



**IMPROVING MORE THAN JUST ROADS**

**POSTED ON WEB  
02/12/2026  
AT 10:20 A.M.**

**AGENDA  
Special Meeting of the Board of Directors  
of the  
Cameron County Regional Mobility Authority  
3470 Carmen Avenue, Suite 5  
Rancho Viejo, Texas 78575  
February 19, 2026  
12:00 PM**

**PUBLIC COMMENTS:**

- 1. Public Comments.**

**ITEMS FOR DISCUSSION AND ACTION:**

- 2. Action Items.**
  - A. Consideration and Approval of the January 29, 2026 Regular Meeting Minutes.**
  - B. Acknowledgement of Claims.**
  - C. Approval of Claims.**
  - D. Consideration and Approval of the Financial Statements for the Month of January 2026.**
  - E. Consideration and Approval of the Quarterly Investment Report for the Period Ending on November 30, 2025.**
  - F. Consideration and Approval of Payment of Invoice and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project.**
  - G. Consideration and Approval of a Custodial Service Contract with MEGA L.L.C.**
  - H. Consideration and Authorization for Cameron County Regional Mobility Authority to Submit a Better Utilizing Investments to Leverage Development (BUILD) Grant Application for the Santa Maria Pedestrian Bridge Project and the Gateway Pedestrian Bridge Project and to Authorize the Chairman to Sign the Necessary Documents.**
  - I. Consideration and Approval of Work Authorization No. 1 with HDR Engineering, Inc., for the Santa Maria Pedestrian Bridge FY 2026 Build Planning Grant Application Project.**
  - J. Consideration and Approval of Work Authorization No. 16 with R.R.P. Consulting Engineers, L.L.C. for Right of Way Acquisition Services for the East Loop Project.**

- K. Consideration and Approval of Work Authorization No. 20 with R.R.P. Consulting Engineers, L.L.C. for Gateway Pedestrian Bridge FY 2026 Build Planning Grant Application Project.**
- L. Consideration and Approval to Ratify the Texas Department of Transportation Third Party Funding Change Orders No. 1 & 2 for the Stenger St. Concrete Path Project.**
- M. Consideration and Approval for Cameron County Regional Mobility Authority Staff to Advertise and Request Bids for the Construction of the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project.**
- N. Consideration and Approval of Change Order No. 3 with Anahuac Infrastructure, L.L.C. for SH 550 Maintenance Project Number 2025-SH550-1.**
- O. Consideration and Approval of Professional Services Agreement with JWH & Associates, Inc. for the Development of a Presidential Permit for the Brownsville and Matamoros Bridge.**

**ADJOURNMENT:**

Signed this 12th day of February 2026

DocuSigned by:  


---

**Frank Parker, Jr.**  
**Chairman**

**NOTE:**

**Participation by Telephone Conference Call** – One or more members of the CCRMA Board of Directors may participate in this meeting through a telephone conference call, as authorized by Sec. 370.262, Texas Transportation Code. Each part of the telephone conference call meeting that by law must be open to the public shall be audible to the public at the meeting location and will be recorded. On conclusion of the meeting, the recording will be made available to the public.

**2-A      CONSIDERATION AND APPROVAL OF THE JANUARY 29, 2026  
REGULAR MEETING MINUTES.**

THE STATE OF TEXAS §

COUNTY OF CAMERON §

BE IT REMEMBERED on the 29th day of January 2026, there was conducted a Regular Meeting of the Cameron County Regional Mobility Authority, at the CCRMA Administrative Office, 3470 Carmen Avenue, Suite 5 thereof, in Rancho Viejo, Texas, for the purpose of transacting any and all business that may lawfully be brought before the same.

THE BOARD MET AT:

12:00 P.M.

PRESENT:

FRANK PARKER, JR.  
CHAIRPERSON

MICHAEL SCAIEF  
VICE CHAIRMAN

ARTURO A. NELSON  
SECRETARY

AL VILLARREAL  
TREASURER

MARK ESPARZA  
DIRECTOR

LEO R. GARZA  
DIRECTOR

ALBERT GARZA, III  
DIRECTOR (ABSENT)



The Meeting was called to order by Chairman Parker, at 12:00 P.M. At this time, the Board considered the following matters as per CCRMA Agenda posted on the CCRMA’s website and physically at 3470 Carmen Avenue, Suite 5, Rancho Viejo, Texas, on this 23<sup>rd</sup> day of January 2026 at 2:45 P.M.



**PUBLIC COMMENTS**

**1 PUBLIC COMMENTS**

None.

**ACTION ITEMS**

**2-A Consideration and Approval of the December 11, 2025 Special Meeting Minutes.**

Secretary Nelson moved to approve December 11, 2025, Special Meeting Minutes. The motion was seconded by Director Esparza and carried unanimously.

**2-B Acknowledgement of Claims.**

Mr. Victor Barron, RMA Chief Financial Officer went over the Claims and presented them into the record.

Vice Chairman Scaief moved to acknowledge the Claims as presented. The motion was seconded by Director Esparza and carried unanimously.

**The Claims are as follows:**

---

**2-C Approval of Claims.**

Mr. Victor Barron, RMA Chief Financial Officer, went over the Claims and presented them into the record. Mr. Pete Sepulveda, Jr., RMA Executive Director, also asked the board to join him in recognizing Customer Service Representative Olinda Pena for collecting over \$100,000 from a commercial company and for also enrolling them in the Fuego Tag Program.

Director Esparza moved to approve the Claims as presented. The motion was seconded by Vice Chairman Scaief and carried unanimously.

**The Claims are as follows:**

---

**2-D Consideration and Approval of the Financial Statements and Budget Amendments for the Month of November 2025 and December 2025.**

Mr. Victor Barron, RMA Chief Financial Officer, advised the board of the need to approve the Financial Statements for the Month of November 2025 and December 2025. Mrs. Janett Huerta, RMA Toll Operations Administrator, went over the Toll Report for the Month of December 2025. Staff recommended approval.

Director Esparza moved to approve the Financial Statements for the Month of November 2025 and December 2025. The motion was seconded by Director Leo Garza and carried unanimously.

**The Financials are as follows:**

---

**2-E Consideration and Acknowledgment of Report from Linebarger Goggan Blair & Sampson, LLP.**

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board that affidavits were filed by Director Esparza and Director Leo Garza and they would abstain from any discussion and vote.

Mr. James Harris, Partner, Linebarger Goggan Blair & Sampson, LLP, presented the board with the collections report from Linebarger Goggan Blair & Sampson, LLP.

Vice Chairman Scaief moved to acknowledge the Report from Linebarger Goggan Blair & Sampson, LLP. The motion was seconded by Secretary Nelson and carried as follows:

Ayes: Chairman Parker, Vice Chairman Scaief, Treasurer Villarreal, and Secretary Nelson

Nays: n/a

Abstain: Director Esparza and Director Leo Garza

**The Report is as follows:**

---

**2-F Consideration and Approval of Payment of Invoices and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project.**

Mr. Victor Barron, RMA Chief Financial Officer, advised the board of the need to approve the Payment of Invoices and Release of Check to Anahuac Infrastructure LLC for the SH 550 Maintenance Project. Mr. Barron further advised that Anahuac Infrastructure LLC Pay App #6 is for \$15,998.35 and Pay App #7 is for \$70,000. Staff recommended approval.

Secretary Nelson moved to approve the Payment of Invoice and Release of Checks to Anahuac Infrastructure LLC for the SH 550 Maintenance Project. The motion was seconded by Director Esparza and carried unanimously.

**2-G Consideration and Approval of the U.S. General Services Administration (GSA) Per Diem and Internal Revenue Service (IRS) Mileage Rates for 2026.**

Mr. Victor Barron, RMA Chief Financial Officer, advised the board of the need to approve the U.S. General Services Administration (GSA) Per Diem and Internal Revenue Services (IRS) Mileage Rates for 2026. Mr. Barron further advised that the item before them was to approve the updated rates and mileage as set forth by GSA and the IRS. Staff recommended approval.

Director Esparza moved to approve the U.S. General Services Administration (GSA) Per Diem and Internal Revenue Services (IRS) Mileage Rates for 2026. The motion was seconded by Director Leo Garza and carried unanimously.

**The Per Diem and Mileage Rates are as follows:**

---

**2-H Consideration and Approval of an Amended Interlocal Agreement between the Cameron County Regional Mobility Authority and Cameron County for the Old Alice Road and Sidewalk Project.**

Director Esparza moved to table the Amended Interlocal Agreement between the Cameron County Regional Mobility Authority and Cameron County for the Old Alice Road and Sidewalk Project. The motion was seconded by Director Leo Garza and carried unanimously.

**2-I Consideration and Approval to Authorize Cameron County Regional Mobility Authority Staff to Issue a Work Authorization Solicitation to Cameron County Regional Mobility Authority GEC(s) for Construction Engineering and Inspection Services for the Old Alice Road and Sidewalk Project.**

Secretary Nelson moved to table to Authorize Cameron County Regional Mobility Authority Staff to Issue a Work Authorization Solicitation to Cameron County Regional Mobility Authority GEC(s) for Construction Engineering and Inspection Services for the Old Alice Road and Sidewalk Project. The motion was seconded by Director Esparza and carried unanimously.

**2-J Consideration and Approval of a Contract for Appraisal Services for the East Loop Project Land Exchange with the United States Fish and Wildlife Service.**

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve a Contract for Appraisal Services for the East Loop Project Land Exchange with the United States Fish Wildlife Services. Mr. Sepulveda further advised that at the last board meeting, the board previously awarded the proposal, and this is the contract subsequent to that action. Mr. Sepulveda also advised that legal counsel has reviewed and approved the contract. Staff recommended approval.

Vice Chairman Scaief moved to approve the Contract for Appraisal Services for the East Loop Project Land Exchange with the United States Fish & Wildlife Service. The motion was seconded by Director Leo Garza and carried unanimously.

**The Contract is as follows:**

---

**2-K Consideration and Approval of the Cameron County Regional Mobility Authority Annual Compliance Report for Submittal to the Texas Department of Transportation as Required by 43 Texas Administrative Code §26.25.**

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve the submittal of the Cameron County Regional Mobility Authority Annual Compliance Report to the Texas Department of Transportation as Required by 43 Texas Administrative Code §26.25. Mr. Sepulveda further advised that this is the annual report that is required by TxDOT. Staff recommended approval.

Secretary Nelson moved to approve the Cameron County Regional Mobility Authority Annual Compliance Report for Submittal to the Texas Department of Transportation as Required by 43 Texas Administrative Code §26.25. The motion was seconded by Treasurer Villarreal and carried unanimously.

**The Annual Compliance Report is as follows:**

---

**2-L Consideration and Approval of Work Authorization No. 16 with R.R.P. Consulting Engineers, L.L.C. for Right of Way Acquisition Services for the East Loop Project.**

Director Esparza moved to table Work Authorization No. 16 with R.R.P. Consulting Engineers, L.L.C. for Right of Way Acquisition Services for the East Loop Project. The motion was seconded by Secretary Nelson and carried unanimously.

**2-M Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 10 with R.R.P. Consulting Engineers, L.L.C. for the South Parallel Corridor Phase III Project.**

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Supplemental Work Authorization No. 1 to Work Authorization No. 10 with R.R.P. Consulting Engineers, L.L.C. for the South Parallel Corridor Phase III Project. Mr. Sepulveda further advised that there is not a change in scope or fee that it is just an extension of time. Staff recommended approval.

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 10 with R.R.P. Consulting Engineers, L.L.C. for the South Parallel Corridor Phase III Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**Note: Agenda Items 2-N through 2-V were all taken in one motion.**

**2-N Consideration and Approval of Work Authorization No. 17 with R.R.P. Consulting Engineers, L.L.C. for the Whipple Road Project.**

Mr. Pete Sepulveda, Jr., RMA Executive Director, advised the board of the need to approve Work Authorization No. 17 with R.R.P. Consulting Engineers, L.L.C. for the Whipple Road Project. Mr. Sepulveda further advised that there is no change in scope or fee that it is just an extension of time. Staff recommended approval.

Director Esparza moved to approve Work Authorization No. 17 with R.R.P. Consulting Engineers, L.L.C. for the Whipple Road Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Work Authorization is as follows:**

---

**2-O Consideration and Approval of Work Authorization No. 18 with R.R.P. Consulting Engineers, L.L.C. for the Flor de Mayo Project.**

Director Esparza moved to approve Work Authorization No. 18 with R.R.P. Consulting Engineers, L.L.C. for the Flor de Mayo Project. The motion was seconded by Director Leo Garza and carried

unanimously.

**The Work Authorization is as follows:**

---

**2-P Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 2 with GDJ Engineering, LLC for the FM 1846 Williams Road Phase II Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 2 with GDJ Engineering, LLC for the FM 1846 Williams Road Phase II Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**2-Q Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 3 with GDJ Engineering, LLC for the FM 1846 Williams Road Phase I Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 3 with GDJ Engineering, LLC for the FM 1846 Williams Road Phase I Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**2-R Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 8 with GDJ Engineering, LLC for the Primera Road Sidewalk Improvement Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 8 with GDJ Engineering, LLC for the Primera Road Sidewalk Improvement Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**2-S Consideration and Approval of Supplemental Work Authorization No. 2 to Work Authorization No. 10 with GDJ Engineering, LLC for the US 281 Connector Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 2 to Work Authorization No. 10 with GDJ Engineering, LLC for the US 281 Connector Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

**2-T Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 11 with GDJ Engineering, LLC for the Stuart Place Road Preliminary Engineering Report Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 11 with GDJ Engineering, LLC for the Stuart Place Road Preliminary Engineering Report Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**2-U Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 12 with GDJ Engineering, LLC for the CCRMA Proposed Parking Lot Expansion Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 12 with GDJ Engineering, LLC for the CCRMA Proposed Parking Lot Expansion Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**2-V Consideration and Approval of Supplemental Work Authorization No. 1 to Work Authorization No. 13 with GDJ Engineering, LLC for the Pablo Kisel Boulevard Preliminary Engineering Report Project.**

Director Esparza moved to approve Supplemental Work Authorization No. 1 to Work Authorization No. 13 with GDJ Engineering, LLC for the Pablo Kisel Boulevard Preliminary Engineering Report Project. The motion was seconded by Director Leo Garza and carried unanimously.

**The Supplemental Work Authorization is as follows:**

---

**2-W Consideration and Approval of Change Order No. 3 to the Construction Contract between the Cameron County Regional Mobility Authority and Ziwa Corporation for the Los Indios Land Port of Entry Export Dock Renovation.**

Mr. Alejandro Garcia, RMA Construction Manager, advised the board of the need to approve Change Order No. 3 to the Construction Contract between the Cameron County Regional Mobility Authority and Ziwa Corporation for the Los Indios Land Port of Entry Export Dock Renovation. Mr. Garcia further advised that the change order was for the extended time for the temporary office trailer and for hardware for the main door as requested by Customs and Border Protection (CBP). He also advised that the amount of the change order was \$23,239.44. Staff recommended approval.

Director Esparza moved to approve of Change Order No. 3 to the Construction Contract between the Cameron County Regional Mobility Authority and Ziwa Corporation for the Los Indios Land Port of Entry Export Dock Renovation. The motion was seconded by Director Leo Garza and carries as follows:

Ayes: Chairman Parker, Vice Chairman Scaief, Secretary Nelson, Director Esparza and Director Leo Garza  
Nays: n/a  
Abstain: Treasurer Villarreal

**The Change Order is as follows:**

---

**2-X Consideration and Approval of the Amended Cameron County Regional Mobility Authority's Toll Business Rules.**

Mrs. Janett Huerta, RMA Toll Operations Administrator, advised the board of the need to approve the Amended Cameron County Regional Mobility Authority's Toll Business Rules. Mrs. Huerta further advised that this item was for an update as a result of Texas Transportation Code Rule 504.2025 for statutory compliance and would only modify business rule BREQ-38 to allow toll exemptions to eligible peace officers. Staff recommended approval.

Secretary Nelson moved to approve the Amended Cameron County Regional Mobility Authority's Toll Business Rules. The motion was seconded by Director Leo Garza and carried unanimously.

**The Amended Toll Business Rules are as follows:**

---

**2-Y Consideration and Approval of the Amended Cameron County Regional Mobility Authority's Policies & Procedures for Toll Collections and Roadway Operations.**

Mrs. Janett Huerta, RMA Toll Operations Administrator, advised the board of the need to approve the Amended Cameron County Regional Mobility Authority's Policies and Procedures for Toll Collections and Roadway Operations. Mrs. Huerta further advised that since the CCRMA Toll Business Rules were updated to now include toll exemptions for eligible peace officers, the CCRMA Policies and Procedures for Toll Collections and Roadway Operations must be updated as well. Staff recommended approval.

Director Esparza moved to approve the Amended Cameron County Regional Mobility Authority's Policies and Procedures for Toll Collections and Roadway Operations. The motion was seconded by Director Leo Garza and carried unanimously.

**The Amended Toll Policy & Procedures are as follows:**

---

**2-Z Consideration and Approval of Lease Agreement between Cameron County Regional Mobility Authority and Hacienda Ventures Properties LLC.**

Director Leo Garza moved to table the Lease Agreement between Cameron County Regional Mobility Authority and Hacienda Ventures Properties LLC. The motion was seconded by Vice Chairman Scaief and carried unanimously.

**ADJOURNMENT**

There being no further business to come before the Board and upon motion by Director Leo Garza and seconded by Director Esparza and carried unanimously, the meeting was **ADJOURNED** at 12:57 P.M.



**APPROVED** this \_\_\_\_\_ day of \_\_\_\_\_ 2026.

\_\_\_\_\_  
**CHAIRMAN FRANK PARKER, JR.**

**ATTESTED:** \_\_\_\_\_  
**ARTURO A. NELSON, SECRETARY**

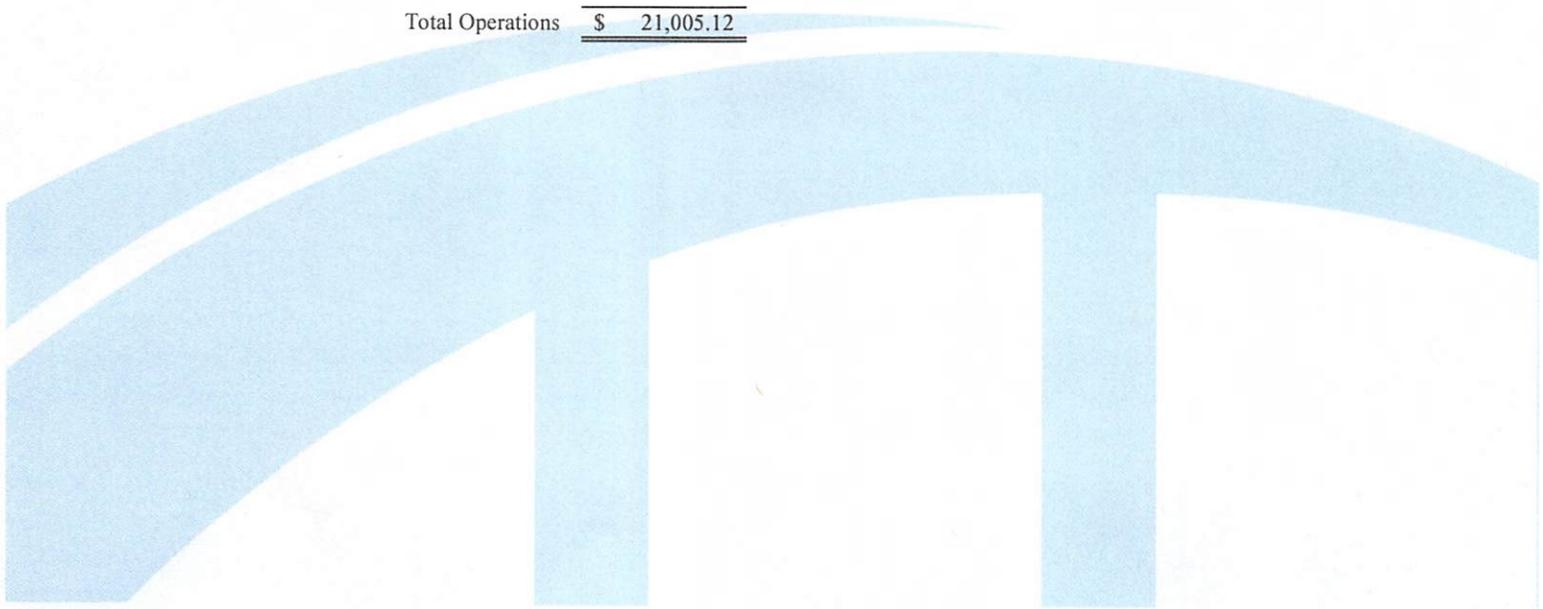
**2-B ACKNOWLEDGEMENT OF CLAIMS.**



CAMERON COUNTY REGIONAL MOBILITY AUTHORITY  
Claims February 11, 2026

Operations

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Account
Alert Termite & Pest Control Co	10917	\$ 70.00	Pest Control Tolls/Admin Feb 2026	Indirect	Ope
Allegra Print & Imaging	166247	106.00	Business Cards - AM	Indirect	Oper
CDW Government LLC, CDW Government	AH7HB5Z	938.15	Battery Backups Admin/Tolls	Indirect	Oper
CheckMark	811 0126	57.00	Time Clock Serv. Jan. 2026	Indirect	Oper
Monica R Ibarra	MI Travel 12-2025	17.71	Travel Reimbursement MI Oct- Dec 2025	Indirect	Oper
Lone Star Shredding Document Storage	2013479	160.00	Shredding Services Jan. 2026	Indirect	Oper
MPark Consulting, LLC	12	1,104.52	Professional Services Dec. 2025	Indirect	Oper
MPark Consulting, LLC	13	1,295.37	Professional Services Jan. 2026	Indirect	Oper
North American Strategy for Competitiveness	INV-001759	500.00	NASCO Annual Membership 4/2026 to 3/2027	Indirect	Oper
Rentfro, Irwin, & Irwin, P.L.L.C	3543	4,321.50	Legal Services Jan. 2026	Indirect	Oper
TML Intergovernmental Risk Pool	9384 2.1.26	2,745.00	Workers Comp Audit Insurance	Indirect	Oper
	Oper	<u>11,315.25</u>			
JWH and Associates, Inc.	426	\$ 3,141.17	Gateway Bridge Jan. 2026	CC - Gateway Bridge	TRZ
JWH and Associates, Inc.	526	6,548.70	Railraod Alternatives Jan. 2026	Rail Relocation	TRZ
	TRZ	<u>9,689.87</u>			
	Total Operations	<u>\$ 21,005.12</u>			



Tolls

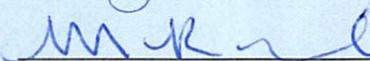
Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Account
Aflac	919697	\$ 255.18	Supplemental Insurance - Feb 2026	Indirect	Tolls
Alert Termite & Pest Control Co	10917	55.00	Pest Control Tolls/Admin Feb 2026	Indirect	Tolls
CDW Government LLC, CDW Government	AH7HB5Z	938.15	Battery Backups Admin/Tolls	Indirect	Tolls
Monica R Ibarra	MI Travel 12-2025	10.85	Travel Reimbursement MI Oct- Dec 2025	Indirect	Tolls
FRANCISCO J SANMIGUEL	FSM 012026	123.13	Reimbursement FSM Jan 2026	Indirect	Tolls
LexisNexis Risk Solutions FL Inc	1100255300	123.94	Address & Name Lookup Jan. 2026	Indirect	Tolls
M5 Designs	5429	587.00	Staff T-Shirts - Sombrero Fest	Indirect	Tolls
Matus Contractor Company	996	10,788.00	Zone 3 - Grass, refuse collection and herbicide Feb 2026	Indirect	Tolls
Abriahna D. Valdez	221	180.00	Road Closure SH 550 2.5.26	Indirect	Tolls
Emmanuel Mata	215	315.00	Road Closure SH 550 2.2.26	Indirect	Tolls
Jesus Rosas Jr.	216	326.25	Road Closure SH 550 2.3.26	Indirect	Tolls
Narcedalia Figueroa	217	326.25	Road Closure SH 550 2.3.26	Indirect	Tolls
Rolando Sanchez	214	315.00	SH 550 Road Closure 2.2.26	Indirect	Tolls
Victor Alvarado	218	315.00	Road Closures SH 550 2.4.26	Indirect	Tolls
Victor Rogelio Quezada	219	315.00	Road Closure SH 550 2.4.26	Indirect	Tolls
Rentfro, Irwin, & Irwin, P.L.L.C	3543	483.75	Legal Services Jan. 2026	Indirect	Tolls
TML Intergovernmental Risk Pool	9384 2.1.26	2,745.00	Workers Comp Audit Insurance	Indirect	Tolls
Tolls Total		<u>\$ 18,202.50</u>			
Operations		\$ 21,005.12			
Tolls		18,202.50			
Total Transfers		<u>\$ 39,207.62</u>			

Reviewed by:

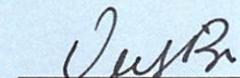
Lily Anne Garcia-Flores,  
Administrative Assistant

 2/11/26

Monica R. Ibarra,  
Accountant

 2.11.26

Victor J. Barron,  
Chief Financial Officer

 2.11.26

Pete Sepulveda Jr.,  
Executive Director

 2.12.26



**CAMERON COUNTY REGIONAL MOBILITY AUTHORITY**  
**Claims February 4, 2026**

**Operations**

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Border Trade Alliance	BTA 2.2026	\$ 5,000.00	Bronze Level Sponsorship	Indirect	Oper
Culligan of the Rio Grande Valley	320895 0226	7.99	Bottled Water Delivery Feb. 2026	Indirect	Oper
Ashley Montemayor	AM 0126	46.33	Mileage Reimb. AM Jan. 2026	Indirect	Oper
Victor J. Barron	VBReimb. 0126	71.05	Mileage Reimb. VB Jan. 2026	Indirect	Oper
Mega LLC	1042	750.00	Janitorial Services Feb 2026	Indirect	Oper
MPC Studios, Inc	36284	491.50	Website Hosting Feb. 2026	Indirect	Oper
RingCentral, Inc.	CD_001342329	382.83	Telephone Serv. Feb 2026	Indirect	Oper
Shidlofsky Law Firm	55498	556.20	Legal Services Oct. 2025	Indirect	Oper
The Lonestar Games	LSG 0226	1,000.00	Bluebonnet Sponsorship - Lone Star Games	Indirect	Oper
Union Pacific Railroad Company	90154782	11,879.12	Harlingen Rail Oct-Nov 2025	Rail Relocation	Oper
Verizon Wireless	6134275054	75.98	Internet Hotspot Jan. 2026	Indirect	Oper
Valley Municipal Utility District	2030007806 0126	40.62	Water & Wastewater Ste 7 Jan. 2026	Indirect	Oper
Valley Municipal Utility District	2030007907 0126	39.86	Water & Wastewater Ste. 6 Jan. 2026	Indirect	Oper
Valley Municipal Utility District	2030008005 0126	40.11	Water & Wastewater Serv. Ste. 4 Jan. 2026	Indirect	Oper
Valley Municipal Utility District	2030008105-0126	39.56	Water & Wastewater Ste. 3 Jan. 2026	Indirect	Oper
Valley Municipal Utility District	2030008306 0126	39.56	Water & Wastewater Serv. Ste. 8 Jan. 2026	Indirect	Oper
Valley Municipal Utility District	2030008406 0126	39.17	Water & Waste Water St. 5 Jan 2026	Indirect	Oper
	Oper	<u>20,499.88</u>			
GDJ Engineering	2026-005	8,967.84	MPO Services Jan. 2026	Indirect	TRZ
GDJ Engineering	2026-018	6,697.46	Stuart Place Rd. Project Jan. 2026	Stuart Place Road	TRZ
GDJ Engineering	2026-019	2,483.11	Proposed Parking Lot Jan. 2026	RV Parking Lot	TRZ
GDJ Engineering	2026-020	7,430.86	Pablo Kisel Project Jan. 2026	Pablo Kisel Blvd	TRZ
Union Pacific Railroad Company	90154781	1,712.78	SH550 Gap II Sept-December 2025	SH550 GAP II	TRZ
Union Pacific Railroad Company	90154782	3,118.27	Harlingen Rail Oct-Nov 2025	Rail Relocation	TRZ
	TRZ	<u>30,410.32</u>			
	Total Operations	<u>\$ 50,910.20</u>			

**Interlocal Agreements**

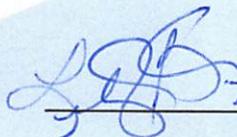
Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
R.R.P. Consulting Engineers, L.L.C.	U2716.230-13	\$ 6,182.99	FM 509 APD WA 32 September 2025	FM 509	Oper
	ILA	<u>6,182.99</u>			
GDJ Engineering	2026-017	7,922.70	COLF Hike & Bike Jan. 2026	COLF Hike & Bike Trail Project	Res
	Restricted	<u>7,922.70</u>			
	ILA Total	<u>\$ 14,105.69</u>			

**Tolls**

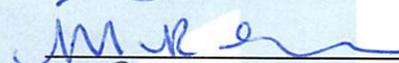
Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Bernard's Electric, LLC	Camera Wires 0126	\$ 600.00	Run Cable Wires for Tolls Dept.	Indirect	Tolls
Culligan of the Rio Grande Valley	320895 0226	57.95	Bottled Water Delivery Feb. 2026	Indirect	Tolls
DataVox Inc.	1235930	300.25	Camera Items for Tolls Office	Indirect	Tolls
Mega LLC	1042	750.00	Janitorial Services Feb 2026	Indirect	Tolls
Prisciliano Delgado	10654	250.00	Lawn Care Services Jan. 2026	Indirect	Tolls
Public Utilities Board	600710-0126	3.57	Electricity 1100 FM 511 Jan. 2026	Direct Connectors - SH550	Tolls
RingCentral, Inc.	CD_001342329	354.37	Telephone Serv. Feb 2026	Indirect	Tolls
Alfonso Salinas	213	270.00	Road Closure SH 550 1.29.26	Indirect	Tolls
Juan J Barron	211	326.25	Road Closure SH 550 1.28.26	Indirect	Tolls
Juan J Barron	212	270.00	Road Closure SH 550 1.29.26	Indirect	Tolls
Rolando Sanchez	0210	326.25	Road Closure SH 550 1.28.26	Indirect	Tolls
Verizon Wireless	6134275054	113.19	Internet Hotspot Jan. 2026	Indirect	Tolls
Valley Municipal Utility District	3010066802-0126	57.07	Water & Wastewater - Tolls Jan 2026	Indirect	Tolls
	Tolls	<u>\$ 3,678.90</u>			
	Operations	\$ 50,910.20			
	Interlocal	14,105.69			
	Tolls	<u>3,678.90</u>			
	Total Transfers	<u>\$ 68,694.79</u>			

Reviewed by:

Flores,  
Administrative  
Assistant

 2/4/26

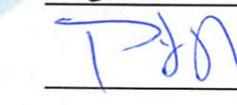
Monica R. Ibarra,  
Accountant

 2.4.26

Victor J. Barron,  
Chief Financial Officer

 2.4.26

Pete Sepulveda Jr,  
Executive Director

 2.5.26

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY  
Claims January 29, 2026



**Operations**

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Diamante Super Clean	43	\$ 850.00	Janitorial Serv. Jan. 2026	Indirect	Ope
Direct Energy Business, LLC	260220058610030	73.15	Elec. Serv. B4 Jan. 2026	Indirect	Ope
Direct Energy Business, LLC	260230058623407	55.32	Elect. Serv. Ste B7 Jan 2026	Indirect	Ope
Direct Energy Business, LLC	260230058623408	175.10	Electrical Ser Ste B3 Jan 2026	Indirect	Ope
Direct Energy Business, LLC	260230058623409	12.15	Electrical Serv. Ste 5 Jan. 2026	Indirect	Ope
Gexa Energy, LP	33587178	109.50	Electricity Usage Ste 6 Jan. 2026	Indirect	Ope
NRG Energy, Inc	118013214335	76.70	Electrical Serv. Ste. 8 Jan. 2026	Indirect	Ope
Pedro Sepulveda, Jr.	Travel PSJ Jan 26	1,517.94	Travel Reimbursement PSJ DC Jan 2026	Indirect	Ope
Quill Corporation	47332636	32.44	Office Supplies	Indirect	Ope
Quill Corporation	47475978	3.04	Index Cards	Indirect	Ope
Republic Services	0863-002868247	155.48	Refuse Service Jan. 2025	Indirect	Ope
Republic Services	0863-002880057	160.48	Refuse Collection Feb. 2026	Indirect	Ope
Rio Grande Valley Business Journal, LLC	2026-48	1,041.00	Tier 3 Sponsorship Jan. 2026	Indirect	Ope
Rio Grande Valley Business Journal, LLC	RGVEO 0126	2,500.00	RGV Valley Economic Outlook Gold Sponsor	Indirect	Ope
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA4-02	615.48	ADA Upgrades for CCRMA Buildings December 2025	Indirect	Ope
SHI-Government Solutions, Inc	GB00580046	105.00	Adobe Acrobat Pro	Indirect	Ope
Toshiba Financial Services	573803541	304.97	Admin Printer Serv. Feb. 2026	Indirect	Ope
United States Postal Service	USPS 0126	156.00	Postage Stamps Jan. 2026	Indirect	Ope
	Oper	<u>7,943.75</u>			
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA11-02	11,036.72	Int. Bridge Serv. Dec. 2025	International Bridge Services	TRZ
R.R.P. Consulting Engineers, L.L.C.	Tx2434.WA3-02	13,948.97	Levee Relocation Dec. 2025	International Bridge Services	TRZ
R.R.P. Consulting Engineers, L.L.C.	U2716.120-18	343.55	Old Alice Rd APD & PS&E December 2025	CC - Old Alice Road	TRZ
R.R.P. Consulting Engineers, L.L.C.	U2716.441-15	2,176.43	South Parallel Corridor III October 2025	South Parallel Corridor	TRZ
	TRZ	<u>27,505.67</u>			
	Total Operations	<u>\$ 35,449.42</u>			

## Interlocal Agreement

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
GDJ Engineering	2025-162	\$ 4,009.24	North Williams Rd September 2025	N. Williams Road	Ope
GDJ Engineering	2025-162	4,009.24	North William Rd. September 2025	N. Williams Road	Ope
Pathfinder Public Affairs, Inc	93-B	10,000.00	Consulting Services ILA September 2025	CC - Consulting Services PF	Ope
Pathfinder Public Affairs, Inc	94-B	10,000.00	Consulting Services ILA Oct. 2025	CC - Consulting Services PF	Ope
Pathfinder Public Affairs, Inc	95-B	10,000.00	Legislative Consulting Serv. Nov. 2025 - CC	CC - Consulting Services PF	Ope
Pathfinder Public Affairs, Inc	96-B	10,000.00	Legislative Const. Serv. Dec. 2025	CC - Consulting Services PF	Ope
R.R.P. Consulting Engineers, L.L.C.	U2716.441-15	5,471.09	South Parallel Corridor III October 2025	South Parallel Corridor	Ope
	Oper	<u>53,489.57</u>			
R.R.P. Consulting Engineers, L.L.C.	U2716.120-18	1,102.23	Old Alice Rd APD & PS&E December 2025	CC - Old Alice Road	Res
	Res	<u>1,102.23</u>			
	ILA Total	<u>\$ 54,591.80</u>			

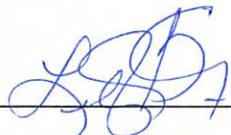
## Tolls

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Bank Account
Direct Energy Business, LLC	260230058623410	\$ 288.84	Elect. Serv. Tolls Jan. 2026	Indirect	Tolls
Direct Energy Business, LLC	260270058644956	207.18	Elect. Serv. 570 FM 511 Jan. 2026	Direct Connectors - SH550	Tolls
Direct Energy Business, LLC	260270058644957	302.21	Elec. Serv. 1895 FM 511 Jan. 2026	Direct Connectors - SH550	Tolls
Direct Energy Business, LLC	260270058646462	167.02	Elect. Serv. 1505 FM 511 Jan. 2026	Direct Connectors - SH550	Tolls
Direct Energy Business, LLC	260270058646463	125.92	Elect. Serv. 1705 FM511 Jan. 2026	Direct Connectors - SH550	Tolls
Matus Contractor Company	989	750.00	Liter Clean Up Sec. 1,2,3 Jan. 2026	Indirect	Tolls
R.R.P. Consulting Engineers, L.L.C.	TX2434.WA4-02	615.47	ADA Upgrades for CCRMA Buildings December 2025	Indirect	Tolls
United States Postal Service	USPS 0126	624.00	Postage Stamps Jan. 2026	Indirect	Tolls
	Tolls	<u>\$ 3,080.64</u>			

Operations	\$	35,449.42
Interlocal		54,591.80
Tolls		3,080.64
Total Transfers	\$	<u>93,121.86</u>

Reviewed by:

Lily Anne Garcia- Flores,  
Administrative Assistant

 1/29/2020

Monica R. Ibarra,  
Accountant

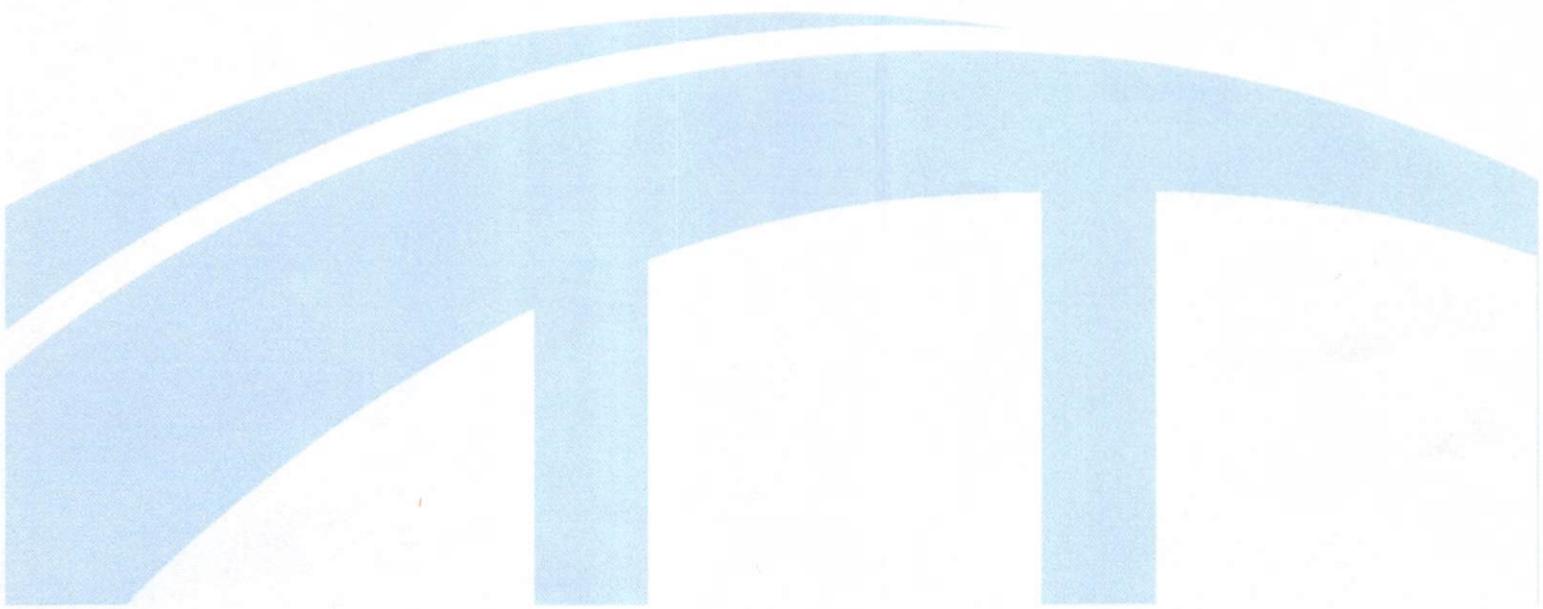
 1.29.20

Victor J. Barron,  
Chief Financial Officer

 1.29.20

Pete Sepulveda Jr,  
Executive Director

 1-29-20



**2-C APPROVAL OF CLAIMS.**



**CAMERON COUNTY REGIONAL MOBILITY AUTHORITY**  
**BOD Claims February 19, 2026**

**Operations**

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Account
Texas County District Retirement System	TCDRS Jan 2026	\$ 18,065.75	TCDRS Jan 2026	Indirect	Oper
TML Health Benefits Pool	PCAMEO62603	16,386.56	Health Insurance March 2026	Indirect	Oper
Union Pacific Railroad Company	90156492	14,976.86	Harlingen Rail Improv Nov 2025-Jan 2026	Rail Relocation	Oper
	Oper	<u>49,429.17</u>			
Kapsch TrafficCom USA, Inc	486026S101767	62,572.95	CO#14 - Commissing Complete	Indirect	Bond Pro
	486026S101768	21,308.65	CO#15 - Equipment Commissing Complete	Indirect	Bond Pro
	Bond Total	<u>83,881.60</u>			
U.S. Customs and Border Protection	USCBP 0226	88,278.00	FY 17 Los Tomates O&M Cash Donation FY 26 Annual	CC- Veterans Bridge	TRZ
Union Pacific Railroad Company	90156492	3,931.42	Harlingen Rail Improv Nov 2025-Jan 2026	Rail Relocation	TRZ
	TRZ Total	<u>92,209.42</u>			
	Operations Total	<u>\$ 225,520.19</u>			

**Interlocal Agreements**

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Account
GDJ Engineering	2026-007	\$ 44,469.34	Dana Road Project Jan. 2026	Dana Rd	Ope
Ziwa Corporation	Pay App #11	<u>22,077.47</u>	Los Indios Dock Reno Pay App #11	CC - Los	Ope
	Interlocal Total	<u>\$ 66,546.81</u>			

Tolls

Vendor Name	Invoice Number	Cash Required	Invoice/Credit Description	PROJ Title	Account
Harris County Toll Road Authority	CCRMA January 2026	\$ 30,000.00	Flat Service Fee Owed to HCTRA January 2026	Indirect	Tolls
Kapsch TrafficCom USA,	486026SI01780	23,193.07	Toll System Maintenance January 2026	Indirect	Tolls
Texas County District Retirement System	TCDRS Jan 2026	9,155.67	TCDRS Jan 2026	Indirect	Tolls
TML Health Benefits Pool	PCAMER062603	15,503.72	Employee Health Insurance March	Indirect	Tolls
Tolls Total		<u>\$ 77,852.46</u>			
Operations		225,520.19			
Interlocal Agreements		66,546.81			
Tolls		77,852.46			
Total Transfers		<u>\$ 369,919.46</u>			

Reviewed by:

Victor J. Barron, Chief  
Financial Officer

*Victor J. Barron* 2.13.26

Pete Sepulveda Jr, Executive  
Director

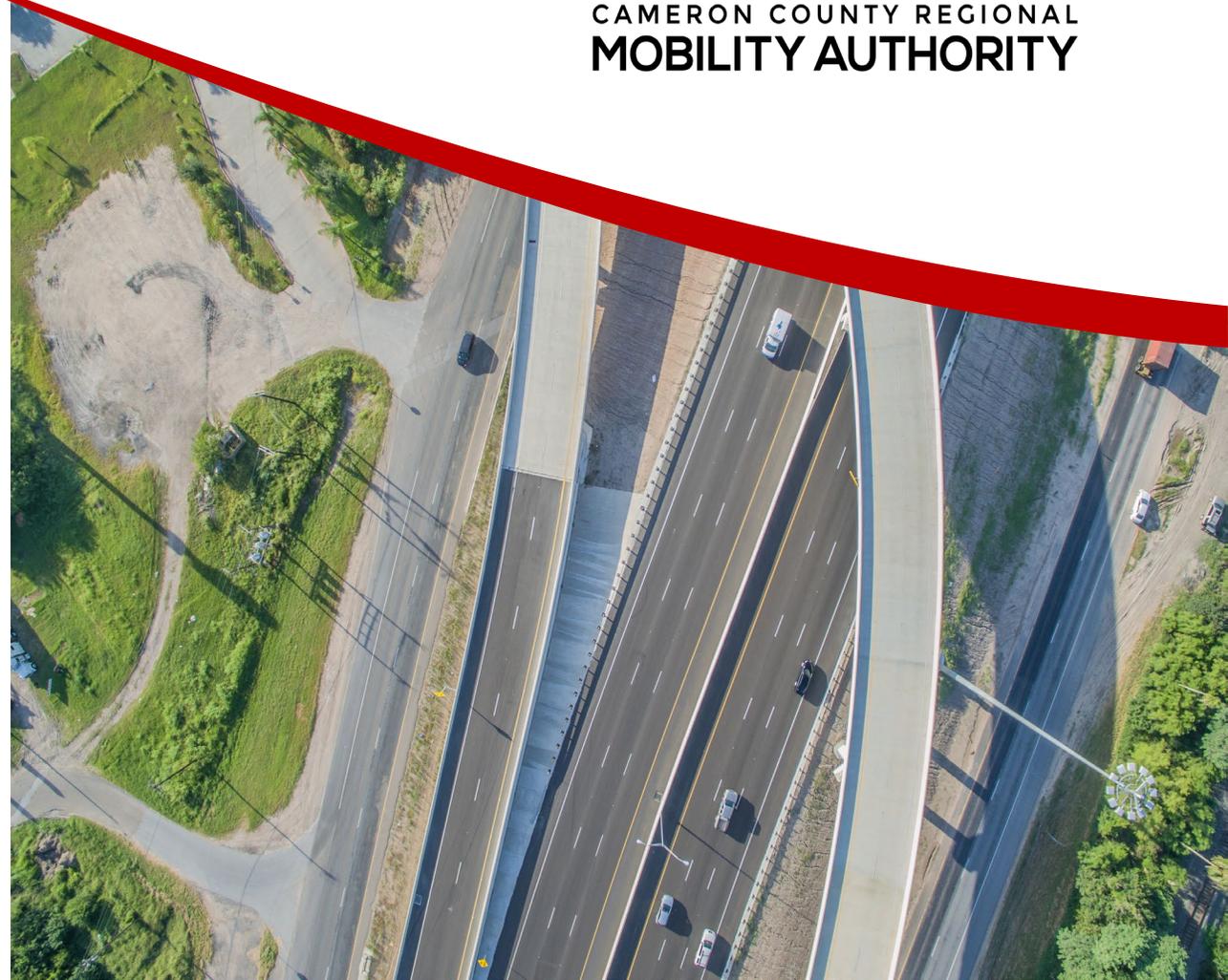
*Pete Sepulveda, Jr.* 02.13.26

**2-D CONSIDERATION AND APPROVAL OF THE FINANCIAL STATEMENTS FOR THE MONTH OF JANUARY 2026.**

# January 2026 Financial Report



PETE SEPULVEDA, JR, EXECUTIVE DIRECTOR  
VICTOR J. BARRON, CHIEF FINANCIAL OFFICER



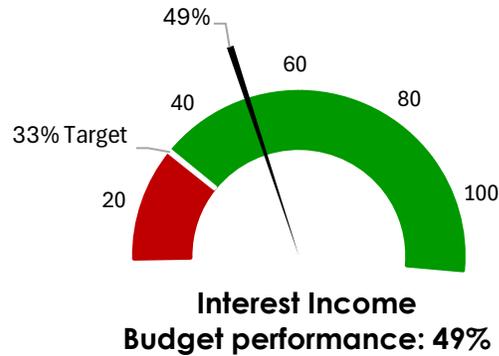
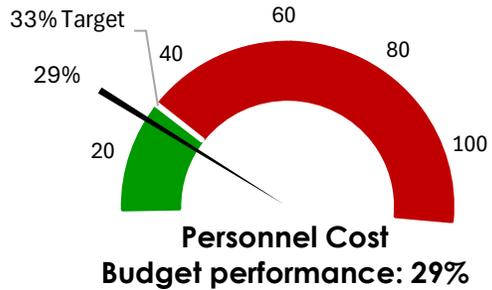
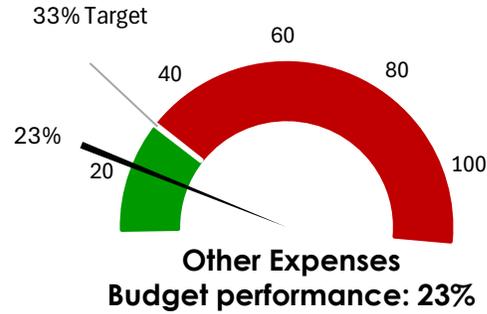
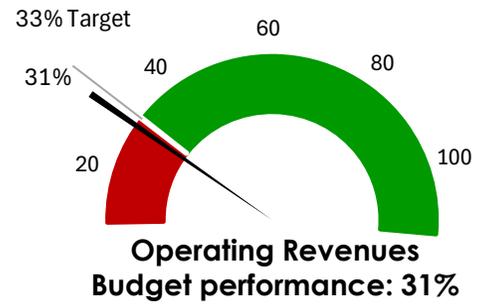
# Administrative Operations Revenues and Expenses Current Period

- Total operating revenues Current Period Actual decreased 7.24% compared to Prior Year Current Period Actual.
- Total operating income Current Period Actual decreased 21.59% compared to Prior Year Current Period.
- Current Period Actual Net Position \$(85,588).
- The Net Position is currently negative because project expenses have been incurred while the related TRZ revenue has not yet been recognized. Once the TRZ revenue is recorded, the Net Position will shift to a positive balance.

	Current Period Actual	Prior Year Current Period Actual	Current Period % Change
<b>Operating Revenues</b>			
Vehicle registration fees	\$ 317,210	\$ 348,390	(8.95)
Interlocal agreements	18,000	13,000	38.46
Total Operating Revenues	335,210	361,390	(7.24)
<b>Operating Expenses</b>			
Personnel costs	97,591	81,400	19.89
Professional services	22,540	18,440	22.23
Advertising & marketing	4,153	5,518	(24.74)
Data processing	1,933	4,601	(57.98)
Dues & memberships	5,000	5,000	-
Fiscal agent fees	1,500	-	100.00
Insurance	6,087	1,067	470.34
Maintenance & repairs	2,167	1,230	76.21
Office supplies	2,048	710	188.32
Leases	388	292	32.73
Travel	1,644	1,279	28.58
Utilities	2,269	2,248	0.94
Contingency	30	16	86.50
Total Operating Expenses	147,350	121,802	20.98
Total Operating Income	187,860	239,588	(21.59)
<b>Non Operating Revenues</b>			
Interest income	56,075	124,575	(54.99)
Total Non Operating Revenues	56,075	124,575	(54.99)
<b>Non Operating Expenses</b>			
Project expenses	329,522	94,803	247.59
Total Non Operating Expenses	329,522	94,803	247.59
Total Changes in Net Position	\$ (85,588)	\$ 269,360	(131.77)

# Administrative Operations Revenues and Expenses Year-to-Date Budget Performance

Statement of Revenues and Expenses - Monthly R&E -  
Report From 1/1/2026 Through 1/31/2026



\*The target for January 2026 is 33%, which corresponds to 4 out of 12 months of the fiscal year.

**Operating Revenues**

	Current Year Actual	Prior Year Actual	Original Budget	Annual Budget Variance - Original	Current Year % Change
Vehicle registration fees	\$ 1,172,590	\$ 1,123,300	\$ 3,590,000	\$ (2,417,410)	4.39
Interlocal agreements	72,000	52,000	485,700	(413,700)	38.46
<b>Total Operating Revenues</b>	<b>1,244,590</b>	<b>1,175,300</b>	<b>4,075,700</b>	<b>(2,831,110)</b>	<b>5.90</b>

**Operating Expenses**

Personnel costs	476,124	435,668	1,642,820	1,166,696	9.29
Professional services	106,681	72,209	394,000	287,319	47.74
Advertising & marketing	19,674	30,428	67,000	47,326	(35.34)
Data processing	22,571	23,096	45,000	22,429	(2.27)
Dues & memberships	10,441	6,795	40,000	29,559	53.65
Education & training	149	240	10,000	9,851	(37.92)
Fiscal agent fees	1,500	-	52,590	51,090	100.00
Insurance	8,317	3,297	15,200	6,883	152.22
Maintenance & repairs	10,498	5,282	85,000	74,502	98.76
Office supplies	10,144	8,150	31,450	21,306	24.46
Leases	1,106	1,435	2,870	1,764	(22.94)
Computer equipment	3,970	-	17,500	13,530	100.00
Travel	10,290	8,051	35,000	24,710	27.82
Utilities	8,883	8,697	34,150	25,267	2.14
Contingency	396	182	108,695	108,299	118.11
<b>Total Operating Expenses</b>	<b>690,743</b>	<b>603,529</b>	<b>2,581,275</b>	<b>1,890,531</b>	<b>14.45</b>

<b>Total Operating Income</b>	<b>553,847</b>	<b>571,771</b>	<b>1,494,425</b>	<b>(940,579)</b>	<b>(3.13)</b>
-------------------------------	----------------	----------------	------------------	------------------	---------------

**Non Operating Revenues**

Interest income	235,052	460,526	475,000	(239,948)	(48.96)
TRZ Revenue	-	-	9,000,000	(9,000,000)	-
<b>Total Non Operating Revenues</b>	<b>235,052</b>	<b>460,526</b>	<b>9,475,000</b>	<b>(9,239,948)</b>	<b>(48.96)</b>

**Non Operating Expenses**

Debt principal and interest	-	-	1,969,425	1,969,425	-
Project expenses	1,477,026	343,442	9,000,000	7,522,974	330.07
<b>Total Non Operating Expenses</b>	<b>1,477,026</b>	<b>343,442</b>	<b>10,969,425</b>	<b>9,492,399</b>	<b>330.07</b>

<b>Total Changes in Net Position</b>	<b>\$ (688,127)</b>	<b>\$ 688,855</b>	<b>\$ -</b>	<b>\$ (688,127)</b>	<b>(199.89)</b>
--------------------------------------	---------------------	-------------------	-------------	---------------------	-----------------

Unaudited Financial Statements Subject to Change

# Toll Operations Revenues and Expenses Current Period

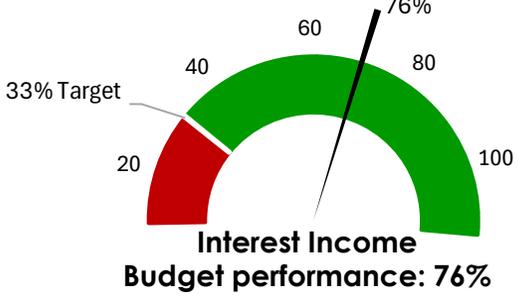
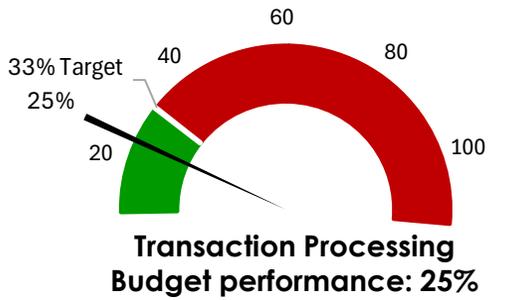
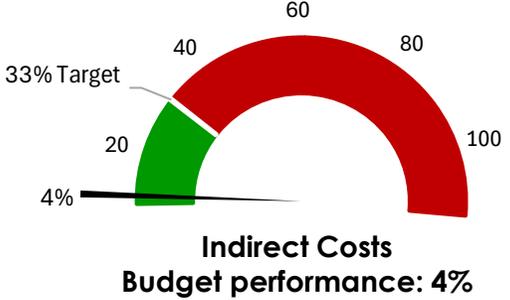
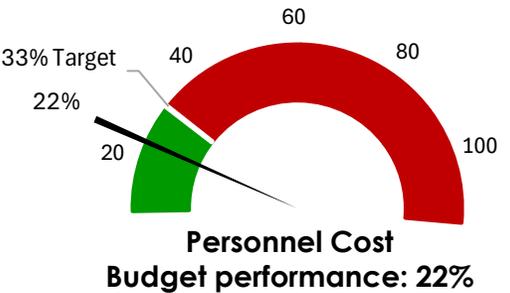
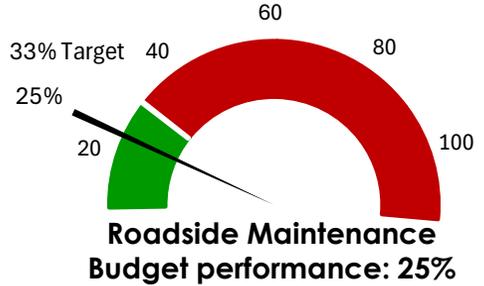
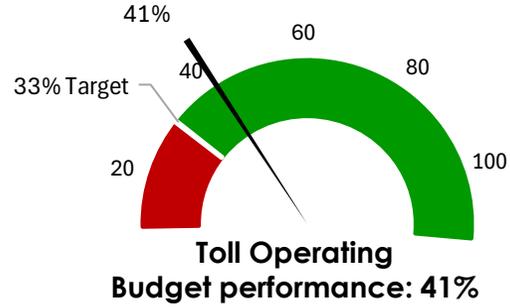
- Total operating revenues Current Period Actual increased 37.94% compared to Prior Year Current Period Actual.
- Total operating income Current Period Actual increased 51.44% compared to Prior Year Current Period.
- Current Period Actual Net Position \$557,092.

## CAMERON COUNTY REGIONAL MOBILITY AUTHORITY Toll Operations Revenues Expenses - Cash - Toll Operations Revenues Expenses - Report From 1/1/2026 Through 1/31/2026

	Current Period Actual	Prior Year Current Period Actual	Current Period % Change
<b>Toll Operating Revenues</b>			
Pay-By-Mail	\$ 479,451	\$ 325,975	47.08
Fuego revenues	94,704	80,887	17.08
Interop revenues			
Interop revenues	141,723	110,424	28.35
Total Interop revenues	141,723	110,424	28.35
Other Toll Revenues			
Interlocal agreement revenues	3,333	4,109	(18.88)
Total Other Toll Revenues	3,333	4,109	(18.88)
Total Toll Operating Revenues	719,212	521,395	37.94
<b>Toll Operating Expenses</b>			
Personnel costs	73,626	59,140	24.49
Transaction processing costs	33,276	32,464	2.50
Roadside maintenance	59,640	62,908	(5.19)
CSC indirect/overhead costs			
Advertising & marketing	5,000	-	100.00 <sup>†</sup>
Contingency	300	-	100.00 <sup>†</sup>
Capital outlay	615	-	100.00 <sup>†</sup>
Legal expense	484	430	12.50
Maintenance & repairs	905	2,355	(61.56)
Office supplies	993	709	39.99
Office furniture	-	257	(100.00)
Travel	-	3,060	(100.00)
Utilities	517	546	(5.25)
Internet/Phones	1,128	1,143	(1.30)
Total CSC indirect/overhead costs	9,943	8,500	16.98
Total Toll Operating Expenses	176,486	163,012	8.27
Total Operating Income	542,726	358,383	51.44
<b>Non Operating Revenues</b>			
Interest Revenue	14,366	-	100.00 <sup>†</sup>
Total Non Operating Revenues	14,366	-	100.00
Changes in Net Position	\$ 557,092	\$ 358,383	55.45

Unaudited Financial Statements Subject to Change

# Toll Operations Revenues and Expenses Year-to-Date Budget Performance



\*The target for January 2026 is 33%, which corresponds to 4 out of 12 months of the fiscal year.

	Current Year Actual	Prior Year Actual	Original Budget	Annual Budget Variance - Original	Current Year % Change
<b>Toll Operating Revenues</b>					
Pay-By-Mail	\$ 1,507,212	\$ 1,024,604	\$ 3,675,000	\$ (2,167,788)	47.10
Fuego revenues	415,009	331,304	865,000	(449,991)	25.27
Interop revenues					
Interop revenues	526,058	443,581	1,350,000	(823,942)	18.59
Total Interop revenues	526,058	443,581	1,350,000	(823,942)	18.59
Other Toll Revenues					
Interlocal agreement revenues	13,333	14,109	43,600	(30,267)	(5.50)
Total Other Toll Revenues	13,333	14,109	43,600	(30,267)	(5.50)
Total Toll Operating Revenues	2,461,613	1,813,599	5,933,600	(3,471,987)	35.73
<b>Toll Operating Expenses</b>					
Personnel costs	307,031	254,490	1,378,819	1,071,788	20.65
Transaction processing costs	131,952	144,652	531,000	399,048	(8.78)
Roadside maintenance	202,384	195,445	799,000	596,616	3.55
CSC indirect/overhead costs					
Advertising & marketing	7,179	34,346	300,000	292,821	(79.10)
Computer accessories	1,299	3,524	15,000	13,701	(63.13)
Education and training	-	-	10,000	10,000	-
Contingency	17,012	87,523	675,824	658,812	(80.56)
Capital outlay	615	-	150,000	149,385	100.00
Legal expense	2,257	2,419	35,000	32,743	(6.67)
Dues & memberships	7,801	-	12,000	4,199	100.00
Fiscal agent fess	-	-	5,200	5,200	-
Maintenance & repairs	3,382	11,191	125,000	121,618	(69.78)
Office supplies	5,594	3,627	20,000	14,406	54.23
Office furniture	-	257	5,000	5,000	(100.00)
Computer equipment	4,912	-	12,500	7,588	100.00
Travel	1,785	7,393	50,000	48,215	(75.85)
Utilities	2,317	2,311	15,000	12,683	0.25
Internet/Phones	4,514	4,573	26,292	21,778	(1.29)
Total CSC indirect/overhead costs	58,668	157,163	1,456,816	1,398,148	(62.67)
Total Toll Operating Expenses	700,035	751,750	4,165,635	3,465,600	(6.88)
Total Operating Income	1,761,578	1,061,849	1,767,965	(6,387)	65.90
<b>Non Operating Revenues</b>					
Pass through grant revenues	-	-	1,385,000	(1,385,000)	-
Interest Revenue	56,751	-	75,000	(18,249)	100.00
Total Non Operating Revenues	56,751	-	1,460,000	(1,403,249)	100.00
<b>Non Operating Expenses</b>					
Debt principal and interest	-	-	3,227,965	3,227,965	-
Total Non Operating Expenses	-	-	3,227,965	3,227,965	-
Changes in Net Position	\$ 1,818,329	\$ 1,061,849	\$ -	\$ 1,818,329	71.24

# Combined Revenues and Expenses

- Total operating revenues Current Year Actual increased 24.00% compared to Prior Year Current Year.
- Total net change from operations increased 41.74% compared to Prior Year Current Year.
- Current Year Actual Net Position \$1,130,202.

	Current Period Actual	Current Year Actual	Original Budget	Annual Budget Variance - Original	Prior Year Actual	Current Year % Change
<b>Operating Revenues</b>						
Vehicle registration fees	\$ 317,210	\$ 1,172,590	\$ 3,590,000	\$ (2,417,410)	\$ 1,123,300	4.39
Interlocal agreement	21,333	85,333	529,300	(443,967)	66,109	29.08
Toll revenues	715,879	2,448,280	5,890,000	(3,441,720)	1,799,490	36.05
<b>Total Operating Revenues</b>	<b>1,054,422</b>	<b>3,706,203</b>	<b>10,009,300</b>	<b>(6,303,097)</b>	<b>2,988,899</b>	<b>24.00</b>
<b>Operating Expenses</b>						
Personnel costs	171,217	783,154	3,021,639	2,238,485	690,158	13.47
Accounting software and services	3,219	20,898	75,000	54,102	-	100.00
Professional services	15,000	67,109	259,000	191,891	53,950	24.39
Contractual services	4,805	20,931	95,000	74,069	20,678	1.22
Advertising & marketing	9,153	26,853	367,000	340,147	64,773	(58.54)
Data processing	1,933	22,571	45,000	22,429	23,096	(2.27)
Dues & memberships	5,000	18,242	52,000	33,758	6,795	168.46
Education & training	-	149	20,000	19,851	240	(37.92)
Fiscal agent fees	1,500	1,500	57,790	56,290	-	100.00
Insurance	30,385	63,182	155,200	92,018	60,327	4.73
Maintenance & repairs	3,072	13,880	210,000	196,120	16,473	(15.74)
Office supplies	4,281	17,757	214,950	197,193	13,782	28.85
Road maintenance	62,854	257,158	960,000	702,842	247,497	3.90
Leases	738	2,156	24,870	22,714	2,825	(23.69)
Computer equipment	-	10,182	45,000	34,818	3,524	188.89
Toll services	2,652	10,548	165,000	154,452	23,069	(54.27)
Travel	1,644	12,075	85,000	72,925	15,444	(21.81)
Utilities	6,053	25,025	109,942	84,917	24,945	0.32
Contingency	330	17,408	784,519	767,111	87,704	(80.15)
<b>Total Operating Expenses</b>	<b>323,836</b>	<b>1,390,778</b>	<b>6,746,910</b>	<b>5,356,132</b>	<b>1,355,279</b>	<b>2.62</b>
<b>Net Change from Operations</b>	<b>730,586</b>	<b>2,315,425</b>	<b>3,262,390</b>	<b>(946,965)</b>	<b>1,633,620</b>	<b>41.74</b>
<b>Non Operating Revenue</b>						
Pass through grant revenue	-	-	1,385,000	(1,385,000)	-	-
Interest income	70,441	291,803	550,000	(258,197)	460,526	(36.64)
TRZ revenue	-	-	9,000,000	(9,000,000)	-	-
<b>Total Non Operating Revenue</b>	<b>70,441</b>	<b>291,803</b>	<b>10,935,000</b>	<b>(10,643,197)</b>	<b>460,526</b>	<b>(36.64)</b>
<b>Non Operating Expenses</b>						
Bond debt expense	-	-	5,197,390	5,197,390	-	-
Project expenses	329,522	1,477,026	9,000,000	7,522,974	343,442	330.07
<b>Total Non Operating Expenses</b>	<b>329,522</b>	<b>1,477,026</b>	<b>14,197,390</b>	<b>12,720,364</b>	<b>343,442</b>	<b>330.07</b>
<b>Changes in Net Position</b>	<b>\$ 471,505</b>	<b>\$ 1,130,202</b>	<b>\$ -</b>	<b>\$ 1,130,202</b>	<b>\$ 1,750,704</b>	<b>(35.44)</b>

# Interlocal Revenues and Expenses – Monthly

## CAMERON COUNTY REGIONAL MOBILITY AUTHORITY

Statement of Revenues and Expenses -  
Report From 1/1/2026 Through 1/31/2026

Page 31

	Cameron County	City of San Benito	City of Los Fresnos	Total
<b>Non Operating Revenues</b>				
South Parallel Corridor	\$ 4,404	\$ -	\$ -	\$ 4,404
Whipple Road	72,727	-	-	72,727
COLF Hike & Bike Trail Project	-	-	30,079	30,079
N. Williams Road	18,905	18,905	-	37,809
Flor De Mayo Bridge	141,448	-	-	141,448
CC - Old Alice Road	1,102	-	-	1,102
CC - Gateway Bridge	276,898	-	-	276,898
CC - Consulting Services PF	10,000	-	-	10,000
<b>Total Revenues</b>	<b>525,484</b>	<b>18,905</b>	<b>30,079</b>	<b>574,468</b>
<b>Non Operating Expenses</b>				
South Parallel Corridor	4,404	-	-	4,404
Whipple Road	72,727	-	-	72,727
COLF Hike & Bike Trail Project	-	-	30,079	30,079
N. Williams Road	18,905	18,905	-	37,809
Flor De Mayo Bridge	141,448	-	-	141,448
CC - Old Alice Road	1,102	-	-	1,102
CC - Gateway Bridge	276,898	-	-	276,898
CC - Consulting Services PF	10,000	-	-	10,000
<b>Total Project expenses</b>	<b>525,484</b>	<b>18,905</b>	<b>30,079</b>	<b>574,468</b>
<b>Total Changes in Net Position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Unaudited Financial Statements Subject to Change

# Interlocal Revenues and Expenses – Year-to-Date

Statement of Revenues and Expenses -  
Report From 10/1/2025 Through 1/31/2026

	Cameron County	City of Brownsville	City of San Benito	City of Los Fresnos	Federal Funds	Total
<b>Non Operating Revenues</b>						
West Rail Corridor	\$ 18,441	\$ -	\$ -	\$ -	\$ -	\$ 18,441
Outer Parkway	52,645	-	-	-	-	52,645
SH 32 (East Loop)	125,616	102,865	-	-	-	228,481
South Parallel Corridor	9,875	-	-	-	-	9,875
Whipple Road	126,182	-	-	77,491	-	203,673
COLF Hike & Bike Trail Project	-	-	-	62,901	-	62,901
N. Williams Road	28,024	-	28,024	-	-	56,048
Rail Relocation	-	-	-	-	5,339	5,339
Flor De Mayo Bridge	209,041	-	-	-	-	209,041
Dana Rd	-	-	-	-	-	-
CC - Old Alice Road	1,102	-	-	-	-	1,102
CC - Gateway Bridge	276,898	-	-	-	-	276,898
CC - Los Indios	41,160	-	-	-	-	41,160
CC - Consulting Services PF	30,000	-	-	-	-	30,000
<b>Total Revenues</b>	<b>918,983</b>	<b>102,865</b>	<b>28,024</b>	<b>140,392</b>	<b>5,339</b>	<b>1,195,603</b>
<b>Non Operating Expenses</b>						
West Rail Corridor	18,441	-	-	-	-	18,441
Outer Parkway	52,645	-	-	-	-	52,645
SH 32 (East Loop)	125,616	102,865	-	-	-	228,481
South Parallel Corridor	9,875	-	-	-	-	9,875
Whipple Road	126,182	-	-	77,491	-	203,673
COLF Hike & Bike Trail Project	-	-	-	62,901	-	62,901
N. Williams Road	28,024	-	28,024	-	-	56,048
Rail Relocation	-	-	-	-	5,339	5,339
Flor De Mayo Bridge	209,041	-	-	-	-	209,041
Dana Rd	-	-	-	-	-	-
CC - Old Alice Road	1,102	-	-	-	-	1,102
CC - Gateway Bridge	276,898	-	-	-	-	276,898
CC - Los Indios	41,160	-	-	-	-	41,160
CC - Consulting Services PF	30,000	-	-	-	-	30,000
<b>Total Project expenses</b>	<b>918,983</b>	<b>102,865</b>	<b>28,024</b>	<b>140,392</b>	<b>5,339</b>	<b>1,195,603</b>
<b>Total Changes in Net Position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Unaudited Financial Statements Subject to Change

# Balance Sheet

	<u>Current Year</u>
ASSETS	
Current Assets:	
Cash and cash equivalents	\$ 11,371,239
Restricted cash - ILA Advanced Funding	10,138,603
Restricted cash accounts - debt service	11,366,230
Restricted cash - bond proceeds	878,328
Restricted cash - Transportation Reinvestment Zone (TRZ)- South Padre Island	5,000,000
Restricted cash - Transportation Reinvestment Zone (TRZ)- East Loop	6,509,502
Restricted cash - Transportation Reinvestment Zone (TRZ)- Outer Parkway	115,110
Restricted cash - Transportation Reinvestment Zone (TRZ)- US 281 Connector	1,000,000
Restricted cash - Transportation Reinvestment Zone (TRZ)- Whipple Road	997,358
Restricted cash - Transportation Reinvestment Zone (TRZ)- Old Alice Rd	2,965,512
Restricted cash - Transportation Reinvestment Zone (TRZ)- Other Projects	2,242,208
Accounts receivable, net	
Vehicle Registration Fees - Receivable	597,185
Tolls receivable	838,290
Total Accounts receivable, net	<u>1,435,475</u>
Accounts receivable - other agencies	
Due from Other Agencies	2,320,623
Total Accounts receivable - other agencies	<u>2,320,623</u>
Accounts Receivable in Collections	
Collection Basetoll	1,244,675
Collections Linebarger	6,239,939
Allowance Collections Linebarger	(5,908,287)
Total Accounts Receivable in Collections	<u>1,576,326</u>
Prepaid expenses	<u>41,401</u>
Total Current Assets:	57,957,914
Non Current Assets:	
Capital assets, net	90,577,445
Capital projects in progress	21,280,506
Unamortized bond prepaid costs	75,816
Net pension asset	201,170
Total Non Current Assets:	<u>112,134,937</u>
Deferred Outflow of Resources	
Deferred outflow related to pension	258,993
Total ASSETS	<u>\$ 170,351,844</u>

# Balance Sheet -Continued

## Balance Sheet

As of 1/31/2026

### LIABILITIES

Current Liabilities	
Accounts payable	\$ 993,082
Accrued expenses	287,814
Unearned revenue	9,590,600
Total Current Liabilities	<u>10,871,496</u>
Non Current Liabilities	
Due to other agencies	13,425,091
Long term bond payable	67,059,002
Total Non Current Liabilities	<u>80,484,093</u>
Deferred Inflows of Resources	
Deferred inflows related to pension	237,938
Total LIABILITIES	<u><u>91,593,527</u></u>

### NET POSITION

Beginning net position	63,578,810
Total Beginning net position	<u>63,578,810</u>
Changes in net position	15,179,507
Total Changes in net position	<u>15,179,507</u>
Total NET POSITION	<u><u>78,758,317</u></u>

TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION	<u><u>\$ 170,351,844</u></u>
--	------------------------------

Unaudited Financial Statements Subject to Change

# Cash Flows

**Statement of Cash Flows**  
**As of 1/31/2026**

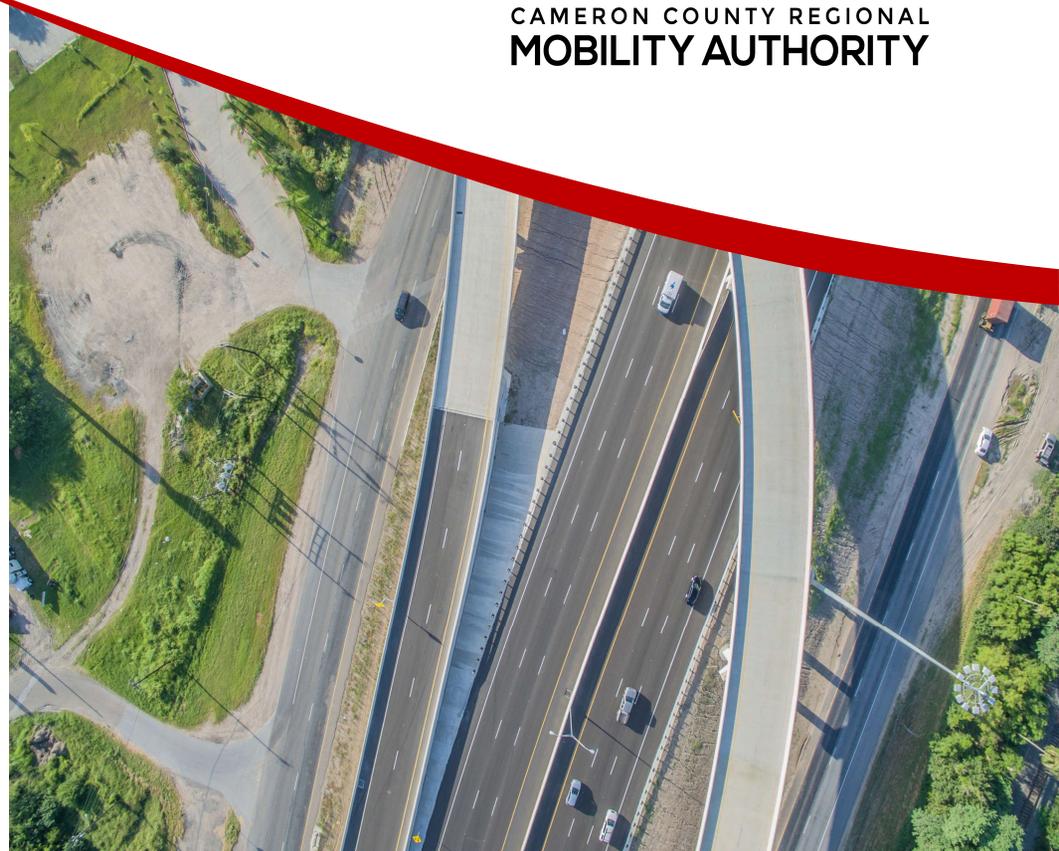
	<u>Current Period</u>	<u>Current Year</u>
<b>Cash Flows from Operating Activities</b>		
Receipts from vehicle registration fees	\$ 314,320	\$ 1,219,430
Receipts from toll revenues	574,007	2,385,470
Receipts from other operating revenues	22,165	89,077
Payments to vendors	(528,751)	(1,330,367)
Payments to employees	(172,818)	(784,539)
Total Cash Flows from Operating Activities	<u>208,923</u>	<u>1,579,071</u>
<b>Cash Flows from Capital and Related Financing Activities</b>		
Acquisitions of construction in progress	(506,625)	(1,227,648)
Payment on interlocal project expenses	(893,990)	(2,642,629)
Advances and Interlocal project proceeds	1,416,581	1,763,574
Total Cash Flows from Capital and Related Financing Activities	<u>15,965</u>	<u>(2,106,703)</u>
<b>Cash Flows from Investing Activities</b>		
Receipts from interest income	70,441	291,803
Total Cash Flows from Investing Activities	<u>70,441</u>	<u>291,803</u>
Beginning Cash & Cash Equivalents	<u>52,288,760</u>	<u>52,819,918</u>
Ending Cash & Cash Equivalents	<u>\$ 52,584,089</u>	<u>\$ 52,584,089</u>

**Unaudited Financial Statements Subject to Change**

# January 2026 Toll Operations Report



**JANETT HUERTA, TOLL OPERATIONS ADMINISTRATOR**





# Tag Penetration January 2026

## Valid Tag Penetration

45%



Agency	Transaction Count	Projected Revenue
FUEGO	129,869	\$ 94,704.29
HCTRA & TxTag	175,642	\$ 118,432.37
NTTA	27,561	\$ 24,753.50
KTA	1,438	\$ 959.00
PIKEPASS	2,899	\$ 2,875.50
BANKPASS	197	\$ 103.50
E470	276	\$ 212.00
FTE	612	\$ 420.50
LCF	3	\$ 1.50
<b>Total</b>	<b>338,497</b>	<b>\$ 242,462.16</b>

# Image Review Overview



FY 2026	
Month	Total
October	591,553
November	503,273
December	529,460
January	554,132
February	
March	
April	
May	
June	
July	
August	
September	
<b>Total Images Processed</b>	<b>2,178,418</b>

## Code Off Report January 2026

Breakdown - Reason Codes	Gantries				
	Direct Connector	FM1847	Old Alice	Port Spur	Total
Blurred Plate	387	2364	99	2448	5,298
DMV Mismatch	895	38	6	24	963
No Image	3	9	1	7	20
No Plate	1225	1455	144	917	3,741
No Vehicle	55	27	6	13	101
Partial Plate	265	216	126	390	997
Plate Obstruction	392	616	65	556	1,629
Too Bright	172	197	4	71	444
Too Dark	1	3		7	11
Unknown State	41	52	5	38	136
<b>Total per Plaza</b>	<b>3,436</b>	<b>4,977</b>	<b>456</b>	<b>4,471</b>	<b>13,340</b>

Code Off 2%



# FY 2026 Mail Report



## FY2026 Mail Report

Month	Toll Bill	First Notice	Second Notice	Final Notice	Total
October	33,408	12,962	14,332	12,216	72,918
November	18,895	7,832	4,622	4,145	35,494
December	31,988	13,452	12,135	13,488	71,063
January	32,484	15,877	10,535	9,130	68,026
February					-
March					-
April					-
May					-
June					-
July					-
August					-
September					-
<b>Total</b>	<b>116,775</b>	<b>50,123</b>	<b>41,624</b>	<b>38,979</b>	<b>247,501</b>





# CSC Activity January 2026



Employee	Settlements	Amount Paid	Enrollments
Angelica			
Stephanie	2	\$ 633.46	1
Karen	6	\$ 2,673.67	3
Alex	1	\$ 162.55	1
Juan			
Jose Luis	1	\$ 238.09	0
Alondra	6	\$ 2,236.16	4
Barbara	2	\$ 1,952.35	2
Olinde			
Marco	2	\$ 755.34	1
Robert	2	\$ 320.52	1
<b>Total</b>	<b>22</b>	<b>\$ 8,972.14</b>	<b>13</b>

## January 2026 Exempt Activity

Reason	Txn Count	Total Amounts	%
Disabled Veterans	15,551	\$9,293.65	2%
Non-Revenue	11,536	\$7,429.39	2%
<b>Totals</b>	<b>27,087</b>	<b>\$ 16,723.04</b>	<b>4%</b>

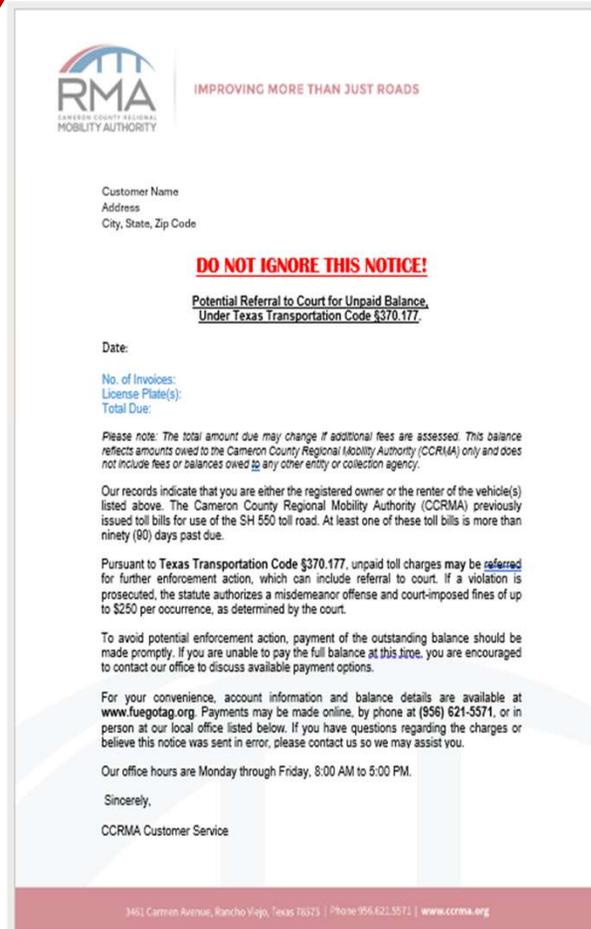
	Active Accounts	Active Tags
<b>Grand Total</b>	<b>9,612</b>	<b>18,494</b>

**As of February 3 ,2026**

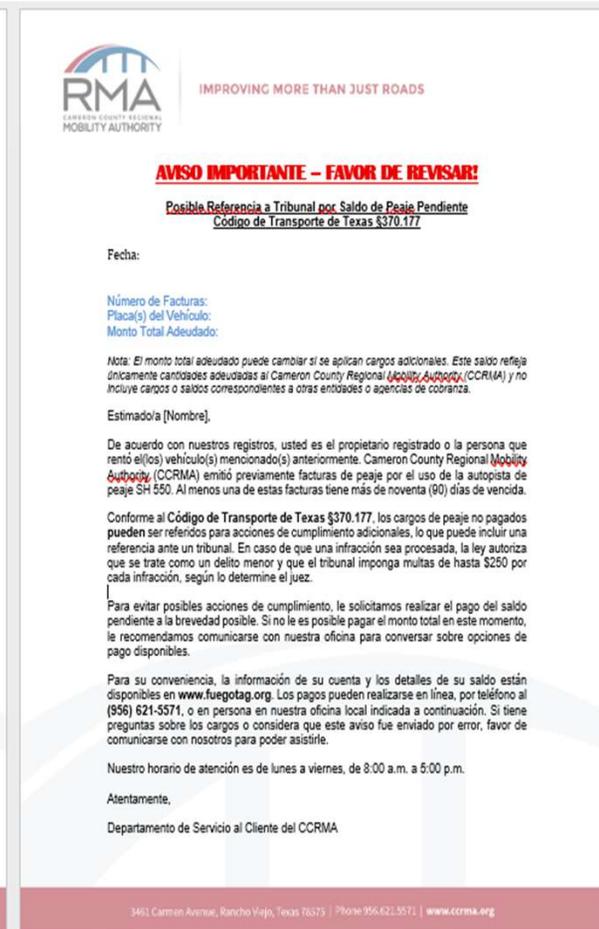
# Upcoming Internal Collection Efforts



## Off Cycle letters to top CCRMA Violator Accounts



Front



Back

**2-E CONSIDERATION AND ACKNOWLEDGEMENT OF THE  
QUARTERLY INVESTMENT REPORT FOR THE PERIOD ENDING ON  
NOVEMBER 30, 2025.**



# Investment Report

**TO: CCRMA Board of Directors**

**FROM: Victor J. Barron, CFO** <sup>VJB</sup>

**DATE: February 19, 2026**

**SUBJ: Quarterly Report of CCRMA Investments**

The Texas Public Funds Investment Act requires that at a minimum on a quarterly basis the following investment report be presented to the Board of Directors. Below is a summary of the current CCRMA investments which comply with the investment strategies approved in the most current CCRMA Investment Policy.

	<u>Beginning Market Value</u>	<u>Ending Market Value</u>	<u>Term</u>	<u>Average Yield</u>	<u>11/30/2025</u>
<b>2010A Bond</b>					
<u>Reserves</u>	\$ 1,160,490.50	\$ 1,172,102.06	Monthly	4.07%	\$ 11,611.56
<b>2010B Bond</b>					
<u>Reserves</u>	1,012,689.68	1,022,822.39	Monthly	4.07%	10,132.71
	<u>\$ 2,173,180.18</u>	<u>\$ 2,194,924.45</u>			<u>\$ 21,744.27</u>
Total Market Value of Principal and Accrued Interest					<u>\$ 2,194,924.45</u>
Required level of security at 102%					<u>\$ 2,238,822.94</u>

I certify this report complies with the Internal Management Reports section of the Texas Public Funds Investment Act.



P.O. Box 5555, McAllen, TX 78502

>000472 7893389 0001 92301 10Z

00128625  
R102  
CAMERON COUNTY REGIONAL MOBILITY  
THE BANK OF NEW YORK MELLON  
TRUST COMPANY NA TRUSTEE  
3461 CARMEN AVE  
RANCHO VIEJO TX 78575-5221



**Managing Your Accounts**

	Location	Harlingen 77 Banking Center
	Telephone	956-428-7400
	Mailing Address	2019 South 77 Sunshine Strip Harlingen, TX 78550
	Online Access	www.texasregionalbank.com
	24/7 Telebank	866-972-5430

**Summary of Accounts**

Account Type	Account Number	Ending Balance
TRB MONEY MARKET PUBLIC FUNDS	XXXXXXXX8174	\$1,172,102.06

**TRB MONEY MARKET PUBLIC FUNDS - XXXXXXXX8174**

**Account Summary**

Date	Description	Amount
11/01/2025	Beginning Balance	\$1,168,516.48
	1 Credit(s) This Period	\$3,585.58
	0 Debit(s) This Period	\$0.00
11/28/2025	Ending Balance	\$1,172,102.06

**Interest Summary**

Description	Amount
Interest Earned From 11/01/2025 Through 11/28/2025	
Annual Percentage Yield Earned	4.07%
Interest Days	28
Interest Earned	\$3,585.58
Interest Paid This Period	\$3,585.58
Interest Paid Year-to-Date	\$43,118.56

**Other Credits**

Date	Description	Amount
11/28/2025	INTEREST AT 4.0000 %	\$3,585.58

**Daily Balances**

Date	Amount
11/28/2025	\$1,172,102.06

**Overdraft and Returned Item Fees**

	Total for this period	Total year-to-date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

>000473 7893389 0001 92301 10Z

00126626  
R102  
CAMERON COUNTY REGIONAL MOBILITY  
THE BANK OF NEW YORK MELLON  
TRUST COMPANY NA TRUSTEE  
3461 CARMEN AVE  
RANCHO VIEJO TX 78575-5221



**Managing Your Accounts**

	Location	Harlingen 77 Banking Center
	Telephone	956-428-7400
	Mailing Address	2019 South 77 Sunshine Strip Harlingen, TX 78550
	Online Access	www.texasregionalbank.com
	24/7 Telebank	866-972-5430

**Summary of Accounts**

Account Type	Account Number	Ending Balance
TRB MONEY MARKET PUBLIC FUNDS	XXXXXXXX8570	\$1,022,822.39

**TRB MONEY MARKET PUBLIC FUNDS - XXXXXXXX8570**

**Account Summary**

Date	Description	Amount
11/01/2025	Beginning Balance	\$1,019,693.47
	1 Credit(s) This Period	\$3,128.92
	0 Debit(s) This Period	\$0.00
11/28/2025	Ending Balance	\$1,022,822.39

**Interest Summary**

Description	Amount
Interest Earned From 11/01/2025 Through 11/28/2025	
Annual Percentage Yield Earned	4.07%
Interest Days	28
Interest Earned	\$3,128.92
Interest Paid This Period	\$3,128.92
Interest Paid Year-to-Date	\$37,626.96

**Other Credits**

Date	Description	Amount
11/28/2025	INTEREST AT 4.0000 %	\$3,128.92

**Daily Balances**

Date	Amount
11/28/2025	\$1,022,822.39

**Overdraft and Returned Item Fees**

	Total for this period	Total year-to-date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

as of <u>11/30/2025</u>		<b>PLEDGES to PLEDGEE</b>								
		Pledged To: CAMERON CO REG MOBILITY AUTH								
		For Holding Company <u>Texas Regional Bank</u> Customer <u>Texas Regional Bank</u>								
<u>SafeKeeping</u>	<u>Code</u>	<u>CUSIP</u>	<u>Description</u>	<u>FAS 115</u>	<u>Moody</u>	<u>Original Face</u>	<u>Pledged</u>			
<u>Receipt#</u>	<u>Trans#</u>	<u>Coupon</u>	<u>Maturity Date</u>	<u>PreRefund Price</u>	<u>S&amp;P</u>	<u>Remaining Face</u>	<u>Original Face</u>	<u>Par Value</u>	<u>Book Value</u>	<u>Market Value</u>
<u>Location</u>						<u>Pledged%</u>				
FHLB	181600	133353BP6 C12825	CAMERON CNTY TEX REGL MOBILITY AUTH VEH REGISTR	AFS	NA AA-	425,000.00 425,000.00				
FEDERAL HOME LOAN BANK			02/15/2040			58.82%	250,000.00	250,000.00	261,585.63	216,387.50
FHLB	181605	283770MX0 C12830	EL PASO TEX INDPT SCH DIST	AFS	Aaa NA	5,000,000.00 5,000,000.00				
FEDERAL HOME LOAN BANK			08/15/2045			100.00%	5,000,000.00	5,000,000.00	5,272,778.57	4,805,950.00
FHLB		3140QAQU7 C12797	FN CA3166	AFS	NA NA	2,000,000.00 2,000,000.00				
FEDERAL HOME LOAN BANK			02/01/2034			30.00%	600,000.00	121,043.69	126,559.66	122,986.12
FHLB		91282CBJ9 C12981	T 0 3/4 01/31/28	AFS	Aa1 NA	3,000,000.00 3,000,000.00				
FEDERAL HOME LOAN BANK			01/31/2028	0.00		6.67%	200,000.00	200,000.00	198,120.94	188,640.62
FHLB		91282CBJ9 C12980	T 0 3/4 01/31/28	AFS	Aa1 NA	2,500,000.00 2,500,000.00				
FEDERAL HOME LOAN BANK			01/31/2028	0.00		100.00%	2,500,000.00	2,500,000.00	2,484,704.53	2,358,007.80
FHLB		91282CCE9 C13010	T 1 1/4 05/31/28	AFS	Aa1 NA	5,000,000.00 5,000,000.00				
FEDERAL HOME LOAN BANK			05/31/2028	0.00		12.80%	640,000.00	640,000.00	639,485.53	605,950.00
6 Total Pledged		To: CAME CAMERON CO REG MOBILITY AUTH					9,190,000.00	8,711,043.69	8,983,234.86	8,297,922.04

The information contained herein, while believed to be reliable, is not guaranteed.

**2-F CONSIDERATION AND APPROVAL OF PAYMENT OF INVOICE AND  
RELEASE OF CHECK TO ANAHUAC INFRASTRUCTURE LLC FOR THE SH  
550 MAINTENANCE PROJECT.**

**Pay App #8 - (Feb) \$164,000**

**Pay App #9 - (March) \$ 54,000**

**2-G    CONSIDERATION AND APPROVAL OF A CUSTODIAL SERVICE CONTRACT  
WITH MEGA L.L.C.**

## CONTRACT FOR CUSTODIAL SERVICES

This Contract between the Cameron County Regional Mobility Authority (the “Authority”) and MEGA L.L.C. (the “Contractor”), is hereby entered into and agreed to as of the \_\_\_\_ day of \_\_\_\_\_ 2026, (the “Effective Date”) and the parties agree to certain terms and conditions, as follows (the “Contract”):

### **1.0 Definitions.**

- 1.1 Authority.** Any reference herein to the “Authority” shall be interpreted to mean the same as the Cameron County Regional Mobility Authority.
- 1.2 Contractor.** Any reference herein to the “Contractor” shall be interpreted to mean the same as MEGA L.L.C.
- 1.3 The Agreement.** The Agreement is comprised of the Agreement, the Exhibit listed and referenced herein, and all formal changes to any of those documents by addendum or other agreement signed by the Authority and the Contractor. This Agreement is intended to be an integral whole and shall be interpreted as internally consistent. Services required by any page, part, or portion of the Agreement shall be deemed to be required as if called for in the whole Agreement and no claim for extra Services shall be based upon the fact that the description of the Services in question is incomplete.
- 1.4 Services.** Any reference herein to the “Services” shall be interpreted to mean the same as those certain custodial services for the Authority’s administration and toll buildings described on **Exhibit 1** attached hereto and incorporated by reference.
- 1.5 Provision of All Things Required.** Anything that may be required, implied or inferred by the Agreement, shall be provided by the Contractor for the Compensation.
- 1.6 Privity only with the Contractor.** Nothing contained in this Agreement shall create, nor be interpreted to create, privity or any other relationship whatsoever between the Authority and any person except the Contractor and the Contractor's permitted successors and assigns.
- 1.7 “Include” Intended to be Encompassing.** “Include”, “includes”, or “including”, as used in the Agreement, shall be deemed in all cases to be followed by the phrase, “without limitation.”
- 1.8 Use of Singular and Plural.** Words or terms used as nouns in the Agreement shall be inclusive of their singular and plural forms, unless the context of their usage clearly requires a contrary meaning.

**1.9 Definition of Material Breaches not Exhaustive.** The specification herein of any act, failure, refusal, omission, event, occurrence or condition as constituting a material breach of the Agreement shall not imply that any other, non-specified act, failure, refusal, omission, event, occurrence or condition shall be deemed not to constitute a material breach of the Agreement.

## **2.0 Work, Contract Time, and Contract Price**

**2.1 Services.** The Services provided pursuant to the Contract generally consists of those services for the Authority as described herein and in **Exhibit 1** incorporated by reference. The Contractor shall perform work necessary to complete the Services in accordance with this Contract. Time is of the essence for this Contract.

**2.2 Contract Time.** The term of this Contract shall begin on the Effective Date and terminate one (1) year after the Effective Date, unless this Contract is otherwise extended, modified, terminated, or renewed by the parties as provided for within the Contract. The Authority, in its sole and absolute discretion, has the right to extend this Contract.

**2.3 Contract Price.** The total not-to-exceed (NTE) value of the Contract is the annual amount of **EIGHTEEN THOUSAND AND NO/100 DOLLARS (\$18,000.00)** to be paid in twelve (12) monthly installments of \$1,500.00 each.

**3.0 Contractor's Obligations.** Pursuant to the Contract, the Contractor agrees to provide the Services detailed herein and also shall be responsible for the following:

**3.1 Compliance with Federal and State Laws.** All work performed by the Contractor, pursuant to the Contract, shall be done in accordance with applicable all Federal, State and local laws, regulations, codes and ordinances.

### **3.2 Insurance Requirements.**

**3.2.1 Indemnity.** The complete indemnity requirements are detailed within Section 7 herein.

**3.2.2 Insurances.** In this regard, the Contractor shall maintain the following insurance coverage during the effective term(s) of the Contract and shall name the Authority as an "additional insured" on the following insurance coverage:

**3.2.2.1 General Liability Insurance.** An original certificate evidencing General Liability coverage, naming the Authority as an additional insured, together with the appropriate endorsement to said policy reflecting the addition of the Authority as an additional insured under said policy (minimum of \$1,000,000 each occurrence, general aggregate minimum limit of

\$1,000,000, together with damage to premises and fire damage of \$50,000 and medical expenses any one person of \$5,000), with a deductible not greater than \$1,000. The Authority reserves the right to approve a General Liability policy with different limits than those described herein.

**3.2.2.2 Worker's Compensation Insurance.** Such coverage shall be consistent with statute and with no pre-set limits and having Employer's liability limit of \$500,000. A waiver of subrogation in favor of the Authority must be included in the policy.

**3.2.2.3 Automobile Liability Insurance.** An original certificate evidencing automobile insurance coverage in a combined single limit of \$500,000 and each vehicle utilized by the Contractor must have evidence of automobile insurance coverage with limits of no less than \$50,000/\$100,000 and medical pay of \$5,000. The Authority reserves the right to approve an Automobile Liability policy with different limits than those described herein.

**3.2.2.4 Certificates/Endorsements.** The Contractor shall provide to the Authority with current certificate(s)/endorsement(s) evidencing the insurance coverage referenced above. Failure to maintain the above-reference insurance coverage, including naming the Authority as an additional insured during the term(s) of the Contract shall constitute a material breach thereof. Insurance certificate(s)/endorsement(s) shall be delivered to the Contracting Officer.

**3.3 Licensing.** The Contractor shall also provide to the Authority a copy of any required licenses. Failure to maintain these licenses in a current status during the term(s) of the Contract shall constitute a material breach thereof.

**3.4 Confidentiality.** The Contractor, in connection with performing his services hereunder, will have access to or may be provided certain confidential information concerning the Authority and agrees that any information concerning the finances, accounting practices, business, client, client lists, property information, client data, records of the Authority or any other information which a reasonable person could conclude that should remain confidential (collectively "Confidential Information"), will not be disclosed to any party and without limitation, any employee of the Authority or any client or potential client of the Authority at any time, except for the Contractor's legal counsel, accounts, or financial advisors, who will also hold such Confidential Information in confidence. The Contractor acknowledges that the information is being provided with the sole understanding that all Confidential Information will remain confidential and will be held in the strictest confidence. The Contractor further acknowledges that any disclosure of the

Confidential Information, whether intentional or inadvertent, may harm the Authority. The Authority will have the right to enforce the Contract by specific performance, as well as hold the Contractor liable for any damages caused by any disclosure of any Confidential Information, whether intentional or inadvertent. The Contractor agrees that he has received valuable consideration for the entering into of the Contract and agrees to be bound all of its terms and conditions. The Contract will be binding on the Contractor and any attorney, accountant, financial advisor who also may be provided Confidential Information.

#### **4.0 Applicable Laws.**

**4.1 Jurisdiction of Law.** The laws of the State of Texas shall govern the validity, construction and effect of the Contract, unless said laws are superseded by, or in conflict with applicable federal laws and/or federal regulations. The Contract will be binding upon the parties, their heirs, beneficiaries, and devisees of the parties hereto. Should any party hereto retain counsel for the purpose of initiating litigation to enforce, prevent the breach of any provision hereof, or for any other judicial remedy, then the prevailing party shall be entitled to be reimbursed by the losing party for all costs and expenses incurred thereby, including, but not limited to, reasonable attorney's fees and costs incurred by such prevailing party. The Contract may be signed in counterparts.

**4.2 Venue.** Venue for any cause of action arising out of or related to the Contract shall be in Cameron County, Texas.

#### **5.0 Notices and Invoices.**

**5.1** All notices, reports and/or invoices shall be in writing and (a) delivered personally; (b) sent by certified mail, return receipt requested; (c) sent by a recognized overnight mail or courier service, with delivery receipt requested; or, (d) sent by email communication followed by receipt confirmed by telephone, to those persons designated from time to time in writing:

**Cameron County Regional Mobility Authority**  
**Attention: Pete Sepulveda, Jr.**  
**Executive Director**  
**3461 Carmen Avenue**  
**Rancho Viejo, Texas 78575**  
**Email: [psepulveda@ccrma.org](mailto:psepulveda@ccrma.org)**

**MEGA L.L.C.**  
**Attention: Dulce V. Alejos**  
**Manager**  
**335 E. Adams Street**  
**Brownsville, Texas 78520**  
**Email: [megallcgroup.com](mailto:megallcgroup.com)**

## 6.0 Payments.

- 6.1 To receive payment for services rendered pursuant to the Contract, the Contractor shall submit a fully completed invoice for the Services performed each month.
- 6.2 The Authority shall have fifteen (15) days to review the invoice and determine, in its sole and absolute discretion, whether the invoice satisfies the requirements herein and in the Contract Documents.
- 6.3 The Contractor waives any rights under the Prompt Payment Act or other law until the foregoing requirements are fulfilled as determined by the Authority in its sole and absolute discretion.

## 7.0 Additional Considerations.

- 7.1 **Severability.** The invalidity of any provision of the Agreement, as determined by a court of competent jurisdiction shall in no way affect the validity of any other provision herein.
- 7.2 **Applicable Laws.** THIS AGREEMENT SHALL BE GOVERNED AND CONSTRUED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS. VENUE FOR ANY CAUSE OF ACTION ARISING OUT OF OR RELATED TO THIS AGREEMENT SHALL BE EXCLUSIVELY IN THE STATE AND FEDERAL COURTS OF CAMERON COUNTY, TEXAS.
- 7.3 **Official, Agent and Employees of the Authority Not Personally Liable.** It is agreed by and between the parties hereto that in no event shall any Director, officer, employee, or agent of the Authority in any way be personally liable or responsible for any covenant or agreement herein contained, whether either expressed or implied, nor for any statement, representation or warranty made herein or in any connection with this agreement.
- 7.4 **Attorney's Fees.** In the event that litigation is commenced by one party hereto against the other in connection with the enforcement of any provision of this agreement, the prevailing party shall be paid by the losing party all court costs and other expenses of such litigation, including reasonable attorneys' fees. The amount so allowed as attorneys' fees shall be taxed to the losing party as costs of the suit, unless prohibited by law.
- 7.5 **Independent Contractor.** The Contractor is an independent contractor. Nothing herein shall create any association, agency, partnership or joint venture between the parties hereto and neither shall have any authority to bind the other in any way.
- 7.6 **Waiver of Breach.** A waiver of either party of any terms or condition of this agreement in any instance shall not be deemed or construed as a waiver of such term or condition for the future, or of any subsequent breach thereof. All remedies,

rights, undertakings, obligations, and agreements contained in this agreement shall be cumulative and none of them shall be in limitation of any other remedy, right, obligation or agreement of either party.

**7.7 Time of the Essence.** Time is of the essence under this Agreement as to each provision in which time of performance is a factor.

**7.8 Limitation of Liability.** IN NO EVENT SHALL THE AUTHORITY BE LIABLE TO THE CONTRACTOR FOR ANY INDIRECT, INCIDENTAL, CONSEQUENTIAL, OR EXEMPLARY DAMAGES.

**7.9 Indemnification.**

**7.9.1** THE CONTRACTOR RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS, WHICH ARE CAUSED BY, ARISE OUT OF, OR OCCUR DUE TO ANY FAILURE OF THE CONTRACTOR TO PERFORM THE OBLIGATIONS REQUIRED BY THE AGREEMENT AS WELL AS FEDERAL, TEXAS, OR OTHER APPLICABLE LAW, INCLUDING BUT NOT LIMITED TO CLAIMS OR DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE CONTRACTOR, OR THE CONTRACTOR'S AGENTS, EMPLOYEES, SUBCONTRACTORS, SUBCONSULTANTS, OR OTHER THIRD PARTIES. THE CONTRACTOR HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE CONTRACTOR.

**7.9.2** In this connection, it is expressly agreed that the Contractor shall, at its own expense, defend the Authority, its officers, employees, and agents, against any and all claims, suits or actions which may be brought against them, or any of them, as a result of, or by reason of, or arising out of, or on account of, or in consequence of any act or failure to act of the Contractor the consequences of which the Contractor has indemnified the Authority. If the Contractor shall fail to do so, the Authority shall have the right, but not the obligation, to defend the same and to charge all direct and incidental costs of such defense to the Contractor including attorney's fees and court costs.

- 7.9.3** Any money due to the Contractor under and by virtue of the Agreement, which the Authority believes must be withheld from the Contractor to protect the Authority, may be retained by the Authority so long as it is reasonably necessary to ensure the Authority's protection; or in case no money is due, its surety may be held until all applicable claims have been settled and suitable evidence to that effect furnished to the Authority provided, however, the Contractor's payments shall not be withheld, and its surety shall be released, if the Contractor is able to demonstrate that it has adequate liability and property damage insurance to protect the Authority from any potential claims.
- 7.9.4** The Contractor shall provide that any contractual arrangement with a subcontractor or subconsultant shall be in conformance with the terms of the Agreement including the terms of this indemnity provision. The Contractor guarantees that it will promptly handle and rectify any and all claims that may be made against it or any of its subcontractors or subconsultants in connection with the Agreement.
- 7.9.5** THE CONTRACTOR RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE AUTHORITY, OR THE AUTHORITY'S AGENTS, EMPLOYEES, OR OTHER THIRD PARTIES. THE CONTRACTOR HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE CONTRACTOR.
- 7.10** THE CONTRACTOR EXPRESSLY AGREES THAT: (1) THE AUTHORITY RETAINS ITS GOVERNMENTAL IMMUNITY IN ALL RESPECTS UNDER THIS AGREEMENT; AND, (2) NO AGREEMENTS, BETWEEN THE CONTRACTOR AND ANY THIRD PARTY SHALL BE ENFORCEABLE AGAINST THE AUTHORITY. THE CONTRACTOR WARRANTS TO THE AUTHORITY THERE ARE NO THIRD PARTY BENEFICIARIES TO THIS AGREEMENT AND THAT, IN THE EVENT A THIRD PARTY ATTEMPTS TO HOLD THE AUTHORITY LIABLE FOR ANY ACTION OR INACTION OF THE CONTRACTOR, THAT THE CONTRACTOR SHALL INDEMNIFY THE AUTHORITY.

**7.11** IN THE EVENT OF A QUESTION AS TO THE INTERPRETATION OF ANY PROVISION OF THIS AGREEMENT, THE PROVISION SHALL NOT BE CONSTRUED AGAINST THE DRAFTING PARTY. THIS INCLUDES BUT IS NOT LIMITED TO THE CONTRACTOR'S AGREEMENT THAT SECTION 7.10, AND ANY OTHER CLAUSE HEREIN, SHALL IN NO EVENT BE STRICTLY CONSTRUED AGAINST THE AUTHORITY.

**8.0 Exhibits.**

**8.1** The following noted documents are placed under each of the noted appendix and are a part of the Contract:

**8.1.1 Exhibit 1.** Quote from the Contractor

**9.0 Termination.**

**9.1** The Authority may terminate this Contract for convenience or for the Contractor's default at any time prior to the expiration of the Contract by delivering written notice to the Contractor in accordance with this Contract. Termination shall be effective upon the earlier to occur of the date specified in the written notice to the Contractor or thirty (30) days from the delivery of the written notice. In the event that the Authority terminates this Contract for convenience, the Authority agrees to pay the Contractor for services performed and accepted up to the date of termination.

**10. CERTIFICATIONS.** Each party hereby acknowledges by signature below that they have reviewed the foregoing and understand and agree to abide by their respective obligations as defined herein.

**(Signature Page to Follow)**

**CONTRACTOR:**

**MEGA L.L.C.**

**By:**  \_\_\_\_\_  
**Dulce V. Alejos, Manager**

**Date:** 02/06/2026

**AUTHORITY:**

**Cameron County Regional Mobility Authority**

**By:** \_\_\_\_\_  
**Frank Parker, Jr., Chairman**

**Date:** \_\_\_\_\_

**EXHIBIT 1 TO CONTRACT BETWEEN  
CAMERON COUNTY REGIONAL MOBILITY AUTHORITY AND  
MEGA L.L.C.**

Quote from MEGA L.L.C.

**Estimate**

**MEGA LLC**  
4 E Cowan Ter  
Brownsville, TX 785214043 USA  
9565898584  
megallcgroup@yahoo.com  
www.megallcgroup.com

ADDRESS
CAMERON COUNTY REGIONAL MOBILITY 3461 Carmen Ave. Texas usa Rancho Viejo, TX 78575 USA

SHIP TO
CAMERON COUNTY REGIONAL MOBILITY 3461 Carmen Ave. Texas usa Rancho Viejo, TX 78575 USA

ESTIMATE #	DATE	EXPIRATION DATE
1042	01/29/2026	02/10/2026

	DESCRIPTION	QTY	RATE	AMOUNT
<b>JANITORIAL CONTRACT</b>	2 locations sq ft 5,766 M-W-F	1	1,250.00	1,250.00
<b>JANITORIAL CONTRACT</b>	Full sweeping/mopping Vacuuming Bathroom sanitizing Kitchen surfaces Dusting throughout Interior windows each visit Trash removal Dispose trash and replace liners Replenish toiletries (Trash liners, hand paper towels, tissue paper, and toiletries provided by customer) Cleaning Supplies provided by Mega LLC)	1	0.00	0.00
<b>JANITORIAL CONTRACT</b>	Monthly : 2 Blds - Exterior Windows, Doors, dust baseboards	1	250.00	250.00

TOTAL **\$1,500.00**

Accepted By

Accepted Date

**2-H CONSIDERATION AND APPROVAL FOR CAMERON COUNTY REGIONAL MOBILITY AUTHORITY TO SUBMIT A BETTER UTILIZATION INVESTMENTS TO LEVERAGE DEVELOPMENT (BUILD) GRANT APPLICATION FOR THE SANTA MARIA PEDESTRIAN BRIDGE PROJECT AND THE GATEWAY PEDESTRIAN BRIDGE PROJECT AND TO AUTHORIZE THE CHAIRMAN TO SIGN THE NECESSARY DOCUMENTS.**



**IMPROVING MORE THAN JUST ROADS**

**M E M O R A N D U M**

**To: Board of Directors**

**From: Pete Sepulveda, Jr., Executive Director** *PSJ*

**Date: February 19, 2026**

**Subj: Item 2H- Consideration and Authorization for Cameron County Regional Mobility Authority to Submit a Better Utilizing Investments to Leverage Development (BUILD) Grant Application for the Santa Maria Pedestrian Bridge Project and the Gateway Pedestrian Bridge Project and to Authorize the Chairman to Sign the Necessary Documents.**

---

CCRMA staff has determined that the Santa Maria Pedestrian Bridge and Gateway Pedestrian Bridge are two projects that have a high potential of being awarded planning funds through the Better Utilizing Investments to Leverage Development (BUILD) Grant. Staff recommends approval to submit the applications to the U.S. Department of Transportation by the grant deadline of February 24, 2026.

**2-I CONSIDERATION AND APPROVAL OF WORK AUTHORIZATION NO. 1 WITH HDR ENGINEERING, INC., FOR THE SANTA MARIA PEDESTRIAN BRIDGE FY 2026 BUILD PLANNING GRANT APPLICATION PROJECT.**

## WORK AUTHORIZATION NO.   1

This Work Authorization is made as of this \_\_\_\_\_ day of \_\_\_\_\_, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING ENGINEERING SERVICES, dated as of October 31, 2024 (the “Agreement”), between the Cameron County Regional Mobility Authority (“Authority”) and HDR Engineering, Inc. (“GEC”).

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: The Santa Maria Pedestrian Bridge FY 2026 BUILD Planning Grant application.

### Section A. - Scope of Services

A.1. GEC shall perform the following Services: HDR will provide technical writing and review services for the Santa Maria Pedestrian Bridge FY 2026 BUILD Planning grant application and provide the completed files to the Authority. The responsibilities of the GEC are further detailed in Exhibit B attached hereto and made part of this Work Authorization.

### Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule: This Work Authorization No. 1 shall become effective on the date of final acceptance of the parties hereto and shall terminate on **March 15, 2026**. The proposed work schedule is further detailed in Exhibit C, which is attached and made part of this Work Authorization.

### Section C. - Compensation

C.1. In return for the performance of the foregoing obligations, the Authority shall pay to the GEC the amount not to exceed \$ **34,927.74**, as set forth in Exhibit D. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method: **lump sum**.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

### Section D. - Authority’s Responsibilities

The Authority shall perform and/or provide the services in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance. The Authority shall be responsible for the following:

- I. Standard Form 424 and other required submission forms
- II. Project Information Form (including statement of work, schedule, and budget)
- III. Funding Commitment Documentation
- IV. Letters of Support
- V. Uploading the application documents to the Valid Eval website

**Section E. - Other Provisions**

The parties agree to the following provisions with respect to this specific Work Authorization:-  
**None.**

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority:	Cameron County Regional Mobility Authority	GEC:	HDR Engineering, Inc.
By:	<u>Frank Parker, Jr.</u>	By:	_____
Signature:	_____	Signature:	_____
Title:	<u>Chairman</u>	Title:	_____
Date:	_____	Date:	_____

**List of Exhibits:**

- Exhibit B Services to be provided by the Engineer
- Exhibit C Work Schedule
- Exhibit D Fee Schedule/Budget

## **EXHIBIT B SERVICES TO BE PROVIDED BY THE ENGINEER**

### **Task 1. Project Management**

HDR will conduct a kick-off meeting with the Cameron County Regional Mobility Authority (CCRMA) to review project details, review the scope of work, data needs and assumptions, application preparation milestones, roles and responsibilities, and other administrative needs.

At the meeting, HDR, CCRMA and the Port will review the USDOT's BUILD guidelines, assess how well the proposed project meets program's criteria, and discuss overall strategy that will result in a strong application. Additionally, during the meeting, and if needed, HDR can provide guidance to CCRMA on potential stakeholders (Congressional Delegation; local decision-makers; other stakeholders) who can provide support letters.

This task also includes weekly conference calls to coordinate tasks related to preparing the application narrative. It also includes preparation of a milestone schedule and invoicing.

### **Task 2. Data Collection**

Initial data needs will be discussed at the kick-off meeting. It is assumed that CCRMA will provide background data for the application narrative. A partial list of data needs is below. Additional information may be identified as the application is developing. Should additional information be required, HDR will work with CCRMA to clarify what data is needed and agree on how to generate it.

- Design plans, detailed cost estimates and schedule for construction
- Summary of environmental issues and NEPA clearances
- Information on local environmental justice populations and community facilities
- Photos of the project area that illustrate conditions the grant funds are seeking to correct
- Information for Innovation discussion
- Information for risk analysis
- Information on economics, quality of life, goods and services needs
- Traffic and safety data (traffic volumes, traffic patterns, travel market served, safety data)
- Existing conditions (transportation challenges and issues the project will address)
- Information on CCRMA's operations, maintenance and asset management for the facility
- Information on funding and documentation of the commitment of funds

**Given the very tight timeframe for a grant application, if HDR does not receive the requested data by Tuesday, February 9<sup>th</sup>, the application effort will not proceed for FY2026.**

### **Task 3. Application Preparation**

HDR will work with CCRMA to develop content for the required application files. HDR will provide technical writing and review services, and where applicable, graphics for the application files. The application files will be presented in a design template tailored to CCRMA's brand and project. HDR will structure the application files to be reader friendly so that the project's strengths with key themes are easily interpreted by the reviewers. HDR will develop up to four maps, graphics and/or charts to support the application.

### **Project Description**

HDR will work with CCRMA to clearly define the project elements and confirm that the project will substantially meet the USDOT's merit criteria for a strong application. The project description also includes a detailed statement of work, schedule, and budget provided by CCRMA; this will be summarized in the narrative, and additional detail will be provided in an Appendix to the application.

### **Project Cost, Funding, and Budget**

The BUILD application requires a breakdown of the project's budget that includes future capital costs and allowances for contingencies and inflation; funding sources other than the BUILD grant; and a breakdown of how each source will be spent among the major project activities (presented in dollars and percentages). HDR will work with CCRMA to ensure that the budget and funding requests align with USDOT requirements. Additionally, CCRMA will provide the required Funding Commitment Documentation for the non-BUILD sources.

### **Application Submission Files**

The FY 2026 NOFO requires the separate grant application files listed below. HDR will design each application file to be easily accessible, emphasize the project's strengths with key themes throughout, and address the updated scoring rubric targets identified in the NOFO.

HDR will develop the following documents with content, input and review from CCRMA:

1. Project Description (5-page limit)
2. Project Location File
3. Project Budget (5-page limit)
4. Merit Criteria Narrative (15-page limit)
  - a. Safety
  - b. Environmental Sustainability
  - c. Quality of Life
  - d. Mobility and Community Connectivity
  - e. Economic Competitiveness and Opportunity to Include Tourism
  - f. State of Good Repair
  - g. Partnership
  - h. Innovation
5. Project Readiness (5-page limit)
  - a. Planning and Constructability
  - b. Proposed Schedule
  - c. NEPA and Permitting
  - d. Project Support
  - e. Risks and Mitigation
  - f. Applicant Capacity Review
  - g. Technical Capacity

CCRMA is responsible for completing the following documents:

- I. Standard Form 424 and other required submission forms
- II. Project Information Form
- III. Funding Commitment Documentation
- IV. Letters of Support

### **Final Application Files**

HDR will perform quality control, technical review, and technical editing for the application files. Documents will be labeled to meet USDOT requirements. HDR will assemble and transmit the files for CCRMA to upload.

### **Assumptions**

- CCRMA will provide available data to HDR and work with HDR to collect additional data as identified.
- CCRMA will be responsible for providing a draft letter of support and obtaining signed letters for inclusion with the application.
- CCRMA will be responsible for uploading the application documents to the Valid Eval website and completing the SF-424, SF-LLL and Project Information forms within the Valid Eval workspace.

### **Deliverables**

- Work plan and schedule for application preparation
- Completed FY 2026 BUILD Grant Application Files

### **Schedule**

HDR will complete the tasks described in this scope of work no later than Friday, February 20<sup>th</sup>, 2026, The grant application submission deadline is Tuesday, February 24, 2026., Interim deadlines include the following:

- NTP and Project Kick-off on or before February 7, 2026
- Draft BUILD Grant Application Files: February 16, 2026
- Final BUILD Grant Application Files: February 20, 2026

### **Confidentiality**

HDR staff assigned to this project will maintain confidentiality with CCRMA, including all materials, information, and work products developed.

**EXHIBIT C**  
**Work Schedule**

The grant application submission deadline is Tuesday, February 24, 2026. Interim deadlines include the following:

- |   |   |
|---|---|
| <b><u>Task 1: Project Management</u></b>  | <b>February 5, 2026 – March 15, 2026</b>    |
| <ul style="list-style-type: none"><li>• NTP and Project Kick-off</li></ul>            | February 9, 2026                            |
| <b><u>Task 2: Data Collection</u></b>   | <b>February 5, 2026 – February 20, 2026</b> |
| <ul style="list-style-type: none"><li>• Draft BUILD Grant Application Files</li></ul> | February 16, 2026                           |
| <b><u>Task 3: Application Preparation</u></b>   | <b>February 5, 2026 – February 24, 2026</b> |
| <ul style="list-style-type: none"><li>• Final BUILD Grant Application Files</li></ul> | February 20, 2026                           |

## EXHIBIT D Fee Schedule Lump Sum

Client / Project Name: CCRMA FY 2026 BUILD Application

Fee Estimate

**FEE ESTIMATE**

HDR Labor															
Billing Category		Technical Advisor - Senior	Deputy Project Manager	Public Involvement Officer	Transportation Planner III	Deputy Project Manager	Project Control Specialist - Senior	Project Control Specialist	Project Manager - GEC	Hours by Task	Labor \$ by Task	Other ODCs	Total ODCs by Task	Subtotal Fee by Task	
2026 Billing Rate		\$385.72	\$219.81	\$130.00	\$119.10	\$190.19	\$139.56	\$114.06	\$373.76						
<b>001</b>	<b>Project Management</b>	<b>Start Date 2/4/2026</b>	<b>End Date 3/15/2026</b>	<b>4</b>	<b>10</b>	<b>8</b>	<b>8</b>	<b>4</b>	<b>34.00</b>	<b>\$ 6,305.10</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,305.10</b>		
001.01	Subtask 1	Start Date 2/5/2026	End Date 3/15/2026	4	10	8	8	4	34.00	\$ 6,305.10	\$ -	\$ -	\$ 6,305.10		
<b>002</b>	<b>Data Collection</b>	<b>Start Date 2/5/2026</b>	<b>End Date 3/15/2026</b>	<b>2</b>	<b>20</b>	<b>20</b>			<b>42.00</b>	<b>\$ 6,625.43</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,625.43</b>		
002.01	Subtask 1	Start Date 2/5/2026	End Date 3/15/2026	2	20	20			42.00	\$ 6,625.43	\$ -	\$ -	\$ 6,625.43		
<b>003</b>	<b>Application Preparation</b>	<b>Start Date 2/5/2026</b>	<b>End Date 3/15/2026</b>	<b>4</b>	<b>8</b>	<b>12</b>	<b>80</b>	<b>40</b>	<b>144.00</b>	<b>\$ 21,997.21</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,997.21</b>		
003.01	Subtask 1	Start Date 2/5/2026	End Date 3/15/2026	4	8	12	80	40	144.00	\$ 21,997.21	\$ -	\$ -	\$ 21,997.21		
#VALUE!		Start Date 2/5/2026	End Date 3/15/2026						-	\$ -	\$ -	\$ -	\$ -		
		Start Date 2/5/2026	End Date 3/15/2026						-	\$ -	\$ -	\$ -	\$ -		
<b>Total HDR Labor Hours</b>				<b>4.00</b>	<b>14.00</b>	<b>12.00</b>	<b>100.00</b>	<b>70.00</b>	<b>8.00</b>	<b>8.00</b>	<b>4.00</b>	<b>220.00</b>	<b>\$ 34,927.74</b>	<b>\$ -</b>	<b>\$ 34,927.74</b>
<b>TOTAL PROJECT FEE</b>													<b>\$34,927.74</b>		

**2-J CONSIDERATION AND APPROVAL OF WORK AUTHORIZATION NO. 16  
WITH R.R.P. CONSULTING ENGINEERS, L.L.C. FOR RIGHT OF WAY  
ACQUISITION SERVICES FOR THE EAST LOOP PROJECT.**

## WORK AUTHORIZATION NO. 16

This Work Authorization is made as of this \_\_\_\_\_ day of \_\_\_\_\_, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC"). This Work Authorization amends and restates Work Authorization No. 5 and Work Authorization No. 22<sup>1</sup>, which were established under the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of May 10, 2018 (the "Prior Agreement"), between the Authority and another engineering company that divested a portion of its assets to GEC. The terms and conditions of the Agreement shall supersede and control in the event of any conflict between the Agreement and the Prior Agreement.

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***East Loop ROW Acquisition.***

### Section A. - Scope of Services

A.1. GEC shall perform the following Services:

GEC shall perform the Services as listed in Exhibit B and as requested by the Authority.

### Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on Exhibit C.

### Section C. – Compensation

C.1. In return for the performance of the foregoing obligations, the Authority shall pay to the GEC the amount not to exceed \$2,128,130.03, based on the attached estimate shown on Exhibits D.

NTP1 \$1,726,134.60 - Acquisition Services

NTP2 \$401,995.43 - Condemnation, Relocation and Expert Witness Services

Total \$2,128,130.03

Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

### Section D. - Authority's Responsibilities

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

---

<sup>1</sup> This includes any and all supplemental work authorizations issued under Work Authorization No. 5 and Work Authorization No. 22.

**Section E. - Other Provisions**

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional  
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: \_\_\_\_\_

Signature: \_\_\_\_\_

Title: Chairman

Title: Vice President

Date: \_\_\_\_\_

Date: \_\_\_\_\_

**LIST OF EXHIBITS**

- Exhibit A - Authority’s Responsibilities
- Exhibit B - Services to be Provided by GEC
- Exhibit C - Work Schedule
- Exhibit D - Cost Proposal

## **EXHIBIT A**

### **Authority's Responsibilities**

The following provides an outline of the services to be provided by the Authority in the development of the Project for this work authorization.

#### *GENERAL*

The Authority will provide to the GEC the following:

- (1) Provide GEC with a Notice to Proceed.
- (2) Payment for work performed by the GEC and accepted by Authority in accordance with this Agreement.
- (3) Assistance to the GEC as necessary, to obtain the required data and information from other local, regional, State and Federal agencies that the GEC cannot easily obtain.
- (4) Provide timely review and decisions in response to the GEC's request for information and/or required submittals and deliverables, in order for the GEC to maintain an agreed-upon work schedule referred to in Exhibit C.

## **EXHIBIT B**

### **Services to be Provided by the GEC/Engineer**

#### **TASK 130 – RIGHT-OF-WAY DATA - ROW ACQUISITION**

##### **NTP 1 Tasks**

##### **TITLE SERVICES**

- a. Secure preliminary title commitments from a Local Title Company that will be providing title insurance. Cost of preliminary title commitments will be paid by the Acquisition Provider (if requested by the title company) and will be included in the Acquisition Provider's scope of work for payment and paid as a separate item.
- b. Secure title commitment updates in accordance with insurance rules and requirements for parcel payment submissions. Cost of title commitment updates will be paid by the Acquisition Provider (if requested by the title company) and will be included in the Acquisition Provider's scope of work and paid as a separate item. Updates/title changes would be considered as incidental to the closing costs.
- c. Secure title insurance for all parcels acquired, ensuring acceptable title to the AUTHORITY. Written approval by the AUTHORITY required for any exception.

##### **APPRAISAL**

- a. Secure written permission (if necessary) from the owner to enter the property from which land is to be acquired. If the Acquisition Provider and/or the fee appraiser, after diligent effort, are unable to secure the necessary letter of permission from the property owner, a waiver must be obtained, in writing from the AUTHORITY/TxDOT. Maintain permission letters with appraisal reports.
- b. Prepare (if necessary) pre-appraisal contact with interest owner(s) for each parcel using acceptable AUTHORITY/TxDOT forms.
- c. Contact property owners or their designated representative to offer opportunity to accompany the appraiser on the appraiser's inspection of subject property. Maintain record of contact in file.
- d. Prepare complete appraisal report for each parcel to be acquired utilizing TxDOT Forms No. ROW-A-5 and ROW-A-6 as applicable. These reports shall conform to AUTHORITY/TxDOT policies and procedures along with the Uniform Standards of Professional Appraisal Practices.
- e. As necessary, prepare written notification to AUTHORITY/TxDOT of any environmental concerns associated with the right of way to be acquired which could require environmental remediation.
- f. All completed appraisals will be administratively reviewed by ENGINEER and recommended for approval by CCRMA.
- g. As necessary, the appraiser will appear and or testify as an Expert Witness in eminent domain proceedings and be available for pre-hearing /pre-trial meetings as directed by ENGINEER and/or CCRMA.
- h. As necessary, the appraiser will coordinate with review appraiser regarding revisions, comments, or additional information that may be required.

##### **1. APPRAISAL REVIEW**

- a. Review all appraisal reports for each parcel to determine consistency of values, supporting documentation related to the conclusion reached and compliance with AUTHORITY/TxDOT policies and procedures and the Uniform Standards of Professional Appraisal Practices.
- b. Prepare and submit to TxDOT the Form ROW-RTA-10 "Tabulation of Values", for each appraisal.

## 2. APPRAISAL UPDATES

- a. Prepare complete appraisal update for the parcel to be acquired utilizing TxDOT Form No. ROW-A-5. These reports shall conform to AUTHORITY/TxDOT policies and procedures along with the Uniform Standards of Professional Appraisal Practices.
- b. As necessary, prepare written notification to AUTHORITY/TxDOT of any environmental concerns associated with the right of way to be acquired which could require environmental remediation. All completed appraisals will be administratively reviewed by ENGINEER and recommended for approval by CCRMA.
- c. As necessary, the appraiser will appear or testify as an Expert Witness in eminent domain proceedings and be available for pre-hearing or pre-trial meetings as directed by the AUTHORITY/TxDOT.
- d. As necessary, the appraiser will coordinate with the review appraiser regarding corrections and/or additional information that may be required.

## 3. NEGOTIATION, TASKS AND FEES

- a. Analyze appraisal and appraisal review reports and confirm the CCRMA's approved value prior to making offer for each parcel.
- b. Analyze preliminary title report to determine potential title problems, propose methods to cure title deficiencies.
- c. Prepare the initial offer letter, instruments of conveyance, and any other documents required or requested by AUTHORITY/TxDOT on applicable AUTHORITY/TxDOT forms.
- d. Mail (Certified Mail Return Receipt Requested) initial offer letter, draft deed, Bill of Rights Brochures, Acknowledgement of Appraisal and Appraisal Reports to address confirmed with the Appraisal District of Cameron County. Maintain follow-up contacts and secure the necessary instruments upon acceptance of the offer for the closing.
- e. Provide a copy of the appraisal report for the subject property exclusively to the property owner or authorized representative at mailing of initial offer. Maintain original signed Receipt of Appraisal (unless property owner refuses to sign it).
- f. Respond to property owner inquiries verbally and in writing within two business days.
- g. Prepare a separate negotiator contact report for each parcel per contact.
- h. Maintain parcel files of original documentation related to the purchase of real property or property interests.
- i. Advise property owner on the Administrative Settlement process. Transmit to AUTHORITY/TxDOT any written counteroffer from property owners including supporting documentation, and provider recommendation with regard to Administrative Settlements in accordance with AUTHORITY/TxDOT policy and procedures.
- j. Prepare final offer letter, documents of conveyance as necessary.
- k. Appear and provide Expert Witness testimony as an Acquisition Provider when requested.
- l. Meet at the ENGINEER office once per week as agreed upon with the Right of Way Acquisition Manager/Administrator.
- m. Provide a monthly progress report per parcel by the 25th of the month with invoice.
- n. The ENGINEER shall, as part of this proposal, estimate 20 parcels that may result in condemnation. The ENGINEER shall be available for any meeting/hearings as requested by the AUTHORITY Attorney.

## 4. CLOSING SERVICE FEES

- a. Coordinate with AUTHORITY and Title Company to obtain an updated title commitment along with other Forms and certified copy of the instrument of conveyance necessary when requesting the Parcel Payment from the AUTHORITY.

- b. Acquisition Provider shall attend closings and provide closing services in conjunction with Title Company.
- c. Acquisition Provider shall record all original instruments immediately after closing at the respective County Clerk's Office, except for donations which must be forwarded to TxDOT for acceptance by the Texas Transportation Commission.

#### **ROW Acquisition Status Map (GIS & KMZ)**

The ENGINEER shall develop and maintain GIS & KMZ databases that provide overall acquisition status throughout the acquisition process.

#### **NTP 2 Tasks**

#### **5. RELOCATION ASSISTANCE SERVICES**

- a. The number of relocations or displacements as identified. ENGINEER will provide relocation advisory services. ENGINEER will compute replacement housing supplements (owner occupant and/or tenants)
- b. ENGINEER will provide advisory services to business displacements and relocate them effectively as applicable.
- c. CCRMA will review, approve and pay for all relocation costs as per the Agreement.

#### **6. CONDEMNATION SUPPORT**

- a. Pre-Hearing Support
  - i. Upon receipt of a copy of the final offer, request an updated title commitment for Eminent Domain from the Title Company.
  - ii. Prepare a Bisection Clause for the original set of Legal Descriptions supplied by Surveyor, if applicable.
  - iii. Use the information from the Title Commitment to join all interested parties on the necessary forms. Spouses of owners must also be joined.
  - iv. Upon completion of the necessary forms, prepare a packet containing 2 copies each of the following documents: Title Commitment, Negotiator's Reports, Appraisal Acknowledgment, Pre-appraisal Contact Sheet, signed and sealed property description, and plat, Final Offer Letter, any correspondence from the landowner or representatives, along with one copy of the appraisal report. Submit packet to the AUTHORITY Office.
  - v. Upon receipt of concurrence for the Appraisal Witness, request the update of appraisal.
  - vi. Upon receipt of packet prepared by the Engineer Attorney which will include Petition for Condemnation, Lis Pendens, Order Appointing Special Commissioners, Order Setting Hearing, Oath of Special Commissioner, and Notice of Hearings, developed by the Engineer Attorney; the attorney shall file the original petition with the AUTHORITY Court at Law or other appropriate Court for a cause number to be assigned.
  - vii. The Engineer attorney shall file the Lis Pendens including the cause number with the County Clerk's Office.
  - viii. Upon assignment of a court, the ENGINEER Attorney shall file the Order Appointing Commissioners with the judge retaining a copy of the Order for the files.
  - ix. Following appointment of Special Commissioners by the judge, the AUTHORITY shall secure the following documents: Oath of Commissioners signed by the Commissioners, Order Setting Hearing, 2 copies of the Notice of Hearing signed by the Commissioners.
  - x. The AUTHORITY shall file all originals with the court and send copies marked "copy" to ENGINEER.

- xi. The ENGINEER Attorney shall send a copy of the petition to the Title Company so that the Title Company can make sure the appropriate parties were joined and that no changes in title have occurred.
  - xii. The ENGINEER Attorney shall set the Special Commissioners Hearing after the updated appraisal has been submitted, if there is no change in value. If there is an increase in value, AUTHORITY will approve the new value and the AUTHORITY's provider will present a revised offer and a final offer letter and submit a copy of the final offer letter.
  - xiii. The ENGINEER Attorney shall coordinate a pre-hearing conference prior to the hearing (the day before or earlier) to discuss facts of the case with the AUTHORITY, Appraiser, and Negotiator.
  - xiv. After the hearing is set, the ENGINEER Attorney shall serve Notices of Hearing to the indicated parties at least 11 days prior to the Commissioner's hearing. If it is necessary to join the Federal Government, be advised that they have an additional 60 days to prepare for the Hearing.
  - xv. Once the notices have been served, the ENGINEER Attorney shall file the original notices with the court and send copies stamped "copy" to ENGINEER Office.
  - xvi. The ENGINEER's Attorney shall send a reminder letter 2-3 weeks in advance to the County Administration offices, Acquisition Provider, the three special commissioners and court reporter concerning Hearing dates.
- b. Post Hearing Support (by ENGINEER Attorney)
- i. For the hearing, prepare the necessary forms and Special Commissioners' time sheets and submit forms to Cameron County clerk's office.
  - ii. Obtain the signatures of Special Commissioners on the Award of Commissioners and file with the court for the judge's signatures within 48 hours of the Hearing.
  - iii. Give timesheets to Judge. The amount paid to the Special Commissioners is determined by the Judge.
  - iv. Obtain and distribute 3 certified copies of the award as follows: 1 certified copy to the title company with a request for a commitment, 1 certified copy to the AUTHORITY, 1 certified copy to ENGINEER with the Commitment to request the warrant in the amount of the Special Commissioners Award.
  - v. Send the Commitment and the Award to the AUTHORITY, along with individual special commissioner's billing requesting the payment for their fees.
  - vi. File County warrant in the registry of the court. File a Notice of Deposit with the court and send certified copies to each defendant notifying them of the date of the deposit. The Date of Deposit is the Date of Take.
  - vii. Take photograph of the interest to be acquired (if necessary) on the day of deposit for relocation verification.
  - viii. Send written notices of the date of deposit to the AUTHORITY Administration office and all interested parties.
  - ix. Appear as Expert Witness as requested. Sub-contractors must also appear as Expert Witnesses as requested.
  - x. All acquisition negotiations file indicating all "due diligence" provided by the Acquisition Provider will be directed to the AUTHORITY Attorney's office for his further handling in accordance to the Eminent Domain process by the AUTHORITY.

#### **Condemnation Expert Witness & Report Update**

The ENGINEER shall provide, as requested, an Expert Witness for Condemnation parcels and update Title Reports as necessary. It is estimated that 20 parcels will require condemnation.

**ROW Acquisition Status Map (GIS & KMZ)**

The ENGINEER shall develop and maintain GIS & KMZ databases that provide overall acquisition status throughout the acquisition process.

**Project Monitoring (Relocations & Condemnation)**

The ENGINEER shall develop an acquisition tracking list that shall be updated at minimum bi-weekly with overall parcel acquisition status, relocations status, condemnation status and additional comments/notes. The acquisition tracking list shall be used to develop and update the GIS & KMZ databases.

**TASK 145 – GENERAL COORDINATION - GENERAL ADMINISTRATION – NTP1 & NTP2**

The ENGINEER will perform project administrative and coordination duties, including contract administration, project management, meeting minutes of all meetings and telephone conversations and other related administrative tasks (e.g., direct costs) associated with the project, including:

- A. Subcontracting – Prepare, coordinate, execute and administer work authorizations with sub-consultants.
- B. Progress Reports and Invoices – Prepare monthly invoices and progress reports for the work tasks, together with evidence of work accomplished during the time period since the previous report. The monthly progress reports will include: Activities completed, initiated or ongoing during the reporting period; Activities planned for the coming period; Problems encountered and actions to remedy them; Overall status, including a tabulation of percentage complete by task; Updated project schedule; Minutes of study meetings and copies of monthly correspondence.
- C. Record Keeping and File Management – Maintain all records and files related to the project throughout the duration of the services.
- D. Correspondence - Prepare written materials, letters, survey forms etc. used to solicit information or collect data for the project and submit them to the AUTHORITY for review and approval prior to its use or distribution. Copies of outgoing correspondence and incoming correspondence will be provided to the AUTHORITY on a continuing, at least monthly, basis.
- E. Schedule - Prepare a detailed, graphic schedule linking Work Authorization tasks, subtasks, critical dates, milestones, deliverables and AUTHORITY review requirements. The project schedule will be in a format, which depicts the order and inter-dependence of the various tasks, subtasks, milestones and deliverables for each of the tasks identified therein. Progress will be reviewed periodically for conformance to Exhibit B, Work Schedule; and should these reviews indicate a substantial change in progress, the schedule will then be revised accordingly.
- F. Managing Change - Communicate in a timely manner all types of change that may occur in the project including but not limited to schedule, personnel, scope and work product changes. The AUTHORITY approved change(s) shall then be incorporated into the project schedule in a timely fashion to minimize any unnecessary rework.

## EXHIBIT C Work Schedule

The GEC will diligently pursue the completion of the Project as defined by the milestones and deliverable due dates.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

<b>Task</b>	<b>Projected Completion</b>
ROW Release	2 Months from NTP
Title Commitments	5 Months from NTP
Appraisal Reports	5 Months from NTP
Approved Values by CCRMA	8 Months from NTP
Negotiation Offers	10 Months from NTP
Begin Acquisition	10 Months from NTP
Archaeological Trenching	Upon Applicable Parcel Acquisition
Title Curative Process	14 Months from NTP
Title Commitment Updates	14 Months from NTP
Payments for Parcels	Correlates with Acquisition Timeline
Condemnation Process	20 Months from NTP
Eminent Domain Proceedings	20 Months from NTP
End Acquisition	22 Months from NTP
<b>Work Order Complete</b>	<b>22 Months from NTP</b>

PROJECT: East Loop ROW Acquisitions  
 CLIENT: CCRMA  
 CONTRACT: GEC 2024 Contract  
 CSJ:  
 COUNTY: Cameron  
 RRP JOB NO.: TX2434 WA16

EXHIBIT D -- FEE ESTIMATE

ACTIVITY CODE	FUNCTION CODE	DESCRIPTION	FIRM	SERVICE	MAN-HOURS										ESTIMATED FEE	TOTALS	
					Project Manager	Env Planner Senior	Env Planner IV	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Engineer-in Training II	CADD Operator Senior	CADD Operator Junior	Admin/ Clerical			TOTAL HRS
	130	<b>RIGHT-OF-WAY DATA</b>															
		ROW Acquisition - <b>NTP1</b>	ARES	SPECIAL													\$1,608,231.56
		ROW Condemnation Relocation & Expert Witness - <b>NTP2</b>	ARES	SPECIAL													\$317,987.91
		ROW Acquisition Status Map (GIS & KMZ) - <b>NTP1</b>	RRP	BASIC	48				80	96	120	256				600	\$78,634.40
		Project Monitoring (Relocations & Condemnation) - <b>NTP2</b>	RRP	BASIC	40				104	72	120	192				528	\$69,933.28
		<b>Sub Total (130 - RIGHT-OF-WAY DATA)</b>			88	0	0	0	184	168	240	448	0	0	1,128		\$2,074,787.15
	145	<b>GENERAL COORDINATION</b>															
		Project Manager (Proj Coord) - <b>NTP1</b>	RRP	BASIC	88											88	\$24,068.00
		Project Manager (Proj Coord) - <b>NTP2</b>	RRP	BASIC	32											32	\$8,752.00
		Project Secretary / Clerical - <b>NTP1</b>	RRP	BASIC										192	192	\$14,192.64	
		Project Secretary / Clerical - <b>NTP2</b>	RRP	BASIC									72	72	\$5,322.24		
		<b>Sub Total (145 - GENERAL COORDINATION)</b>			120	0	0	0	0	0	0	0	0	264	384		\$52,334.88
		<b>Sub Total (130 - 145)</b>			208	0	0	0	184	168	240	448	0	264	1,512		\$200,902.56
		<b>LABOR TOTALS</b>															
		Total Hours	MULTIPLIER		208	0	0	0	184	168	240	448	0	264	1,512		\$2,127,122.03
		CONTRACT RATES: (\$/MAN-HOUR)	2.464		273.50	152.77	135.52	246.40	152.77	135.03	104.72	108.42	68.99	73.92			
		BASE RATES: (\$/MAN-HOUR)			111.00	62.00	55.00	100.00	62.00	54.80	42.50	44.00	28.00	30.00			
	160	<b>NON LABOR</b>															
		In-Person Project Meetings (1 per Month)	RRP	SPECIAL													\$0.00
		Travel - Mileage	RRP	SPECIAL				Mileage per trip = 120						Mileage Rate (\$/mi.)= \$ 0.700			\$1,008.00
		<b>Sub Total (160 - NON LABOR)</b>															\$1,008.00
		<b>Sub Total - NTP1</b>															\$1,726,134.60
		<b>Sub Total - NTP2</b>															\$401,995.43
		<b>PROJECT TOTAL</b>															\$2,128,130.03

## EXHIBIT D Cost Proposal

PRIME PROVIDER: RRP  
 Subconsultant: ARES  
 HYWY: East Loop  
 CSJ: 0921-06-315  
 COUNTY: Cameron County  
**FROM:**  
 LIMITS: IH 69E  
 LENGTH: 10 MI.

**TO:**  
 SH 4

	TASK DESCRIPTION ROW	Project Management	Title Review & Clearing	ROW Negotiations Services	ROW Closing Agent	Admin/ Clerical	Condemnation Support		TOTAL LABOR HRS	TOTAL LABOR COSTS
<b>BUSINESS CODE ID</b>										
	<b>CONTRACT RATE PER HOUR:</b>	\$ 174.94	\$ 150.30	\$ 150.30	\$ 100.41	\$ 60.37	\$ 125.66			
	Title Curative and Title Policy Coordination - <b>NTP1</b>		150			88			238	\$ 27,857.56
	Relocation Services Coordination (Based on 9 relocations) - <b>NTP2</b>	135				98			233	\$ 29,533.16
	Appraisal Coordination - <b>NTP2</b>								0	\$ -
	Condemnation Support - <b>NTP2</b>					39	152		191	\$ 21,454.75
	Acquisition Services \$14,800 per parcel Est at 99 Parcels - <b>NTP1</b>									\$ 1,465,200.00
Note 1	Relocation Service Specialist (Est. 9 relocations at \$10,500 / relocation) - <b>NTP2</b>									\$ 94,500.00
Note 1	Legal services for Condemnation (Est. 10 Parcels at \$15,000 / parcel) - <b>NTP2</b>									\$ 150,000.00
Note 1	Condemnation Expert Witness & Report Update (Est. 10 Parcels at \$2,250 / condemnation) - <b>NTP2</b>									\$ 22,500.00
										\$ -
										\$ -
	<b>Sub-Total</b>	135	150	0	0	225	152	0	662	\$ 1,811,045.47
	<b>CONTRACT RATE PER HOUR</b>	\$ 174.94	\$ 150.30	\$ 150.30	\$ 100.41	\$ 60.37	\$ 125.66	0		
	<b>TOTAL LABOR COST</b>	\$ 23,616.90	\$ 22,545.00	\$ -	\$ -	\$ 13,583.25	\$ 19,100.32	\$ -	\$ 78,845.47	
	<b>% Distribution of Staffing</b>								ODE's	\$ 115,174.00
	<b>SUBTOTAL FC 160(150)</b>									\$ 1,926,219.47

EXHIBIT D  
Cost Proposal

PRIME PROVIDER: RRP

Subconsultant: Ares Services Incorporated

Other Direct Expenses

Hwy: East Loop  
CS: 0921-06-315  
County: Cameron

Other Direct Expenses	Unit		Fixed	Maximum	Unit Cost	FC 120	
						Quantity	Cost
Mileage	mile	F	Current State Rate		\$ 0.700	7500	\$ 5,250.00
Overnight Mail - oversized box	each	M		\$ 100.00	\$ 100.00	100	\$ 10,000.00
Photocopies B/W (8 1/2" X 11")	each	F	\$ 1.00		\$ 0.15	6000	\$ 900.00
Photocopies Color (8 1/2" X 11")	each	F	\$ 1.00		\$ 1.00	12000	\$ 12,000.00
CDs/DVDs	each	F	\$ 2.00		\$ 2.00	12	\$ 24.00
Notebooks	each	F		\$ 10.00	\$ 10.00	120	\$ 1,200.00
Certified Mail	each			\$ 22.00	\$ 22.00	300	\$ 6,600.00
Title Reports	Parcel		\$ 800.00			99	\$ 79,200.00
<b>Total</b>						<b>FC 120</b>	<b>\$ 115,174.00</b>

**2-K CONSIDERATION AND APPROVAL OF WORK AUTHORIZATION NO. 20 WITH R.R.P. CONSULTING ENGINEERS, L.L.C. FOR GATEWAY PEDESTRIAN BRIDGE FY 2026 BUILD PLANNING GRANT APPLICATION PROJECT.**

## WORK AUTHORIZATION NO. 20

This Work Authorization is made as of this \_\_\_\_\_ day of \_\_\_\_\_, 2026, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING CIVIL ENGINEERING SERVICES, dated as of October 31, 2024 (the "Agreement"), between the Cameron County Regional Mobility Authority ("Authority") and R.R.P. Consulting Engineers, L.L.C. ("GEC").

This Work Authorization is made for the following purpose, consistent with the Services defined in the Agreement: ***FY 2026 Build NOFO – Gateway.***

### **Section A. - Scope of Services**

A.1. GEC shall perform the following Services:

GEC shall perform the Services as listed in Exhibit B and as requested by the Authority.

### **Section B. - Schedule**

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule as shown on Exhibit C.

### **Section C. – Compensation**

C.1. In return for the performance of the foregoing obligations, the Authority shall pay to the GEC the amount not to exceed \$31,136.84, based on the attached estimate shown on Exhibit D. Compensation shall be in accordance with the Agreement.

C.2. The Authority shall pay the GEC under the following acceptable payment method – Lump Sum Payment Method.

C.3. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

### **Section D. - Authority's Responsibilities**

The Authority shall perform and/or provide the services as stated in Exhibit A in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance.

### **Section E. - Other Provisions**

The parties agree to the following provisions with respect to this specific Work Authorization. – None.

-SIGNATURES ON NEXT PAGE-

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.

Authority: Cameron County Regional  
Mobility Authority

GEC: R.R.P. Consulting Engineers, L.L.C.

By: Frank Parker, Jr.

By: Ahmed Abd-El-Meguid, PhD, PE

Signature: \_\_\_\_\_

Signature: \_\_\_\_\_

Title: Chairman

Title: Vice President

Date: \_\_\_\_\_

Date: \_\_\_\_\_

**LIST OF EXHIBITS**

- Exhibit A - Authority’s Responsibilities
- Exhibit B - Services to be Provided by GEC
- Exhibit C - Work Schedule
- Exhibit D - Cost Proposal

## **EXHIBIT A**

### **Authority's Responsibilities**

The following provides an outline of the services to be provided by the Authority in the development of the Project for this work authorization.

#### ***GENERAL***

The Authority will provide to the Engineer the following:

- (1) Payment for work performed by the Engineer and accepted by Authority in accordance with this Agreement.
- (2) Assistance to the Engineer, as necessary, to obtain the required data and information from other local, regional, State and Federal agencies that the Engineer cannot easily obtain.
- (3) Provide timely review and decisions in response to the Engineer's request for information and/or required submittals and deliverables, in order for the Engineer to maintain an agreed-upon work schedule.

## **EXHIBIT B**

### **Services to be Provided by the GEC/Engineer**

#### ***GENERAL***

The work to be performed by the GEC under this contract consists of providing engineering services required for the preparation of a Federal Grant Application for the East Loop Project under the Better Utilizing Investments to Leverage Development (BUILD) Grant for a Planning Project.

The GEC shall collect, review, and evaluate the available existing data pertaining to the project and prepare the Grant Application Package in accordance with the requirements of the Notice of Funding Opportunity (NOFO) for the FY26 BUILD Grant Program posted in the Federal Register.

It is understood by the GEC and the AUTHORITY that requirements of the Federal Application package differs from the FY23 Multimodal Project Discretionary Grant Opportunity in which BUILD was Included.

#### **PROJECT MANAGEMENT**

- A. The GEC will coordinate with AUTHORITY staff, other consultants, local municipal agencies, and utility companies.
- B. The GEC shall implement their Quality Assurance/Quality Control program prior to submitting project documents to the AUTHORITY. The GEC is responsible for errors and/or omissions that become evident before submission of the final Grant Application Package. The GEC shall promptly make necessary revisions or corrections resulting from the GEC's errors, omissions, or negligent acts without additional compensation.

#### **FEDERAL GRANT APPLICATION PREPARATION**

The GEC will prepare the following documents for the Federal Grant Application Package:

- A. **Project Narrative** consisting of the following sections as defined by the Grant NOFO: Cover Page, Project Description, Project Location, Project Parties, Grant Funds Sources and Uses of all Project Funding, Project Outcome Criteria, Benefit-Cost Analysis Summary, Project Readiness and Environmental Risk, Project Requirements.
- B. Applicable **Standardized Federal Forms**, including SF424 – Application for Federal Assistance, and SF 424C – Budget information for Construction.
- C. It is understood that the proposed project for this grant application is a Planning Grant and therefore does not require a Benefit Cost Analysis.

The GEC shall host the following for the development of the Federal Grant Application Package:

- A. **Project Merit Criteria Workshop** with project team members to fully understand and identify the project benefits with respect to the specified grant Merits and Requirements stated in the FY2026 NOFO.

**DELIVERABLES**

- 1. Federal Grant Application Package

**EXHIBIT C  
Schedule of Work**

The GEC will diligently pursue the completion of the Project as defined by the milestones and deliverable due dates.

The GEC will inform the Authority (in reasonable advance of the delay) should the GEC encounter delays that would prevent the performance of all work in accordance with the established schedule(s) of work.

It is understood that the Federal Grant Application Package must be submitted no later than the time and date specified on the Notice of Funding Opportunity (NOFO), 5:00 PM eastern on February 24, 2026.

**NOTICE TO PROCEED (NTP) – Upon Execution**

- 1. Application Preparation Phase 14 days (2 Weeks)
- 2. Application Review Phase 14 days (2 Weeks)

**Work Authorization Complete June 30, 2026**

PROJECT: FY 2026 Build NOFO - Gateway

CLIENT: CCRMA

CONTRACT: GEC

CSI:

EXHIBIT D -- FEE ESTIMATE

COUNTY: Cameron

RRP JOB NO.: TX2434 WA20

FUNCTION CODE	DESCRIPTION	FIRM	SERVICE	MAN-HOURS													ESTIMATED FEE	TOTALS
				Technical Advisor	Project Manager	Env Planner III	Env Scientist IV	Env Scientist III	Env Scientist I/II	Engineer (Senior)	Engineer (Project)	Engineer (Design)	Senior CADD	Engineer in Training I	Admin/Clerical	TOTAL HOURS		
	<b>Project Management</b>																	
	Project Manager (Proj Coord)	RRP	BASIC		8												8	
	Progress Reports and Invoicing	RRP	BASIC		2					2						2	6	
	Progress Meetings Monthly	RRP	BASIC		2					2							4	
	Internal Meetings - Bi Weekly	RRP	BASIC							4							4	
	Project Secretary / Clerical	RRP	BASIC												8		8	
	<b>Federal Grant Application Preparation</b>																	
	Federal Forms (SF-424 & SF-LLL)	RRP	BASIC							5					20		25	
	Project Description, Location, Budget, Funding Commitments, Project Readiness	RRP	BASIC	4	4		10			10				10	30		68	
	Project Merit Criteria Narrative	RRP	BASIC	4	4					10				10	30		58	
	Project Merit Criteria Workshop	RRP	BASIC		4					10					10		24	
	<b>Sub Total (Project Management &amp; Federal Grant Application Preparation)</b>			8	24	0	10	0	0	43	0	0	0	20	90	10	205	
	<b>Total Hours</b>			8	24	0	10	0	0	43	0	0	0	20	90	10	205	
	<b>LABOR TOTALS</b>																	
	Total Hours	MULTIPLIER		8	24	0	10	0	0	43	0	0	0	20	90	10	205	
	CONTRACT RATES: (\$/MAN-HOUR)	2.442		\$ 305.25	\$ 271.06	\$ 92.80	134.31	\$ 92.80	\$ 75.70	\$ 244.00	\$ 151.40	\$ 132.06	\$ 107.45	\$ 83.03	\$ 73.26			
	BASE RATES: (\$/MAN-HOUR )			125.00	111.00	38.00	55.00	38.00	31.00	100.00	62.00	54.08	44.00	34.00	30.00			
160	<b>NON LABOR</b>																	
	Travel - Lodging including taxes	RRP (nl)	SPECIAL-NL	Persons = 0	Nights = 0			Cost per Night =	\$120.00	Trips = 0							\$0.00	
	Travel - Meals	RRP (nl)	SPECIAL-NL	Persons = 0	Days = 0			Cost per Day =	\$60.00	Trips = 0							\$0.00	
	Travel - Rental Vehicle	RRP (nl)	SPECIAL-NL		Days = 0			Rent/Gas per Day =	\$75.00	Trips = 0							\$0.00	
	<b>Sub Total (160 - NON LABOR)</b>																\$0.00	
	<b>PROJECT TOTAL</b>																\$31,136.84	

**2-L      CONSIDERATION AND APPROVAL TO RATIFY THE TEXAS DEPARTMENT  
OF TRANSPORTATION THIRD PARTY FUNDING CHANGE ORDERS NO. 1 &  
2 FOR THE STENGER ST. CONCRETE PATH PROJECT.**





# TEXAS DEPARTMENT OF TRANSPORTATION

## Change Order Third Party Funding Notification Sheet

This form is used when the subject change order involves funding by a source other than TxDOT/U.S. DOT, and involves third parties who are providing funding under an Advanced Funding Agreement or Donation Agreement.

CCSJ: 0921-06-370, Etc.  
Project: F 2025(194), Etc.  
Highway: Stenger St.  
County: Cameron

CO #: 2  
District: Pharr  
Contractor: Earthworks  
Contract #: \_\_\_\_\_

1. Outside funding provided by:

RGVMPO (CAT 10)

(Outside Entity's Legal Name)

2. Type of outside funding agreement for this change: (Check one)

Existing       Amended       New

3. Indicate the type and amount of funding:

Fixed Price (Lump Sum)       Actual Cost

(Original AFA Amount)      \$1,750,156

4. Cost this Change Order:

(a) Contract Items this Change Order (Value):      \$ \$52,167.82

(b) CO & Contingency\*: (a)x  = \$ \$0.00  
enter %

TOTAL (a)+(b):      \$ \$52,167.82

Third Party Notifications: I hereby acknowledge notification of the modifications covered by this Change Order.

Name: Pete Sepulveda Title: CCRMA Exec. Director / Project RPIC

**Pete Sepulveda, Jr.** Digitally signed by Pete Sepulveda, Jr.  
Date: 2026.02.06 16:48:14 -06'00' Date: 2/6/2026

Third Party Representative Signature

Funding for this Change Order has been arranged by:

Name: \_\_\_\_\_ Title: \_\_\_\_\_

Date: \_\_\_\_\_

TxDOT Representative Signature

\* The percentage (%) value for CO & Contingency can be obtained from TxDOTCONNECT. Within the CSJ > under Funding and Estimate > Estimated Cost > Project Cost Details > use the Change Order & Contingency percentage shown.

**2-M CONSIDERATION AND APPROVAL OF CAMERON COUNTY REGIONAL MOBILITY AUTHORITY STAFF TO ADVERTISE AND REQUEST BIDS FOR THE CONSTRUCTION OF THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BUILDING EXTERIOR ACCESSIBILITY IMPROVEMENTS PROJECT.**



**IMPROVING MORE THAN JUST ROADS**

**MEMORANDUM**

**To: Board of Directors**

**From: Pete Sepulveda, Jr., Executive Director** *PSJ*

**Date: February 19, 2026**

**Subj: Item 2M- Consideration and Approval for Cameron County Regional Mobility Authority Staff to Advertise and Request Bids for the Construction of the Cameron County Regional Mobility Authority Building Exterior Accessibility Improvements Project.**

---

CCRMA staff has received final plan sets from the project engineer and architect and has determined the need to request construction bids for the project thus, staff is requesting approval to advertise.

**2-N CONSIDERATION AND APPROVAL OF CHANGE ORDER NO. 3 WITH ANAHUAC INFRASTRUCTURE, L.L.C. FOR SH 550 MAINTENANCE PROJECT NUMBER 2025-SH550-1.**

**CONSTRUCTION CONTRACT CHANGE ORDER NUMBER: 3**

- 1. CONTRACTOR: ANAHUAC INFRASTRUCTURE LLC
- 2. Change Order Work Limits: Sta. 1475+00 to Sta. 1476+00
- 3. Type of Change (on federal-aid non-exempt projects): Minor (Major/Minor)
- 4. Describe the change and the reason for the change order. When necessary, include exceptions to this agreement.

Inclusion of a broken LSRA and Concrete Riprap Replacement at a "Toll Plaza Ahead" Large Ground Mounted Sign.

CCSJ:	_____
Project:	<u>2025-SH550 -1</u>
Highway:	<u>SH550</u>
County:	<u>CAMERON</u>
District:	_____
Contract Number:	<u>2025-SH550 -1</u>

5. New or revised plan sheet(s) are attached and numbered: 75

Each signatory hereby warrants that each has the authority to execute this Change Order.

By signing this change order, the contractor agrees to waive any and all claims for additional compensation due to any and all other expenses; additional changes for time, overhead and profit; or loss of compensation as a result of this change. Further, the contractor agrees that this agreement is made in accordance with Item 4 and the Contract. Exceptions should be noted in the response for #5 above.	<b>The following information must be provided</b> Time Ext. #: <u>3</u> Days added on this C.O.: <u>0</u> Amt. added by this change order: <u>\$4145.00</u>
	<b>For TxDOT use only:</b> Days participating: _____ Amount participating: _____ Signature _____ Date _____ Name/Title _____
THE CONTRACTOR Date <u>01/22/2026</u> By <u>Vanessa Perez</u> Typed/Printed Name <u>Vanessa Perez</u> Typed/Printed Title <u>Managing Member</u>	

**RECOMMENDED FOR EXECUTION:**

Name/Title \_\_\_\_\_ Date \_\_\_\_\_

Name/Title \_\_\_\_\_ Date \_\_\_\_\_  
 APPROVED  REQUEST APPROVAL

Name/Title \_\_\_\_\_ Date \_\_\_\_\_

Name/Title \_\_\_\_\_ Date \_\_\_\_\_  
 APPROVED  REQUEST APPROVAL

Name/Title \_\_\_\_\_ Date \_\_\_\_\_

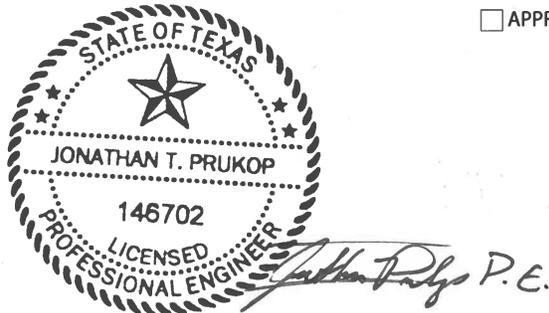
Name/Title \_\_\_\_\_ Date \_\_\_\_\_  
 APPROVED  REQUEST APPROVAL

Jonathan Prukop, P.E. 01/21/26

Name/Title \_\_\_\_\_ Date \_\_\_\_\_

Name/Title \_\_\_\_\_ Date \_\_\_\_\_  
 APPROVED

Engineer's Seal:







**2-0 CONSIDERATION AND APPROVAL OF PROFESSIONAL SERVICES AGREEMENT WITH JWH & ASSOCIATES, INC. FOR THE DEVELOPMENT OF A PRESIDENTIAL PERMIT FOR THE BROWNSVILLE AND MATAMOROS BRIDGE.**

## PROFESSIONAL SERVICES AGREEMENT

WHEREAS, pursuant to a qualifications-based selections process consistent with the Authority's "Policies and Procedures Governing Procurements of Goods and Services," the Cameron County Regional Mobility Authority (the "Authority") entered into that certain Professional Services for the On-Call Transportation Engineering Services with **JWH & Associates, Inc. (the "Engineer")** to provide on-call engineering services for the Authority; and,

WHEREAS, the Authority needs the Engineer to provide engineering services provided to the Authority for the development of a **Presidential Permit for the Brownsville and Matamoros Bridge (B&MB)** and as further described on **Exhibit 1** attached hereto and incorporated by reference (the "Project"); and,

WHEREAS, the Project is funded entirely by local funds pursuant to interlocal agreements between the Authority and Cameron County, Texas; and,

WHEREAS, the Engineer agrees to provide engineering services for the Project in accordance with this Agreement; and,

WHEREAS, this Professional Services Agreement (the "Agreement") between the Authority and the Engineer is hereby entered into and agreed to as of the 19th day of February 2026 (the "Effective Date");

NOW, THEREFORE, the parties agree, as follows:

### 1.0 Definitions.

- 1.1 Authority.** Any reference herein to the "Authority" shall be interpreted to mean the same as the Cameron County Regional Mobility Authority.
- 1.2 Engineer.** Any reference herein to the "Engineer" shall be interpreted to mean the same as **JWH & Associates, Inc.**
- 1.3 The Agreement.** The Agreement is comprised of the Agreement, the Exhibits listed and referenced herein, and all formal changes to any of those documents by addendum or other agreement signed by the Authority and the Engineer. This Agreement is intended to be an integral whole and shall be interpreted as internally consistent. Services required by any page, part, or portion of the Agreement shall be deemed to be required as if called for in the whole Agreement and no claim for extra Services shall be based upon the fact that the description of the Services in question is incomplete.
- 1.4 Services.** Any reference herein to the "Services" shall be interpreted to mean the same as those engineering services for the Project described on **Exhibit 1** attached hereto and incorporated by reference.

- 1.5 Project.** Any reference herein to the "Project" shall be interpreted to mean the same as engineering services provided to the Authority for the development of a **Presidential Permit for the B&M Bridge.**
- 1.6 Provision of All Things Required.** Anything that may be required, implied or inferred by the Agreement, shall be provided by the Engineer for the Compensation.
- 1.7 Privity only with the Engineer.** Nothing contained in this Agreement shall create, nor be interpreted to create, privity or any other relationship whatsoever between the Authority and any person except the Engineer and the Engineer's permitted successors and assigns.
- 1.8 "Include" Intended to be Encompassing.** "Include includes", or "including", as used in the Agreement, shall be deemed in all cases to be followed by the phrase, "without limitation."
- 1.9 Use of Singular and Plural.** Words or terms used as nouns in the Agreement shall be inclusive of their singular and plural forms, unless the context of their usage clearly requires a contrary meaning.
- 1.10 Definition of Material Breaches not Exhaustive.** The specification herein of any act, failure, refusal, omission, event, occurrence or condition as constituting a material breach of the Agreement shall not imply that any other, non-specified act, failure, refusal, omission, event, occurrence or condition shall be deemed not to constitute a material breach of the Agreement.
- 2.0 Engineer's Representations.** In order to induce the Authority to execute this Agreement and recognizing that the Authority is relying thereon, the Engineer, by executing this Agreement, and without superseding, limiting, or restricting any other representation or warranty set forth elsewhere in this Agreement, or implied by operation of law, makes the following express representations to the Authority:
- 2.1** The Engineer is fully qualified to perform the Services.
- 2.2** The Engineer shall maintain all necessary licenses or other authorizations necessary for the Services until the Engineer's duties under this Agreement have been fully satisfied.
- 2.3** The Engineer has the expertise, experience, and knowledge as well as the necessary team, personnel, and financial capability to perform the Services in accordance with the terms of this Agreement.

- 2.4 Prior to the execution of this Agreement, the Engineer has become familiar with the Project and the Services required by this Agreement as well as has reviewed the Authority's concerns, if any, and the Engineer accepts the foregoing in entering into this Agreement.
- 2.5 The Engineer assumes full responsibility to the Authority for the improper acts and omissions of its subcontractors, subconsultants, or others employed or retained by Engineer in connection with the Services.

### **3.0 Compensation.**

- 3.1 The total not-to-exceed (NTE) value of the Agreement is the amount of ONE HUNDRED FIFTY-THREE THOUSAND TWO HUNDRED NINETY-SIX AND NO/100 DOLLARS (\$153,296.00) paid in accordance with the provisions herein. The Engineer exceeds the NTE amount at its own risk. The Authority reserves the right to amend this amount (increase/decrease) at any time during the Agreement when the Authority determines, in its sole discretion, that doing so is in its best interests. The foregoing right includes the Authority requiring the Engineer to modify the Services by executing an amendment or other supplemental agreement.
- 3.2 Subject to section 3.1, the Authority and the Engineer shall otherwise comply with the compensation and billing requirements described in the Master Agreement except that, to the extent that such requirements do not apply to a not-to-exceed agreement or to the use of local funds, such requirements shall not apply to this Agreement.
- 3.3 Notwithstanding any other provision of this Agreement, the Authority shall only be obligated to issue payment under this Agreement to the extent local funds are available.

### **4.0 Authority's Obligations.** Pursuant to the Agreement, the Authority agrees to perform any obligations of the Authority as detailed herein.

- 4.1 The Authority shall review any documents submitted by the Engineer requiring the Authority's decision, and shall render any required decisions pertaining thereto.
- 4.2 The Authority shall provide the Engineer with such information, existing and reasonably available, or necessary to the Engineer's performance of the Agreement as the Engineer may request.
- 4.3 The Authority's agreement not to exercise, or its delay or failure to exercise, any right under the Agreement or to require strict compliance with any obligation of the Engineer under the Agreement shall not be a waiver of the right to exercise such right or to insist on such compliance at any other time or on any other occasion.

**4.4 Right to Audit.** The Authority shall be entitled to rely upon the accuracy and completeness of the information furnished by the Engineer in connection with its request for payment. The Authority shall have the right, however, upon demand, to make a detailed examination, audit, or inspection of the Engineer's books and records for the purpose of verifying the accuracy and completeness of such information. In the event the Authority determines that the Engineer has been paid any sums not due, then such sums shall be reimbursed by the Engineer to the Authority within two (2) Working Days of written demand by the Authority.

## **5.0 Additional Obligations of the Engineer.**

**5.1** The Engineer shall be solely responsible for providing supervision and oversight to all of the Engineer's personnel.

**5.2** The Engineer agrees to submit a status report to the Authority at least one (1) time every ten (10) business days during the term of this Agreement in addition to any scheduling and reporting requirements under the Agreement.

**5.3** The Engineer warrants and represents that it will assign only qualified personnel to perform the Services.

**5.4** All Services provided by the Engineer shall be done in accordance with applicable all Federal, State and local laws, regulations, codes, and ordinances.

**5.5** Except as otherwise provided herein, the Engineer shall provide insurance for the Services performed for this Project consistent with the insurance requirements described in the Master Agreement.

**5.6** The Engineer, in connection with performing its services hereunder, will have access to or may be provided certain confidential information concerning the Authority and agrees that any information concerning the finances, accounting practices, business, client, client lists, property information, client data, records of the Authority or any other information which a reasonable person could conclude that should remain confidential (collectively "Confidential Information"), will not be disclosed to any party and without limitation, any employee of the Authority or any client or potential client of the Authority at any time, except for the Engineer's legal counsel, accounts, or financial advisors, who will also hold such Confidential Information in confidence. The Engineer acknowledges that the information is being provided with the sole understanding that all Confidential Information will remain confidential and will be held in the strictest confidence. The Engineer further acknowledges that any disclosure of the Confidential Information, whether intentional or inadvertent, may harm the Authority. The Authority will have the right to enforce the Agreement by specific performance, as well as hold the Engineer liable for any damages caused by any disclosure of any Confidential

Information, whether intentional or inadvertent. The Engineer agrees that it has received valuable consideration for the entering into of the Agreement and agrees to be bound all of its terms and conditions. The Agreement will be binding on the Engineer and any attorney, accountant, financial advisor, or other consultant who also may be provided Confidential Information.

- 5.7 The Engineer shall comply with any other requirements of the Master Agreement applicable to this Agreement.

## 6.0 Notices, Invoices, and Reports.

- 6.1 All notices, invoices, or reports shall be delivered to the Authority and to the Engineer in accordance with the notice provisions of the Master Agreement.

## 7.0 Additional Considerations.

- 7.1 **Severability.** The invalidity of any provision of the Agreement, as determined by a court of competent jurisdiction shall in no way affect the validity of any other provision herein.
- 7.2 **Applicable Laws.** THIS AGREEMENT SHALL BE GOVERNED AND CONSTRUED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS. VENUE FOR ANY CAUSE OF ACTION ARISING OUT OF OR RELATED TO THIS AGREEMENT SHALL BE EXCLUSIVELY IN THE STATE AND FEDERAL COURTS OF CAMERON COI-NTY, TEXAS.
- 7.3 **Official, Agent and Employees of the Authority Not Personally Liable.** It is agreed by and between the parties hereto that in no event shall any Director, officer, employee, or agent of the Authority in any way be personally liable or responsible for any covenant or agreement herein contained, whether either expressed or implied, nor for any statement, representation or warranty made herein or in any connection with this agreement.
- 7.4 **Subcontractors/Subconsultants.** Unless otherwise authorizing in writing by the Authority, the Engineer may not use any subcontractors or subconsultants to accomplish any portion of the Services without obtaining the prior written permission of the Authority. Moreover, by signing the Agreement, the Engineer is certifying to the Authority that the Engineer shall not enter into any subcontract with a subcontractor or a subconsultant that is debarred or suspended by the Texas Department of Transportation or any federal agency. Notwithstanding the foregoing, in no way does the Authority providing written permission to the Engineer to use the services of a subcontractor or subconsultant waive the Authority's governmental immunity or make such subcontractor or subconsultant a third-party beneficiary to this Agreement.

- 7.5 Attorney's Fees.** In the event that litigation is commenced by one party hereto against the other in connection with the enforcement of any provision of this agreement, the prevailing party shall be paid by the losing party all court costs and other expenses of such litigation, including reasonable attorneys' fees. The amount so allowed as attorneys' fees shall be taxed to the losing party as costs of the suit, unless prohibited by law.
- 7.6 Independent Contractor.** The Engineer is an independent contractor. Nothing herein shall create any association, agency, partnership or joint venture between the parties hereto and neither shall have any authority to bind the other in any way.
- 7.7 Waiver of Breach.** A waiver of either party of any terms or condition of this agreement in any instance shall not be deemed or construed as a waiver of such term or condition for the future, or of any subsequent breach thereof. All remedies, rights, undertakings, obligations, and agreements contained in this agreement shall be cumulative and none of them shall be in limitation of any other remedy, right, obligation or agreement of either party.
- 7.8 Time of the Essence.** Time is of the essence under this Agreement as to each provision in which time of performance is a factor.
- 7.9 Limitation of Liability.** IN NO EVENT SHALL THE AUTHORITY BE LIABLE TO THE ENGINEER FOR ANY INDIRECT, INCIDENTAL, CONSEQUENTIAL, OR EXEMPLARY DAMAGES.
- 7.10 Indemnification.**
- 7.10.1** THE ENGINEER RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS, WHICH ARE CAUSED BY, ARISE OUT OF, OR OCCUR DUE TO ANY FAILURE OF THE ENGINEER TO PERFORM THE OBLIGATIONS REQUIRED BY THE AGREEMENT AS WELL AS FEDERAL, TEXAS, OR OTHER APPLICABLE LAW, INCLUDING BUT NOT LIMITED TO CLAIMS OR DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE ENGINEER, OR THE ENGINEER'S AGENTS, EMPLOYEES, SUBCONTRACTORS, SUBCONSULTANTS, OR OTHER THIRD PARTIES. THE ENGINEER HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT

THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE ENGINEER.

- 7.10.2** In this connection, it is expressly agreed that the Engineer shall, at its own expense, defend the Authority, its officers, employees, and agents, against any and all claims, suits or actions which may be brought against them, or any of them, as a result of, or by reason of, or arising out of, or on account of, or in consequence of any act or failure to act of the Engineer the consequences of which the Engineer has indemnified the Authority. If the Engineer shall fail to do so, the Authority shall have the right, but not the obligation, to defend the same and to charge all direct and incidental costs of such defense to the Engineer including attorney's fees and court costs.
- 7.10.3** Any money due to the Engineer under and by virtue of the Agreement, which the Authority believes must be withheld from the Engineer to protect the Authority, may be retained by the Authority so long as it is reasonably necessary to ensure the Authority's protection; or in case no money is due, its surety may be held until all applicable claims have been settled and suitable evidence to that effect furnished to the Authority provided, however, the Engineer's payments shall not be withheld, and its surety shall be released, if the Engineer is able to demonstrate that it has adequate liability and property damage insurance to protect the Authority from any potential claims.
- 7.10.4** The Engineer shall provide that any contractual arrangement with a subcontractor or subconsultant shall be in conformance with the terms of the Agreement including the terms of this indemnity provision. The Engineer guarantees that it will promptly handle and rectify any and all claims that may be made against it or any of its subcontractors or subconsultants in connection with the Agreement.
- 7.10.5** THE ENGINEER RELEASES THE AUTHORITY FROM AND AGREES TO INDEMNIFY, DEFEND, AND HOLD THE AUTHORITY (AND ITS OFFICERS, EMPLOYEES, AND AGENTS) HARMLESS FROM AND AGAINST ANY AND ALL CLAIMS, DEMANDS, DAMAGES, LOSSES, SUITS, ACTIONS, DECREES, JUDGMENTS, ATTORNEY'S FEES, COURT COSTS, AND OTHER EXPENSES OF ANY KIND OR CHARACTER FOR DEFENDING THE CLAIMS AND DEMANDS BASED ON THE NEGLIGENCE, GROSS NEGLIGENCE, OR OTHER ACTIONS OR INACTIONS OF THE AUTHORITY, OR THE AUTHORITY'S AGENTS, EMPLOYEES, OR OTHER THIRD PARTIES. THE ENGINEER HEREBY WAIVES ANY RIGHT TO DEFEND AGAINST THE ENFORCEABILITY OF THIS INDEMNIFICATION PROVISION AND EXPRESSLY AGREES THAT

THIS PROVISION MEETS ALL LEGAL REQUIREMENTS AND IS LEGALLY ENFORCEABLE AGAINST THE ENGINEER.

- 7.11 Rights in Data (Ownership and Proprietary Interest).** The Authority shall have exclusive ownership of, all proprietary interest in, and the right to full and exclusive possession of all information, materials, and documents discovered or produced by the Engineer pursuant to the terms of the Agreement, including but not limited to, videos, reports, or other documents or information concerning the Agreement.
- 7.12 Assignment/Transfer.** The Engineer shall not assign or transfer any of its rights or interest under the Agreement without first obtaining the Authority's prior written consent to such assignment or transfer. Whether to provide such prior written consent shall be in all respects within the Authority's sole and absolute discretion.
- 7.13** THE ENGINEER EXPRESSLY AGREES THAT: (1) THE AUTHORITY RETAINS ITS GOVERNMENTAL IMMUNITY IN ALL RESPECTS UNDER THIS AGREEMENT; AND, (2) NO AGREEMENTS, BETWEEN THE ENGINEER AND ANY THIRD PARTY SHALL BE ENFORCEABLE AGAINST THE AUTHORITY. THE ENGINEER WARRANTS TO THE AUTHORITY THERE ARE NO THIRD PARTY BENEFICIARIES TO THIS AGREEMENT AND THAT, IN THE EVENT A THIRD PARTY ATTEMPTS TO HOLD THE AUTHORITY LIABLE FOR ANY ACTION OR INACTION OF THE ENGINEER, THAT THE ENGINEER SHALL INDEMNIFY THE AUTHORITY UNDER SECTION 7.10.
- 7.14** IN THE EVENT OF A QUESTION AS TO THE INTERPRETATION OF ANY PROVISION OF THIS AGREEMENT, THE PROVISION SHALL NOT BE CONSTRUED AGAINST THE DRAFTING PARTY. THIS INCLUDES BUT IS NOT LIMITED TO THE ENGINEER'S AGREEMENT THAT SECTION 7.10, AND ANY OTHER CLAUSE HERETN, SHALL IN NO EVENT BE STRICTLY CONSTRUED AGAINST THE AUTHORITY.
- 7.15 Insurance Requirements.**
- 7.15.1** The Engineer shall maintain the following insurance coverage during the effective term(s) of this Agreement and shall name the Authority as an "additional insured" on the following insurance coverage:
- 7.15.1.1 General Liability Insurance.** An original certificate evidencing General Liability coverage, naming the Authority as an additional insured, together with the appropriate endorsement to said policy reflecting the

addition of the Authority as an additional insured under said policy (minimum of \$1,000,000 each occurrence).

- 7.15.1.2 Worker's Compensation Insurance.** Such coverage shall be consistent with statute and with no pre-set limits and having Employer's liability limit of \$500,000. A waiver of subrogation in favor of the Authority must be included in the policy.
- 7.15.1.3 Automobile Liability Insurance.** An original certificate evidencing automobile insurance coverage in a combined single limit of \$500,000 and each vehicle utilized by the Engineer must have evidence of automobile insurance coverage with limits of no less than \$50,000/\$100,000 and medical pay of \$5,000.
- 7.15.1.4 Professional Liability Insurance.** An original certificate evidencing professional liability insurance coverage naming the Authority as an additional insured, together with the appropriate endorsement to said policy reflecting the addition of the Authority as an additional insured under said policy with a limit of liability of \$1,000,000 for any one claim, or in such other amount as the Authority may agree to in writing. Such insurance shall be applicable to claims arising out of or related to the performance of this Agreement.
- 7.15.1.5 Certificates/Endorsements.** The Engineer shall provide the Authority with current certificate(s)/endorsement(s) evidencing the insurance coverage referenced above. Failure to maintain the above-referenced insurance coverage, including naming the Authority as an additional insured during the term(s) of the Agreement shall constitute a material breach thereof. Insurance certificate(s)/endorsement(s) shall be delivered to the Authority. The Authority reserves the right to approve insurance policies with different limits than those described herein.

## 8.0 Exhibits.

**8.1** The following noted documents are a part of the Agreement:

**8.1.1 Exhibit 1.** Proposal from J W H & Associates, Inc.

**8.1.2 Exhibit 2.** Fee Proposal

**8.2** To the extent that any provisions of this Agreement conflict with the provisions of the Exhibits, the more specific provision shall control except that, notwithstanding the foregoing, to the extent that any provision of this Agreement conflicts with a provision of **Exhibit 1**, this Agreement shall control. In the event that any provisions of the Exhibits themselves conflict with each other, **Exhibit 1** shall control. Notwithstanding the foregoing, any provisions of Exhibits applicable to the use of State or Federal funds shall not apply to this Agreement.

**9.0 CERTIFICATIONS.** Each party hereby acknowledges by signature below that they have reviewed the foregoing and understand and agree to abide by their respective obligations as defined herein.

**JWH & Associates, Inc.**

By: \_\_\_\_\_  
John W. Hudson, President

Date: \_\_\_\_\_

**CAMERON COUNTY REGIONAL MOBILITY AUTHORITY**

By: \_\_\_\_\_  
Frank Parker, Jr., Chairman

Date: \_\_\_\_\_

**EXHIBIT 1 TO PROFESSIONAL SERVICES AGREEMENT  
BETWEEN THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY  
AND JWH & ASSOCIATES, Inc.**

Scope of Services for the development of a Presidential Permit for the B&M Bridge

**Subject: B & M Bridge Presidential Permit Application outline**

---

**Date: 2 9 26**

**To: Pete Sepulveda**

**From: John Hudson**

The following are actions proposed to develop a Presidential Permit application to be submitted to the U.S. Department of State. Since the existing two bridges have been in operation for a number of years, the application for the Presidential Bridge Permit will be different than the usual application. The document will describe the proposed transfer of operations and ownership. The document will provide details into the previous and existing ownership, history of capital improvements, financial information, and planned ownership and operation by Cameron County. The document will describe the coordination and agreements with Mexico.

**Scope of Services-**

1. Develop general description of existing two bridges.
2. Explore documentation of any previous permits for the construction of the bridges.
3. Describe the type of the existing bridges and their function.
4. Coordinate permit application with General Services Administration and Customs and Border Protection.
5. Research existing documents describing the properties owned by the B&M Bridge Company
6. Develop financial history of the vehicle and pedestrian crossings.
7. Evaluate ownership issues, land surveys, and title research of properties.
8. Develop letter to Texas Department of Transportation requesting waiver of the State Bridge Permit.
9. Provide general description of project to U.S. DOS- Describe the existing bridge operation, management and a potential proposed operation.
10. Describe coordinate with Mexico for conceptual plan for ownership and operation.
11. Coordinate with the IBWC for any modification needed for any existing licenses and the use of the levee properties.
12. Evaluate past minutes of the Board of Directors regarding budgets and capital improvements.
13. Provide the plan of action by the County for the acquisition of the Union Pacific Railroad interest in the B&M Bridge Company.

Depending on the above action prepare a **Presidential Permit**- see attached outline

Upon approval of Presidential Permit prepare notification to the **U.S. C. G. .**

The following is a draft outline for the Presidential Permit Application.

---

**Cameron County’s Brownsville and Matamoros Bridge Application for a Presidential Permit to U. S. Department of State**

**Chapter 1 Presidential Permit Application**

Identification.....

..

Statutory Authority-Previous Presidential Permit by Cameron County  
.....

Legal Description of B & M Bridge Property .....  
Cameron County General Description .....  
Existing General Services Administration/POE Construction Project at Gateway Bridge  
Cameron County Revenues and Other Resources.....  
International Toll Bridge  
System.....  
International Bridge Crossings by Category.  
.....

Revenues.....  
Bridge Expenses .....

**Chapter 2 Background of International Vehicle Pedestrian Crossings in Cameron County**

Railroad operation and relocation to the West Rail project.....  
Existing Gateway, Veterans, FTB & Matamoros Pedestrian  
Crossings.....

**Chapter 3 Description of Existing Two Bridges at the B&M Bridge Company**

Railroad Bridge.....  
Vehicle Bridge .....

**Chapter 4**

Justification.....

.

Introduction.....

.

National Interest  
.....

Related Ports of Entry.....  
.....

Conclusions  
.....

**Chapter 5**

Project Cost  
.....

Federal Inspection Facilities  
.....

Financing of the Project  
.....  
Funding.....  
. .  
Project Schedule .....

**Chapter 5 Coordination with Mexico**

Coordination with  
Mexico.....

**Chapter 6 Recommendations**

**Appendix**

Letter from TxDOT — regarding waiver of State of Texas Permit  
.....  
Letters of  
Support.....  
Letters from Mexico.....  
Letter of Intention — United States and  
Mexico.....  
Letter of Intention — General Services  
Administration..... Newspaper Articles  
.....  
Project Newsletters  
.....  
Distribution and Contact  
List.....



## Expenses

Expenses	Unit Cost	No.	Unit	Total
Mileage-trips	\$0.72	1800	miles	\$1,296.00
Per diem (meals)	\$68.00	6	Days	\$408.00
Postage	\$50.00	1	Lump sum	\$50.00
Parking	\$40.00	4	Days	\$160.00
Rent car	\$85.00	0	Days	\$0.00
Lodging	\$140.00	3	Days	\$420.00
Rent car fuel	\$40.00	0	Each	\$0.00
Printing/reproductions	\$250.00	1	Lump sum	\$250.00
Special Trips- See Tab 2	\$4,592.00	1	Tab 2	\$4,592.00
<b>Total Expense cost</b>				<b>\$7,176.00</b>

<b>Total Project Cost Estimate</b>
------------------------------------

<b>\$153,296.00</b>
---------------------