIBIT D-1
ESTIMATED MAN-HOURS AND TEST BREAKDOWN

Old Alice Road Construction Materials Testing							
Embankment (Test All Fill Material Including Cut From Job) (ITEM 132)							
- Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications. - Field density testing of soils and base materials to ensure proposer compaction as required by project plans and specifications.							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	50	\$60.00	\$3,000.00
Determining Plastic Limits of Soils	Tex-105-E			Each	50	\$60.00	\$3,000.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	50	\$62.00	\$3,100.00
Gradation	Tex-110-E	Each 10,000 CY		Each	25	\$125.00	\$3,125.00
Moisture/Density	Tex-114-E	As Directed by Engineer		Each	5	\$340.00	\$1,700.00
Laboratory/Field Technician				Hour-	134	\$124.00	\$16,616.00
# of Trips (Tech)			60 Trips (28 Miles RT)	Mile	1680	\$0.70	\$1,176.00
**Admin/Clerical				Hour	50	\$107.24	\$5,362.00
						Item Subtotal	\$37,079.00
Subgrade (Untreated) (ITEM 260)							
Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications.							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Soil Organic Content Using UV-Vis Method	Tex-148-E	1 Per Project/Source or As Directed by Engineer	Estimated to Match Sulfate Content Testing Locations	Each	17	\$430.00	\$7,310.00
Sulfate Content	Tex-145-E	Each 500 LF or 5000 CY		Each	17	\$140.00	\$2,380.00
Laboratory/Field Technician				Hour	34	\$124.00	\$4,216.00
# of Trips (Tech)			17 Trips (28 Miles RT)	Mile	476	\$0.70	\$333.20
**Admin/Clerical				Hour	25	\$107.24	\$2,681.00
						Item Subtotal	\$16,920.20
Subgrade (Lime Treated) (ITEM 260)							
- Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications. - Field density testing of soils and base materials to ensure proposer compaction as required by project plans and specifications.							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	17	\$60.00	\$1,020.00
Determining Plastic Limits of Soils	Tex-105-E			Each	17	\$60.00	\$1,020.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	17	\$62.00	\$1,054.00
Pulverization/Gradation	Tex-110-E	Each 5,000 CY		Each	34	\$125.00	\$4,250.00
Moisture/Density	Tex-114-E	Every 20,000 CY		Each	4	\$340.00	\$1,360.00
Soil-Lime Testing	Tex-121-E Part III			Each	14	\$425.00	\$5,950.00
Laboratory/Field Technician				Hour	225	\$124.00	\$27,900.00
# of Trips (Tech)			29 Trips (28 Miles RT)	Mile	812	\$0.70	\$568.40
**Admin/Clerical				Hour	44	\$107.24	\$4,718.56
						Item Subtotal	\$47,840.96
Flexible Base (Untreated - Stockpile Testing) (ITEM 247)							
Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications.							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	15	\$60.00	\$900.00
Determining Plastic Limits of Soils	Tex-105-E			Each	13	\$60.00	\$780.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	13	\$62.00	\$806.00
Gradation	Tex-110-E	Each 5,000 CY		Each	13	\$125.00	\$1,625.00
Moisture/Density	Tex-113-E	Every 20,000 CY		Each	4	\$375.00	\$1,500.00
Wet Ball Mill	Tex-116-E	Every 20,000 CY		Each	4	\$260.00	\$1,040.00
Triaxial	Tex-117-E	Every 20,000 CY		Each	4	\$2,300.00	\$9,200.00
Laboratory/Field Technician				Hour	168	\$124.00	\$20,832.00
# of Trips (Tech)			13 Trip (28 Miles RT)	Mile	364	\$0.70	\$254.80
**Admin/Clerical				Hour	42	\$107.24	\$4,504.08
						Item Subtotal	\$41,441.88

Flexible Base (Lime Treated) (ITEM 247)							
- Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications. - Field density testing of soils and base materials to ensure proposer compaction as required by project plans and specifications.							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	13	\$60.00	\$780.00
Determining Plastic Limits of Soils	Tex-105-E			Each	13	\$60.00	\$780.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	13	\$62.00	\$806.00
Gradation	Tex-110-E	Each 5,000 CY		Each	13	\$125.00	\$1,625.00
Moisture/Density	Tex-113-E	Every 20,000 CY		Each	4	\$375.00	\$1,500.00
Laboratory/Field Technician				Hour	187	\$124.00	\$23,188.00
# of Trips (Tech)			49 Trips (28 Miles RT)	Mile	1372	\$0.70	\$960.40
**Admin/Clerical				Hour	54	\$107.24	\$5,790.96
Item Subtotal							\$35,430.36
Pipe Bedding Material (Shall Be Pit Run Gravel w Max Size 3/4 in.)							
- Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications. - Field density testing of soils and base materials to ensure proposer compaction as required by project plans and specifications.							
							Maj. Locations
	Test	Spec	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	1	\$60.00	\$60.00
Determining Plastic Limits of Soils	Tex-105-E			Each	1	\$60.00	\$60.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	1	\$62.00	\$62.00
Gradation	Tex-110-E		1 per 500 LF of Bedding	Each	40	\$125.00	\$5,000.00
Laboratory/Field Technician				Hour	80	\$124.00	\$9,920.00
# of Trips (Tech)			20 Trips (28 Miles RT)	Mile	560	\$0.70	\$392.00
**Admin/Clerical				Hour	23	\$107.24	\$2,466.52
Item Subtotal							\$17,960.52
Pipe Final Backfill Material 12" Lifts Drainage							
- Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications. - Field density testing of soils and base materials to ensure proposer compaction as required by project plans and specifications.							
	Test	Guide Spec	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	2	\$60.00	\$120.00
Determining Plastic Limits of Soils	Tex-105-E			Each	2	\$60.00	\$120.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	2	\$62.00	\$124.00
Moisture/Density	Tex-114-E	One Per Phase	1 Assume Material Changes	Each	2	\$340.00	\$680.00
Tech Time (Soils)				Hour	47	\$124.00	\$5,828.00
# of Trips (Tech)			108 Trips (28 Miles RT)	Mile	336	\$0.70	\$235.20
Admin/Clerical				Hour	14	\$107.24	\$1,501.36
Item Subtotal							\$8,608.56

Asphalt Concrete Pavement (HMA-QC/QA w/ surface treatment)							
- Field compaction testing of asphalt to ensure proper compaction during lay down operations. - Field sampling and laboratory testing of asphalt materials to determine their material properties and their compliance with project plans and specifications.							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Coarse Aggr.			Stockpile				
L.A. Abrasion	Tex-410-A	1 Per Project Per Source Per Design	if BRSQC meets Project Spec ~ Remove	Each	0	\$350.00	\$0.00
Soundness	Tex-411-A	1 Per Project Per Source Per Design	if BRSQC meets Project Spec ~ Remove	Each	0	\$420.00	\$0.00
Gradation	Tex-200-F	1 Per Project Per Source Per Design		Each	2	\$125.00	\$250.00
Flat & Elongated Particles	Tex-280-F	1 Per Project Per Source Per Design		Each	2	\$165.00	\$330.00
Coarse Aggr. Angularity	Tex-460-A (Part I)	1 Per Project Per Source Per Design		Each	2	\$110.00	\$220.00
Del. Matl. and Decant	Tex-217-F	1 Per Project Per Source Per Design		Each	2	\$125.00	\$250.00
Fine Aggr.			Stockpile				
Bar Linear Shrinkage	Tex-107-E	1 Per Project Per Source Per Design		Each	1	\$65.00	\$65.00
Organic Impurities	Tex-408-A	1 Per Project Per Source Per Design		Each	1	\$87.00	\$87.00
Gradation	Tex-200-F	1 Per Project Per Source Per Design		Each	1	\$125.00	\$125.00
Mineral Filler			Bin or Silo				
Bar Linear Shrinkage	Tex-107-E	1 Per Project Per Source Per Design	Assume No Filler	Each	0	\$65.00	\$0.00
Gradation	Tex-200-F	1 Per Project Per Source Per Design	Assume No Filler	Each	0	\$125.00	\$0.00
Combined Aggr.			Stockpile or Feeder Belt				
Sand Equivalent	Tex-203-F	1 Per Project Per Source Per Design		Each	1	\$147.00	\$147.00
Complete Mix			Truck Sample				\$0.00
Asphalt Content (%)	Tex-236-F	1 Per Lot Per Design		Each	40	\$205.00	\$8,200.00
Voids in Mineral Aggr. (VMA)	Tex-207-F Part I	1 Per Sublot Per Design	with 227-F Rice Gravity	Each	40	\$102.00	\$4,080.00
Gradation	Tex-236-F	Min 1 Per 12 Sublots Per Design		Each	40	\$205.00	\$8,200.00
Boil Test	Tex-530-C	1 Per Project Per Source Per Design	Waived by Engineer	Each	0	\$0.00	\$0.00
Indirect Tensile - Dry	Tex-226-F	1 Per Project Per Source Per Design	Waived by Engineer	Each	0	\$185.00	\$0.00
Moisture Content	Tex-212-F (Part II)	1 Per Project Per Source Per Design		Each	1	\$0.00	\$0.00
Compacting Bituminous Specimens Using the SGC	Tex-241-F	1 Per Sublot Per Design		Each	42	\$160.00	\$6,720.00
Hamburg Wheel Tracker	Tex-242-F	1 Per Project Per Source Per Design	Make Contractor Perform Test	Each	2	\$710.00	\$1,420.00
Roadway			At Site				\$0.00
Core Drill Asphalt		2 Cores Per Sublot Per Design		Each	40	\$150.00	\$6,000.00
Bulk Specific Gravity of Compacted Bituminous Mixtures using the Vacuum Method (In-Place Air Voids)	Tex-207-F Part VI	2 Cores Per Sublot Per Design		Each	40	\$92.00	\$3,680.00
Segregation Profile	Tex-207-F (Part V)	1 Per Project Per Source Per Design		Each	1	\$128.00	\$128.00
Joint Density	Tex-207-F (Part VII)	1 Per Project Per Source Per Design		Each	1	\$92.00	\$92.00
Tack Coat Adhesion	Tex-243-F	1 Per Project Per Source Per Design	Waived by Engineer	Each	0	\$150.00	\$0.00
Thermal Profile	Tex-244-F	1 Per Project Per Source Per Design		Each	1	\$210.00	\$210.00
Ride Quality	Tex-1001-S	Engineer may verify Contractor's results	Make Contractor Perform Test	Each	0		\$0.00
Asphalt Material	Tex-500-C			Each	40	\$120.00	\$4,800.00
Laboratory/Field Technician			8 hours per 1 day (trips/test - CA/FA/Co)	Hour	24	\$124.00	\$2,976.00
Laboratory/Field Technician			12 hours per 40 days	Hour	480	\$124.00	\$59,520.00
# of Trips (Tech)			43 Trips (28 Miles RT)	Mile	1204	\$0.70	\$842.80
**Admin/Clerical				Hour	49	\$107.24	\$5,254.76
Item Subtotal							\$113,597.56

Hydraulic Cement Concrete ~ Drill Shafts, Wingwalls & Traffic Rail Foundation (Class C)							
- Field sampling and testing of fresh concrete and laboratory testing of hardened concrete to determine compliance with project plans and specifications. - Concrete batching as well as the asphalt testing at the plants to insure delivery of acceptable material to the job site (as required).							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Coarse Aggr.			QA Test. (QC by Source)				
Decantation	Tex-406-A	Each 20,000 CY(or source)		Each	1	\$87.00	\$87.00
Sieve Analysis	Tex-401-A	Each 1,000 CY(ea source)	5 Sieve	Each	3	\$100.00	\$300.00
Deleterious Matl.	Tex-413-A	Each 20,000 CY(or source)		Each	1	\$110.00	\$110.00
L.A. Abrasion	Tex-410-A	Two Each Source	if CRSQC meets Project Spec ~ Remove	Each	0	\$350.00	\$0.00
Soundness	Tex-411-A	Two Each Source	if CRSQC meets Project Spec ~ Remove	Each	0	\$420.00	\$0.00
Fine Aggr.			QA Test. (QC by Source)				\$0.00
Sand Equivalent	Tex-203-F	Each 1,000 CY(ea source)		Each	3	\$147.00	\$441.00
Organic Imp.	Tex-408-A	One Per Project Per Source		Each	3	\$87.00	\$261.00
Sieve Analysis	Tex-401-A	Each 1,000 CY(ea source)		Each	3	\$100.00	\$300.00
Fineness Mod.	Tex-402-A	Each 1,000 CY(ea source)		Each	3	\$95.00	\$285.00
Deleterious Matl.	Tex-413-A	Each 20,000 CY(or source)		Each	1	\$110.00	\$110.00
Acid Insoluble	Tex-612-J	Two Each Source	if CRSQC meets Project Spec ~ Remove	Each	0	\$235.00	\$0.00
Mineral Filler			QA Test. (QC by Source)				\$0.00
Sieve Analysis	Tex-401-A	Two Each Source	if No Mineral Filler utilized in Mix ~ Remove	Each	0	\$100.00	\$0.00
Concrete							\$0.00
*Strength	Tex-447-A & Tex-418-A	Each 60 CY(1 Sets = 5 Cyl)		Each	340	\$33.00	\$11,220.00
Laboratory/Field Technician				Hour	299	\$124.00	\$37,076.00
# of Trips (Tech)			139 Trips (28 Miles RT)	Mile	3892	\$0.70	\$2,724.40
**Admin/Clerical				Hour	267	\$107.24	\$28,633.08
						Item Subtotal	\$81,547.48
Hydraulic Cement Concrete Misc. - Riprap/Riprap(Mowstrip)/Curb/Sidewalk(Class A)							
- Field sampling and testing of fresh concrete and laboratory testing of hardened concrete to determine compliance with project plans and specifications. - Concrete batching as well as the asphalt testing at the plants to insure delivery of acceptable material to the job site (as required).							
	TxDOT Test	TxDOT Guide Specs	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Concrete							
*Strength	Tex-447-A & Tex-418-A	Each 180 CY(1 Set = 4 Cyl)	Adjust Per Str & Placement	Each	175	\$33.00	\$5,775.00
Laboratory/Field Technician				Hour	238	\$124.00	\$29,512.00
# of Trips (Tech)			86 Trips (28 Miles RT)	Mile	2408	\$0.70	\$1,685.60
**Admin/Clerical				Hour	71	\$107.24	\$7,614.04
						Item Subtotal	\$44,586.64
**Pipe Final Backfill Material 12" Lifts Sanitary Sewer & Waterline							
- Sampling and laboratory testing of soils and base materials proposed for use in the construction of Project (Roads/Bridges/Misc.) to determine compliance of these materials with project plans and specifications. - Field density testing of soils and base materials to ensure proper compaction as required by project plans and specifications.							
	Test	Guide Spec	Additional Assumptions	Unit	Qty.	Contract Rate	Total
Determining Liquid Limit of Soils	Tex-104-E	PI>15 ~ Every 5,000 CY		Each	2	\$60.00	\$120.00
Determining Plastic Limits of Soils	Tex-105-E			Each	2	\$60.00	\$120.00
Calculating the Plasticity Index of Soils	Tex-106-E	PI>15 ~ Every 5,000 CY		Each	2	\$62.00	\$124.00
Moisture/Density	Tex-114-E	One Per Phase	1 Assume Material Changes	Each	2	\$340.00	\$680.00
Tech Time (Soils)				Hour	260	\$124.00	\$32,240.00
# of Trips (Tech)			108 Trips (28 Miles RT)	Mile	2688	\$0.70	\$1,881.60
Admin/Clerical				Hour	118	\$107.24	\$12,654.32
						Item Subtotal	\$47,819.92

Summary

Sub-Total (CMT Items) =	\$492,833.08
Sr. Eng. Tech. (384 hrs x 167.57Hr.)	\$64,346.88
Project Engineer (176 hrs x 251.35 Hr.)	\$44,237.60

**As requested by RRP please see Water and Wastewater System Items.

Constuction Materials Testing Total: \$601,417.56

EXHIBIT D-1
Cost Proposal

SUB PROVIDER NAME: KCI						
TASK DESCRIPTION	SENIOR TECHNICAL ADVISOR	ENGINEER TECHNICIAN- SENIOR	ENGINEER TECHNICIAN	ADMIN/CLERK		TOTAL LABOR HOURS
350 Construction Phase Services						
CE&I Old Alice Road	760	3204	600	92		4656
HOURS SUB-TOTALS	760	3204	600	92		4656
RATE PER HOUR	\$307.20	\$146.29	\$102.40	\$78.99		
TOTAL LABOR COSTS	\$233,472.00	\$468,713.16	\$61,440.00	\$7,267.08		\$770,892.24
% DISTRIBUTION OF STAFFING	16.3%	68.8%	12.9%	2.0%		
SUBTOTAL (FC 110)						\$770,892.24

OTHER DIRECT EXPENSES - FC 120				
	UNIT	UNIT/COST	QUANTITY	SUB TOTAL
Mileage	mile	\$0.70	3600	\$2,520.00
Construction Truck	month	\$1,450.00	22	\$31,900.00
Lodging/Hotel - Taxes and Fees	day/person	\$45.00		\$0.00
Lodging/Hotel (Taxes/fees not included)	day/person	\$110.00		\$0.00
Meals (Excluding alcohol & tips) (Overnight stay required)	day/person	\$68.00		\$0.00
Air Travel - In State - 2+ Wks Notice (Coach)	Rd Trip/person	\$530.00		\$0.00
TOTAL ODE				\$34,420.00

KCI TOTAL	\$805,312.24
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**2-O CONSIDERATION AND APPROVAL OF SUPPLEMENTAL WORK
AUTHORIZATION NO. 1 TO WORK AUTHORIZATION NO. 6 WITH R.R.P.
CONSULTING ENGINEERS, L.L.C. FOR THE SH 550 BRIDGE MAINTENANCE
AND REHABILITATION SOLUTIONS.**

SUPPLEMENTAL WORK AUTHORIZATION NO. 1 TO WORK AUTHORIZATION NO. 6

This Work Authorization is made as of this 30th day of April, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC").

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***Professional services for development of maintenance and rehabilitation solutions for the SH 550 corridor from IH 69E to SH 48.***

Section A. - Scope of Services

- A.1. GEC shall perform the following Services:
GEC shall perform the Services as listed in Exhibit B and as requested by the Authority.

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on Exhibit C.

Section C. – Compensation

- C.1. Paragraph C.1 is hereby amended to increase the overall maximum from \$139,373.60 to \$193,782.14, an increase of \$54,408.54, based on the attached estimate shown on Exhibit D-1. Compensation shall be in accordance with the Agreement.
- C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.
- C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities – No Change

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

Section E. - Other Provisions

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

-SIGNATURES ON NEXT PAGE-

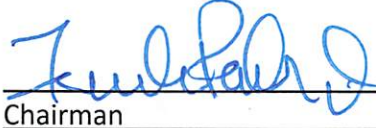
Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: 

Signature: Ahmed Abd-EL-Meguid, PhD, PE
Digitally signed by Ahmed Abd-El-Meguid, PhD, PE
DN: cn=Ahmed Abd-El-Meguid, PhD, PE,
c=US, o=R.R.P. Consulting Engineers, LLC,
email=ameguid@rrpeng.com
Date: 2026.04.27 13:35:53 -05'00'

Title: Chairman

Title: Vice President

Date: 04/30/2026

Date: 4/27/2026

LIST OF EXHIBITS

Exhibit B-1 - Services to be Provided by GEC

Exhibit C-1 - Work Schedule

Exhibit D-1 - Cost Proposal

EXHIBIT B-1

Services To Be Provided By The GEC

County: Cameron
Highway: SH 550

GENERAL

The work to be performed by the GEC under this contract consists of providing engineering services required for the SH 550 NB Ramp Urgent Repair, caused by an incident on the WB SH 550 to NB I-69 E Direct Connector on April 8, 2026.

The GEC shall direct and coordinate the various elements and activities associated with this work authorization, including day-to-day project management, management and coordination with sub-consultant and administration, progress reports and billing statements.

Area 163 Miscellaneous Roadway

- A. The GEC shall perform initial investigations to determine the extent and limits of the damage associated with the required emergency maintenance activities.
- B. The GEC shall prepare plans, specifications, and estimates (PS&E) for the urgent maintenance activities. Including General Notes, Layouts, Estimated Quantities, Details, Stormwater Pollution Prevention Plan, EPIC sheets, and standard details.
- C. The GEC shall conduct field investigations to quantify the total number of signs and pavement stripes needed to be retrofitted or rehabilitated to conform to updated signing and striping standards. The Engineer will prepare a report and layouts to summarize the findings and recommendations.

Area 164 General Coordination

- A. The GEC will coordinate with AUTHORITY staff, other consultants, local municipal agencies, and utility companies.
- B. The GEC shall implement their Quality Assurance/Quality Control program prior to submitting project documents to the AUTHORITY. The GEC is responsible for errors and/or omissions that become evident before submission of the final Grant Application Package. The GEC shall promptly make necessary revisions or corrections resulting from the Engineer's errors, omissions, or negligent acts without additional compensation.
- C. The GEC shall a prepare, coordinate, execute and administer work authorizations with sub-consultants.
- D. The GEC shall maintain all records and files related to the project throughout the duration of the services.

- E. The GEC shall prepare written materials, letters, survey forms, etc., used to solicit information or collect data for the project and submit them to the AUTHORITY for review and approval prior to its use or distribution. Copies of outgoing correspondence and incoming correspondence will be provided to the AUTHORITY on a continuing, at least monthly, basis.

Area 350 Construction Phase Services

- A. The GEC shall advise and assist the Authority and the construction manager on all matters of engineering related to interpretation of design details, construction techniques and procedures, specifications, standard construction details, and construction plans.
- B. The GEC shall advise and assist the authority and the construction manager in evaluating and resolving construction problems and providing guidance in matters relating to construction quality assurance.
- C. The GEC shall verify the tabulating of all construction contract bids received as tabulated by the construction manager, review bids relative to budgets and make recommendations to the Authority with respect to the award of construction contracts.
- D. The GEC shall review construction contract shop drawings, erection drawings, working drawings, samples, material and product certifications, and catalog cuts and brochure submittals for general conformance with the design plans and specifications.
- E. The GEC shall review mill and shop inspection and laboratory tests and field tests of construction materials performed by the testing engineer and the testing verification engineer.
- F. The GEC shall review and recommend approval of progress payment requests, schedules, progress reports, and final payment requests, including certificates of completion, submitted by the testing engineer, geotechnical engineer, land surveyor, and all other consultants retained by the Authority to assist in designing and constructing the project.
- G. The GEC shall verify and certify final inspection reports of the completed construction issued by the construction manager and issue recommendations and certifications of completion of construction.
- H. The GEC shall compile and provide the Authority with Record Plans incorporating all construction revisions into the original “as bid” construction plans. Such Record Plans will be based on information furnished by the constructors to the construction manager showing the changes made during construction. The construction manager shall post the “as built” plan revision information it receives on the original tracings and/or digital plan designs.

EXHIBIT C-1 Schedule of Work

The GEC will diligently pursue the completion of the Project as defined by the milestones and deliverable due dates.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

Notice To Proceed (NTP) – Upon Execution

Field Investigation	Conducted Prior to Work Authorization
Maintenance Plans	3 Weeks from NTP
Construction Phase Services	9 Weeks from NTP

Work Order Complete – **Upon Completion by Contractor (est. 9 weeks from NTP)**

PROJECT: SH 550 Bridge Urgent Repairs
 CLIENT: CCRMA
 COUNTY: Cameron
 JOB NO.: TX2434 SWA1 to WA6

Exhibit D-1 - FEE ESTIMATE

TASK CODE	DESCRIPTION	FIRM	SERVICE	MAN-HOURS												ESTIMATED FEE	TOTALS
				Project Manager - PS&E ID	Support Manager - TPP Planning	Deputy Project Manager	Technical Advisor - Senior	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Engineer-In-Training II	CADD Operator - Senior	Administrative / Clerical	TOTAL			
PROJECT MANAGEMENT																	
	Internal Project Management/Administration																
	Internal Coordination (Administration and Scheduling)																
	1 (2 Hrs/Wk)	RRP	BASIC	8											8	\$2,188.00	
	2 Proposed Meetings (3 Meetings)	RRP	BASIC						16						16	\$2,444.32	
	3 Project Secretary / Clerical (2 Hrs/Wk)	RRP	BASIC										20		20	\$1,478.40	
	Sub Total (Internal Project Management/Administration)			8	0	0	0	0	16	0	0	0	20		44		
MISCELLANEOUS ROADWAY																	
	Roadway Maintenance (Signage, Roadside Safety, Drainage, Pavement)																
	1 Initial Investigation	RRP	BASIC	8						8		8			24	\$4,247.92	
	2 Plan Set Development	RRP	BASIC	8			8		40		40	40			136	\$19,288.40	
	Corridor Inspection Report																
	3 Toll Signage Summary & Recommendations	RRP	BASIC	4			2		8		20				34	\$5,026.56	
	4 Pavement Marking Summary & Recommendations	RRP	BASIC	4			2		8		20				34	\$5,026.56	
	Sub Total (Miscellaneous Roadway)			24	0	0	12	0	64	0	88	40	0		228		
CONSTRUCTION PHASE SERVICES																	
	CONSTRUCTION BIDDING	RRP	BASIC														
	RFI's/Addenda	RRP	BASIC	2					4						6	\$1,158.08	
	Pre Bid Meeting	RRP	BASIC	4					4						8	\$1,705.08	
	Bid Opening	RRP	BASIC												0	\$0.00	
	Bid Tabulation / Recommendation of Award	RRP	BASIC	2					10		10				22	\$3,121.90	
	Progress Meetings During Construction (Bi-Weekly)	RRP	BASIC	4					4		4				12	\$2,123.96	
	DURING CONSTRUCTION	RRP	BASIC												0	\$0.00	
	Weekly Inspection Support / Final Drawings and Pay Estimates	RRP	BASIC						8		16	16			40	\$2,897.68	
	REVIEW OF SHOP DRAWINGS	RRP	BASIC						8		16				24	\$2,897.68	
	Concrete Mix Design	RRP	BASIC												0	\$0.00	
	Sub Total (Construction Phase Services)			12	0	0	0	0	38	0	46	16	0		112		
	SUBTOTAL (LABOR)			44	0	0	12	0	118	0	134	56	20		384		
	Total Hours	MULTIPLIER		44	0	0	12	0	118	0	134	56	20				
	CONTRACT RATES: (\$/MAN-HOUR)	2.464		273.50	271.04	246.40	308.00	246.40	152.77	135.03	104.72	108.42	73.92				
	BASE RATES: (\$/MAN-HOUR)			111.00	110.00	100.00	125.00	100.00	62.00	54.80	42.50	44.00	30.00				
NON LABOR																	
	Travel - Mileage To Project Site	RRP (nl)	SPECIAL	Miles =	100	Trips=	12	Mileage per Trip=	\$	0.67						\$804.00	
	SUBTOTAL (NON-LABOR)																
WORK AUTHORIZATION TOTAL															\$54,408.54		

**2-P CONSIDERATION AND APPROVAL OF SUPPLEMENTAL WORK
AUTHORIZATION NO. 1 TO WORK AUTHORIZATION NO. 4 WITH R.R.P.
CONSULTING ENGINEERS, L.L.C. FOR THE AMERICANS WITH
DISABILITIES ACT UPGRADES TO CCRMA BUILDINGS.**

**SUPPLEMENTAL WORK AUTHORIZATION NO. 1
TO WORK AUTHORIZATION NO. 4**

This Work Authorization is made as of this 30th day of April, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC").

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***ADA Upgrades to CCRMA Buildings.***

Section A. - Scope of Services

A.1. GEC shall perform the following Services:

GEC shall perform the Services as listed in Exhibit B and as requested by the Authority.

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on Exhibit C.

Section C. – Compensation

C.1. Paragraph C.1 is hereby amended to increase the overall maximum from \$24,699.42, to \$39,642.00, an increase of \$14,942.58 based on the attached estimate shown on Exhibit D-1. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities – No Change

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

Section E. - Other Provisions

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

-SIGNATURES ON NEXT PAGE-

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

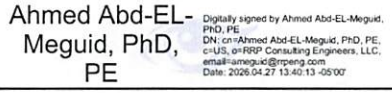
Authority: Cameron County Regional
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: 
Title: Chairman
Date: 4/30/2026

Signature: 
Title: Vice President
Date: 4/27/2026

LIST OF EXHIBITS

- Exhibit B-1 - Services to be Provided by GEC
- Exhibit C-1 - Work Schedule
- Exhibit D-1 - Cost Proposal

EXHIBIT B-1

Services to be Provided by the GEC/Engineer

GENERAL

The work to be performed by the GEC under this contract consists of providing engineering services required for the upgrade to ADA guidelines with respect to the 12-18-2024 ADA Inspection Report for the CCRMA Toll Collection Building and the CCRMA Admin Building front office and Board Room only.

The GEC shall direct and coordinate the various elements and activities associated with this work authorization, including day-to-day project management, management and coordination with sub-consultant and administration, progress reports and billing statements.

CONSTRUCTION ADMINISTRATION/MANAGEMENT

- a. Advise and assist the Owner and the construction manager on all matters of engineering related to interpretation of design details, construction techniques and procedures, specifications, standard construction details, and construction plans.
- b. Attend pre-construction meeting and make 1 site visit.
- c. Review progress and final payment requests received from contractor.
- d. Review construction contract shop drawings, erection drawings, working drawings, samples, material and product certifications, and catalog cuts and brochure submittals for general conformance with the design plans and specifications.
- e. Review and recommend approval of progress payment requests, schedules, progress reports, and final payment requests, including certificates of completion, submitted by the testing engineer and geotechnical engineer.

EXHIBIT C-1

Work Schedule

The GEC will diligently pursue the completion of the Project as defined by the milestones and deliverable due dates.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

Notice To Proceed (NTP) – **Upon Execution**

Construction Phase Services – **3 months**

Work Authorization Complete – **3 months from NTP**

PROJECT: ADA Upgrades for CCRMA Buildings
 CLIENT: CCRMA
 CONTRACT: General Engineering Consulting Contract
 CSJ:
 COUNTY: Cameron
 RRP JOB NO.: TX2434 SWA1 to WA4

EXHIBIT D-1 -- FEE ESTIMATE

FUNCTION CODE	DESCRIPTION	FIRM	SERVICE	MAN-HOURS											ESTIMATED FEE	TOTALS
				Project Manager	Env Scientist IV	Env Scientist III	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Engineer in Training II	Engineer Technician	CADD operator - Senior	Administrative / Clerical	TOTAL HOURS		
	CONSTRUCTION MANAGEMENT															
145	GENERAL COORDINATION															
	Internal Coordination (Administration & Scheduling) (4 hrs/Month)	RRP	BASIC	2										2	\$547.00	
	Project Secretary / Clerical (2 hrs/Month)	RRP	BASIC										4	4	\$295.68	
	Sub Total (145 - GENERAL COORDINATION)			2	0	0	0	0	0	0	0	0	4	6		\$842.68
320	CONSTRUCTION PHASE SERVICES															
	CONSTRUCTION POST BIDDING															
	Pre Construction Meeting	RRP	BASIC	2				2		6				10	\$1,480.86	
	Progress Meetings During Construction (Bi-Weekly)	RRP	BASIC					6		6				12	\$1,544.94	
	DURING CONSTRUCTION															
	Monthly Pay Estimates Review/Construction Close Out	RRP	BASIC							8				8	\$837.76	
	Site Visit & Construction Close Out Acceptance	GMS	SPECIAL												\$7,500.00	
	Project Record Keeper	RRP	BASIC							10				10	\$1,047.20	
	Project Inspection Support (RFIs, Shop Drawing Review)	RRP	BASIC					2		6		4		12	\$1,367.54	
	Sub Total (320 - CONSTRUCTION PHASE SERVICES)			2	0	0	0	10	0	36	0	4	0	52		\$13,778.30
	Total Hours			4	0	0	0	10	0	36	0	4	4	58		\$14,620.98
	LABOR TOTALS															
	Total Hours	MULTIPLIER		4	0	0	0	10	0	36	0	4	4	58		
	CONTRACT RATES: (\$/MAN-HOUR)	2.464		273.50	135.52	76.38	246.40	152.77	135.03	104.72	78.85	108.42	73.92			
	BASE RATES: (\$/MAN-HOUR)			111.00	55.00	31.00	100.00	62.00	54.80	42.50	32.00	44.00	30.00			
160	NON LABOR	RRP (nI)	SPECIAL													
	In-Person Project Meetings (Engineering)	RRP (nI)	SPECIAL													
	Travel - Mileage	RRP (nI)	SPECIAL			Mileage Rate =	\$0.67	Mileage =	120		Trips =	4			\$321.60	
	Sub Total (160 - NON LABOR)															\$321.60
	NON LABOR TOTAL														\$321.60	
	BASIC SERVICE TOTAL														\$7,120.98	
	SPECIAL SERVICE TOTAL														\$7,500.00	
	PROJECT TOTAL															\$14,942.58

**2-Q CONSIDERATION AND APPROVAL OF SUPPLEMENTAL WORK
AUTHORIZATION NO. 3 TO WORK AUTHORIZATION NO. 2 WITH R.R.P.
CONSULTING ENGINEERS, L.L.C. FOR THE OUTHER PARKWAY PROJECT.**

SUPPLEMENTAL WORK AUTHORIZATION NO. 3 TO WORK AUTHORIZATION NO. 2

This Supplemental Work Authorization 3 is made as of this 30th day of April, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC").

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***Professional services for Outer Parkway.***

Section A. - Scope of Services

A.1. GEC shall perform the following Services:

GEC shall perform the additional Services as listed in Exhibit B-3 and as requested by the Authority.

Section B. – Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the schedule as shown on Exhibit C-3.

Section C. – Compensation

C.1. Paragraph C.1 is hereby amended to increase the overall maximum from \$5,795,248.67 to \$5,947,737.73, an increase of \$152,489.06 based on the attached fee estimate shown on Exhibit D-3. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities – No Change

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

Section E. - Other Provisions

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

-SIGNATURES ON NEXT PAGE-

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: 
Title: Chairman
Date: 04/30/2026

Signature: Ahmed Abd-EL-Meguid, PhD, PE
Title: Vice President
Date: 4/27/2026

Digitally signed by Ahmed Abd-El-Meguid, PhD, PE
DN: cn=Ahmed Abd-El-Meguid, PhD, PE,
c=US, o=R.R.P. Consulting Engineers, LLC,
email=ameguid@rrpeng.com
Date: 2026.04.27 13:40:29 -05'00'

LIST OF EXHIBITS

- Exhibit B-2 - Services to be Provided by GEC
- Exhibit C-3 - Schedule
- Exhibit D-2 - Cost Proposal

EXHIBIT B-3

Scope of Work

During the schematic review process TxDOT has notified CCRMA of the need that the environmental team working on the project requires additional culvert details for USFWS coordination and the verification of the ROW footprint. In addition, TxDOT has also requested 3D Modeling of the 4 Roundabout intersections on the project.

110.05.04 Schematic

The GEC will perform 3D modeling for the 4 roundabout intersections on the project. This design shall be included in the final model deliverable. Roundabouts are numbered based on location and described below:

1. CSJ 0331-02-062: SH 100 / Buena Vista RAB – 3-Legged Intersection
2. CSJ 0921-06-405: Buena Vista / FM 510 RAB – 3-Legged Intersection
3. CSJ 2243-01-018: SH 104 / Buena Vista / FM 510 RAB – 4-Legged Intersection
4. CSJ 0775-02-003: SH 104 / PR 100 RAB – 3-Legged Intersection

Corridor Modeling for the Roundabouts include utilizing the existing Roundabout Geometry (provided to the GEC from TxDOT) as a baseline, updating primary and secondary horizontal alignments for the 3-Leg and 4-Leg intersections, modeling RAB elements including Splitter Islands, Central Island, Bicycle Paths, confirming vertical profiles, confirming ROW Limits and technical review of RAB Design. Preparation of 90% Submittal for Modeled RAB, addressing comments and preparation of final 100% RAB 3D Corridor Model.

110.07 Bridge Class Culvert & Culvert Layout

Detailed information will be provided for 4 existing culverts and 12 proposed culverts identified during the schematic design of the SH 104 Project which includes CSJ 0775-02-002, 0331-05-012, 0331-04-075 and the four Roundabouts CSJ's 0331-02-062, 0921-06-405, 2243-01-018, and 0775-02-003 that have been incorporated into the Hydrology and Hydraulics Report for the project issued on March 17, 2026. The table below identifies both the type and location of culverts and wildlife crossings:

The location of the culverts are identified on the included Culvert Layout.

Outlet Name/ HMS Structure	Status	Station	Description
Buena Vista Drive			
C3a	Proposed	110+55	2-36" RCP
C4	Proposed	134+50	2-4'x4' MBC w/ Wild Life Step
C4a	Proposed	157+85	4-6'X6' MBC w/ Wild Life Step
C4b	Proposed	216+50	1-10'x7' SBC Wild Life Crossing
C8	Proposed	223+50	2-4'x4' MBC w/ Wild Life Step
C9	Proposed	249+00	2-24" RCP
C10	Proposed	258+79	2-36" RCP
C10a	Existing	260+57	1-5'x 5' SBC
FM 510			
C11	Proposed	103+50	1- 24" RCP
C12	Proposed	105+00	1- 24" RCP
C13	Proposed	107+00	1- 24" RCP
SH 104			
C1	Existing	96+67.85	2-18" RCP
C2	Proposed	113+70	1- 24" RCP
C3	Proposed	133+20	6-30" RCP
SH 100			
C14a	Existing	35+79.28	2-30" RCP

Note: C4a is a Bridge Class Culvert.

Plan View

1. Locate reference line, centerline, or profile grade line (bearing, location, and station) ensuring alignment is centered and parallel with the existing creek/low area flow where applicable.
2. Begin and end offsets from alignment centerline for bridge class culvert stations and elevations.
3. Show widths (overall, roadway, shoulders, travel lanes, etc.).
4. Show traffic direction and stream flow.
5. Include North arrow.
6. Show skew angle.
7. Description of existing structure.
8. Show wingwall type or end treatment with relevant dimensions.
9. Show right-of-way lines/easements.
10. Show type, limits, and thickness of riprap.
11. Show existing structure (dashed) with existing National Bridge Inventory (NBI) number shown for culvert replacements.
12. Show proposed National Bridge Inventory (NBI) number if applicable.
13. Show Roadway cross slope, EOP and MBGF if any

Elevation View

1. Show proposed roadway cross section including natural ground cross sections.
2. Show earthwork slopes and extents.
3. Show flowline elevations.
4. Show direction of flow.
5. Show slope of culvert.
6. Show wingwall type or end treatment with relevant dimensions.
7. Show rail or metal beam guard fence (MBGF).
8. Show overall length of culvert.
9. Descriptions of proposed culvert with appropriate standards.
10. Hydraulic data (headwater and tailwater elevations including the hydraulic grade line). The information should include the design frequency and the 100-yr check.
11. Existing and proposed ground lines.
12. Show grid elevations and include culvert bedding requirements detail.
14. Show existing structure (dashed) with existing National Bridge Inventory (NBI) number shown for culvert replacements.

Additional Information

1. Show estimated quantities in tabulated form with proposed bid item number.
2. Scale (vertical and horizontal are relative to sheet size). Ensure dimensions and scales conform to grid (and elevations).
3. Special details. (Include details such as table of reinforcing if the proposed work is not included on the standards or provide location of such details elsewhere in the plans).
4. For staged (or phased) construction information, show dimensions to state construction joints.
5. For lengthenings and widenings (Culverts C1, C4c, C14a), show existing structure, existing NBI number, and overall roadway widths of existing and new structures.
6. Include standards layout title with National Bridge Inventory (NBI) number.
7. Include electronic copies of files including 11x17 PDF Plan and Profile Sheets, and digital reference files (references in .dgn format).
Include Engineer seal(s).
8. Show culvert Hydraulic data table on the profile view including: Design and 100 Year Q, Design and 100 Year Tailwater, Design and 100 Year Headwater and Design and 100 Year Outlet Velocity. As shown on graphic below:



EXHIBIT C-3 Schedule of Work

The GEC will diligently pursue the completion of the Project as defined by the major milestones and deliverable due dates listed below and shall be applicable to both the 3D model and Culvert Layout Deliverables.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

NOTICE TO PROCEED (NTP) – Upon Execution

90% Submittal to CCRMA – 4 weeks after NTP

CCRMA review – 2 weeks after receipt of documents

90% Submittal to TxDOT – 7 weeks after NTP

TxDOT Review – 3 weeks after receipt of documents

100% Submittal to CCRMA – 11 weeks after NTP

CCRMA review – 1 week after receipt of documents

100% Submittal to TxDOT – 13 weeks after NTP

End Supplemental Work Authorization – August 31, 2026

PROJECT: Outer Parkway
 CONTRACT: CCRMA General Engineering Consulting Contract
 Env, Schematic TBD
 COUNTY: Cameron
 RRP JOB NO.: TX2434 Supplemental Work Authorization #3 to WA #2

EXHIBIT D-3 -- FEE ESTIMATE

FC	DESCRIPTION	FIRM	SERVICE	MAN-HOURS														ESTIMATED FEE	TOTALS
				Technical Advisor	Project Manager	Env Planner Senior	Env Scientist IV	Env Scientist III	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Engineer in Training II	Engineer Technician	CADD operator - Senior	Utilities Coordinator	Administrative / Clerical	TOTAL HOURS		
	PRELIMINARY ENGINEERING																		
110	ROUTE AND DESIGN STUDIES																		
	Update 3D Corridor Model to include Roundabout (RAB) Intersections																		
	Roundabout 1, 2 & 4 (SH 100, Buena Vista/FM 510 & PR 100)																		
	Update Primary and Secondary Horizontal Alignments for 3 Leg RAB	RRP	BASIC		12				16			96					124	\$17,277.52	
	Model RAB Elements (Splitter Islands, Bike Paths, Center Island, etc)	RRP	BASIC						5			96					101	\$11,285.12	
	Confirm Vertical Profile and ROW Limits	RRP	BASIC						5			60		30			95	\$10,767.80	
	90% Submittal	RRP	BASIC		2				6			42		15			65	\$8,049.94	
	100% Submittal	RRP	BASIC		2				6			42		15			65	\$8,049.94	
	Roundabout 3 (SH 104/Buena Vista/FM 510)																		
	Update Primary and Secondary Horizontal Alignments for 4 Leg RAB	RRP	BASIC		2				4			32					38	\$4,883.64	
	Model RAB Elements (Splitter Islands, Bike Paths, Center Island, etc)	RRP	BASIC						2			32					34	\$3,843.84	
	Confirm Vertical Profile and ROW Limits	RRP	BASIC						2			20		10			32	\$3,671.40	
	90% Submittal	RRP	BASIC		1				2			14		5			22	\$2,808.98	
	100% Submittal	RRP	BASIC		1				2			14		5			22	\$2,808.98	
	Develop Culvert Layouts																		
	Develop Culvert Layouts for 3 Existing Culverts	RRP	BASIC						6			30		45			81	\$9,498.90	
	Develop Culvert Layouts for 1 Existing Wildlife Crossing	RRP	BASIC						2			10		20			32	\$3,708.40	
	Develop Culvert Layouts for 7 Proposed Culvert Layouts	RRP	BASIC						14			80		140			234	\$27,006.00	
	Develop Culvert Layouts for 4 Proposed Wildlife Crossings	RRP	BASIC						8			40		80			128	\$14,833.60	
	Develop 1 Bridge Class Culvert Layout	RRP	BASIC						6			12		54			72	\$8,589.72	
	QA/QC	RRP	BASIC		16												16	\$4,928.00	
	Sub Total (110 - ROUTE AND DESIGN STUDIES)			18	18	0	0	0	86	0	0	620	0	419	0	0	1,161		\$142,011.78
145	GENERAL COORDINATION																		
	Project Manager (Proj Coord)(1 HRS/WK)	RRP	BASIC		8												8	\$2,188.00	
	Progress Reports and Invoicing	RRP	BASIC		8											8	16	\$2,779.36	
	2 Project Review Workshops	RRP	BASIC		8				8							8	24	\$4,750.56	
	Project Secretary /CLERICAL (1 hrs/week)	RRP	BASIC													8	8	\$591.36	
	Sub Total (145 - GENERAL COORDINATION)			0	24	0	0	0	8	0	0	0	0	0	0	24	56		\$10,309.28
	Total Hours			18	42	0	0	0	94	0	0	620	0	419	0	24	1,217		\$152,321.06
	LABOR TOTALS																		
	Total Hours	MULTIPLIER		18	42	0	0	0	94	0	0	620	0	419	0	24	1,217	\$152,321.06	\$152,321.06
	CONTRACT RATES: (\$/MAN-HOUR)	2.464		308.00	273.50	152.77	135.52	76.38	246.40	152.77	135.03	104.72	78.85	108.42	172.48	73.92			
	BASE RATES: (\$/MAN-HOUR)			125.00	111.00	62.00	55.00	31.00	100.00	62.00	54.80	42.50	32.00	44.00	70.00	30.00			
160	NON LABOR	RRP (nl)	SPECIAL																
	In-Person Project Meetings (Engineering)	RRP (nl)	SPECIAL																
	Travel - Mileage	RRP (nl)	SPECIAL																
	Sub Total (160 - NON LABOR)																		\$168.00
	NON LABOR TOTAL																	\$168.00	
	BASIC SERVICE TOTAL																	\$152,321.06	
	SPECIAL SERVICE TOTAL																	\$0.00	
	PROJECT TOTAL																		\$152,489.06

**2-R CONSIDERATION AND APPROVAL OF SUPPLEMENTAL WORK
AUTHORIZATION NO. 1 TO WORK AUTHORIZATION # 18 WITH R.R.P.
CONSULTING ENGINEERS, L.L.C. FOR THE FLOR DE MAYO PROJECT.**

SUPPLEMENTAL WORK AUTHORIZATION NO. 1 TO WORK AUTHORIZATION NO. 18

This Work Authorization is made as of this 30th day of April, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC"). This Work Authorization amends and restates Work Authorization No. 34¹, which was established under the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of May 10, 2018 (the "Prior Agreement"), between the Authority and another engineering company that divested a portion of its assets to GEC. The terms and conditions of the Agreement shall supersede and control in the event of any conflict between the Agreement and the Prior Agreement.

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***Flor de Mayo***.

Section A. - Scope of Services

A.1. GEC shall perform the following Services:

GEC shall perform the Services as listed in Exhibit B-1 as requested by the Authority.

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on Exhibit C-1.

Section C. – Compensation

C.1. Paragraph C.1 is hereby amended to increase the overall maximum from \$590,512.45 to \$672,670.53, an increase of \$82,158.08 based on the attached estimate shown on Exhibit D-1. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities – No Change

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

Section E. - Other Provisions

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

¹ This includes any and all supplemental work authorizations issued under Work Authorization No. 34.

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: 

Title: Chairman

Date: 04/30/2026

Signature: 
Ahmed Abd-EL-Meguid, PhD, PE
Digitally signed by Ahmed Abd-El-Meguid, PhD, PE, DN: cn=Ahmed Abd-El-Meguid, PhD, PE, o=US, ou=RRP Consulting Engineers, LLC, email=amegud@rrpco.com, Date: 2026.04.27 13:39:33 -0500

Title: Vice President

Date: 4/27/2026

LIST OF EXHIBITS

Exhibit B-1 - Services to be Provided by GEC

Exhibit C-1 - Work Schedule

Exhibit D-1 - Cost Proposal

EXHIBIT B-1

Services To Be Provided By The GEC/Engineer

Flor de Mayo Mexican Feasibility Study

GENERAL

The work to be performed by the GEC under this contract consists of providing services for the technical studies and the conceptual project for the “Flor de Mayo” International Bridge located between the cities of Matamoros, Tamaulipas, Mexico and Brownsville, Texas.

The GEC shall direct and coordinate the various elements and activities associated with this work authorization, including day-to-day project management, management and coordination with sub-consultant and administration, progress reports and billing statements.

Mexico Coordination

- A. Binational coordination for the implementation of the project. To do this, the following actions will be carried out:
 - a. Identification of the participants on the Mexican side, from the three levels of government, who would intervene in the implementation of the project. Preparation of the directory of each of the responsible areas.
 - b. Identify the promoters of the project on the Mexican side.
 - c. Determine the technical company, on the Mexican side, that will prepare the conceptual project, the cost-benefit analysis and obtain the registration number from the Investment Unit.
 - d. Follow-up of the agreements between the dependencies, to carry out the instrumentation.
- B. Achieve agreements between the different participants, in the different stages of the project.
- C. Negotiate with the authorities on the Mexican side, the corresponding memorandums to carry out the implementation process, beginning with the Crossing Point Memorandum of Understanding.
- D. Manage, through the Ministry of Foreign Affairs (SRE), where the progress of the project is described.
- E. Present the progress of the project on both sides of the border at the International Crossings and Bridges meetings.

US Coordination

Government Relations Representation Services to support the Presidential Permit once the application is approved.

- A. US-based, federal: Bipartisan efforts coordinated by Consultant with Client’s external advisors.
- B. US-based, federal (State Department): Coordinate with decision-makers and staffers regarding the project.

EXHIBIT C-1
Work Schedule

The GEC will diligently pursue the completion of the Project as defined by the milestones and deliverable due dates.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

Notice To Proceed (NTP) – Upon Execution

Mexico CoordinationMarch 2026 thru February 2027
US CoordinationMarch 2026 thru February 2027

SWA1 to WA18 Complete – February 28, 2027

PROJECT: Flor de Mayo Mexican Feasibility Study
 CLIENT: CCRMA
 CONTRACT: General Engineering Consulting Contract
 CSJ:
 COUNTY: Cameron
 RRP JOB NO.: TX2434 SWA1 to WA18

EXHIBIT D-1 -- FEE ESTIMATE

FUNCTION CODE	DESCRIPTION	FIRM	SERVICE	MAN-HOURS											ESTIMATED FEE	TOTALS
				Project Manager	Env Scientist IV	Env Scientist I/II	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Engineer in Training II	Engineer Technician	CADD operator - Senior	Administrative / Clerical	TOTAL HOURS		
	PRELIMINARY ENGINEERING															
110	Flor de Mayo Mexican Feasibility Study															
	Mexican Agency Coordination	CPI	SPECIAL											0	\$36,000.00	
	US Agency Coordination	Valiant	SPECIAL											0	\$36,000.00	
	Sub Total (Design/Construction Plans)			0	0	0	0	0	0	0	0	0	0	0		\$72,000.00
145	PROJECT MANAGEMENT															
	Project Manager (Proj Coord)(1 HRS/WK)	RRP	BASIC	6										6	\$1,641.00	
	Subcontracting	RRP	BASIC	6									4	10	\$1,936.68	
	Progress Reports and Invoicing	RRP	BASIC	4									3	7	\$1,315.76	
	Progress Meetings Monthly	RRP	BASIC	4			3	4						11	\$2,444.28	
	Internal Meetings - Bi Weekly	RRP	BASIC	4			3	4						11	\$2,444.28	
	Project Secretary /CLERICAL (1 hrs/week)	RRP	BASIC										4	4	\$295.68	
	Sub Total (145 - PROJECT MANAGEMENT)			24	0	0	6	8	0	0	0	0	11	49		\$10,077.68
	Total Hours			24	0	0	6	8	0	0	0	0	11	49		\$82,077.68
	LABOR TOTALS															
	Total Hours	MULTIPLIER		24	0	0	6	8	0	0	0	0	11	49	\$10,077.68	\$82,077.68
	CONTRACT RATES: (\$/MAN-HOUR)	2.464		273.50	135.52	76.38	246.40	152.77	135.03	104.72	78.85	108.42	73.92			
	BASE RATES: (\$/MAN-HOUR)			111.00	55.00	31.00	100.00	62.00	54.80	42.50	32.00	44.00	30.00			
160	NON LABOR	RRP (nl)	SPECIAL													
	In-Person Project Meetings (Engineering)	RRP (nl)	SPECIAL													
	Travel - Mileage	RRP (nl)	SPECIAL			Mileage Rate =	\$0.67	Mileage =	120			Trips =	1		\$80.40	
	Sub Total (160 - NON LABOR)															\$80.40
	NON LABOR TOTAL														\$80.40	
	BASIC SERVICE TOTAL														\$10,077.68	
	SPECIAL SERVICE TOTAL														\$72,000.00	
	PROJECT TOTAL															\$82,158.08

**2-S CONSIDERATION AND APPROVAL OF WORK AUTHORIZATION NO. 14
WITH GDJ ENGINEERING, LLC FOR THE PROPOSED RANCHO VIEJO
PAVILION GEOTECHNICAL ENGINEERING PROJECT.**

WORK AUTHORIZATION

WORK AUTHORIZATION NO. 14

This Work Authorization is made as of this 30th day of April, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING ENGINEERING SERVICES, dated as of March 17, 2022 (the “Agreement”), between the Cameron County Regional Mobility Authority (“Authority”) and GDJ Engineering, LLC (“GEC”).

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: *Proposed Pavilion Geotechnical Engineering Project.*

Section A. - Scope of Services

A.1. GEC shall perform the following Services:

See Exhibit 1 – Scope of Services to be Provided by the Engineer as requested by the Authority.

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on **Exhibit 2**.

See Exhibit 2 – Project Schedule as requested by the Authority.

Section C. - Compensation

C.1. In return for the performance of the foregoing obligations, the Authority shall pay to the GEC the amount not to exceed \$6,946.44, based on the attached fee estimate as shown in **Exhibit 1**. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method: Lump Sum payment method.

Section D. – Authority’s Responsibilities

D.1. Provide GEC with a Notice to Proceed

D.2. Payment for work performed by the GEC and accepted by Authority in accordance with this Agreement.

D.3. Assistance to the GEC as necessary, to obtain the required data and information from other local, regional, State and Federal agencies that the GEC cannot easily obtain

D.4. Provide timely review and decisions in response to the GEC’s request for information and/or required submittals and deliverables, in order for the GEC to maintain an agreed-upon work schedule referred to in Exhibit 2.

Section E. - Other Provisions

The parties agree to the following provisions with respect to this specific Work
Authorization: NONE

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional
Mobility Authority

GEC: GDJ Engineering, LLC

By: Frank Parker, Jr.

By: Robert Macheska

Signature: 

Signature: 

Title: Chairman

Title: Exec. VP/COO

Date: 04/30/2026

Date: April 20, 2026

EXHIBIT “1”
SCOPE OF SERVICES TO BE PROVIDED BY THE ENGINEER

PROJECT DESCRIPTION

The services designated herein as “Services provided by the ENGINEER” shall include the performance of all engineering services for the following described facility:

COUNTY/CITY: Cameron County RMA

CONTROL: _____

PROJECT/DESCRIPTION: Geotechnical Services

LENGTH: Rancho Viejo Pavilion Location

HIGHWAY: N/A

LIMITS: Rancho Viejo @ Town Hall

PROJECT CLASSIFICATION

(Place an “X” in only one Project Classification)

- ☐ Surface Treatment
- ☐ Overlay
- ☐ Rehabilitation Existing Road (Scarify & Reshape)
- ☐ Convert Non-Freeway to Freeway
- ☐ Widen Freeway
- ☐ Widen Non-Freeway
- ☐ New Location Toll Freeway
- ☐ New Location Non-Freeway
- ☐ Interchange (New or Reconstruct)
- ☐ Bridge Widening or Rehabilitation
- ☐ Bridge Replacement
- ☐ Upgrade to Standards - Freeway
- ☐ Upgrade to Standards - Non-Freeway
- ☒ Geotechnical Services

ENGINEER shall mean GDJ Engineering.

LPA shall mean CCRMA.

PROJECT SUMMARY

The intent of this scope is to provide the LPA with a geotechnical report at the location of the proposed pavilion.

EXHIBIT “1”

SCOPE OF SERVICES TO BE PROVIDED BY THE ENGINEER

MISCELLANEOUS ROADWAY

(Function Code 163)

GEOTECHNICAL INVESTIGATIONS & ENGINEERING:

The ENGINEER will provide geotechnical services for the needed project limits.

1. Geotechnical Investigations, Engineering & Report
 - a. The ENGINEER shall provide geotechnical explorations and laboratory testing as needed for the project. All exploration soil borings shall be drilled in general accordance with ASTM D420 procedures, the samples will be collected in general conformance with ASTM D1586 procedures, and laboratory testing procedures will be performed in general accordance with Texas Department of Transportation TEX methods (or ASTM methods as required).
 - b. The ENGINEER shall provide geotechnical engineering and analysis of the explorations and laboratory testing.
 - c. The ENGINEER shall provide a signed/sealed geotechnical report of all findings including relevant recommendations for pavement design utilizing the latest Flexible Pavement Design System published by the Texas Department of Transportation. The ENGINEER will specifically recommend pavement sections and materials needed for the pavement design. (lime percentage, salvage, thicknesses, etc...)

PROJECT MANAGEMENT

(Function Code 164)

MEETINGS, COORDINATION & SUPPORT FOR PROJECT MANAGEMENT:

The ENGINEER shall meet and coordinate with all relevant entities (i.e. City, Regional Mobility Authority, Texas Department of Transportation, Rio Grande Valley Metropolitan Planning Organization, etc...) and all other affected parties as deemed necessary by LPA. The Engineer shall serve as representative for the LPA in coordination items. The Engineer shall coordinate with the LPA's staff on all Project related items.

ADDITIONAL RESPONSIBILITIES

MEETINGS:

Meetings may be held with the FHWA, State Officials, local governments, property owners, utility owners, railroad companies, other consulting firms, etc., as needed or required by the LPA. The ENGINEER shall coordinate through the LPA for the development of this project with any local entity having jurisdiction or interest in the project (i.e., city, county, etc).

PROJECT MANAGER/ENGINEER COMMUNICATION:

The ENGINEER shall designate one Texas Registered Professional Engineer to be responsible throughout the project for project management and all communications, including billing, with the LPA's Director. Any replacements to the ENGINEER's designated Project Manager/Engineer must be approved by the LPA.

Engineering documents produced for the department's engineering projects shall be signed, sealed and dated or CADD sealed in accordance with Administrative Order No. 5-89 and Administrative Circular No. 26-91.

EXHIBIT “1”
SCOPE OF SERVICES TO BE PROVIDED BY THE ENGINEER

DOCUMENT AND INFORMATION EXCHANGE:

Data provided to the LPA shall be furnished via file share links complete with a table of contents on what is transmitted. The Table of Contents shall indicate the locations of files within the directory structure of the documentation.

PROPOSAL TIME:

The time indicated in the proposal and the contract shall include time necessary for reviews, approval, etc.

OFFICE LOCATION:

The ENGINEER will perform all services to be provided under this agreement out of their office located at: 2805 Fountain Plaza Blvd., Suite B, Edinburg, Texas 78539



"Exhibit 1"
Fee Estimate

Proposed Rancho Viejo Pavilion Geotech Project

		MANHOURS											Total Line Item Cost
Geotechnical Services for Rancho Viejo Pavilion Project (Rancho Viejo - Near Town Hall) Cameron County Regional Mobility Authority		Senior Project Manager/ Principal	Project Manager	Project Engineer	Utility/ Environmental Manager	Environmental Specialist	EIT	Senior Engineering Tech	GIS Operator	Engineering Tech	Admin/Clerical	Total Hours	
TASK													
	Geotechnical Services												
1	Geotechnical Testing & Engineering	GEOTECHNICAL COST											\$ 4,500.00
2	Site Investigation, Layouts, Management, Coordination	1	2	4			6		12			25	\$ 2,446.44
	Subtotal (Geotechnical Services)	1	2	4	0	0	6	0	12	0	0	25	\$ 6,946.44
	Total Hours	1	2	4	0	0	6	0	12	0	0	25	
Labor Hours		1	2	4	0	0	6	0	12	0	0	25	
Contract Rate		\$ 165.40	\$ 152.16	\$ 138.92	\$ 132.32	\$ 99.24	\$ 72.76	\$ 96.32	\$ 82.04	\$ 71.55	\$ 55.04		
Total Labor Costs		\$ 165.40	\$ 304.32	\$ 555.68	\$ -	\$ -	\$ 436.56	\$ -	\$ 984.48	\$ -	\$ -	\$ 2,446.44	\$ 6,946.44

LINE ITEM EXPENSES

N/A	\$ -
Total Expenses	\$ -
GDJ Engineering Total Cost	\$ 6,946.44

SCOPE OF SERVICES

The Geotechnical Engineering Services will include two (2) 30-foot soil borings for the proposed pavilion. The report will include Foundation Recommendations, soil strength characteristics, laboratory Testing, soil classification testing, and water table measurements.

Environmental, Construction Materials Engineering and Testing services if requested from the Engineer will be considered additional services.

TASK I – Initial Project Coordination, Utility Coordination and Field Services

- A. Review and discussion of initial plans provided by client.
- B. Review of utility plans provided by client and/or owner and call Texas One Call for utility location markings for client and/or owner.
- C. Review of available geologic mapping of the project location.
- D. Provide drilling services for field testing and obtain soils samples for laboratory testing.
- E. Obtain depth of water table if any is found.

TASK II – Laboratory Testing and Report Preparation

- A. Evaluate and visually classify soil samples.
- B. Evaluate soil samples through a series of laboratory tests to determine engineering properties.
- C. Review and analyze the results of the soil testing.
- D. Determine engineering properties of the soils and prepare foundation recommendations
- E. Provide an electronic copy and two printed copies of engineering report.

SCHEDULE

MEG is typically able to schedule a drill rig to the project site within 5 working days after receiving written authorization and notice to proceed. The field drilling and testing activities should take 1 day to complete. Field drilling and testing activities are dependent on the availability of the required site plan and project information, weather, utility locate, and accessibility at the project site. Once the field drilling and testing activities are completed, MEG can provide a preliminary assessment of the site conditions encountered. If a draft of the geotechnical report is required prior to the final geotechnical report completion, please notify us accordingly. The final report is typically completed within 4 weeks from the authorization date. This schedule is typical for the scope of work described herein, please notify us if your needs and project requirements are different.

COMPENSATION

MEG will accomplish the services described in Task I through Task II on the basis of a lump sum fee of **\$4,500.00**. Services will be billed as follows: **50% at the start of services and 50% prior to the submittal of the report.**

The fee presented in this proposal and outlined in the *Professional Services Unit Rate Schedule* section are based on prompt payment for services. Late fees will be charged if payment is not received in accordance with the terms as outlined in the *Provisions* section of this proposal.

The following assumptions were used in preparing the proposal:

- The Client will provide the right-of-entry to conduct the geotechnical engineering services at the subject property.
- MEG's proposal assumes that the reasonably recommended amount of borings and depth will be able to be accomplished with MEG's standard truck mounted drill rig or as otherwise stated herein.
- MEG's proposal assumes that the reasonably recommended laboratory testing will provide sufficient data for the planned development. During the geotechnical drilling activities, if conditions are encountered that changes in the scope of services as provided herein you will be contacted for discussion and approval of any changes prior to MEG is to proceed.
- The total estimated cost and our fee for the geotechnical services does not include the cost for attendance of meetings, conference call attendance, further engineering analysis, review of project documents, depositions, and court appearances beyond those specifically discussed in the scope of services herein. The fees for any additional services will be invoiced with the standard rate of services attached herein.

PLEASE SIGN THE FOLLOWING SHEET AND RETURN FOR AUTHORIZATION OF SERVICES AND PROJECT SETUP.

Client: CCRMA

EXHIBIT 2 - PROJECT DEVELOPMENT SCHEDULE
Pavilion Geotechnical Services

TASK AND DESCRIPTION	ENTITY	2025								
		WK 1	WK 2	WK 3	WK 4	WK 5	WK 6	WK 7	WK 8	WK 9
WORK TASKS										
Issue Notice To Proceed	CCRMA									
Proposed Design Services										
Geotechnical Drilling	GDJ									
Geotechnical Testing & Engineering	GDJ									
Final Geotechnical Report	GDJ									
Approval & Acceptance of Final Geotechnical Report	CCRMA									
CCRMA TASK GDJ TASK										

**2-T CONSIDERATION AND AUTHORIZATION FOR CAMERON COUNTY
REGIONAL MOBILITY AUTHORITY TO SUBMIT A SAFE STREETS AND
ROADS FOR ALL FUNDING (SS4A) GRANT APPLICATION FOR THE
CAMERON COUNTY WIDE SIGN INVENTORY PROJECT AND TO
AUTHORIZE THE CHAIRMAN TO SIGN THE NECESSARY DOCUMENTS.**

MEMORANDUM

To: Board of Directors

From: Pete Sepulveda, Jr., Executive Director *PSJ*

Date: April 30, 2026

Subj: Item 2T- Consideration and Authorization for Cameron County Regional Mobility Authority to Submit a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Wide Sign Inventory Project and to Authorize the Chairman to Sign the Necessary Documents.

CCRMA staff has determined that the Cameron County Wide Sign Inventory Project has a high potential of being awarded implementation funds through the Safe Streets and Road for all Funding (SS4A) Grant. Staff recommends approval to submit the application to the U.S. Department of Transportation by the grant deadline of May 26, 2026.

**2-U CONSIDERATION AND AUTHORIZATION FOR CAMERON COUNTY
REGIONAL MOBILITY AUTHORITY TO ASSIST CAMERON COUNTY WITH
THE DEVELOPMENT AND SUBMITTAL OF A SAFE STREETS AND ROADS
FOR ALL FUNDING (SS4A) GRAND APPLICATION FOR THE CAMERON
COUNTY SAFETY IMPORVEMENTS AT HIGH INJURY NETWORK
CORRIDORS PROJECT.**

M E M O R A N D U M

To: Board of Directors

From: Pete Sepulveda, Jr., Executive Director *PSJ*

Date: April 30, 2026

Subj: Item 2U- Consideration and Authorization for Cameron County Regional Mobility Authority to assist Cameron County with the Development and Submittal of a Safe Streets and Roads for All Funding (SS4A) Grant Application for the Cameron County Safety Improvements at High Injury Network Corridors Project.

Cameron County is in the process of developing a grant for the Cameron County Safety Improvements at High Injury Network Corridors Project which has a high potential of being awarded implementation funds through the Safe Streets and Road for all Funding (SS4A) Grant. Cameron County has asked for CCRMA assistance with the development and submittal of said grant. Thus, staff recommends approval to assist Cameron County with the development and submittal of the application to the U.S. Department of Transportation by the grant deadline of May 26, 2026.

**2-V CONSIDERATION AND APPROVAL OF WORK AUTHORIZATION NO. 2
WITH HDR ENGINEERING, INC. FOR THE FY26 SS4A GRANT APPLICATION
SUPPORT FOR THE CAMERON COUNTY WIDE SIGN INVENTORY
PROJECT AND THE CAMERON COUNTY SAFETY IMPROVEMENTS AT
HIGH INJURY NETWORK CORRIDORS PROJECT.**

WORK AUTHORIZATION NO. 2

This Work Authorization is made as of this 30th day of April , 2026 , under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and HDR Engineering, Inc. ("GEC").

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: FY26 SS4A Grant Application Support for the Cameron County Wide Sign Inventory Project and the Cameron County Safety Improvements at High Injury Network Corridors Project.

Section A. - Scope of Services

A.1. GEC shall perform the following Services: HDR will provide technical writing and review services for the Cameron County Wide Sign Inventory Project and the Cameron County Safety Improvements at High Injury Network Corridors Project. The responsibilities of the GEC are further detailed in Exhibit B attached hereto and made part of this Work Authorization.

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule: This Work Authorization No. 2 shall become effective on the date of final acceptance of the parties hereto and shall terminate on **June 30, 2026**. The proposed work schedule is further detailed in Exhibit C, which is attached and made part of this Work Authorization.

Section C. - Compensation

C.1. In return for the performance of the foregoing obligations, the Authority shall pay to the GEC the amount not to exceed \$ 49,970.78 , as set forth in Exhibit D. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method: **lump sum**.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities

The Authority shall perform and/or provide the services in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance. The Authority shall be responsible for the following:

- Application for Federal Assistance (SF-424)
- Budget Information for Construction Programs (SF-424C)
- Assurances for Construction Programs (SF-424D)

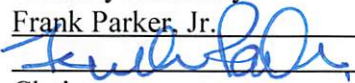
- Disclosure of Lobbying Activities (SF-LLL)
- Soliciting and gathering letters of support.
- registering on grants.gov, obtaining a UEI number, and uploading the final grant application package to the Valideval website.

Section E. - Other Provisions

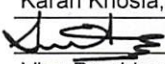
The parties agree to the following provisions with respect to this specific Work Authorization:-
None.

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional
 Mobility Authority

By: Frank Parker, Jr.
 Signature: 
 Title: Chairman
 Date: 04/30/2026

GEC: HDR Engineering, Inc.

By: Karan Khosla, PE, PTOE
 Signature: 
 Title: Vice President
 Date: 04-27-2026

List of Exhibits:

EXHIBIT B

SERVICES TO BE PROVIDED BY THE ENGINEER

CCRMA

2026 Safe Streets for All (SS4A) Application support

Scope of Work

The purposes of this task order are to provide support services to the Cameron County Regional Mobility Authority (CRMA) and/or its planning partners to prepare up to two FY 2026 SS4A Grant Applications.

1. Task1 – Grant Application Development with CCRMA

a. Project Management and Administration

HDR will perform project management and administration activities including initial project set up, internal project controls and monitoring, and monthly invoice preparation and close out. Invoicing will occur monthly. HDR will host weekly with designated CCRMA staff to discuss application development, gather information to address criteria and application requirements, and review task assignments.

b. Data Request

Based on the requirements contained in the grant program notice of funding opportunity (NOFO), HDR will develop a list of data and documents to be incorporated into the grant application. CCRMA will provide the data and documents from existing sources and documents.

c. Self-Certification Eligibility Worksheet

HDR will assist CCRMA complete the Self-Certification Eligibility Worksheet (<https://www.transportation.gov/grants/ss4a/self-certification-worksheet>). HDR will assist CCRMA staff in completing and submitting the Self-Certification Eligibility Worksheet on or before the deadline of April 24, 2026. Eligible entities that are planning to submit an Implementation Grant application may submit their Action Plan(s) for pre-application review so that USDOT may affirm or provide details regarding whether the Action Plan meets the eligibility requirements to apply for an Implementation Grant.

d. Implementation Grant Application Key Information Table

HDR will assist CCRMA staff in responding to the data requested in the Key Information Table found on page 34 of the NOFO by conducting analysis on data including- but not limited to- the following:

- Total Applicant Jurisdiction Count of Motor Vehicle-Involved Roadway Fatalities that includes the last five years of data made available in FARS during the NOFO period.
- Total Jurisdiction Average Annual Fatality Rate (per 100,000 population).
- Percent of Population in Underserved Communities in the project area Census Tract(s).
- Project Area Fatalities 2017-2021 (or most recent data frame).
- Project Area Serious Injuries 2017-2021 (or most recent data frame).
- Total project costs (or most recent data frame).

e. Grant Narrative Development

The HDR will develop the narrative per the selection criteria and NOFO instructions, including cover graphic and up to five narrative body or attachment graphics (includes a project map graphic and a schedule graphic). The narrative will include the following elements:

- Cover
- Overview
- Location (project location map graphic)
- Response to Merit Criteria
- Project Readiness
- Appendices

The HDR will assist CCRMA in developing the budget statement (per Table 4 in NOFO) based on existing project budget data.

f. Additional Responsibilities

CCRMA will be responsible for completing the following forms as part of the application package.

- Application for Federal Assistance (SF-424)
- Budget Information for Construction Programs (SF-424C)
- Assurances for Construction Programs (SF-424D)
- Disclosure of Lobbying Activities (SF-LLL)
- Soliciting and gathering letters of support.
- registering on grants.gov, obtaining a UEI number, and uploading the final grant application package to the Valideval website.

Deliverables

- Final SS4A Implementation Grant Application Package no later than May 19, 2026

2. Task 2 – Grant Application Development with Cameron County

a. Project Management and Administration

HDR will perform project management and administration activities including initial project set up, internal project controls and monitoring, and monthly invoice preparation and close out. Invoicing will occur monthly. HDR will host weekly with designated Cameron County (County) staff to discuss application development, gather information to address criteria and application requirements, and review task assignments.

b. Data Request

Based on the requirements contained in the grant program NOFO, HDR will develop a list of data and documents to be incorporated into the grant application. County will provide data and project information.

c. Self-Certification Eligibility Worksheet

HDR will assist County staff complete the Self-Certification Eligibility Worksheet (<https://www.transportation.gov/grants/ss4a/self-certification-worksheet>). HDR will assist County staff in completing and submitting the Self-Certification Eligibility Worksheet on or before the deadline of April 24, 2026. Eligible entities that are planning to submit an Implementation Grant application may submit their Action Plan(s) for pre-application review so that USDOT may affirm or provide details regarding whether the Action Plan meets the eligibility requirements to apply for an Implementation Grant.

d. Implementation Grant Application Key Information Table

HDR will assist County staff in responding to the data requested in the Key Information Table found on page 34 of the NOFO by conducting analysis on data including- but not limited to- the following:

- Total Applicant Jurisdiction Count of Motor Vehicle-Involved Roadway Fatalities that includes the last five years of data made available in FARS during the NOFO period.
- Total Jurisdiction Average Annual Fatality Rate (per 100,000 population).
- Percent of Population in Underserved Communities in the project area Census Tract(s).
- Project Area Fatalities 2017-2021 (or most recent data frame).
- Project Area Serious Injuries 2017-2021 (or most recent data frame).
- Total project costs (or most recent data frame).

e. Grant Narrative Development

The HDR will develop the narrative per the selection criteria and NOFO. HDR will prepare a grant application cover graphic and up to five narrative body or attachment graphics (includes a project map graphic and a schedule graphic). The narrative will include the following elements:

- Cover
- Overview
- Location (project location map graphic)
- Response to Merit Criteria
- Project Readiness
- Appendices

The HDR will assist the County in developing the budget statement (per Table 4 in NOFO) based on existing project budget data.

f. Additional Responsibilities

The County will be responsible for completing the following forms as part of the application package.

- Application for Federal Assistance (SF-424)
- Budget Information for Construction Programs (SF-424C)
- Assurances for Construction Programs (SF-424D)
- Disclosure of Lobbying Activities (SF-LLL)
- Soliciting and gathering letters of support.
- registering on grants.gov, obtaining a UEI number, and uploading the final grant application package to the Valideval website.

Deliverables

- Final SS4A Implementation Grant Application Package no later than May 19, 2026

EXHIBIT C

Proposed Work Schedule

CCRMA SS4A Grant Application Support

Task 1

CCRMA SS4A Grant Development

4/15/2025 – 06/30/2026

Task 2

Cameron SS4A County Grant Development

4/15/2025 – 06/30/2026

EXHIBIT D

Fee Schedule (Lump Sum)

Prime Provider: HDR Engineering, Inc.
Subconsultant: N/A
Work Authorization: 02

	SS4A Grant Application		Total by Firm	% by Firm
	Labor	ODE		
HDR	\$49,970.78	\$0.00	\$49,970.78	100%
<blank>	\$0.00	\$0.00	\$0.00	0%
<blank>			\$0.00	0%
<blank>			\$0.00	0%
<blank>			\$0.00	0%
<blank>			\$0.00	0%
<blank>			\$0.00	0%
<blank>			\$0.00	0%
Sub-Total by Task	\$49,970.78	\$0.00	Total WA	
Total by Task	\$49,970.78		\$49,970.78	

#REF!

100% check

\$49,970.78

Total Labor Hrs

312

**2-W CONSIDERATION AND APPROVAL FOR CAMERON COUNTY REGIONAL
MOBILITY AUTHORITY STAFF TO ADVERTISE AND SOLICIT REQUESTS
FOR PROPOSALS FOR DEVELOPING SH 550 LIGHTING SYSTEMS
MAINTENANCE RECOMMENDATIONS.**



IMPROVING MORE THAN JUST ROADS

MEMORANDUM

To: Board of Directors

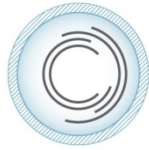
From: Pete Sepulveda, Jr., Executive Director *PSJ*

Date: April 30, 2026

Subj: Item 2-W Consideration and Approval for Cameron County Regional Mobility Authority Staff to Advertise and Solicit Requests for Proposals for Developing SH 550 Lighting Systems Maintenance Recommendations.

CCRMA staff have determined that there is a need to request proposals for the development of plans to use for the SH 550 Lighting System and Maintenance thus, staff are requesting approval to advertise.

**2-X CONSIDERATION AND APPROVAL OF AN AGREEMENT BETWEEN THE
REVENUE MARKETS, INC. AND CAMERON COUNTY REGIONAL
MOBILITY AUTHORITY FOR A TOLL BACK OFFICE SYSTEM DESIGN.**



ConsensusDocs®
BUILDING A BETTER WAY

ConsensusDocs® 200
STANDARD AGREEMENT AND GENERAL CONDITIONS BETWEEN OWNER AND
CONSTRUCTOR (Lump Sum)

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ARTICLE 1 AGREEMENT

This Agreement is made this 1st day of June in the year 2026,

by and between the

OWNER,

Cameron County Reginal Mobility Authority
3461 Carmen Avenue
Rancho Viejo, TX 78575

and the

CONSTRUCTOR,

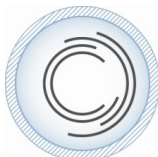
The Revenue Markets, Inc.
5120 US Highway 209
Accord, NY 12404

Tax identification number (TIN) 141560054

for construction and services in connection with the following

PROJECT,

CCRMA Backoffice
Job Number: A 1957



ARTICLE 2 GENERAL PROVISIONS

2.1 PARTIES' RELATIONSHIP Each Party agrees to act on the basis of mutual trust, good faith, and fair dealing, and perform in an economical and timely manner. The Parties shall each endeavor to promote harmony and cooperation among all Project participants.

2.1.1 Neither Constructor nor any of its agents or employees shall act on behalf of or in the name of Owner.

2.2 DESIGN PROFESSIONAL Owner, through its Design Professional, shall provide all architectural and engineering design services necessary for the completion of the Work excluding design services delegated to Constructor, if any, in accordance with 3.15.

2.2.1 Owner shall secure the right to use the design documents in accordance to the Contract Documents. Owner shall indemnify and hold harmless Constructor against any suits or claims of infringement of any copyrights or licenses arising out of the use of the design documents for the Project.

2.3 DEFINITIONS

2.3.1 "Agreement" means this ConsensusDocs 200 Standard Agreement and General Conditions Between Owner and Constructor (Lump Sum), as modified, and exhibits and attachments made part of this agreement upon its execution.

2.3.2 "Business Day" means all Days, except weekends and official federal or state holidays where the Project is located.

2.3.3 A "Change Order" is a written order signed by the Parties after execution of this Agreement, indicating a change in the scope of the Work, Contract Price, or Contract Time, including substitutions proposed by Constructor and accepted by Owner.

2.3.4 "Claim" means a demand or assertion by one of the Parties seeking, as a matter of right, payment of money, a change in the Contract Time, or other relief with respect to the terms of the Agreement. The term "Claim" also includes other disputes and matters in question between the Owner and Constructor arising out of or relating to the Contract Documents. The responsibility to substantiate Claims shall rest with the Party making the Claim.

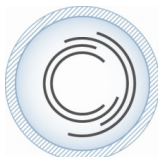
2.3.5 The "Contract Documents" consist of (a) this Agreement; (b) documents listed in 14.2 as existing contract documents; (c) drawings, specifications, addenda issued and acknowledged before execution of this Agreement; (d) information furnished by Owner pursuant to 4.3; and (e) Change Orders issued in accordance with this Agreement.

2.3.6 "Contract Price" is the amount indicated in 7.1 and represents full compensation for performance by the Constructor of the Work in conformance with the Contract Documents.

2.3.7 "Contract Time" is the period between the Date of Commencement and the total time authorized to achieve Final Completion in 6.1.1.

2.3.8 "Constructor" is the person or entity identified in ARTICLE 1. References to General Contractor or Contractor in the Contract Documents may be a reference to Constructor.

2.3.9 "Date of Commencement" is as set forth in 6.1.



2.3.10 “Day” means a calendar day.

2.3.11 “Defective Work” is any portion of the Work that does not conform to the requirements of the Contract Documents.

2.3.12 “Design Professional” means the licensed architect or engineer, and its consultants, retained by Owner to perform design services for the Project.

2.3.13 “Final Completion” occurs on the date when Constructor's obligations under this Agreement are complete and accepted by Owner and final payment becomes due and payable.

2.3.14 “Hazardous Material” is any substance or material identified now or in the future as hazardous under the Law, or any other substance or material that may be considered hazardous or otherwise subject to statutory or regulatory requirement governing handling, disposal, or cleanup.

2.3.15 “Law” means federal, state, or local law, ordinance, code, rule, and regulations applicable to the Work with which Constructor must comply that are enacted as of the Agreement date.

2.3.16 “Others” means Owner's other: (a) contractors/constructors, (b) suppliers, (c) subcontractors, subsubcontractors, or suppliers of (a) and (b); and others employed directly or indirectly by (a), (b), or (c) or any by any of them or for whose acts any of them may be liable.

2.3.17 “Overhead” means (a) payroll costs, burden, and other compensation of Constructor's employees in Constructors principal and branch offices; (b) general and administrative expenses of Constructors principal and branch offices including charges against Constructor for delinquent payments; and (c) Constructor's capital expenses, including interest on capital used for the Work.

2.3.18 “Owner” is the person or entity identified in ARTICLE 1.

2.3.19 The “Parties” are collectively Owner and Constructor.

2.3.20 The “Project,” as identified in ARTICLE 1, is the building, facility, or other improvements for which Constructor is to perform Work under this Agreement.

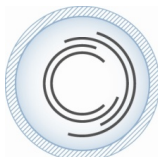
2.3.21 The “Schedule of the Work” is the Project Timeline attached hereto as Exhibit A.

2.3.22 A “Subcontractor” is a person or entity retained by Constructor as an independent contractor to provide the labor, materials, equipment, or services necessary to complete a specific portion of the Work. The term Subcontractor does not include Design Professional or Others.

2.3.23 “Substantial Completion” of the Work, or of a designated portion, occurs on the date when the Work is sufficiently complete in accordance with the Contract Documents so that Owner may occupy or utilize the Project, or a designated portion, for the use for which it is intended, without unapproved disruption. The issuance of a certificate of occupancy is not a prerequisite for Substantial Completion if the certificate of occupancy cannot be obtained due to factors beyond Constructor's control.

2.3.24 A “Subsubcontractor” is a person or entity who has an agreement with a Subcontractor, another subsubcontractor, or Supplier to perform a portion of the Work or to supply material or equipment.

2.3.25 A “Supplier” is a person or entity retained by Constructor to provide material or equipment for the Work.



2.3.26 "Terrorism" means a violent act, or an act that is dangerous to human life, property, or infrastructure, that is committed by an individual or individuals and that appears to be part of an effort to coerce a civilian population or to influence the policy or affect the conduct of any government by coercion. Terrorism includes, but is not limited to, any act certified by the United States government as an act of terrorism pursuant to the Terrorism Risk Insurance Act, as amended.

2.3.27 "Work" means the construction and services necessary or incidental to fulfill Constructor's obligations for the Project in accordance with and reasonably inferable from the Contract Documents. The Work may refer to the whole Project or only a part of the Project if work is also being performed by Owner or Others.

2.3.28 "Worksite" means the area of the Project location identified in ARTICLE 1 where the Work is to be performed.

ARTICLE 3 CONSTRUCTOR'S RESPONSIBILITIES

3.1 GENERAL RESPONSIBILITIES

3.1.1 Except as set forth in 3.1.1.1, Constructor shall provide all labor, materials, equipment, and services necessary to complete the Work, all of which shall be provided in full accord with the Contract Documents and shall include any Work reasonably inferable from the Contract Documents.

3.1.1.1 Owner shall provide the following as may be necessary for proper execution and completion of the Work, whether temporary or permanent and whether or not incorporated or to be incorporated in the Work: a) Internet, b) all Civil work.

3.1.2 Constructor represents that it is an independent contractor and that it is familiar with the type of work required by this Agreement.

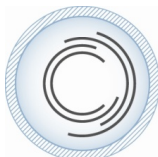
3.1.3 Unless the Contract Documents instruct otherwise, Constructor shall be responsible for the supervision and coordination of the Work, including the construction means, methods, techniques, sequences, and procedures utilized. When following construction means, methods, techniques, sequences, or procedures instructed by the Contract Documents, Constructor is not liable to Owner for damages resulting from compliance with such instructions unless (a) Constructor recognized and (b) failed to timely report to Owner any error, inconsistency, omission, or unsafe practice that it discovered in such requirements.

3.1.4 Constructor shall perform Work only within locations allowed by the Contract Documents, Law, and applicable permits.

3.2 COOPERATION WITH WORK OF OWNER AND OTHERS

3.2.1 Owner may perform work at the Worksite directly or by Others. Any agreements with Others to perform construction or operations related to the Project shall include provisions pertaining to insurance, indemnification, waiver of subrogation, consequential damages, coordination, interference, cleanup, and safety that are substantively the same as the corresponding provisions of this Agreement.

3.2.2 If Owner elects to perform work at the Worksite directly or by Others, the Parties shall coordinate the activities of all forces at the Worksite and agree upon fair and reasonable schedules and operational procedures for Worksite activities. Owner shall require each separate contractor to cooperate with Constructor and to assist with the coordination of activities and the review of construction schedules and operations. In accordance with 6.3, Contract Price and Contract Time



may be equitably adjusted for changes resulting from the coordination of construction activities, and the Schedule of the Work shall be revised accordingly.

3.2.3 With regard to the work of Owner and Others, Constructor shall: (a) proceed with the Work in a manner that does not hinder, delay, or interfere with the work of Owner or Others or cause the work of Owner or Others to become defective; (b) afford Owner and Others reasonable access for introduction and storage of their materials and equipment and performance of their activities; and (c) coordinate Constructor's Work with theirs. Likewise, with regard to Constructor's Work, Owner shall ensure that Owner and Others shall (a) proceed with their work in a manner that does not hinder, delay, or interfere with the Work of Constructor or cause the Work of Constructor to become defective, and (b) afford Constructor access for introduction and storage of materials and equipment and for performance of the Work.

3.2.4 Constructor shall be reimbursed by Owner for costs, expenses, or damages incurred by Constructor because of delays, acceleration, loss of productivity, inefficiencies, incomplete design, or Defective Work performed by or caused by Owner or Others

3.3 CONTRACT DOCUMENT REVIEW

3.3.1 Before commencing the Work, Constructor shall examine and compare the drawings and specifications with information furnished in the Contract Documents, relevant field measurements made by Constructor, and any visible conditions at the Worksite affecting the Work.

3.3.2 Should Constructor discover any errors, omissions, or inconsistencies in the Contract Documents, Constructor shall promptly report them to Owner. It is recognized, however, that Constructor is not acting in the capacity of a licensed design professional, and that Constructor's examination is to facilitate construction and does not create an affirmative responsibility to detect errors, omissions, or inconsistencies or to ascertain compliance with a Law, building code, or regulation. Following receipt of written notice from Constructor of errors, omissions, or inconsistencies, Owner shall promptly inform Constructor what action, if any, Constructor shall take with regard to the errors, omissions, or inconsistencies.

3.3.3 In accordance with this Agreement, Constructor shall be entitled to adjustments of the Contract Price or Contract Time because of clarifications or instructions arising out of Constructor's reports described in this §3.3.

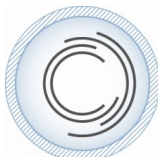
3.3.4 Nothing in §3.3 shall relieve Constructor of responsibility for its own errors, inconsistencies, or omissions.

3.4 CONSTRUCTION PERSONNEL AND SUPERVISION

3.4.1 Constructor shall provide competent supervision for the performance of the Work and shall permit only qualified persons to perform the Work. Constructor shall enforce safety procedures, strict discipline, and good order among persons performing the Work.

3.4.2 Constructor shall be responsible to Owner for acts or omissions of a person or entity performing on behalf of Constructor or any of its Subcontractors and Suppliers.

3.4.3 **CONSTRUCTOR'S REPRESENTATIVE** Constructor's authorized representative is Henry Kroll. Constructor's Representative shall possess full authority to receive instructions from Owner and to act on those instructions. If Constructor changes its representative or the representative's authority, Constructor shall immediately notify Owner in writing.



3.5 WORKMANSHIP The Work shall be executed in accordance with the Contract Documents in a workmanlike manner. All materials used in the Work shall be furnished in sufficient quantities to facilitate the proper and expeditious execution of the Work and shall be new except as otherwise provided in the Contract Documents.

3.6 MATERIALS FURNISHED BY OWNER OR OTHERS If the Work includes installation of materials or equipment furnished by Owner or Others, it shall be the responsibility of Constructor to examine the items so provided and thereupon handle, store, and install the items, unless otherwise provided in the Contract Documents, with such skill and care as to provide a satisfactory and proper installation. Loss or damage due to acts or omissions of Constructor shall be the responsibility of Constructor and may be deducted from any amounts due or to become due Constructor. Any defects discovered in such materials or equipment shall be reported at once to Owner. Following receipt of written notice from Constructor of defects, Owner shall promptly inform Constructor what action, if any, Constructor shall take with regard to the defects.

3.7 TESTS AND INSPECTIONS

3.7.1 Constructor shall schedule all required tests, approvals, and inspections of the Work or portions thereof at appropriate times so as not to delay the progress of the Work or other work related to the Project. Constructor shall give proper notice to all required parties of such tests, approvals, and inspections. If feasible, Owner and Others may timely observe the tests at the normal place of testing. Except as provided in 3.7.3, Owner shall bear all expenses associated with tests, inspections, and approvals required by the Contract Documents, which shall be conducted by an independent testing laboratory or entity retained by Owner. Unless otherwise required by the Contract Documents, required certificates of testing, approval, or inspection shall be secured by Constructor and promptly delivered to Owner.

3.7.2 If Owner or appropriate authorities determine that tests, inspections, or approvals in addition to those required by the Contract Documents will be necessary, Constructor shall arrange for the procedures and give timely notice to Owner and Others who may observe the procedures. Costs of the additional tests, inspections, or approvals are at Owner's expense except as provided in the subsection below.

3.7.3 If the procedures described in the two subsections immediately above indicate that portions of the Work fail to comply with the Contract Documents, Constructor shall be responsible for costs of correction and retesting.

3.8 WARRANTY

3.8.1 Constructor warrants that all materials and equipment shall be new unless otherwise specified, of good quality, in conformance with the Contract Documents, and free from defective workmanship and materials. At Owner's request, Constructor shall furnish satisfactory evidence of the quality and type of materials and equipment furnished. Constructor further warrants that the Work shall be free from material defects not intrinsic in the design or materials required in the Contract Documents. Constructor's warranty does not include remedies for defects or damages caused by normal wear and tear during normal usage, use for a purpose for which the Project was not intended, improper or insufficient maintenance, modifications performed by Owner or others, or abuse. Constructor's warranty shall commence on the Date of Substantial Completion of the Work, or of a designated portion.

3.8.2 Except as provided above and to the extent products, equipment, systems, or materials incorporated into the Work are furnished by Owner, they shall be covered exclusively by the warranty of the manufacturer. There are no warranties which extend beyond the description on the face of any



such warranty. ALL OTHER WARRANTIES EXPRESSED OR IMPLIED INCLUDING THE WARRANTY OF MERCHANTABILITY AND THE WARRANTY OF FITNESS FOR A PARTICULAR PURPOSE ARE EXPRESSLY DISCLAIMED.

3.8.3 Constructor shall obtain from its Subcontractors and Suppliers any special or extended warranties required by the Contract Documents. Constructor's liability for such warranties shall be limited to the one-year correction period as provided in the section below. After that period, Constructor shall provide reasonable assistance to Owner in enforcing the obligations of Subcontractors or Suppliers for such extended warranties.

3.9 CORRECTION OF WORK WITHIN ONE YEAR

3.9.1 Before Substantial Completion and within one year after the date of Substantial Completion of the Work, if any Defective Work is found, Owner shall promptly notify Constructor in writing. Unless Owner provides written acceptance of the condition, Constructor shall promptly correct the Defective Work at its own cost and time and bear the expense of additional services required for correction of any Defective Work for which it is responsible. If within the one-year correction period Owner discovers and does not promptly notify Constructor or give Constructor an opportunity to test or correct Defective Work as reasonably requested by Constructor, Owner waives Constructor's obligation to correct that Defective Work as well as Owner's right to claim a breach of the warranty with respect to that Defective Work.

3.9.2 With respect to any portion of Work first performed after Substantial Completion, the one-year correction period shall commence when that portion of the Work is substantially complete. Correction periods shall not be extended by corrective work performed by Constructor.

3.9.3 If Constructor fails to correct Defective Work within a reasonable time after receipt of written notice from Owner before final payment, Owner may correct it in accordance with Owner's right to carry out the Work. In such case, an appropriate Change Order shall be issued deducting the cost of correcting the Defective Work from payments then or thereafter due Constructor. If payments then or thereafter due Constructor are not sufficient to cover such amounts, Constructor shall pay the difference to Owner.

3.9.4 Before final payment, at Owner's option and with Constructor's agreement, Owner may elect to accept Defective Work rather than require its removal and correction. In such case, the Contract Price shall be equitably adjusted for any diminution in the value of the Project caused by such Defective Work.

3.10 CORRECTION OF COVERED WORK

3.10.1 Work that has been covered without a requirement that it be inspected before being covered shall be uncovered for Owner's inspection. Owner shall pay for the costs of uncovering and replacement if the Work proves to be in conformance with the Contract Documents and provided Owner had not previously instructed Constructor in writing to leave the Work uncovered, or if the defective condition was caused by Owner or Others. If the uncovered Work proves to be defective, Constructor shall pay the costs of uncovering and replacement.

3.10.2 If any Work is covered contrary to requirements in the Contract Documents, Owner may direct Constructor to uncover the Work for Owner's observation and recover the Work all at Constructor's expense and with no Contract Time adjustment.

3.11 SAFETY



3.11.1 SAFETY PROGRAMS Constructor holds overall responsibility for safety programs. However, such obligation does not relieve Subcontractors of their safety responsibilities nor to comply with the Law. Constructor shall prevent against injury, loss, or damage to persons or property by taking reasonable steps to protect: (a) its employees and other persons at the Worksite; (b) materials and equipment stored onsite or offsite for use in the Work; and (c) property located at the Worksite and adjacent to work areas.

3.11.2 CONSTRUCTOR'S SAFETY REPRESENTATIVE Constructor shall designate an individual at the Worksite in its employ as its safety representative. Unless otherwise identified by Constructor in writing to Owner, Constructor's project superintendent shall serve as its safety representative. Constructor shall report promptly in writing to Owner all recordable accidents and injuries occurring at the Worksite. When Constructor is required to file an accident report with a public authority, Constructor shall furnish a copy of the report to Owner.

3.11.3 Constructor shall provide Owner with copies of all notices required of Constructor by Law. Constructor's safety program shall comply with the requirements of authorities having jurisdiction.

3.11.4 If Owner reasonably deems any part of the Work or Worksite unsafe, Owner, without assuming responsibility for Constructor's safety program, may require Constructor to stop performance of the Work, take corrective measures satisfactory to Owner, or both. If Constructor does not adopt corrective measures, Owner may perform them and deduct their cost from the Contract Price. Constructor agrees to make no claim for damages, for an increase in the Contract Price or Contract Time based on Constructor's compliance with Owner's reasonable request.

3.11.5 Except as provided below, Constructor shall promptly remedy damage or loss which arises from the Work to the extent caused by the negligent or intentionally wrongful acts or omissions of Constructor, or anyone for whose acts Constructor may be liable. Constructor is not required to remedy such damage or loss that: (a) is under the protection of property insurance, when such insurance is required to be maintained by Owner, or (b) is attributable to acts or omissions of Owner or anyone for whose acts Owner may be liable.

3.12 EMERGENCIES

3.12.1 In an emergency affecting the safety of persons or property, Constructor shall act in a reasonable manner to prevent threatened damage, injury, or loss. Any change in the Contract Price or Contract Time resulting from the actions of Constructor in an emergency situation shall be determined as provided in ARTICLE 8.

3.13 HAZARDOUS MATERIALS

3.13.1 Constructor shall not be obligated to commence Work until any Hazardous Material discovered at the Worksite has been removed, rendered, or determined to be harmless by Owner as certified by an independent testing laboratory and approved by the appropriate governmental agency.

3.13.2 If after commencing the Work, Hazardous Material is discovered at the Worksite, Constructor shall be entitled to immediately stop Work in the affected area. Constructor shall promptly report the condition to Owner and, if required, the governmental agency with jurisdiction.

3.13.3 Constructor shall not resume nor be required to continue any Work affected by any Hazardous Material without written mutual agreement between the Parties after the Hazardous Material has been removed or rendered harmless and only after approval, if necessary, of the governmental agency with jurisdiction.



3.13.4 Owner shall be responsible for retaining an independent testing laboratory to determine the nature of the material encountered and whether the material requires corrective measures or remedial action. Such measures shall be the sole responsibility of Owner, and shall be performed in a manner minimizing any adverse effect upon the Work.

3.13.5 If Constructor incurs additional costs or is delayed due to the presence or remediation of Hazardous Material, Constructor shall be entitled to an equitable adjustment in the Contract Price or the Contract Time in accordance with this Agreement.

3.13.6 To the extent permitted by §6.4 and to the extent not caused by the negligent or intentionally wrongful acts or omissions of Constructor, its Subcontractors and Subsubcontractors, and the agents, officers, directors, and employees of each of them, Owner shall defend, indemnify, and hold harmless Constructor, its Subcontractors and Subsubcontractors, and the agents, officers, directors, and employees of each of them, from and against all claims, damages, losses, costs, and expenses, including but not limited to reasonable attorneys' fees, costs, and expenses arising out of or relating to the performance of the Work in any area affected by Hazardous Material.

3.13.7 MATERIALS BROUGHT TO THE WORKSITE

3.13.7.1 Constructor is responsible to make Safety Data Sheets (SDS) pertaining to materials or substances used or consumed in the performance of the Work, available to Owner, Subcontractors, and Others.

3.13.7.2 Constructor shall be responsible for the proper delivery, handling, application, storage, removal, and disposal of all materials and substances brought to the Worksite by Constructor and used or consumed in the performance of the Work. Upon the issuance of the Certificate of Substantial Completion, Owner shall be responsible for materials and substances brought to the Worksite by Constructor if such materials or substances are required by the Contract Documents.

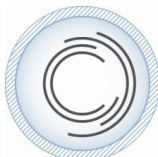
3.13.7.3 All existing equipment removed by Constructor as part of the Work shall be handed over to Owner for decommissioning and disposal.

3.13.7.4 To the extent caused by the negligent or intentionally wrongful acts or omissions of Constructor, its agents, officers, directors, and employees, Constructor shall defend, indemnify and hold harmless Owner, its agents, officers, directors, and employees, from and against any and all claims, damages, losses, costs, and expenses, including but not limited to reasonable attorneys' fees, costs, and expenses arising out of or relating to the delivery, handling, application, storage, removal, and disposal of all materials and substances brought to the Worksite by Constructor.

3.13.8 This section 3.13 shall survive the completion of the Work or Agreement termination.

3.14 SUBMITTALS

3.14.1 Constructor shall submit to Owner and, if required, Design Professional all shop drawings, samples, product data, and similar submittals required by the Contract Documents for review, approval, or other appropriate action. Constructor shall be responsible for the accuracy and conformity of its submittals to the Contract Documents. Constructor shall prepare and deliver its submittals in a manner consistent with the Schedule of the Work and in such time and sequence so as not to delay the performance of the Work. Constructor submittals shall identify in writing for each submittal all changes, deviations, or substitutions from the requirements of the Contract Documents.



To the extent a change, deviation, or substitution causes an impact to the Contract Price or Contract Time, such approval shall be memorialized in a Change Order no later than seven (7) Days following approval by Owner. Neither Design Professional nor Owner shall make any change, deviation, or substitution through the submittal process without specifically identifying and authorizing such deviation to Constructor. If the Contract Documents do not contain submittal requirements pertaining to the Work, Constructor agrees upon request to submit in a timely fashion to Design Professional and Owner for review any shop drawings, samples, product data, manufacturers' literature, or similar submittals as may reasonably be required by Owner.

3.14.2 Owner shall be responsible for review, approval, or other appropriate action of submittals with reasonable promptness to avoid causing delay.

3.15 DESIGN DELEGATION If the Contract Documents specify that Constructor is responsible for the design of a particular system or component to be incorporated into the Project, then Owner shall provide all required performance and design criteria. Constructor shall not be responsible for the adequacy of such performance and design criteria. Constructor shall not be required to provide design services in violation of the Law.

3.16 WORKSITE CONDITIONS

3.16.1 WORKSITE VISIT Constructor acknowledges that it has visited, or has had the opportunity to visit, the Worksite to visually inspect the general and local conditions which could affect the Work.

3.16.2 CONCEALED OR UNKNOWN WORKSITE CONDITIONS If a condition encountered at the Worksite is (a) subsurface or other physical condition materially different from those indicated in the Contract Documents, or (b) unusual and unknown physical condition materially different from conditions ordinarily encountered and generally recognized as inherent in Work provided for in the Contract Documents, Constructor shall stop affected Work after the concealed or unknown condition is first observed and give prompt written notice of the condition to Owner and, if required, Design Professional. Owner shall investigate and then issue instructions directing how Constructor is to proceed. Constructor shall not be required to perform any Work relating to the condition without the written mutual agreement of the Parties. Any change in Contract Price or Contract Time as a result of the condition, including any dispute about its existence or nature, shall be determined as provided in ARTICLE 8.

3.17 PERMITS AND TAXES

3.17.1 Constructor shall give public authorities all notices required by Law and provide copies of same to Owner.

3.17.2 Constructor shall pay applicable taxes for the Work provided by Constructor.

3.17.3 If, in accordance with Owner's direction, Constructor claims an exemption for taxes, Owner shall indemnify and hold Constructor harmless from any liability, penalty, interest, fine, tax assessment, reasonable attorneys' fees, or other expense or cost incurred by Constructor as a result of any such claim.

3.18 CUTTING, FITTING, AND PATCHING

3.18.1 Constructor shall perform cutting, fitting, and patching necessary to coordinate the various parts of the Work and to prepare its Work for the work of Owner or Others.



3.18.2 Cutting, patching, or altering the work of Owner or Others shall be done with the prior written approval of Owner. Such approval shall not be unreasonably withheld.

3.19 CLEAN UP

3.19.1 Constructor shall regularly remove debris and waste materials at the Worksite resulting from the Work. Before discontinuing Work in an area, Constructor shall clean the area and remove all rubbish and its construction equipment, tools, machinery, waste, and surplus materials. Constructor shall minimize and confine dust and debris resulting from construction activities. At the completion of the Work, Constructor shall remove from the Worksite all construction equipment, tools, surplus materials, waste materials, and debris.

3.19.2 If Constructor fails to commence compliance with cleanup duties within two (2) Business Days after written notification from Owner of non-compliance, Owner may implement appropriate cleanup measures without further notice and shall deduct the reasonable costs from any amounts due or to become due to Constructor in the next payment period.

3.20 ACCESS TO WORK Constructor shall facilitate the access of Owner, Design Professional, and Others to Work in progress.

3.21 COMPLIANCE WITH THE LAW Constructor shall comply with the Law at its own cost. Constructor shall be liable to Owner for all loss, cost, or expense attributable to any acts or omissions by Constructor, its employees, subcontractors, suppliers, and agents for failure to comply with the Law, including fines, penalties, or corrective measures. However, liability under this subsection shall not apply if prior approval by appropriate authorities and Owner is received.

3.21.1 The Contract Price or Contract Time shall be equitably adjusted by Change Order for additional costs or time needed resulting from any change in Law, including increased taxes, enacted after the date of this Agreement.

ARTICLE 4 OWNER'S RESPONSIBILITIES

4.1 INFORMATION AND SERVICES Owner's responsibilities under this article shall be fulfilled with reasonable detail and in a timely manner.

4.2 FINANCIAL INFORMATION Before commencing the Work and thereafter, at the written request of Constructor, Owner shall provide Constructor with evidence of Project financing. Evidence of such financing shall be a condition precedent to Constructor's commencing or continuing the Work. Constructor shall be notified before any material change in Project financing.

4.3 WORKSITE INFORMATION To the extent Owner has obtained, or is required to obtain in the Contract Documents, then Owner shall provide Constructor the following:

4.3.1 information describing the physical characteristics of the Worksite, including surveys, Worksite evaluations, legal descriptions, data or drawings depicting existing conditions, subsurface conditions, and environmental studies, reports, and investigations;

4.3.2 tests, inspections, and other reports dealing with environmental matters, Hazardous Material and other existing conditions, including structural, mechanical, and chemical tests, required by the Contract Documents or by Law;

4.3.3 the limits of Pollution Liability Insurance covering the Worksite held by Owner; and



4.3.4 any other information or services requested in writing by Constructor which are required for Constructor's performance of the Work and under Owner's control.

4.4 BUILDING PERMIT, FEES, AND APPROVALS Owner shall secure and pay for all building permits, approvals, easements, assessments, and fees required for the Work including the development, construction, use, or occupancy of permanent structures or for permanent changes in existing facilities.

4.5 MECHANIC'S AND CONSTRUCTION LIEN INFORMATION Within seven (7) Days after receiving Constructor's written request, Owner shall provide Constructor with the information necessary to give notice of or enforce mechanic's lien rights and, where applicable, stop notices. This information shall include Owner's real property interests in the Worksite and the record legal title.

4.6 CONTRACT DOCUMENTS Unless otherwise specified, Owner shall provide Two (2) hard copies of the Contract Documents to Constructor without cost.

4.7 OWNER'S REPRESENTATIVE Owner's Representative is Pete Sepulveda. Owner's Representative shall be fully acquainted with the Project, and shall have authority to bind Owner in all matters requiring Owner's approval, authorization, or written notice. If Owner changes its Representative or its Representative's authority, Owner shall immediately notify Constructor in writing.

4.8 OWNER'S CUTTING AND PATCHING Cutting, patching, or altering the Work by Owner or Others shall be done with the prior written approval of Constructor, which approval shall not be unreasonably withheld.

4.9 OWNER'S RIGHT TO CLEAN UP In case of a dispute between Constructor and Others with regard to respective responsibilities for cleanup at the Worksite, Owner may implement appropriate cleanup measures after two (2) Business Days' notice and allocate the cost among those responsible during the following pay period.

4.10 COST OF CORRECTING DAMAGED OR DESTROYED WORK With regard to damage or loss attributable to the acts or omissions of Owner or Others and not to Constructor, Owner shall either (a) promptly remedy the damage or loss (and assume affected warranty responsibilities), (b) accept the damage or loss, or (c) issue Change Order to remedy the damage or loss. If Constructor incurs costs or is delayed due to such loss or damage, Constructor may seek an equitable adjustment in the Contract Price or Contract Time under this Agreement.

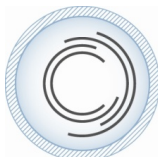
ARTICLE 5 SUBCONTRACTS

5.1 AWARD OF SUBCONTRACTS AND OTHER CONTRACTS FOR PORTIONS OF THE WORK

5.1.1 If required by Owner, and following execution this Agreement, Constructor shall provide it with a written list of Subcontractors and significant Suppliers. If Owner has a reasonable objection to any proposed Subcontractor or Supplier, Owner shall notify Constructor in writing. Failure to promptly object shall constitute acceptance.

5.1.2 If Owner has reasonably and promptly objected, Constructor shall not contract with the proposed Subcontractor or Supplier, and Constructor shall propose another acceptable Subcontractor or Supplier to Owner. An appropriate Change Order shall reflect any increase or decrease in the Contract Price or Contract Time because of the substitution.

5.2 BINDING OF SUBCONTRACTORS AND SUPPLIERS Constructor agrees to bind every Subcontractor and Supplier (and require each Subcontractor to so bind its subcontractors and significant suppliers) to the Contract Document's applicable provisions to that portion of the Work.



5.3 CONTINGENT ASSIGNMENT OF SUBCONTRACTS

If this Agreement is terminated, each subcontract and supply agreement shall be assigned by Constructor to Owner, subject to the prior rights of any surety, provided that: (a) this Agreement is terminated by Owner pursuant to §11.4 and (b) Owner accepts such assignment after termination by notifying Constructor and Subcontractor or Constructor and Supplier in writing, and assumes all rights and obligations of Constructor pursuant to each subcontract or supply agreement.

ARTICLE 6 TIME

6.1 DATE OF COMMENCEMENT The Date of Commencement shall be June 15, 2026, unless Owner issues a written Notice to Proceed establishing a later commencement date, provided that such Notice to Proceed is issued no later than June 15, 2026.

6.1.1 SUBSTANTIAL/FINAL COMPLETION Constructor shall use commercially reasonable efforts to achieve Substantial Completion of the Work on or before January 11, 2027, or within One Hundred Seventy (170) Days following issuance of the Notice to Proceed, whichever occurs later. Unless otherwise provided in the Certificate of Substantial Completion, Constructor shall achieve Final Completion within Thirty (30) Days after the date of Substantial Completion. The dates for Substantial Completion and Final Completion shall be subject to adjustment in accordance with the Contract Documents.

6.1.2 Constructor shall not knowingly commence the Work before the effective date of Constructor's required insurance.

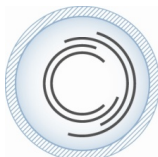
6.2 SCHEDULE OF THE WORK As set forth in Exhibit A.

6.3 DELAYS AND EXTENSIONS OF TIME

6.3.1 If Constructor is delayed at any time in the commencement or progress of the Work by any cause beyond the control of Constructor, Constructor shall be entitled to an equitable extension of the Contract Time. Examples of causes beyond the control of Constructor include, but are not limited to, the following: (a) acts or omissions of Owner, Design Professional, or Others; (b) changes in the Work or the sequencing of the Work ordered by Owner, or arising from decisions of Owner that impact the time of performance of the Work; (c) encountering Hazardous Materials, or concealed or unknown conditions; (d) delay authorized by Owner pending dispute resolution or suspension by Owner under 11.2; (e) transportation delays not reasonably foreseeable; (f) labor disputes not involving Constructor; (g) general labor disputes impacting the Project but not specifically related to the Worksite; (h) fire; (i) Terrorism; (j) epidemics; (k) adverse governmental actions; (l) unavoidable accidents or circumstances; (m) adverse weather conditions not reasonably anticipated; and (n) unanticipated shortages of specialty materials.

6.3.2 In addition, if Constructor incurs additional costs as a result of a delay that is caused by items (a) through (d) immediately above, Constructor shall be entitled to an equitable adjustment in the Contract Price subject to 6.4.

6.4 LIMITED MUTUAL WAIVER OF CONSEQUENTIAL DAMAGES Excluding losses covered and proceeds paid by insurance required by the Contract Documents, the Parties agree to waive all claims against each other for any consequential damages that may arise out of or relate to this Agreement. Owner agrees to waive damages, including but not limited to Owner's loss of use of the Project, any rental expenses incurred, loss of income, profit, or financing related to the Project, as well as the loss of business, loss of financing, loss of profits not related to this Project, loss of reputation, or insolvency.



Constructor agrees to waive damages, including but not limited to loss of business, loss of financing, loss of profits not related to this Project, loss of bonding capacity, loss of reputation, or insolvency. The provisions of this section shall also apply to the termination of this Agreement and shall survive such termination.

ARTICLE 7 PRICE

7.1 LUMP SUM The Lump Sum is the Contract Price of One Million Three Hundred Seventy-Four Thousand Seven Hundred Twenty-Six and No/100 Dollars (\$1,374,726.00), subject to adjustment as provided in this Agreement (the "Contract Price"). The Contract Price shall be paid as follows:

7.1.1 Upon issuance of the Notice to Proceed (anticipated May 15, 2026): \$300,000.00.

7.1.2 Upon Substantial Completion of the Work (anticipated November 1, 2026): \$200,000.00.

7.1.3 The remaining balance of Eight Hundred Seventy-Four Thousand Seven Hundred Twenty-Six and No/100 Dollars (\$874,726.00) shall thereafter be paid in sixty (60) consecutive monthly installments. The first fifty-nine (59) monthly installments shall each be in the amount of Fourteen Thousand Five Hundred Seventy-Nine and No/100 Dollars (\$14,579.00), due on the first (1st) day of each month, followed by a sixtieth (60th) and final installment in the amount of Fourteen Thousand Five Hundred Sixty-Five and No/100 Dollars (\$14,565.00), which shall constitute final payment of the Contract Price.

ARTICLE 8 CHANGES

Changes in the Work that are within the general scope of this Agreement shall be accomplished, without invalidating this Agreement, by Change Order.

8.1 CHANGE ORDER

8.1.1 Constructor may request or Owner may order changes in the Work or the timing or sequencing of the Work that impact the Contract Price or the Contract Time. All such changes in the Work that affect Contract Time or Contract Price shall be formalized in a Change Order and processed in accordance with this article.

8.1.2 For changes in the Work, the Parties shall negotiate an appropriate adjustment to the Contract Price or the Contract Time in good faith and conclude negotiations as expeditiously as possible. Acceptance of the Change Order and any adjustment in the Contract Price or Contract Time shall not be unreasonably withheld.

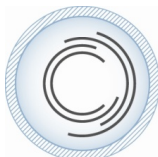
8.1.3 NO OBLIGATION TO PERFORM Constructor shall not be obligated to perform changes in the Work without a Change Order.

ARTICLE 9 PAYMENT

9.1 SCHEDULE OF VALUES A breakdown of the total estimated cost is included in Exhibit D.

9.2 PROGRESS PAYMENTS

9.2.1 APPLICATIONS Constructor shall submit to Owner, and if directed, Design Professional, monthly applications for payment. Constructor's applications for payment shall be itemized and supported by Constructor's schedule of values based on a percentage of completion and shall include any other substantiating data as required by this Agreement. Applications for payment shall include payment requests on account of properly authorized Change Orders. Owner shall pay the amount



due on a payment application, no later than fifteen (15) Days after receipt of such application. Owner may deduct from any progress payment amounts that may be retained pursuant to 9.2.4.

9.2.2 STORED MATERIALS AND EQUIPMENT Applications for payment shall include materials and equipment not yet incorporated into the Work but delivered to Constructor.

9.2.3 LIEN WAIVERS AND LIENS

9.2.3.1 PARTIAL LIEN WAIVERS AND AFFIDAVITS If required by Owner as a prerequisite for payment, Constructor shall provide a partial lien and claim waiver in the amount of the application for payment and affidavits from its Subcontractors and Suppliers for the completed Work. Such waivers shall be conditional upon payment. Constructor shall not be required to sign an unconditional waiver of lien or claim, before receiving payment or in an amount in excess of what it has been paid.

9.2.3.2 REMOVING LIENS If Owner has made payments in the time required by this ARTICLE 9, Constructor shall, within thirty (30) Days after filing, remove any liens filed against the premises or public improvement fund by any party or parties performing labor or services or supplying materials in connection with the Work. If Constructor fails to take such action on a lien, Owner may cause the lien to be removed at Constructor's expense, including bond costs and reasonable attorneys' fees. This subsection shall not apply if there is a dispute pursuant to ARTICLE 12 relating to the subject matter of the lien.

9.2.4 RETAINAGE – N/A

9.3 ADJUSTMENT OF CONSTRUCTOR'S PAYMENT APPLICATION Owner may adjust or reject a payment application or nullify a previously approved payment application, in whole or in part, as may reasonably be necessary to protect Owner from loss or damage based upon the following, to the extent that Constructor is responsible under this Agreement:

9.3.1 Constructor's repeated failure to perform the Work as required by the Contract Documents;

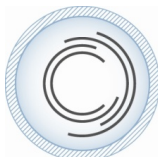
9.3.2 Except as accepted by the insurer providing Builder's Risk or other property insurance covering the project, loss or damage arising out of or relating to this Agreement and caused by Constructor to Owner or to others to whom Owner may be liable;

9.3.3 Constructor's failure to properly pay either Subcontractors or Suppliers following receipt of payment from Owner for that portion of the Work or for supplies, provided that Owner is making payments to Constructor in accordance with this Agreement;

9.3.4 rejected or Defective Work not corrected in a timely fashion; and

9.3.5 uninsured third-party claims involving Constructor, or reasonable evidence demonstrating that third-party claims are likely to be filed unless and until Constructor furnishes Owner with adequate security in the form of a surety bond, letter of credit, or other collateral or commitment sufficient to discharge such claims if established.

No later than seven (7) Days after receipt of an application for payment, Owner shall give written notice to Constructor, at the time of disapproving or nullifying all or part of an application for payment, stating its specific reasons for such disapproval or nullification, and the remedial actions to be taken by Constructor in order to receive payment. When the above reasons for disapproving or nullifying an application for payment are removed, payment will be promptly made for the amount previously withheld.



9.4 PAYMENT DELAY If for any reason not the fault of Constructor, Constructor does not receive a progress payment from Owner within seven (7) Days after the time such payment is due, then Constructor without prejudice to and in addition to any other legal remedies, may stop Work until payment of the full amount owing to Constructor has been received, including interest for late payment. If Constructor incurs costs or is delayed resulting from shutdown, delay, and start-up, Constructor may seek an equitable adjustment in the Contract Price or Contract Time under ARTICLE 8.

9.5 SUBSTANTIAL COMPLETION

9.5.1 Constructor shall notify Owner when it considers Substantial Completion of the Work or a designated portion to have been achieved. Owner shall promptly conduct an inspection to determine whether the Work or designated portion can be occupied or used for its intended use by Owner without excessive interference in completing any remaining unfinished Work. If Owner determines that the Work or designated portion has not reached Substantial Completion, Owner shall promptly compile a list of items to be completed or corrected so Owner may occupy or use the Work or designated portion for its intended use. Constructor shall promptly complete all items on the list.

9.5.2 When Substantial Completion of the Work or a designated portion is achieved, Constructor shall prepare a certificate of Substantial Completion establishing the date of Substantial Completion and the respective responsibilities of each Party for interim items such as security, maintenance, utilities, insurance, and damage to the Work. In the absence of a clear delineation of responsibilities, Owner shall assume all responsibilities for items such as security, maintenance, utilities, insurance, and damage to the Work. The certificate of Substantial Completion shall also list any items to be completed or corrected and establish the time for their completion or correction. The certificate of Substantial Completion shall be submitted by Constructor to Owner for written acceptance of responsibilities assigned in the certificate of Substantial Completion.

9.5.3 Warranties required by the Contract Documents shall commence on the date of Substantial Completion of the Work or a designated portion.

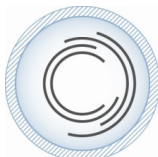
9.5.4 Upon Owner's written acceptance of the certificate of Substantial Completion, Owner shall pay to Constructor the remaining retainage held by Owner for the Work described in the certificate of Substantial Completion, less a sum equal to one hundred fifty percent (150%) of the estimated cost of completing or correcting remaining items on that part of the Work, as agreed to by the Parties as necessary to achieve Final Completion. Uncompleted items shall be completed by Constructor in a mutually agreed upon timeframe. Owner shall pay Constructor monthly the amount retained for unfinished items as each item is completed.

9.6 PARTIAL OCCUPANCY OR USE Owner may occupy or use completed or partially completed portions of the Work when (a) the portion of the Work is designated in a certificate of Substantial Completion, (b) appropriate insurer(s) consent to the occupancy or use, and (c) appropriate public authorities authorize the occupancy or use. Such partial occupancy or use shall constitute Substantial Completion of that portion of the Work.

9.7 FINAL COMPLETION AND FINAL PAYMENT

9.7.1 Upon notification from Constructor that the Work is complete and ready for final inspection and acceptance, Owner shall promptly conduct an inspection to determine if the Work has been completed and is acceptable under the Contract Documents.

9.7.2 When Final Completion has been achieved, Constructor shall prepare for Owner's written acceptance a final application for payment stating that to the best of Constructor's knowledge, and



based on Owner's inspections, the Work has reached Final Completion in accordance with the Contract Documents.

9.7.3 Final payment of the balance of the Contract Price shall be made to Constructor within fifteen (15) Days after Constructor has submitted a complete and accurate application for final payment and a certificate of Final Completion has been executed by the Parties.

9.7.4 OWNER'S CLAIMS RESERVATION Owner's claims not reserved in writing with final payment are waived except for claims relating to liens or similar encumbrances, warranties, Defective Work, and latent defects.

9.7.5 CONSTRUCTOR ACCEPTANCE OF FINAL PAYMENT Unless Constructor provides written identification of unsettled claims with an application for final payment, its acceptance of final payment constitutes a waiver of such claims.

9.8 LATE PAYMENT Payments due but unpaid shall bear interest from the date payment is due at the statutory rate at the place of the Project.

ARTICLE 10 INDEMNITY, INSURANCE, AND BONDS

10.2 INDEMNITY

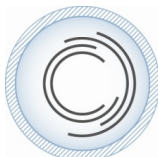
10.2.1 To the fullest extent permitted by law, Constructor shall indemnify and hold harmless Owner, Owner's officers, directors, members, consultants, agents, and employees, from all claims for bodily injury and property damage, other than to the Work itself and other property insured, including reasonable attorneys' fees, costs and expenses, that may arise from the performance of the Work, but only to the extent caused by the negligent or intentionally wrongful acts or omissions of Constructor, Subcontractors, Suppliers, Subsubcontractors, or anyone employed directly or indirectly by any of them or by anyone for whose acts any of them may be liable. Constructor shall be entitled to reimbursement of any defense costs paid above Constructor's percentage of liability for the underlying claim to the extent provided for by 10.2.2.

10.2.2 To the fullest extent permitted by law, Owner shall indemnify and hold harmless Constructor, its officers, directors, members, consultants, agents, and employees, from all claims for bodily injury and property damage, other than to the Work itself and other property insured, including reasonable attorneys' fees, costs, and expenses, that may arise from the performance of work by Owner, Design Professional, or Others, but only to the extent caused by the negligent or intentionally wrongful acts or omissions of Owner, Design Professional, or Others, or anyone employed directly or indirectly by any of them or by anyone for whose acts any of them may be liable. Owner shall be entitled to reimbursement of any defense costs paid above Owner's percentage of liability for the underlying claim to the extent provided for by 10.2.1.

10.2.3 NO LIMITATION ON LIABILITY In any and all claims against the Indemnitees by any employee of Constructor, anyone directly or indirectly employed by Constructor or anyone for whose acts Constructor may be liable, the indemnification obligation shall not be limited in any way by any limitation on the amount or type of damages, compensation, or benefits payable by or for Constructor under workers' compensation acts, disability benefit acts, or other employment benefit acts.

10.3 INSURANCE

10.3.1 Before starting the Work and as a condition precedent to payment, Constructor shall procure and maintain in force Workers' Compensation Insurance, Employers' Liability Insurance, Business



Automobile Liability Insurance, and Commercial General Liability Insurance (CGL). The CGL policy shall include coverage for liability arising from premises, operations, independent contractors, products-completed operations, personal injury and advertising injury, contractual liability, and broad form property damage. Constructor shall maintain completed operations liability insurance for one year after Substantial Completion, or as required by the Contract Documents, whichever is longer. Constructor's Employers' Liability, Business Automobile Liability, and CGL policies shall be written with at least the following limits of liability:

10.3.1.1 Employers' Liability Insurance

- (a) \$1,000,000 bodily injury by accident per accident.
- (b) \$1,000,000 bodily injury by disease policy limit.
- (c) \$1,000,000 bodily injury by disease per employee.

10.3.1.2 Business Automobile Liability Insurance \$1,000,000 per accident.

10.3.1.3 Commercial General Liability Insurance

- (a) \$1,000,000 per occurrence.
- (b) \$2,000,000 general aggregate.
- (c) \$2,000,000 products/completed operations aggregate.
- (d) \$1,000,000 personal and advertising injury limit.

10.3.2 Employers' Liability, Business Automobile Liability, and CGL coverage required under 10.3.1 may be provided by a single policy for the full limits required or by a combination of underlying policies with the balance provided by excess or umbrella liability policies.

10.3.3 Constructor shall maintain in effect all insurance coverage required under 10.3.1 with insurance companies lawfully authorized to do business in the jurisdiction in which the Project is located. If Constructor fails to obtain or maintain any insurance coverage required under this Agreement, Owner may purchase such coverage and charge the expense to Constructor, or terminate this Agreement.

10.3.4 Before commencing the Work and upon renewal or replacement of the insurance policies, Constructor shall furnish Owner with certificates of insurance until one year after Substantial Completion or longer if required by the Contract Documents. In addition, if any insurance policy required under 10.3.1 is not to be immediately replaced without lapse in coverage when it expires, exhausts its limits, or is to be canceled, Constructor shall give Owner prompt written notice upon actual or constructive knowledge of such condition.

10.4 PROPERTY INSURANCE

10.4.1 Owner, at its own expense, shall purchase and maintain Property Insurance in the form of a Builder's Risk policy for this Project. The Party that is the primary cause of a Builder's Risk Policy claim shall be responsible for any deductible amounts or coinsurance payments. If no Party is the primary cause of a claim, then the Owner shall be responsible for the deductible amounts or coinsurance payments. This policy shall provide for a waiver of subrogation.

10.4.2 The Parties each waive all rights against each other and their respective employees, agents, contractors, subcontractors, suppliers, subsubcontractors, and design professionals for damages caused by risks covered by the property insurance except such rights as they may have to the proceeds of the insurance.

10.4.3 RISK OF LOSS Except to the extent a loss is covered by applicable insurance, risk of loss from damage to the Work shall be upon the Party obtaining and maintaining the Builder's Risk Policy pursuant to section 10.4.1 until the Date of Final Completion.



10.5 ADDITIONAL GENERAL LIABILITY COVERAGE If required, Constructor shall name Owner as an additional insured on Constructor's CGL and commercial automobile liability policies, but only with respect to liability for bodily injury, property damage, or personal and advertising injury to the extent caused by the negligent acts or omissions of Constructor, or those acting on Constructor's behalf, in the performance of Constructor's Work for Owner at the Worksite.

10.6 ROYALTIES, PATENTS, AND COPYRIGHTS Constructor shall pay all royalties and license fees which may be due on the inclusion of any patented or copyrighted materials, methods, or systems selected by Constructor and incorporated in the Work. Constructor shall defend, indemnify, and hold Owner harmless from all suits or claims for infringement of any patent rights or copyrights arising out of such selection. Owner agrees to defend, indemnify, and hold Constructor harmless from any suits or claims of infringement of any patent rights or copyrights arising out of any patented or copyrighted materials, methods, or systems specified by Owner or Design Professional

10.7 BONDS N/A

ARTICLE 11 SUSPENSION, NOTICE TO CURE, AND TERMINATION

11.2 SUSPENSION BY OWNER FOR CONVENIENCE

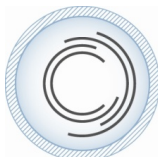
11.2.1 OWNER SUSPENSION Should Owner order Constructor in writing to suspend, delay, or interrupt the performance of the Work for the convenience of Owner and not due to any act or omission of Constructor or any person or entity for whose acts or omissions Constructor may be liable, then Constructor shall immediately suspend, delay, or interrupt that portion of the Work for the time period ordered by Owner.

11.2.2 Any action taken by Owner that is permitted by any other provision of the Contract Documents and that results in a suspension of part or all of the Work does not constitute a suspension of Work under this section.

11.3 NOTICE TO CURE A DEFAULT If Constructor persistently fails to supply enough qualified workers, proper materials, or equipment to maintain the approved Schedule of the Work, or fails to make prompt payment to its workers, Subcontractors, or Suppliers, disregards a Law or orders of any public authority having jurisdiction, or is otherwise guilty of a material breach of a provision of this Agreement, Constructor may be deemed in default.

11.3.1 After receiving Owner's written notice, if Constructor fails within seven (7) Days after receipt of written notice from Owner to commence and continue satisfactory correction of such default with diligence and promptness, then Owner shall give Constructor a second notice to correct the default within three (3) Business Days after receipt. The second notice to Constructor, and if applicable, the surety, may include, that Owner intends to terminate this Agreement for default absent appropriate corrective action.

11.3.2 If Constructor fails to promptly commence and continue satisfactory correction of the default following receipt of such second notice, Owner without prejudice to any other rights or remedies may: (a) take possession of the Worksite; (b) complete the Work utilizing reasonable means; (c) withhold payment due to Constructor; and (d) as Owner deems necessary, supply workers and materials, equipment, and other facilities for the satisfactory correction of the default, and charge Constructor the costs and expenses, including reasonable Overhead, profit, and reasonable attorneys' fees.



11.3.3 In the event of an emergency affecting the safety of persons or property, Owner may immediately commence and continue satisfactory correction of such default without first giving written notice to Constructor, but shall give Constructor prompt written notice.

11.4 OWNER'S RIGHT TO TERMINATE FOR DEFAULT

11.4.1 **TERMINATION BY OWNER FOR DEFAULT** Upon expiration of the second notice period to cure pursuant to 11.3 and absent appropriate corrective action, Owner may terminate this Agreement by written notice. If Owner's costs arising out of Constructor's failure to cure, including the costs of completing the Work and reasonable attorneys' fees, exceed the unpaid Contract Price, Constructor shall be liable to Owner for such excess costs. If Owner's costs are less than the unpaid Contract Price, Owner shall pay the difference to Constructor. If Owner exercises its rights under this section, upon the request of Constructor, Owner shall furnish to Constructor a detailed accounting of the costs incurred by Owner.

11.4.2 **USE OF CONSTRUCTOR'S MATERIALS, SUPPLIES, AND EQUIPMENT** If Owner or Others perform work under 11.4, Owner shall have the right to take and use any materials and supplies for which Owner has paid and located at the Worksite for the purpose of completing any remaining Work. Owner and others performing work under 11.4 shall also have the right to use construction tools and equipment located on the Worksite and belonging to Constructor or Subsubcontractors for the purpose of completing the remaining Work, but only after Constructor's written consent. If Owner uses Constructor's construction tools and equipment in accordance with this subsection, then Owner shall indemnify and hold harmless Constructor and applicable Subcontractors and the agents, officers, directors, and employees of each of them, from and against all claims, damages, losses, costs, and expenses, including but not limited to reasonable attorneys' fees, costs, and expenses incurred in connection with Owner's use of Constructor's or applicable subcontractor's construction tools and equipment. Immediately upon completion of the Work, any remaining materials, supplies, or equipment not consumed or incorporated in the Work shall be returned to Constructor in substantially the same condition as when they were taken, reasonable wear and tear excepted.

11.4.3 If Constructor files a petition under the Bankruptcy Code, this Agreement shall terminate if: (a) Constructor or Constructor's trustee rejects the Agreement; (b) a default occurred and Constructor is unable to give adequate assurance of required performance; or (c) Constructor is otherwise unable to comply with the requirements for assuming this Agreement under the applicable provisions of the Bankruptcy Code.

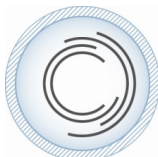
11.4.4 Owner shall make reasonable efforts to mitigate damages arising from Constructor default, and shall promptly invoice Constructor for all amounts due pursuant to 11.3 and 11.4.

11.5 CONSTRUCTOR'S RIGHT TO TERMINATE

11.5.1 Seven (7) Days' after Owner's receipt of written notice from Constructor, Constructor may terminate this Agreement if the Work has been stopped for a thirty (30) Day period through no fault of Constructor for any of the following reasons:

- (a) under court order or order of other governmental authorities having jurisdiction; or
- (b) as a result of the declaration of a national emergency or other governmental act; during which, through no act or fault of Constructor, materials are not available.

11.5.2 In addition, upon seven (7) Days' written notice to Owner and an opportunity to cure within three (3) Days, Constructor may terminate this Agreement if Owner:



11.5.2.1 fails to furnish reasonable evidence pursuant to 4.2 that sufficient funds are available and committed for Project financing;

11.5.2.2 assigns this Agreement over Constructor's reasonable objection;

11.5.2.3 fails to pay Constructor in accordance with this Agreement and Constructor has stopped Work in compliance with §9.4; or

11.5.2.4 otherwise materially breaches this Agreement.

11.5.3 Upon termination by Constructor in accordance with 11.5.2, Constructor is entitled to recover from Owner payment for all Work executed and for any proven loss, cost, or expense in connection with the Work, including all demobilization costs plus reasonable Overhead and profit on Work not performed.

11.6 OBLIGATIONS ARISING BEFORE TERMINATION Even after termination, the provisions of this Agreement still apply to any Work performed, payments made, events occurring, costs charged or incurred, or obligations arising before the termination date.

ARTICLE 12 DISPUTE MITIGATION AND RESOLUTION

12.2 WORK CONTINUANCE AND PAYMENT Constructor shall continue the Work and maintain the Schedule of the Work during any dispute mitigation or resolution procedure. If Constructor continues to perform, Owner shall continue to make payments in accordance with this Agreement.

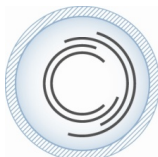
12.3 MEDIATION All Claims shall be submitted to mediation which, unless the Parties mutually agree otherwise, shall be administered by the American Arbitration Association in accordance with its Construction Industry Mediation Procedures in effect on the date of the Agreement. A request for mediation shall be made in writing, delivered to the other Party, and filed with the person or entity administering the mediation. The request may be made concurrently with the filing of binding dispute resolution proceedings but, in such event, mediation shall proceed in advance of binding dispute resolution proceedings, which shall be stayed pending mediation for a period of 60 days from the date of filing, unless stayed for a longer period by agreement of the Parties or court order.

12.4 ARBITRATION Any Claim subject to, but not resolved by, mediation shall be subject to arbitration which, unless the parties mutually agree otherwise, shall be administered by the American Arbitration Association in accordance with its Construction Industry Arbitration Rules in effect on the date of the Agreement. Arbitration shall be conducted in the place where the Project is located, unless another location is mutually agreed upon. A demand for arbitration shall be made in writing, delivered to the other Party, and filed with the person or entity administering the arbitration. The Party filing a notice of demand for arbitration must assert in the demand all Claims then known to that Party on which arbitration is permitted to be demanded.

12.5 MULTIPARTY PROCEEDING All parties necessary to resolve a matter agree to be parties to the same dispute resolution proceeding, if possible. Appropriate provisions shall be included in all other contracts relating to the Work to provide for the joinder or consolidation of such dispute resolution procedures.

12.6 LIEN RIGHTS Nothing in this article shall limit any rights or remedies not expressly waived by Constructor that Constructor may have under lien laws.

ARTICLE 13 MISCELLANEOUS



13.2 EXTENT OF AGREEMENT Except as expressly provided, this Agreement is for the exclusive benefit of the Parties, and not for the benefit of any third party. This Agreement represents the entire and integrated agreement between the Parties, and supersedes all prior negotiations, representations, or agreements, either written or oral.

13.3 ASSIGNMENT Except as to the assignment of proceeds, the Parties shall not assign their interest in this Agreement without the written consent of the other. The terms and conditions of this Agreement shall be binding upon both Parties, their partners, successors, assigns, and legal representatives. Neither Party shall assign the Agreement as a whole without written consent of the other except that Owner may assign the Agreement to a wholly owned subsidiary of Owner when Owner has fully indemnified Constructor or to an institutional lender providing construction financing for the Project as long as the assignment is no less favorable to Constructor than this Agreement. If such assignment occurs, Constructor shall execute any consent reasonably required. In such event, the wholly owned subsidiary or lender shall assume Owner's rights and obligations under the Contract Documents. If either Party attempts to make such an assignment, that Party shall nevertheless remain legally responsible for all obligations under this Agreement, unless otherwise agreed by the other Party.

13.4 GOVERNING LAW The law in effect at the location of the Project shall govern this Agreement.

13.5 SEVERABILITY The partial or complete invalidity of any one or more provisions of this Agreement shall not affect the validity or continuing force and effect of any other provision.

13.6 NOTICE Where this Agreement requires one party to notify or give notice to the other party, such notice shall be provided in writing to the designated representative of the party and shall be deemed to have been duly served if delivered in person, by mail, by courier, or by electronic transmission.

13.7 NO WAIVER OF PERFORMANCE Either Party's failure to insist upon any performance of any of the terms, covenants, or conditions of this Agreement, or to exercise any of its rights, shall not be construed as a waiver or relinquishment of such term, covenant, condition, or right.

13.8 TITLES The titles given to the articles are for ease of reference only and shall not be relied upon or cited for any other purpose.

13.9 JOINT DRAFTING The Parties expressly agree that this Agreement was jointly drafted, and that both had opportunity to negotiate its terms and to obtain the assistance of counsel in reviewing its terms before execution. Therefore, this Agreement shall be construed neither against nor in favor of either Party, but shall be construed in a neutral manner.

ARTICLE 14 CONTRACT DOCUMENTS

14.2 EXISTING CONTRACT DOCUMENTS

14.2.1 The Contract Documents in existence at the time of execution of this Agreement are as follows:

- (a) CCRMA PROJECT TIMELINE, Dated 06/01/2026, Exhibit A.
- (b) CCRMA PAYMENT SCHEDULE, Dated May of 2026, Exhibit B.
- (c) CCRMA BOS PRELIMINARY DESIGN DOCUMENT, Dated 4/9/2026, Exhibit C.
- (d) CCRMA BOS ESTIMATE, Dated 4/24/2026, Exhibit D.

14.3 INTERPRETATION OF CONTRACT DOCUMENTS

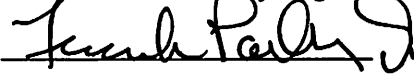


14.3.1 The contract documents are complementary. If Work is shown only on one but not on the other, Constructor shall perform the Work as though fully described on both.

14.3.2 Unless otherwise specifically defined in this Agreement, any terms that have well-known technical or trade meanings shall be interpreted in accordance with their well-known meanings.

14.4 ORDER OF PRECEDENCE In case of any inconsistency, conflict, or ambiguity among the Contract Documents, the documents shall govern in the following order: (a) Change Orders and written amendments to this Agreement; (b) this Agreement; (c) the drawings (large scale governing over small scale), specifications, and addenda issued and acknowledged before Agreement execution or signed by both Parties; (d) information furnished by Owner pursuant to 4.3 or designated as a Contract Document in 14.2; (e) other Contract Documents listed in this Agreement. Among categories of documents having the same order of precedence, the term or provision that includes the latest date shall control.

OWNER: Cameron County Regional Mobility Authority

BY: 

CONSTRUCTOR: The Revenue Markets, Inc.

BY: Henry Kroll 06/01/2026

Henry Kroll, CEO



CCRMA Project Timeline

June 1, 2026

Task Name	Duration	Start	Finish
Project	239 days	Mon 3/2/26	Thu 1/28/27
Planning and prep	34 days	Mon 3/2/26	Thu 4/16/26
Concept Docs	16 days	Mon 3/23/26	Mon 4/13/26
Design Docs	23 days	Mon 3/2/26	Wed 4/1/26
Proposal/Estimating hours	11 days	Thu 4/2/26	Thu 4/16/26
Project Setup		Mon 4/13/26	Mon 4/13/26
Codebase configurations	1 day	Tue 4/14/26	Tue 4/14/26
Dev Environment setup - 6 Servers	2 days	Mon 4/13/26	Tue 4/14/26
Test Environment setup - 6 Servers	2 days	Wed 4/15/26	Thu 4/16/26
In-House Dev/Test networking	2 days	Wed 4/15/26	Thu 4/16/26
Ansible Playbook Configurations	2 days	Mon 4/13/26	Tue 4/14/26
Initial project configurations	2 days	Fri 4/17/26	Mon 4/20/26
NTP	1 day	Mon 6/15/26	Mon 6/15/26
IT Configs	1 day	Tue 6/16/26	Tue 6/16/26
IT Configs	1 day	Tue 6/16/26	Tue 6/16/26
Development Phase	165 days	Mon 4/13/26	Fri 11/27/26
Backend	22 days	Wed 6/24/26	Thu 7/23/26
Inbound Data Processing	11 days	Wed 6/24/26	Wed 7/8/26
Outbound Data Processing	11 days	Thu 7/9/26	Thu 7/23/26
File Processing	114 days	Mon 4/13/26	Thu 9/17/26
File Download Service	10 days	Fri 7/24/26	Thu 8/6/26
File Upload Service	10 days	Fri 8/7/26	Thu 8/20/26
File Processing Service	10 days	Fri 8/21/26	Thu 9/3/26
CCRMA BOS API	10 days	Tue 5/19/26	Mon 6/1/26
CCRMA Patron API	10 days	Tue 6/2/26	Mon 6/15/26
Database	26 days	Mon 4/13/26	Mon 5/18/26
System Monitoring	10 days	Fri 9/4/26	Thu 9/17/26
Frontend	113 days	Wed 6/24/26	Fri 11/27/26
CCRMA BOS UI	113 days	Wed 6/24/26	Fri 11/27/26
Develop Account management	20 days	Wed 6/24/26	Tue 7/21/26
Develop User management	20 days	Wed 7/22/26	Tue 8/18/26
Develop Tag management	20 days	Wed 8/19/26	Tue 9/15/26
Develop Reporting	13 days	Wed 9/16/26	Fri 10/2/26
Develop Transaction management	10 days	Mon 10/5/26	Fri 10/16/26
Develop Global Settings	5 days	Mon 10/19/26	Fri 10/23/26
Develop System Monitor interface	15 days	Mon 10/26/26	Fri 11/13/26
OWASP Compliance testing	1 day	Mon 11/16/26	Mon 11/16/26
Security testing	2 days	Tue 11/17/26	Wed 11/18/26
Unit testing	3 days	Thu 11/19/26	Mon 11/23/26
HTTPS/Certificates	1 day	Tue 11/24/26	Tue 11/24/26
Documentation	3 days	Wed 11/25/26	Fri 11/27/26
CCRMA Patron Access UI	49 days	Wed 7/1/26	Mon 9/7/26
Develop Account management	15 days	Wed 7/1/26	Tue 7/21/26

CCRMA Project Timeline

June 1, 2026

Develop Transaction view	2 days	Wed 7/22/26	Thu 7/23/26
Develop login/sign up feature	2 days	Fri 7/24/26	Mon 7/27/26
Develop Reporting	4 days	Tue 7/28/26	Fri 7/31/26
Develop Contact feature	2 days	Mon 8/3/26	Tue 8/4/26
Integrate with Payroc	10 days	Wed 8/5/26	Tue 8/18/26
PCI DSS Compliance testing	1 day	Wed 8/19/26	Wed 8/19/26
OWASP Compliance testing	1 day	Thu 8/20/26	Thu 8/20/26
Security testing	2 days	Fri 8/21/26	Mon 8/24/26
Unit testing	3 days	Tue 8/25/26	Thu 8/27/26
HTTPS/Certificates	1 day	Fri 8/28/26	Fri 8/28/26
Documentation	3 days	Mon 8/31/26	Wed 9/2/26
Firewall configurations	1 day	Thu 9/3/26	Thu 9/3/26
ADA Compliance testing	2 days	Fri 9/4/26	Mon 9/7/26
QA Testing	28 days	Mon 11/30/26	Wed 1/6/27
Progress testing CCRMA BOS Frontend	5 days	Mon 11/30/26	Fri 12/4/26
Full system testing CCRMA BOS Frontend	5 days	Mon 11/30/26	Fri 12/4/26
Progress testing CCRMA BOS Patron Access	5 days	Mon 12/7/26	Fri 12/11/26
Full system testing CCRMA BOS Patron Access	5 days	Mon 12/14/26	Fri 12/18/26
Roadside data testing	2 days	Mon 12/21/26	Tue 12/22/26
HCTRA data testing	1 day	Wed 12/23/26	Wed 12/23/26
Documentation	5 days	Thu 12/24/26	Wed 12/30/26
Reports	5 days	Thu 12/31/26	Wed 1/6/27
IT Configuration	163 days	Tue 6/16/26	Thu 1/28/27
Environment Configuration	4 days	Thu 1/7/27	Tue 1/12/27
Network Creation & Configuration	1 day	Thu 1/7/27	Thu 1/7/27
Platform Configuration (2)	1 day	Fri 1/8/27	Fri 1/8/27
VM Provisioning (6)	1 day	Mon 1/11/27	Mon 1/11/27
VM Baseline Configuration (6)	1 day	Tue 1/12/27	Tue 1/12/27
Documentation	2 days	Wed 1/13/27	Thu 1/14/27
Hyper-V Configuration	1 day	Wed 1/13/27	Wed 1/13/27
VM Configuration Instructions (6)	1 day	Thu 1/14/27	Thu 1/14/27
Test Environment	3 days	Fri 1/15/27	Tue 1/19/27
VM Provisioning (6)	1 day	Fri 1/15/27	Fri 1/15/27
VM Baseline Configuration (6)	2 days	Mon 1/18/27	Tue 1/19/27
Create Staging Environment (production mirror)	4 days	Wed 1/20/27	Mon 1/25/27
VM Provisioning (6)	1 day	Wed 1/20/27	Wed 1/20/27
Review & Verification of VM Configuration Instructions	1 day	Thu 1/21/27	Thu 1/21/27
VM Baseline Configuration (6)	2 days	Fri 1/22/27	Mon 1/25/27
Documentation	3 days	Tue 1/26/27	Thu 1/28/27
Review & Verification of VM Configuration Instructions	1 day	Tue 1/26/27	Tue 1/26/27
VM Baseline Configuration (6)	2 days	Wed 1/27/27	Thu 1/28/27
Production Equipment Configuration	117 days	Tue 6/16/26	Wed 11/25/26
Hardware Acquisition	115 days	Tue 6/16/26	Mon 11/23/26

CCRMA Project Timeline

June1, 2026

Hardware Setup & Testing (2)	1 day	Tue 11/24/26	Tue 11/24/26
Platform Configuration (2)	1 day	Wed 11/25/26	Wed 11/25/26
Production Environment	6 days	Thu 11/26/26	Thu 12/3/26
VM Provisioning (6)	1 day	Thu 11/26/26	Thu 11/26/26
VM Baseline Configuration (6)	2 days	Fri 11/27/26	Mon 11/30/26
Prerequisite Installation (6)	1 day	Tue 12/1/26	Tue 12/1/26
Failover Configuration	1 day	Wed 12/2/26	Wed 12/2/26
Failover Testing	1 day	Thu 12/3/26	Thu 12/3/26
Documentation	1 day	Fri 12/4/26	Fri 12/4/26
Final review of all setup documentation	1 day	Fri 12/4/26	Fri 12/4/26
Hardware Instalation	27 days	Fri 12/4/26	Mon 1/11/27
Packing	1 day	Fri 12/4/26	Fri 12/4/26
Shipping	10 days	Mon 12/7/26	Fri 12/18/26
Installation	1 day	Mon 12/21/26	Mon 12/21/26
Testing	1 day	Tue 12/22/26	Tue 12/22/26
System Activation	1 day	Mon 1/11/27	Mon 1/11/27

CCRMA PAYMENT SCHEDULE

June 2026

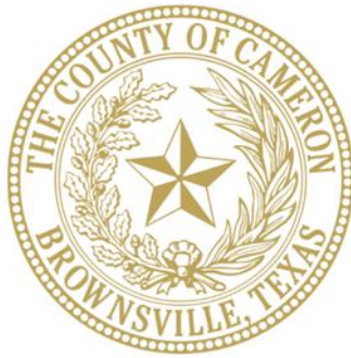
Pymt:	Contract Amount:	\$ 1,374,726.00	Inv. Date	Inv. #	Pymt Rec'd	Date
1	Notice to Proceed - June 15, 2026	\$ 300,000.00				
2	Progress Payment - November 1, 2026	\$ 200,000.00				
	Balance:	\$ 874,726.00				
	Monthly Payments for 58 Months:					
3	Tuesday, December 1, 2026	\$ 14,579.00				
4	Friday, January 1, 2027	\$ 14,579.00				
5	Monday, February 1, 2027	\$ 14,579.00				
6	Monday, March 1, 2027	\$ 14,579.00				
7	Thursday, April 1, 2027	\$ 14,579.00				
8	Saturday, May 1, 2027	\$ 14,579.00				
9	Tuesday, June 1, 2027	\$ 14,579.00				
10	Thursday, July 1, 2027	\$ 14,579.00				
11	Sunday, August 1, 2027	\$ 14,579.00				
12	Wednesday, September 1, 2027	\$ 14,579.00				
13	Friday, October 1, 2027	\$ 14,579.00				
14	Monday, November 1, 2027	\$ 14,579.00				
15	Wednesday, December 1, 2027	\$ 14,579.00				
16	Saturday, January 1, 2028	\$ 14,579.00				
17	Tuesday, February 1, 2028	\$ 14,579.00				
18	Wednesday, March 1, 2028	\$ 14,579.00				
19	Saturday, April 1, 2028	\$ 14,579.00				
20	Monday, May 1, 2028	\$ 14,579.00				
21	Thursday, June 1, 2028	\$ 14,579.00				
22	Saturday, July 1, 2028	\$ 14,579.00				
23	Tuesday, August 1, 2028	\$ 14,579.00				
24	Friday, September 1, 2028	\$ 14,579.00				
25	Sunday, October 1, 2028	\$ 14,579.00				
26	Wednesday, November 1, 2028	\$ 14,579.00				
27	Friday, December 1, 2028	\$ 14,579.00				
28	Monday, January 1, 2029	\$ 14,579.00				
29	Thursday, February 1, 2029	\$ 14,579.00				
30	Thursday, March 1, 2029	\$ 14,579.00				
31	Sunday, April 1, 2029	\$ 14,579.00				
32	Tuesday, May 1, 2029	\$ 14,579.00				
33	Friday, June 1, 2029	\$ 14,579.00				
34	Sunday, July 1, 2029	\$ 14,579.00				
35	Wednesday, August 1, 2029	\$ 14,579.00				

CCRMA PAYMENT SCHEDULE**May 2026**

36	Saturday, September 1, 2029	\$ 14,579.00				
37	Monday, October 1, 2029	\$ 14,579.00				
38	Thursday, November 1, 2029	\$ 14,579.00				
39	Saturday, December 1, 2029	\$ 14,579.00				
40	Tuesday, January 1, 2030	\$ 14,579.00				
41	Friday, February 1, 2030	\$ 14,579.00				
42	Friday, March 1, 2030	\$ 14,579.00				
43	Monday, April 1, 2030	\$ 14,579.00				
44	Wednesday, May 1, 2030	\$ 14,579.00				
45	Saturday, June 1, 2030	\$ 14,579.00				
46	Monday, July 1, 2030	\$ 14,579.00				
47	Thursday, August 1, 2030	\$ 14,579.00				
48	Sunday, September 1, 2030	\$ 14,579.00				
49	Tuesday, October 1, 2030	\$ 14,579.00				
50	Friday, November 1, 2030	\$ 14,579.00				
51	Sunday, December 1, 2030	\$ 14,579.00				
52	Wednesday, January 1, 2031	\$ 14,579.00				
53	Saturday, February 1, 2031	\$ 14,579.00				
54	Saturday, March 1, 2031	\$ 14,579.00				
55	Tuesday, April 1, 2031	\$ 14,579.00				
56	Thursday, May 1, 2031	\$ 14,579.00				
57	Sunday, June 1, 2031	\$ 14,579.00				
58	Tuesday, July 1, 2031	\$ 14,579.00				
59	Friday, August 1, 2031	\$ 14,579.00				
60	Monday, September 1, 2031	\$ 14,565.00				



CCRMA BOS Preliminary Design Document



CAMERON COUNTY ★
a team working to serve you
INTERNATIONAL BRIDGE SYSTEM

The Revenue Markets, Inc.
5120 US Highway 209
Accord, NY 12404
(845) 626-8655
support@trmi.com
www.trmi.com

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1 Objective

The objective of this project is to develop a comprehensive system for managing Fuego tags owned by CCRMA. The system will serve as a central hub, enabling interoperability between Fuego tags and, in the future, other compatible toll tags.

Key components of the system include:

- **Integration with HCTRA** – Ensuring full compliance with HCTRA standards for file formats, processing, and reporting.
- **Integration with roadside TCS systems** – Supporting both batch-based ([SFTP](#)) and real-time (persistent connection/publisher-subscriber) data exchanges.
- **Centralized tag management** – Allowing CCRMA to monitor, maintain, and process tag transactions and account balances efficiently.

The system is designed to provide scalable, reliable, and secure operations while supporting future expansions for multi-tag interoperability.

2 System Design Overview

This section will lay out an overview of the system design

2.1 Assumptions

1. CCRMA will supply the necessary network(s)
 - a. TRMI suggests a redundant network architecture with failover ISP link (e.g. cellular) to ensure communications can continue in the event of an ISP outage.
2. CCRMA will supply the necessary power source(s)
 - a. TRMI suggests that a generator be installed onsite at CCRMA to supply power to the system in the event of a power grid failure.

2.2 Servers

The current design hosts six separate servers in the production environment.

1. CCRMA Inbound Data Server - CSCRCV01
 - a. Receive data from Roadside
2. CCRMA Outbound Data Server – CSCXMT01
 - a. Provides data to Roadside
3. CCRMA BOS Database Server - CSCDB01, CSCDB02
 - a. Primary and Redundant databases to store data.
4. CCRMA File Handling Server – CSCDP01
 - a. Inbound and Outbound communications to HCTRA
5. CCRMA BOS Interface Server – CSCGW01
 - a. User interface for CCRMA administration
6. CCRMA OLA Server – CSCOLA01

- a. User interface for patron replenishment and account management.

Each major function of the system will be hosted on its own server to maximize security, modularity, and maintainability. Strict scopes will be defined for each server.

2.3 Internal Servers

The system will include a development and a test server. The development server will be a full system that will give all the developers an environment to create and test features. The test server will be a full system that will give the TRMI QA team an environment to test features and create documentation.

2.4 Technologies

The system will leverage the latest stable versions of all software packages at the time of development. These packages will be regularly updated as new versions are released to ensure the system remains secure, maintainable, and performant.

The selection of technologies prioritizes:

- **Maintainability** – Ease of support and scalability
- **Upgradability** – Compatibility with future software updates without major rework.
- **Performance** – Efficient handling of both batch and real-time data processing.
- **Security** – Incorporation of best practices for data protection and access control.

This list of technologies may evolve throughout the development lifecycle as new requirements emerge, and software capabilities advance.

1. Golang or C# – for all backend services
2. [Angular](#) – for all frontend interfaces
3. Oracle – for the database
4. [RabbitMQ](#) – for the queuing solutions
5. IIS – for the SFTP/Site/API hosting
6. Azure DevOps – for hosting repositories and handling build agents
7. A Key Vault – for securely storing passwords, license keys, etc.

2.5 Methodologies

This section will discuss different connection methodologies that will be used in the system to facilitate communication and data exchange between services.

2.5.1 Publisher/Subscriber

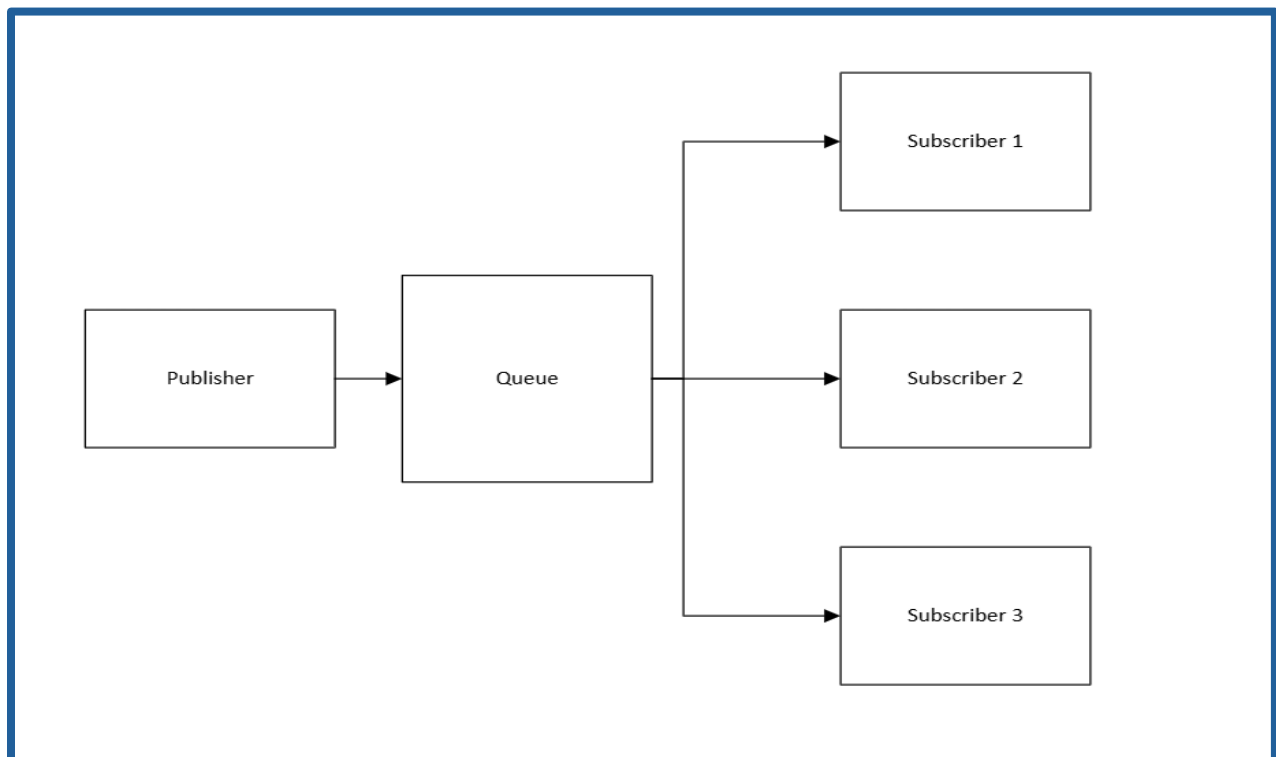
The Publisher/Subscriber (Pub/Sub) model is a messaging pattern used to enable asynchronous communication between systems. In this architecture, a **publisher** sends messages or events to a

messaging channel without needing to know which systems will consume them. Subscribers listen to the channel and receive messages relevant to them.

This approach provides several benefits:

- **Loose coupling** between systems
- **Scalability**, as multiple subscribers can process the same event
- **Resilience**, since publishers and subscribers operate independently

Pub/Sub is commonly used for event-driven architecture and real-time system notifications.



2.5.2 SFTP

SFTP (Secure File Transfer Protocol) is a widely used protocol for securely transferring files between systems over an encrypted connection.

Using SFTP allows systems to asynchronously exchange data files without requiring a persistent or real-time connection between services. One system can upload files to a secure server, and another system can retrieve them later.

Key advantages include:

- **Secure encrypted communication**
- **Reliable file-based data exchange**
- **Compatibility with most enterprise systems**
- **Support for batch processing workflows**

SFTP is commonly used when systems need to exchange large datasets, scheduled reports, or batch updates.

2.6 Security

- **Data at Rest**
 - All servers will employ full-disk encryption.
- **Data in Transit**
 - All web interfaces (User Interfaces (“UIs”) and Application Programming Interfaces (“APIs”)) will be secured with SSL/TLS certificates, using the latest and strongest ciphers possible.
 - Connection between CCRMA and HCTRA will be secured via a site-to-site Virtual Private Network (“VPN”) link. Link security protocols will be negotiated between HCTRA, CCRMA, and TRMI.
 - File transfers between CCRMA and HCTRA will be performed by FTP over SSL, commonly known as SFTP (“Secure File Transfer Protocol”).
- **Authentication**
 - The servers’ “root” accounts are disallowed from SSH.
 - Servers will be configured to lock out for a certain interval on repeated failed password attempts.
- **Firewall/Network Security**
 - Host-based firewalls will be configured on all servers, allowing access only to the ports and remote addresses necessary for functionality of the system.
 - Deprecated protocols (SSLv3, TLS 1.0, TLS 1.1) will be disabled entirely.
- **File System Integrity**
 - Any directory wherein a user could potentially write data (like /tmp or /var or web storage directories) will be assigned the noexec flag to disallow binaries to run from those directories.
 - SELinux will be enabled and configured.
- **Updates**
 - TRMI will maintain in-house development, testing, and staging environments. These systems will be used to test all package updates prior to production deployment.
 - All packages will be up to date at the time of deployment.
 - TRMI will coordinate with CCRMA personnel to install updates for production systems as needed.
- **Backup**
 - Backups are performed on an ongoing basis: Full backups will be performed daily, and incremental backups throughout the day.

- Backups will be stored locally and synced to cloud storage for added protection.
- All backups are immutable (cannot be changed once taken)
- All backups are protected with a strong, randomly generated password.
- Backup retention is configurable and will be configured to meet CCRMA security policy requirements.

2.7 Regulatory Compliance

2.7.1 PCI DSS Compliance

PCI DSS (Payment Card Industry Data Security Standard) is a set of security standards designed to protect cardholder data during payment processing. Because the system will interact with payment services, PCI DSS guidelines will be followed to ensure that sensitive financial information is handled securely. This system will be SEQ-A complaint.

To maintain compliance, the system will avoid storing sensitive cardholder data whenever possible and will rely on secure third-party payment processors to handle payment transactions. All communication involving payment information will be transmitted over encrypted connections (HTTPS/TLS), and strict access controls will be implemented to ensure that only authorized components and users can interact with payment-related functionality.

Key measures that will be implemented include:

- **Encryption of all payment-related data in transit**
- **Tokenization or third-party hosted payment forms to avoid storing card data**
- **Restricted access to payment processing components**
- **Logging and monitoring of payment-related activity**
- **Regular security updates and vulnerability remediation**

By following PCI DSS best practices, the system will reduce the risk of exposing sensitive financial information and ensure that payment processing is performed in a secure and compliant manner.

2.7.2 OWASP Compliance

The system will follow guidance from the **OWASP** (Open Worldwide Application Security Project) to ensure that the application is developed with strong security protections against common web vulnerabilities. Development practices will specifically address the risks outlined in the OWASP Top 10, which represent the most common security threats to modern web applications.

Security controls will be incorporated throughout the development lifecycle, including secure coding practices, input validation, authentication safeguards, and regular security testing.

Key protections that will be implemented include:

- **Input validation and output encoding** to prevent injection attacks and cross-site scripting (XSS)
- **Strong authentication and authorization controls** to ensure users only access permitted resources
- **Secure session management** to protect user sessions
- **Protection against common attacks** such as CSRF, SQL injection, and broken access control
- **Security testing and code review** during development and deployment

By following OWASP security principles, the system will proactively defend against common web application attacks and maintain a strong security posture throughout its lifecycle.

3 Detailed Designs

This section will dive deeper into what the plan is for each server

3.1 CCRMA BOS Database Server

3.1.1 Versioning/Specifications

The CCRMA BOS will utilize the latest stable version of Oracle as its primary database platform. This ensures access to the most recent features, performance enhancements, and security updates. The database will store all processed transaction data, tag and account information, and system metadata, supporting both batch and real-time operations with high reliability and scalability.

Resource provisioning will be finalized following a load-testing phase to determine peak IOPS and storage requirements.

3.1.2 Design

The database will follow a normalized relational structure to ensure data integrity and minimize redundancy. At a high level, the schema will be partitioned into three primary functional areas:

1. **Account & Identity:** Stores user profiles, account statuses, and associated tag IDs (BOS identifiers).
2. **Transaction Ledger:** A high-performance table designed for rapid inserts, tracking every transaction event with nanosecond precision.
3. **System Metadata:** Stores configuration states, monitoring thresholds, and error logs for the alerting system.

3.2 CCRMA Inbound Data Server

3.2.1 Versioning/Specifications

The CCRMA Inbound Queue will leverage a trusted and reliable messaging system to ensure secure, durable, and ordered delivery of all incoming transaction data from roadside TCS systems. The queue will provide temporary storage; support message retries and enable asynchronous processing to accommodate variable transaction volumes.

The CCRMA Inbound Data Processor will be implemented using the latest stable version of Golang. Its primary function will be to continuously retrieve messages from the inbound queue, validate, and transform the data as needed, and then pass it to the database for persistent storage.

This design ensures reliable data ingestion, fault-tolerant processing, and scalable integration between roadside systems and the CCRMA BOS database.

Resource provisioning will be finalized following a load-testing phase.

3.2.2 Design

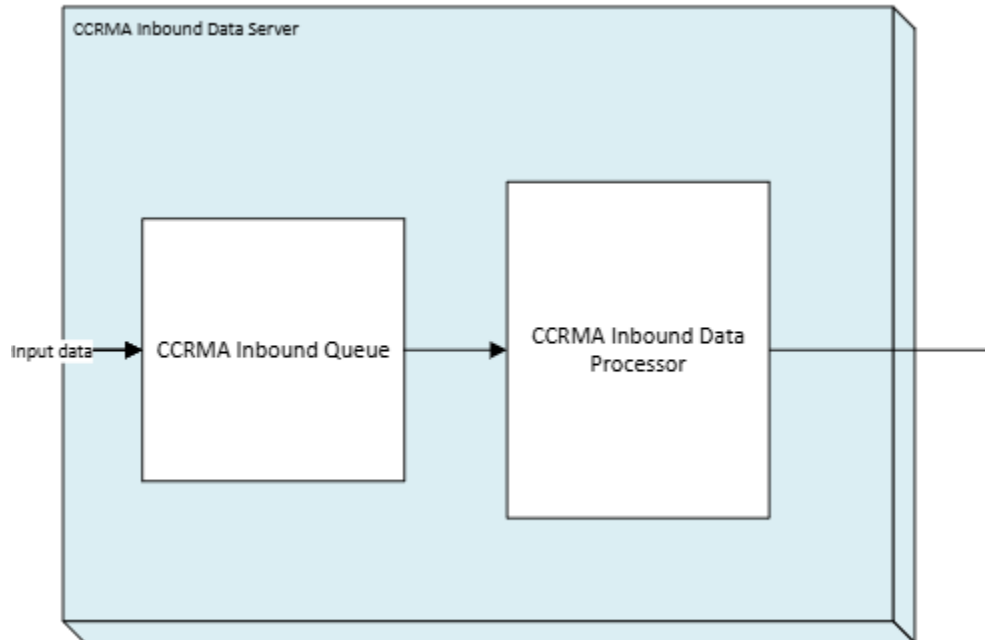
The Inbound Data Server will be responsible for receiving and processing all external data transmitted from roadside TCS systems integrated with the CCRMA BOS.

The solution will utilize a queue-based processing architecture to ensure reliability, scalability, and fault tolerance. Roadside systems will establish secure connections to the inbound service and upload transaction data directly into a centralized message queue.

A dedicated processing service will continuously monitor the queue and retrieve messages for validation, transformation, and integration into downstream CCRMA BOS systems.

The message queue must be configured to retain transaction data to ensure resiliency in the event of processing delays, system outages, or replay requirements. This retention policy will support operational continuity and auditability.

This architecture provides controlled ingestion, asynchronous processing, and scalability to accommodate fluctuating transaction volumes.



3.3 CCRMA Outbound Data Server

3.3.1 Versioning/Specifications

The CCRMA Outbound Queue will leverage a trusted and reliable messaging system to ensure secure, durable, and ordered delivery of all outbound transaction data to roadside TCS systems. The queue will provide temporary storage; support message retries and enable asynchronous processing to accommodate variable data volumes.

The CCRMA Outbound Data Processor will be implemented using the latest stable version of Golang. Its primary function will be to continuously retrieve data from the database, format it as required, and pass it to the outbound queue or SFTP component for delivery.

This design ensures reliable data distribution, fault-tolerant processing, and scalable integration between the CCRMA BOS and connected roadside systems.

3.3.2 Design

The Outbound Data Server will be responsible for transmitting all data to connected roadside TCS systems. The server will consist of three primary components:

- 1. CCRMA Outbound Data Processor**

- Connects to the database to retrieve transactions, tags, and account data.
- Formats data according to required specifications for both SFTP files and queue messages.
- Ensures that all outbound data adheres to the expected structure and standards for upstream consumption.

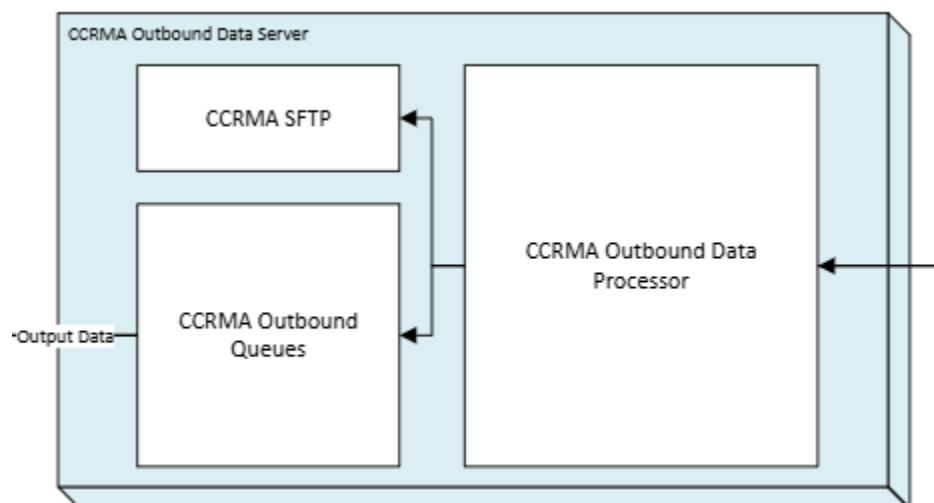
2. CCRMA SFTP Component

- Handles batch-based file transfers to roadside systems.
- Generates and uploads files on a configurable schedule (e.g., every X minutes).
- Supports secure, reliable, and auditable delivery of bulk transactions and account data.

3. CCRMA Outbound Queues

- Inserts formatted messages into the appropriate channels for real-time or near-real-time consumption by roadside systems.
- Supports high-throughput, asynchronous delivery to ensure timely updates to tag and account information.

This architecture allows the Outbound Data Server to support both batch and near real-time delivery, providing flexibility to accommodate different roadside system capabilities while ensuring timely and accurate data distribution.



3.4 CCRMA File Handling Server

3.4.1 Versioning/Specifications

The CCRMA File Processor Service will be implemented using the latest stable version of Golang. Its primary function will be to continuously retrieve files from the queue, validate, and transform the data as needed, and insert it into the database.

The CCRMA File Download Service will be implemented using the latest stable version of Golang. Its primary function will be to continuously retrieve files from the HCTRA SFTP and place them into the file processing queue.

The CCRMA File Creation/Upload Service will be implemented using the latest stable version of Golang. It will retrieve data from the database, format it into Team Texas compliant files, and deliver them to the designated HCTRA SFTP paths for downstream consumption.

This design ensures reliable, fault-tolerant, and scalable file handling, providing seamless batch-based integration between the CCRMA BOS and HCTRA systems.

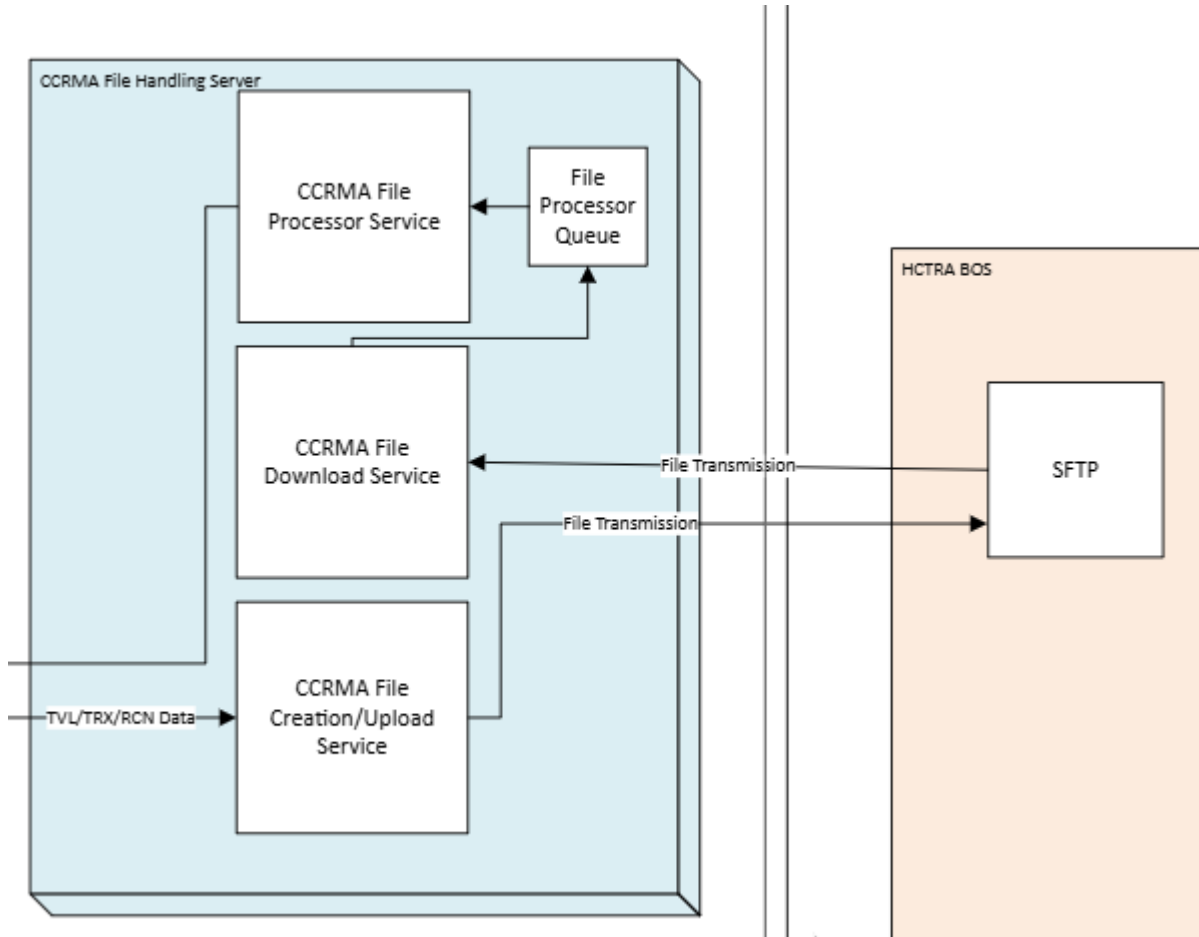
Resource provisioning will be finalized following a load-testing phase.

3.4.2 Design

The CCRMA File Handling Server will be responsible for managing all file-based interactions with HCTRA, including downloading, processing, and generating files in the Team Texas format. The server will consist of three primary components:

1. **CCRMA File Processor Service**
 - Maintains a file queue populated by the File Download Service.
 - Processes all inbound Team Texas format files and inserts the validated data into the database.
 - Ensures reliable, fault-tolerant processing of batch file data.
2. **CCRMA File Download Service**
 - Monitors the HCTRA SFTP for newly uploaded files in designated paths.
 - Downloads inbound files and places them into the File Processor Service's queue for processing.
 - Supports secure and auditable file transfers, ensuring no data is missed.
3. **CCRMA File Creation/Upload Service**
 - Retrieves data from the database and formats it into Team Texas compliant files.
 - Uploads the generated files to the designated paths on the HCTRA SFTP for downstream consumption.
 - Supports scheduled or on-demand file generation to meet operational requirements.

This architecture provides a reliable, secure, and scalable solution for all batch-based file processing between CCRMA and HCTRA, ensuring data consistency and adherence to established file standards.



3.4.3 Versioning/Specifications

The frontend application will be developed using the latest Long-Term Support (LTS) version of Angular to ensure stability, maintainability, and long-term support. The application will be fully responsive, providing consistent user experience across both desktop and mobile devices.

The backend will be implemented as a RESTful API using the latest stable version of Golang. This API will serve as the intermediary between the frontend application and the database, handling all business logic, authentication, and data access operations.

This approach ensures modern, maintainable, and scalable architecture aligned with current industry standards.

Resource provisioning will be finalized following a load-testing phase.

3.4.4 Design

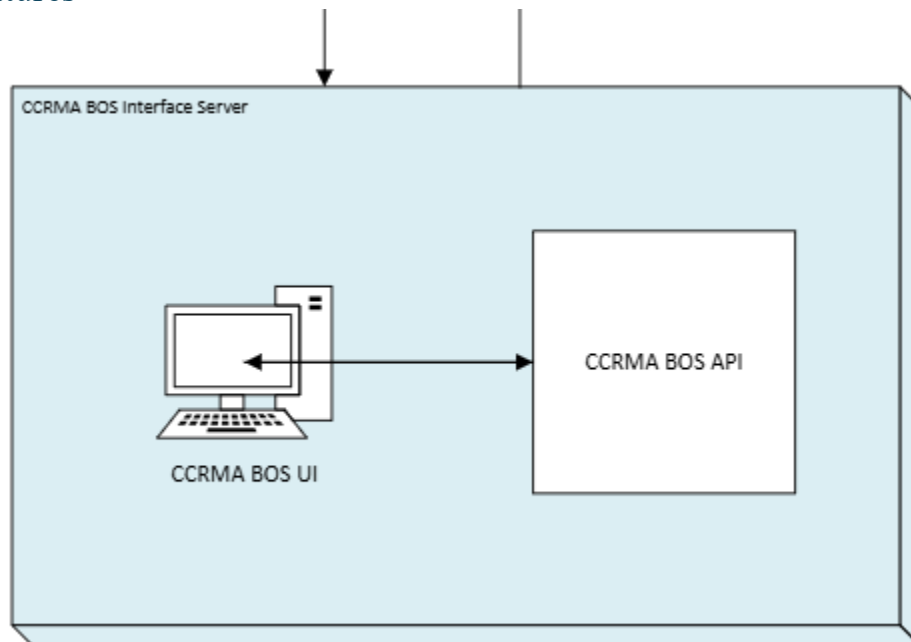
The BOS Interface server will host two primary components: a web-based user interface (UI) and a backend API service.

The purpose of the BOS Interface platform is to provide CCRMA employees with a secure and centralized access point to view, manage, and maintain Fuego accounts, and other system data

The backend API will support all application operations and integrations.

Together, these components provide a scalable and secure platform for system management.

3.4.5 Features



The web interface prioritizes security from the first click, featuring a protected login page that leads to a robust suite of tools:

- **User management:** Manage the internal CCRMA users
- **Account management:** Manage the external patron accounts
- **Tag management:** Manage all Fuego tags
- **Reporting:** Data visualization
- **Transaction management:** Management of transactions
- **Global Settings management:** Management of configurations
- **System Monitoring:** Interface to see system status in real time

3.5 CCRMA OLA Server

3.5.1 Versioning/Specifications

The frontend application will be developed using the latest Long-Term Support (LTS) version of Angular to ensure stability, maintainability, and long-term support. The application will be fully responsive, providing consistent user experience across both desktop and mobile devices.

The backend will be implemented as a RESTful API using the latest stable version of Golang. This API will serve as the intermediary between the frontend application and the database, handling all business logic, authentication, and data access operations.

This approach ensures modern, maintainable, and scalable architecture aligned with current industry standards.

Resource provisioning will be finalized following a load-testing phase.

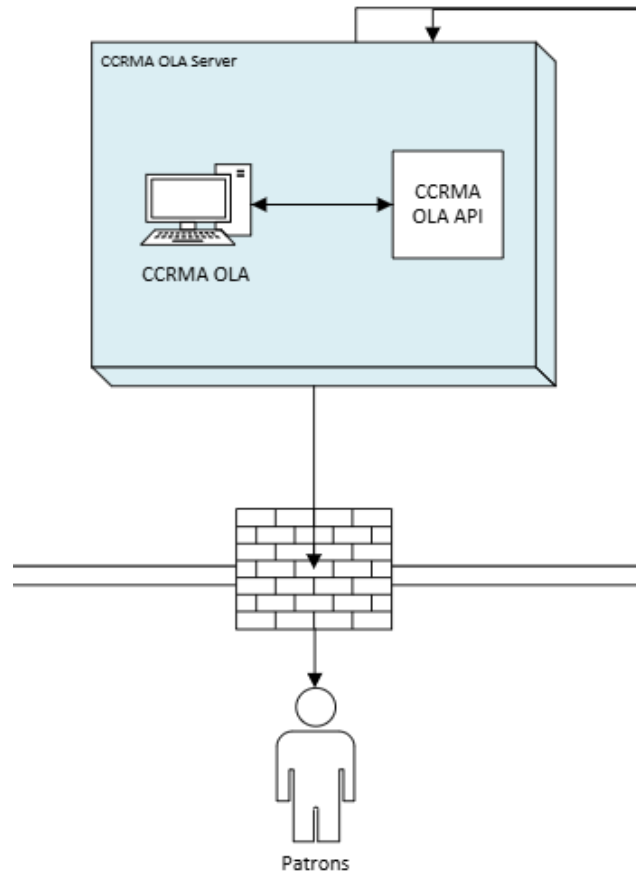
3.5.2 Design

The OLA server will host two primary components: a web-based user interface (UI) and a backend API service.

The purpose of the OLA platform is to provide patrons with a secure and centralized access point to view, manage, and maintain their Fuego tag accounts. Through the hosted UI, users will be able to review account information, monitor balances, and manage their associated tags.

The backend API will support all application operations and integrations. OLA will integrate with a third-party credit card processor to enable patrons to securely add funds to their accounts

in real time. Together, these components provide a scalable and secure platform for account management and payment processing.



3.5.3 Features

The web interface prioritizes security from the first click, featuring a protected login page that leads to a robust suite of tools:

- **Self-Service Management:** Update info and view account reports instantly.
- **Transparent Records:** Full access to transaction logs.
- **Integrated Payments:** Fast, secure funding via Payroc.
- **Resource Center:** A dedicated page for help and contact details.

3.6 Queues

To handle data moving between the CCRMA BOS, Roadsides, and the Oracle database, we will implement RabbitMQ as our central message broker. This allows the system to process information in real-time without different parts of the software "waiting" on each other.

- **Dedicated Channels:** We will set up separate, isolated Message Channels (Queues) for each integration point—such as a dedicated channel for incoming Payroc payment confirmations and another for outgoing reporting data.
- **Asynchronous Processing:** By "decoupling" these tasks, the system can instantly acknowledge an incoming request and then process the actual data in the background. This keeps the user experience efficient and highly responsive.
- **Active Listeners (Consumers):** The software will use "listeners" that constantly watch these channels. The moment a piece of information (a message) hits a queue, the system picks it up and processes it immediately.
- **Reliability:** If the database is temporarily busy or an external API is slow, RabbitMQ safely holds the data in the queue until the system is ready, ensuring no transactions or alerts are ever lost.

4 Integrations

4.1 Roadside TCS Systems

This section outlines the proposed integration strategy for how roadside TCS systems will interface with the CCRMA BOS.

4.1.1 Requirements/Assumptions

1. A UAT environment that matches production will be available for testing

4.1.2 Data Exchange

Currently, two integration methods are planned to support varying operational needs and technical capabilities:

1. **Traditional SFTP-Based File Transfer (Batch Processing)**
A file-based integration model where transaction and update files are generated, transferred via SFTP, and processed in scheduled intervals.
2. **Real-Time Persistent Connection (Publish–Subscribe Model)**
An event-driven architecture where roadside systems maintain secure, persistent connections to transmit and receive data in real time or near real time.

These two methods provide flexibility to accommodate both legacy batch-based environments and modern, event-driven implementations, while maintaining consistency with CCRMA BOS integration standards.

4.1.2.1 File Transfer Method

This approach represents the traditional method of file exchange between systems. In this model, the host system generates outbound transaction files and uploads them to a secure SFTP endpoint. Roadside systems then connect to the SFTP server and download the applicable files (e.g., TVL, RCN, etc.) for local processing.

Pros:

1. **Proven and widely adopted** – SFTP-based file transfer is a well-established and commonly supported integration method.
2. **Simple implementation** – Straightforward to configure and maintain, with minimal infrastructure complexity.
3. **Clear file-level audit trail** – File creation, upload, and download events can be logged and tracked.
4. **Loose coupling between systems** – Systems operate independently and interact only through file exchange.

Cons:

1. **Not real-time** - Data availability depends on file generation and polling intervals.
2. **Batch-oriented processing** - Delays may occur between transaction creation and roadside consumption.
3. **Error handling complexity** - Partial downloads, duplicate processing, or failed transfers require additional reconciliation logic.
4. **Scalability limitations** - As transaction volume increases, file sizes and transfer times may impact performance.
5. **Operational overhead** - Requires monitoring of file generation schedules, storage capacity, and SFTP connectivity.

While reliable, this method is best suited for batch-based integrations rather than real-time or near-real-time transaction processing.

4.1.2.1.1 ICD

During development phase an ICD will be created to document the data formatting for input and output data

4.1.2.2 Real-Time Integration Model

This approach represents the second option for receiving data from the host and is currently the only supported method for inbound data uploads.

Under this model, roadside TCS systems maintain a persistent, secure connection to the host environment and transmit transaction data in real time. Rather than generating and transferring batch files, transactions are pushed immediately as they occur.

For outbound communications, roadside systems may also maintain a persistent connection to the outbound data service to receive tag and account updates in near real time. This design will most likely follow a publish–subscribe (pub/sub) architecture, where:

- The host publishes events (e.g., tag updates, account changes, balance updates).
- Subscribed roadside systems automatically receive relevant updates as they are generated.

This architecture enables event-driven communication, improves timeliness, and reduces dependency on batch processing cycles.

Pros:

1. **Real-time processing** – Transactions and updates are transmitted and processed immediately.
2. **Improved data accuracy** – Reduces synchronization gaps between host and roadside systems.
3. **Scalable architecture** – Pub/sub models support horizontal scaling and high transaction volumes.
4. **Reduced operational latency** – Eliminates batch windows and file polling intervals.
5. **Enhanced responsiveness** – Near real-time tag and account updates improve operational efficiency.

Cons:

1. **Increased infrastructure complexity** – Requires message brokers, connection management, and monitoring.
2. **Persistent connection management** – Network instability may impact data flow if not properly handled.
3. **Higher implementation effort** – Requires more robust error handling, retry logic, and message durability controls.
4. **Operational monitoring requirements** – Real-time systems demand proactive health checks and observability tooling.

While more complex than traditional file-based transfers, this model provides significantly improved performance, scalability, and timeliness for modern transaction processing environments.

4.1.2.2.1 ICD

During development phase an ICD will be created to document the data formatting for input and output data

4.2 HCTRA

Section to cover information for the HCTRA integration, this integration has 2-way data flow

4.2.1 Requirements/Assumptions

5. A UAT environment that matches production will be available for testing
6. Clear and direct communication about server status, upcoming maintenance, and any other activities that could interrupt connection. For UAT and Prod

4.2.2 Data Exchange

The CCRMA BOS will integrate with HCTRA in full compliance with their established standards. All data exchanges between systems will be handled exclusively via SFTP, with files securely sent and received according to predefined schedules.

The integration will utilize the Team Texas file formats provided by HCTRA, ensuring consistency, compatibility, and adherence to their operational and reporting requirements. This approach guarantees reliable batch-based communication while maintaining alignment with HCTRA's existing processes.

4.3 Credit Card Integration

The OLA will utilize [Payroc](#) as the primary payment gateway to facilitate secure account funding. To minimize PCI-DSS exposure, the system will implement hosted fields and tokenization. This ensures that sensitive cardholder data is transmitted directly to Payroc's secure vault, returning a non-sensitive payment token to the CCRMA BOS for transaction processing and future recurring billing.

5 Reporting

The CCRMA BOS will feature a comprehensive Reporting and Analytics Suite developed on the Oracle APEX (Application Express) platform. By utilizing APEX's low-code architecture, we will provide stakeholders with real-time, interactive dashboards and 'Faceted Search' capabilities for transaction monitoring, account auditing, and health system performance.

6 Testing plans

To ensure reliability from the outset, quality checks will be integrated into every phase of the build. A wide variety of tests will be conducted, from checking individual bits of code to making sure our connections with Payroc and the Oracle database are seamless. Once the foundation is set, we'll move into real-world testing (UAT) to confirm the reporting and alerting features work exactly as expected. We'll finalize the detailed checklist for these tests as development nears completion, but the central goal is a smooth and error-free experience for everyone.

7 System Information

7.1 Software

This section will cover some of the general software information for the system

7.1.1 Code Storage

The code will be stored on an Azure DevOps server and will be managed with Git for version control. The storage is secure and offers issue tracking, granular permissions, and other useful tools that aid in a controlled development process

7.1.2 Deployment process

All software deployments will be managed by Azure DevOps agents. The agents live on the server which will be deployed to; They create a secure connection between the code base and the server that will run the code. It performs steps defined in a file in the code base that tells the agent the steps to take. The process is called a CI/CD pipeline and allows for little-to-no-downtime deployments.

7.1.2.1 Release notes

All deployments will require release notes to be created that describe the changes, reason for changes, system impact, and any other information that is relevant to the specific deployment

7.1.2.2 Deployment Rollbacks

All deployments will have a rollback plan to easily roll back if major issues are identified post deployment

7.2 System monitoring

The system will have two levels of system monitoring.

7.2.1 Server Level

TRMI utilizes proprietary software to monitor critical system information and email support if there are issues which need to be addressed.

Monitored metrics:

- CPU usage
- Memory usage
- Drive usage
- Firewall status
- Service status
- Certificate expiration status

- System event logs

This is in addition to the logging and reporting tools built into the services themselves.

7.2.2 Software Level

Built-in monitoring and diagnostics will track system health, logging all critical errors and application crashes. The software will include an automated alerting pipeline to notify the support team immediately upon detection of high-priority service disruptions.

7.3 Disaster recovery/Maintenance plan

The current intention is to implement Datto for system-level backups. Datto is a multifaceted suite of tools that goes well beyond basic backups.

A Datto agent will be installed on the hypervisor hosts. This allows for backups of the guest VMs without the installation of the agent on each server. Full system backups will be taken at a minimum of once daily, and incremental backups happen throughout the day on a configurable schedule.

Datto backups are *immutable*: Once the backup is written to the appliance or cloud storage, it cannot be edited. This prevents bad actors from editing or destroying backups.

The Datto service can also detect and report ransomware on the hosts, should that occur.

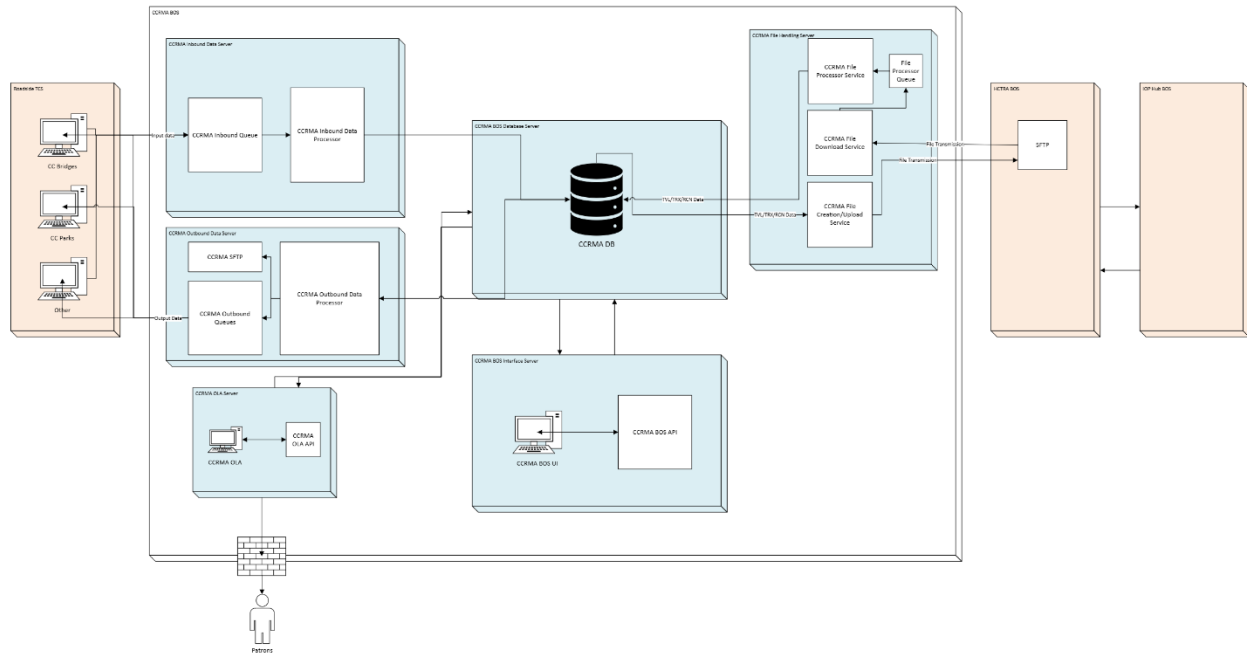
One of the most impressive features, however, is that the backups can be started as *cloud VMs*. In the event of a catastrophe, all backups can be run on a built-in Hypervisor from the appliance or the Datto cloud. This means that even if BOTH physical servers were to be unavailable, the system will still be functional.

8 Glossary

LTS	Long term support
BOS	Back Office System
CCRMA	Cameron County Regional Mobility Authority
API	Application Programming Interface
UI	User Interface
OLA	Online Accounts
HCTRA	Harris County Toll Road Authority
CI/CD	Continuous integration/Continuous delivery
IOPS	Input/Output Operations Per Second
VM	Virtual Machine
CPU	Central Processing Unit

9 References

System Overview



Professional Services	490,366.00
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L/S	Project Management
L/S	TRMI System Mobilization
L/S	System Integration (Set Dev Environment)
L/S	Test and Quality Control
L/S	Engineering and Design Services
L/S	Computer Aided Drafting
L/S	Purchasing
L/S	Documentation
L/S	Manuals
L/S	Production Supervision
L/S	Factory Test
L/S	Requirements
L/S	On-Site-Testing

Backoffice System IT configurations	62,382.00
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Core Network Design & Implementation	3,418.00
Hyper-V Configuration - Dev/Test	3,133.00
Hyper-V Configuration - Production	3,703.00
Database Servers (Primary & Standby) - Dev/Test	7,406.00
Database Servers (Primary & Standby) - Production	4,273.00
Roadside Inbound Servers - Dev/Test	3,988.00
Roadside Inbound Server - Production	1,994.00
Roadside Outbound Servers - Dev/Test	3,988.00
Roadside Outbound Server - Production	1,994.00
Online Accounts (OLA) Servers - Dev/Test	3,988.00
Online Accounts (OLA) Server - Production	1,994.00
Data Processor Servers - Dev/Test	3,988.00
Data Processor Server - Production	1,994.00
Gateway Servers - Dev/Test	3,418.00
Gateway Server - Production	1,709.00
Disaster Recovery / Business Continuity	6,267.00
Documentation	5,127.00

Software	
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Back Office System Patron Access	85,742.00
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Develop Account management	11,394.00
Develop Transaction view	4,558.00
Develop login/sign up feature	4,558.00
Develop Reporting	8,546.00
Develop Contact feature	4,558.00
Integrate with Payroc	22,788.00
PCI DSS Compliance testing	2,279.00
OWASP Compliance testing	2,279.00
Security testing	4,558.00
Unit testing	5,697.00

CCRMA BOS Estimate

4/24/26

HTTPS/Certificates	1,709.00
Documentation	7,121.00
Firewall configurations	1,139.00
ADA Compliance testing	4,558.00

Back Office System Frontend **186,007.00**

Develop Account management	22,788.00
Develop User management	22,788.00
Develop Tag management	22,788.00
Develop Reporting	28,485.00
Develop Transaction management	22,788.00
Develop Global Settings	11,394.00
Develop System Monitor interface	34,182.00
OWASP Compliance testing	1,139.00
Security testing	4,558.00
Unit testing	5,697.00
HTTPS/Certificates	2,279.00
Documentation	7,121.00

Back Office System Backend **186,007.00**

Develop Account management	22,788.00
Develop User management	22,788.00
Develop Tag management	22,788.00
Develop Reporting	28,485.00
Develop Transaction management	22,788.00
Develop Global Settings	11,394.00
Develop System Monitor interface	34,182.00
OWASP Compliance testing	1,139.00
Security testing	4,558.00
Unit testing	5,697.00
HTTPS/Certificates	2,279.00
Documentation	7,121.00

HECTRA Integraton **18,231.00**

Gain read/write permissions to SFTP	6,077.00
Database configurations	6,077.00
Unit testing	6,077.00

Meetings **54,692.00**

Concept documentation	27,346.00
Design documentation	27,346.00

Hardware **170,049.40**

CCRMA BOS Estimate

4/24/26

	DELL Poweredge R750, qty 2 XEON CPU 6326 2.9 GHZ, 256GB ram, 9.6TB RAID 5 SSD primary storage, +12TB nearline RAID 1 spinning storage for backup, redundant PS and network, with Windows Server licensing	114,864.00	
2			
3	Netgear 24-port multigig switch	12,000.00	
1	USB KVM 9 Port	960.00	
4	USB KVM Cables - 10 ft. (included with KVM switch)	1,274.00	
1	APC 4 post rack	2,240.00	
4	2-port 10GbE Network interface add-in for Servers	4,480.00	
1	Annual Datto License	7,491.40	
1	Datto Siris S6-6TB	6,360.00	
1	Onboarding	2,285.00	
10	Multimode SFP Modules	288.00	
10	Multimode LC to LC Fiber Patch Cords	128.00	
2	APC UPS Backup	17,280.00	
20	Patch Cords 1'	67.00	
20	Patch Cords 6'	138.00	
20	Patch Cords 10'	194.00	
Annual Oracle Licence			40,565.00
	Upfrond Oricle Purchase	33,250.00	
*	Annual licence fee	7,315.00	
Shipping		4,000.00	4,000.00
Installation		11,328.00	11,328.00
Warranty		65,356.95	65,356.95
System Total			1,374,726.35

2-Y DISCUSSION AND POSSIBLE ACTION REGARDING A REQUEST FROM U.S. CUSTOMS AND BORDER PROTECTION (CBP) DEPARTMENT OF HOMELAND SECURITY FOR A RIGHT OF ENTRY FOR SURVEY AND SITE ASSESSMENT (ROE-S) ON PROPERTY OWNED BY CAMERON COUNTY REGIONAL MOBILITY AUTHORITY.

Border Infrastructure Project(s)

Parcel No: 171913

U.S. CUSTOMS AND BORDER PROTECTION

DEPARTMENT OF HOMELAND SECURITY

Right-of-Entry For Survey and Site Assessment

The undersigned, hereinafter called the "Owner", hereby grants to the United States of America, hereinafter called the "Government", a temporary right-of-entry upon Owner's property described below, hereinafter called the "Property." This right-of-entry is granted upon the following terms and conditions:

1. The Government's officers, employees, agents, and contractors shall have the right to enter upon the Property for the purpose of conducting environmental assessments, property surveys, appraisals for property valuation, surveys for boundary and delineation, and geotechnical work in support of U.S. Customs and Border Protection's (CBP's) construction of border infrastructure and other funded tactical infrastructure projects.
2. This right-of-entry is irrevocable for a period of eighteen (**18**) months from the date of this instrument.
3. The rights granted herein include the right of ingress and egress on other lands of the Owner not described below, provided such ingress and egress is necessary to access the Property and is not otherwise conveniently available to the Government.
4. If any action of the Government's officers, employees, agents, or contractors in the exercise of this right-of-entry results in damage to real property, an administrative claim can be made using a Standard Form (SF) 95 (Claim for Injury, Damage, or Death). The SF 95 must include supporting documentation and state a claim for monetary damages in a sum certain amount for any alleged loss or damage of property and must be filed within two years after the claim accrues. Please submit the SF 95 and supporting documentation to the CBP Port of Entry or United States Border Patrol station nearest to where the alleged damages occurred.
5. The Property that is subject to this right-of-entry is located in the State of Texas, Cameron County, and is shown on the attached Exhibit Map.
6. I affirm that I have the authority to grant this right-of-entry onto the Property described above.

Border Infrastructure Project(s)

Parcel No: 171913

Dated this 30th day of April, 2026



Owner's signature

Frank Parker, Jr.

Owner's printed name

Owner's mailing address:

Cameron County RMA

3461 Carmen Ave.

Rancho Viejo, Tx. 78575

Home Telephone: 956-621-5573

Work Telephone: _____

THE UNITED STATES OF AMERICA

Paul

By: **Enriquez**

Paul Enriquez

Director – Infrastructure Portfolio

Program Management Office

Directorate

U.S. Border Patrol

U.S. Customs and Border Protection

Department of Homeland Security

Digitally signed by
Paul Enriquez
Date: 2026.05.05
21:49:08 -04'00'

Owner requires notification prior to entry. ☒ Yes ☐ No (please circle one)

If yes, please provide the primary and alternate point of contact (POC) and phone number and/or email.

Primary POC: Pete Sepulveda, Jr., Executive Director psepulveda@ccrma.org

Alternate POC: Eric Davila, Chief Development Engineer edavila@ccrma.org



Legend



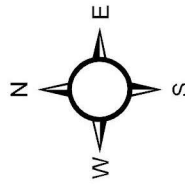
Parent Tract



Proposed Project Area

Reference

Parcel ID
171913



0 644 1,289 Feet



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1200 Pennsylvania Avenue NW
Washington, DC 20229



**U.S. Customs and
Border Protection**

April 23, 2026

Cameron County Regional Mobility Authority
c/o Eric Davila
3461 Carmen Avenue
Rancho Viejo, TX 78575

Dear Mr. Davila:

The purpose of this letter is to request your written permission to enter upon your land in accordance with the enclosed Right of Entry for Survey and Site Assessment (ROE-S) and accompanying map. Once you have had an opportunity to review the enclosed documents, we invite you to call or email the below listed point of contact to review the material and address any questions you may have.

You are receiving this letter because the U.S. Government has identified a portion of your property that we wish to access for the purpose of conducting environmental assessments, appraisals for property valuation, surveys for boundary and delineation, and possible geotechnical work. These activities are necessary for the Government's assessment of the property for acquisition in support of U.S. Customs and Border Protection's (CBP) construction of border infrastructure and other funded tactical infrastructure projects. CBP understands that this property may be subject to a conservation easement. CBP will inform personnel entering the property pursuant to the ROE-S so that appropriate care can be taken when accessing the property.

Border security tactical infrastructure, such as barrier, detection technology, and roads, are critical elements to gain effective control of our Nation's borders. The purpose of border security infrastructure is to deter illicit cross-border activity such as drug smuggling, human smuggling, border violence and illegal entry into the United States of America.

The planned assessments identified in the ROE-S are scheduled to occur within the limited time-period specified in the document. Access to the property under this ROE-S will not exceed eighteen (18) months. The ROE-S is required for access to the entire parcel, if necessary, for the surveyor to physically locate the project area in alignment with adjoining property boundaries. State law requires the surveyor to produce work of sufficient quality as to prevent boundary line disputes and be technically unbiased for all impacted parties. By signing this form, you are granting written permission to the U.S. Government, its agents, employees, and contractors to conduct the assessment activities described herein. These activities may commence immediately following execution of the document. If you would like to attend the onsite appraisal evaluation (if said evaluation is conducted in-person), please provide a reliable point of contact with whom we can coordinate scheduling.

Enclosed for your review and signature are two copies of the ROE-S form. If you have no questions, please retain one copy of the ROE-S for your records and return one signed copy in the enclosed,

pre-addressed and postage paid envelope. Upon receipt of your signed copy, the U.S. Government will complete and return a fully executed copy for your records. If you are acting in an agent capacity for a corporation or organization, please fill in the Certificate for Corporations and Partnerships found on page 3. If your property is currently under lease, license or is otherwise occupied, please have the tenant or licensee fill in the right-of-entry portion for tenant information so consent from that individual can be obtained as well.

CBP is collaborating with the U.S. Army Corps of Engineers (USACE) on real estate efforts to support this work. Should you have any questions please contact Danielle Hughes at Danielle.T.Hughes@usace.army.mil.

Sincerely,

A handwritten signature in blue ink that reads "Paul Enriquez". The signature is fluid and cursive, with the first name "Paul" and last name "Enriquez" clearly distinguishable.

Paul Enriquez
Director – Infrastructure Portfolio
Program Management Office Directorate
U.S. Border Patrol
U.S. Customs and Border Protection

Enclosure