

THE STATE OF TEXAS §

COUNTY OF CAMERON §

BE IT REMEMBERED on the 11th day of August 2016, there was conducted a Special Meeting of the Cameron County Regional Mobility Authority, at the Joe G. Rivera and Aurora de la Garza County Annex thereof, in San Benito, Texas, for the purpose of transacting any and all business that may lawfully be brought before the same.

THE BOARD MET AT:

11:00 A.M.

PRESENT:

FRANK PARKER, JR.
CHAIRPERSON

DIRECTOR

DAVID N. GARZA
DIRECTOR

DIRECTOR

MARK ESPARZA
DIRECTOR

NAT LOPEZ
DIRECTOR

HORACIO BARRERA
DIRECTOR

RUBEN GALLEGOS, JR.
ABSENT

MICHAEL F. SCAIEF
ABSENT

ABSENT

The Meeting was called to order by Chairman Frank Parker, Jr., at 11:07 A.M. At this time, the Board considered the following matters as per RMA Agenda posted and filed for Record in the Office of the County Clerk on this 8th day of August 2016 at 9:57 A.M.



AGENDA

**Special Meeting of the Board of Directors
of the
Cameron County Regional Mobility Authority**

**Joe G. Rivera and Aurora de la Garza County Annex
1390 West I69E
San Benito, Texas 78586**

Thursday, August 11, 2016

11:00 A.M.

BUDGET WORKSHOP:

- A. Discussion regarding FY 2017 Budget**
- B. Discussion regarding FY 2017 Goals**
- C. Discussion regarding the Strategic Plan for 2017-2021 and the Updates and Modifications needed for the Strategic Plan for 2017-2021**
- D. Discussion regarding the status of CCRMA Projects**

ADJOURNMENT:

Signed this 8th day of August 2016


Frank Parker, Jr.
Chairman

Accepted for Filing in:
Cameron County

On: Aug 08, 2016 at 09:57A

By:
Massie Pena

NOTE:

Participation by Telephone Conference Call – One or more members of the CCRMA Board of Directors may participate in this meeting through a telephone conference call, as authorized by Sec. 370.262, Texas Transportation Code. Each part of the telephone conference call meeting that by law must be open to the public shall be audible to the public at the meeting location and will be recorded. On conclusion of the meeting, the recording will be made available to the public.

A DISCUSSION REGARDING FY 2017 BUDGET

**CCRMA FY2017 BUDGET
DRAFTS FOR
DISCUSSION PURPOSES**

GENERAL OPERATIONS
TOLL OPERATIONS
CAPEX BUDGET



FY2017 General Operations Cash Inflows/Outflows

Account Code	Account Title	Current Period Budget \$ - Original	Current Period Actual	Proposed FY2017	Comments
41100	Vehicle Registration Fees	2,950,000.00	2,662,565.25	3,100,000.00	
41300	TRZ Revenue	750,000.00	0.00	0.00	First Year accrual of Countywide TRZ expecting a slow start
42000	2012 Bonds Pass Through Revenue	1,385,000.00	1,385,000.00	3,200,000.00	The Revenue and current Debt service will be used to pay the current year bonds
44000	Interest Revenue	20,000.00	10,917.76	15,000.00	Balances are lower
46000	Other Revenue	300,000.00	166,012.61	300,000.00	BAB Subsidy
49999	Interlocal Revenue - Cameron			100,000.00	Ogilvy Consulting
49999	Project Expense Reimbursement			200,000.00	SPI & Outer Parkway Admin
49999	Transfer from Toll Revenues	0.00	0.00	405,000.00	Transfer from Toll Revenues
7,320,000.00					
51100	Payroll - Direct	234,900.00	267,393.98	408,200.00	
51110	Payroll - Indirect	279,040.00	193,141.24	103,000.00	
51200	Payroll Taxes	35,516.00	28,263.60	27,278.00	
51300	Payroll Benefits - Retirement	57,964.00	43,526.77	53,676.00	
51400	Payroll Benefits - Health	89,100.00	42,072.74	52,800.00	
51700	Payroll Benefits - Unemployment Ins.	0.00	1,023.80	1,500.00	
60110	Accounting Software & Services	9,900.00	3,291.00	10,300.00	
60120	Advertising & Marketing	25,000.00	25,327.51	25,000.00	We are re-evaluating expenses this year from prior years, also majority of marketing expense pushed to Toll Operations
60121	Audit & Accounting	25,000.00	20,000.00	25,000.00	We are going to include the Audit for TRZ as part of our routine audit so we will have an increased expense next year due to increased scope
60122	Bond Issuance Cost	0.00	0.00		Bond refinancing could take place in which the issuance cost will be taken from proceeds
60125	Cameron County Admin Fee	300,000.00	0.00	400,000.00	Pending request for adjustment
60126	Computer Equipment and Accessories	10,000.00	1,399.99	10,000.00	Do not foresee the replacement of equipment this year.
60127	Consulting	100,000.00	60,000.00	255,000.00	Sullivan Public Affairs, Ogilvy, and Contingency
60128	Contingency funds	13,000.00	0.00	50,846.00	
60130	Contractual	72,000.00	66,972.03	100,000.00	Administrative & Right of Way Support and Contingency
60135	Legal Expense	0.00	13,313.60	125,000.00	Legal Support Contingency - Legislative Session
60140	Data Processing	6,250.00	6,736.68	10,000.00	Majority of Domain and Email Host renewed in prior year
60150	Dues & Memberships	15,000.00	13,059.00	25,000.00	I-69 Alliance and other memberships
60160	Education & Training	10,000.00	7,990.65	10,000.00	Standard CPE and other Training
60161	Fiscal Agent Fees	25,000.00	8,886.00	45,000.00	Annual Financial Advisor and other Continuing Disclosure and Trustee Fees
60162	Insurance & Surety Bonds	6,900.00	7,364.16	10,000.00	E&O, Workmans Comp, Surety, and other insurance
60163	2010 Bond Interest	1,385,000.00	465,694.50	2,240,000.00	2010A, 2010B, and 2014 refunding P&I
60164	2012 Bond Interest	2,100,000.00	716,887.00	3,200,000.00	2012, 2014CO, & 2015CO P&I
60165	Maintenance & Repairs	20,500.00	17,070.00	22,400.00	
60172	Miscellaneous	5,000.00	0.36	5,000.00	
60180	Office Supplies	12,000.00	16,398.82	24,000.00	
60188	Office Furniture	11,000.00	9,434.41	10,000.00	
60189	Postage	1,800.00	382.51	1,000.00	
60190	Rent	19,500.00	14,968.90	30,000.00	Admin office rent and other
60200	Travel	35,000.00	17,018.72	30,000.00	Legislative session and general
60205	Utilities	10,000.00	11,131.10	10,000.00	Utilities for Admin Office only
69000	Depreciation	0.00	0.00		Non Cash Expense
69900	Net Pension Expense	0.00	0.00		Non Cash Expense
7,320,000.00					



FY2017 Toll Operations Cash Inflows/Outflows

Account Code	Account Title	Current Period		Proposed FY2017	Comments
		Budget \$ - Original	Current Period Actual		
41200	Toll Revenue	260,000.00	361,373.70	475,200.00	
41205	Toll Violation Revenue	175,000.00	205,159.75	665,280.00	Increase due to new BOS
41210	Interop Revenue	230,000.00	420,825.99	550,000.00	
41250	Bridge Interoperability	10,000.00	0.00	25,000.00	
46000	Other Revenue	5,000.00	0.00	250,000.00	Postage and Other Add On Fees with new BOS
49999	Other Financing Sources			275,000.00	Bond Project Funds
		680,000.00	987,359.44	2,240,480.00	

51110	Payroll - Indirect			159,640.00	Toll Supervisor, Asst Supervisor and 3 Support Staffers
51200	Payroll Taxes			12,503.00	Toll Supervisor, Asst Supervisor and 3 Support Staffers
51300	Payroll Benefits - Retirement			16,732.00	Toll Supervisor, Asst Supervisor and 3 Support Staffers
51400	Payroll Benefits - Health			66,000.00	Toll Supervisor, Asst Supervisor and 3 Support Staffers
60120	Advertising & Marketing	50,000.00	39,630.14	50,000.00	Majority of Marketing Expenses to be concentrated on producing Toll Revenue
60130	Contractual	24,000.00	14,000.00	40,000.00	Onsite Maintenance Support
60160	Education & Training	5,000.00	0.00	12,000.00	Staff Training
60170	Maintenance - SH 550	65,000.00	46,105.82	100,000.00	Routine maintenance, repairs, Inspection Fee, and other
	Maintenance & Debt Reserve			364,605.00	Building of Reserve
60176	Interop Collection Fees	21,000.00	27,902.80	55,000.00	Collection fee for TxTAG, HCTRA, and NTTA
60177	PBM Add on Fees	21,000.00	39,486.95	25,000.00	Fees for Transactions with MSB
60178	PBM Image Review	30,000.00	53,470.54	30,000.00	This expense will be eliminated when our BOS goes live
60179	PBM Pre-Court Program	6,000.00	4,104.64	4,000.00	This expense will be eliminated when our BOS goes live
60189	Postage	500.00	530.15	175,000.00	Postage and Add On Fees
60190	Rent	1,000.00	1,040.00	35,000.00	Storage rental, Xerox, and Formax
60200	Travel	8,500.00	3,836.21	0.00	included in training above
60205	Utilities	17,500.00	12,422.84	40,000.00	SH550 Utilities, Office Utilities
70100	Bridge Interoperability Administration Fee	1,500.00	0.00	20,000.00	Pending
70110	Bridge Interoperability Maintenance	12,000.00	0.00	10,000.00	Pendntg
70120	Toll Road Property Insurance	50,000.00	52,408.75	75,000.00	Insurance and Contingency
70130	Toll Operational Support	61,000.00	64,297.05	100,000.00	Support for BOS and Other Operations
70140	Toll System Provider Maintenance	226,300.00	137,500.00	225,000.00	Kapsch Maintenance Fee of Tolling Hardware and Software
70145	BOS System Provider Maintenance	0.00	0.00	175,000.00	TollPlus Annual Maintenance Fee of BOS
70150	Merchant Card Services	0.00	0.00	45,000.00	Merchant Card Collection Fees (estimate)
70500	Other Financing Services	0.00	0.00	405,000.00	Transfer to General Operations for Coverage of Debt Repayment
		600,300.00	496,735.89	2,240,480.00	



CAPEX Budget FY2017

Estimated Capital Project Expenditures									
Funding Sources									
	SPI 2nd Access	Outer Parkway	FM 1925	SH550	East Loop	West Rail	SPUR 54	Port Isabel Access Road	Toll Operations Projects
TxDot FAA Funds & Other	1,250,000	1,000,000							
MPO Funds					1,000,000	2,500,000			
TxDot Grant Funds				4,500,000					
Federal Grant Funds									
Local Government Funds			375,000						
CCRMA Bond Project Funds				650,000					1,250,000
TRZ Funds									100,000
CCRMA General funds			125,000	100,000			44,000	50,000	319,000
Total CAPEX Funding	1,250,000	1,000,000	500,000	5,250,000	1,000,000	2,500,000	44,000	50,000	12,944,000
Capital Project Expenses									
Construction in Progress									
CIP Construction				5,000,000		2,500,000			7,500,000
CIP Construction management				150,000					150,000
CIP Planning and coordination	550,000	200,000			250,000		10,000	15,000	1,075,000
CIP Preliminary engineering & design	200,000	125,000						50,000	375,000
CIP Environmental and social economic studies	500,000	675,000	500,000		750,000		34,000	35,000	2,494,000
CIP Legal costs									
Mitigation				100,000					100,000
Toll Back Office System, Project Host Server, International Bridge Interface									
Total CAPEX Outflows	1,250,000	1,000,000	500,000	5,250,000	1,000,000	2,500,000	44,000	50,000	12,944,000

B DISCUSSION REGARDING FY 2017 GOALS

**CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
PROJECT GOALS–FY 2017**

U.S. 77

- A. Work with TxDOT District Offices to identify funds needed to complete improvements (\$300 Million)**
- B. Work with TxDOT & FHWA on the necessary Design Waivers**
- C. Coordinate with Willacy, Kennedy, Kleberg & Nueces Counties**
- D. Implement Options for Riviera, Driscoll & Ricardo**
- E. Complete Right of Way Acquisition for Riviera Bypass**
- F. Tap Into Funding Categories – Prop. 1, Prop. 7, Prop. 12 & Prop. 14**

SH 550 SEGMENT ONE (East of Old Alice Road)

- A. Authorize Construction by Texas Transp. Commission**
- B. Begin Construction Procurement Process**
- C. Begin Construction**

SH 550 SEGMENT TWO (East of FM 1847)

- A. Redesign to meet Interstate Standards**
- B. Authorize Construction by Texas Transp. Commission**
- C. Begin Construction Procurement Process**
- D. Begin Construction**
- E. Tap Into Funding Categories – CAT 7 & TTC Funds**

FM 1925 (I69C to I69E)

- A. Implement Needs Assessment Report**
- B. Begin Environmental Document**
- C. Coordinate with HCRMA & TxDOT**
- D. Funding Categories – Prop. 1, Prop. 7, Prop. 12 & Prop. 14**

EAST LOOP

- A. Complete EA Process By combining Documents Including Port Segment**
- B. Coordinate levee relocation with IBWC**
- C. Coordinate Fence removal & relocation with DHS**
- D. Continue coordination with USFWS on land swap**
- E. Begin Process of Right of Way Acquisition**
- F. Work on Plan of Finance with Financial Advisor & TxDOT**
- G. Work with TxDOT on AFA for CAT 7 Funding**
- H. Tap Into Funding Categories – TMF, Prop. 1, Prop. 7, Prop. 12, Prop. 14, TIGER & CAT 7**

SPI 2ND ACCESS

- A. Re-Submit Final EIS to TxDOT & FHWA
- B. Continue Process to complete Final EIS
- C. Receive a ROD from FHWA
- D. TIFIA Loan Process
- E. Coordinate TxDOT CDA Assistance
- F. Begin CDA Procurement Process
- G. Tap Into Funding Categories – Prop. 1, Prop. 7, Prop. 12, Prop. 14 & TIFIA

OUTER PARKWAY

- A. Begin Environmental Document Process
- B. Complete Environmental Document
- C. Begin process of environmental permitting, mitigation development and coordination with resource agencies (USFWS, COE & THC)
- D. Tap Into Funding Categories – Prop. 7, Prop. 12, Prop. 14

CBI FUNDS FOR VARIOUS PROJECT

- A. Tap Into CBI funds for different projects

TRZ PROJECTS

- A. Outline projects into different categories
- B. 360 Lane miles of road projects
- C. Create files for each individual project
- D. Coordinate with TxDOT accordingly
- E. Begin developing projects concurrently
- F. Tap Into and Leverage funds

U.S. 281 CONNECTOR

- A. Begin Environmental Document Process
- B. Complete Environmental Document
- C. Begin process of environmental permitting, mitigation development and coordination with resource agencies (USFWS, COE & THC)
- D. Tap Into Funding Categories – Prop. 7, Prop. 12, Prop. 14

U.S. 281/MILITARY HIGHWAY EXPANSION

- A. Coordinate with TxDOT

SPUR 54 PROJECT

- A. Begin Environmental Document Process
- B. Complete Environmental Document
- C. Begin Design and Engineering
- D. Begin Construction

COMMERCE STREET UPRR RAIL RE-ALIGNMENT PROJECT

- A. Begin Environmental Document Process**
- B. Complete Environmental Document**
- C. Begin Design and Engineering**
- D. Begin Construction**

ELIMINATION OF RAIL LINE BETWEEN OLMITO AND HARLINGEN

- A. Discussion regarding project with UPRR**
- B. Coordinate with UPRR**
- C. Proceed with Design of Staging Areas accordingly**

TOLL BACK OFFICE OPERATIONS

- A. Complete implementation and go live with Back Office System Operations**
- B. Develop strong performance goals related to Back Office Functionality**
- C. Initiate Bridge Interoperability or other enforcement technique for International Commercial Vehicles**

BUDGET WORKSHOP

A Discussion regarding FY 2017 Budget

Mr. Adrian Rincones, RMA Controller and Financial Officer introduced the item and went over the budget with the Board. Mr. Rincones went over the proposed budget in detail. A discussion between Staff and the Board ensued regarding the projected revenues and expenses, as well as a discussion on the use of SH 550 by commercial traffic. Board mentioned working with the Port and other entities to see what options we had to collect from trucks having Mexican license plates. Staff recommended approval of the FY 2017 Budget.

Director Lopez moved to acknowledge discussion on the FY 2017 Budget. The motion was seconded by Secretary Garza and carried unanimously.

The Budget is as follows:

B Discussion regarding FY 2017 Goals

Mr. Pete Sepulveda, Jr., RMA Executive Director introduced the item and went over the goals with the Board.

Director Barrera moved to acknowledge discussion of the FY 2017 Goals. The motion was seconded by Director Esparza and carried unanimously.

The Report is as follows:

C Discussion regarding the Strategic Plan for 2017-2021 and the Updates and Modifications needed for the Strategic Plan for 2017-2021

Mr. Pete Sepulveda, Jr., RMA Executive Director introduced the item and explained to the Board the process to develop the new Strategic Plan.

Secretary Garza moved to acknowledge discussion on the Strategic Plan for 2017-2021 and the Updates and Modifications needed for the Strategic Plan for 2017-2021. The motion was seconded by Director Lopez and carried unanimously.

The Report is as follows:

D Discussion regarding the status of CCRMA Projects

Mr. Pete Sepulveda, Jr., RMA Executive Director went over the status of the Projects.

Director Esparza moved to acknowledge discussion on the status of CCRMA Projects. The motion was seconded by Director Barrera and carried unanimously.

The Report is as follows:

ADJOURNMENT

There being no further business to come before the Board and upon motion by Director Lopez and seconded by Secretary Garza and carried unanimously the meeting was **ADJOURNED** at 11:59 A.M.

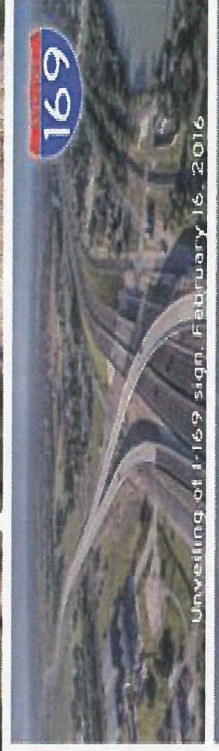
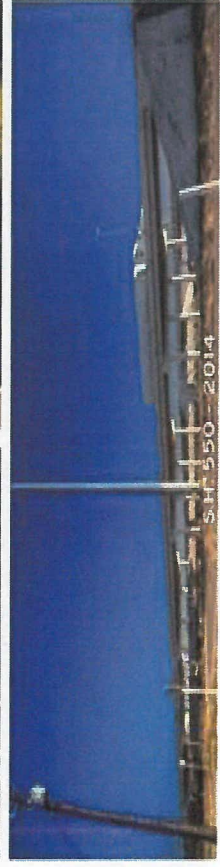
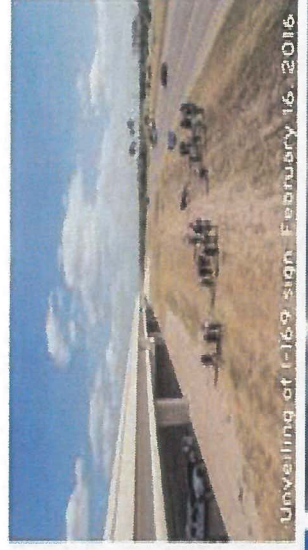
APPROVED this 8th day of September 2016.


CHAIRMAN FRANK PARKER, JR.

ATTESTED:


SECRETARY DAVID N. GARZA

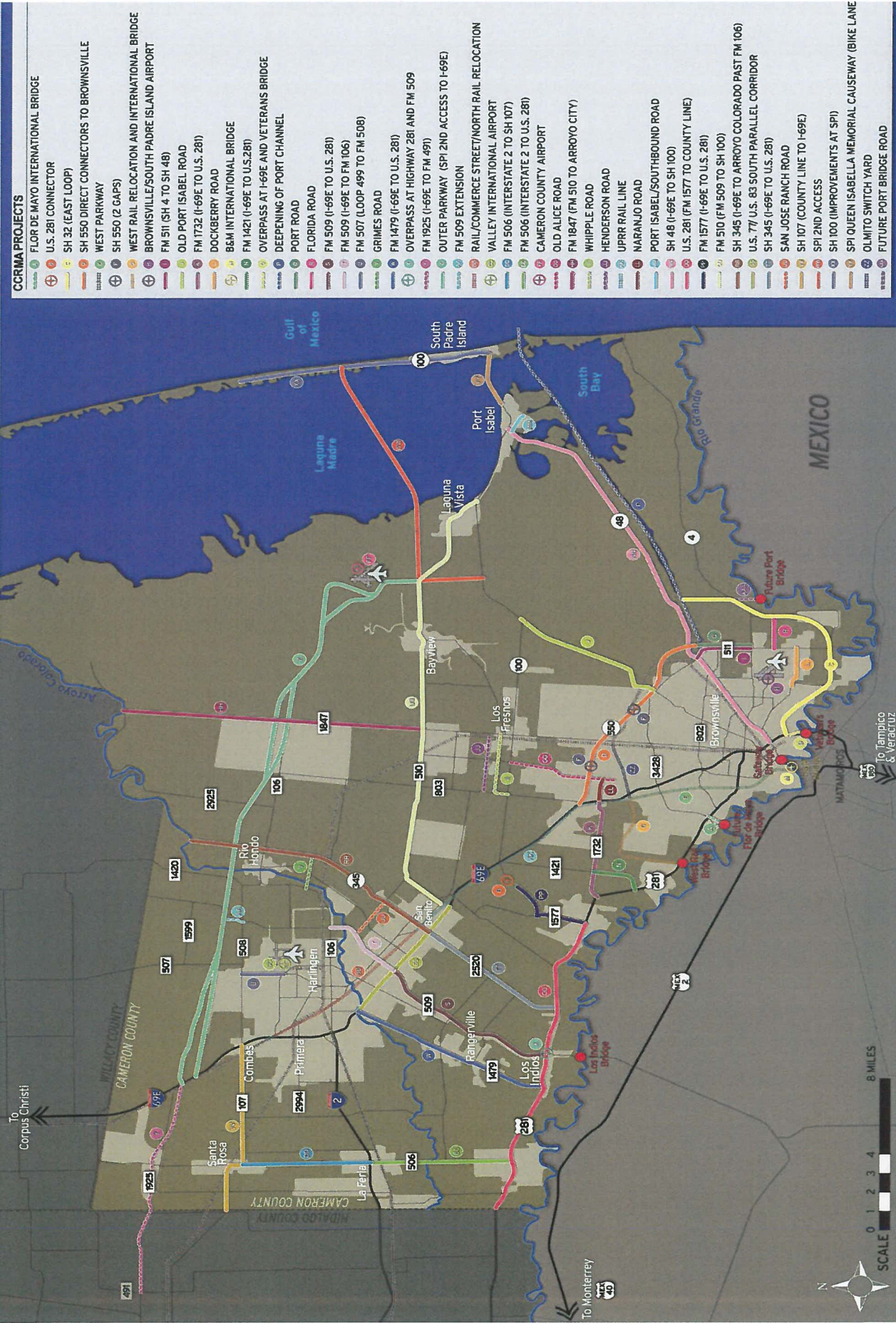
**C DISCUSSION REGARDING THE STRATEGIC PLAN FOR 2017-2021
AND THE UPDATES AND MODIFICATIONS NEEDED FOR THE
STRATEGIC PLAN FOR 2017-2021**



Strategic Plan Update Workshop – Presentation

August 11, 2016

SYSTEM MAP



CCRMA Project Development List

August 2016

Project Name	Project Limits	Project Costs	Complete/ Under Const.	Status
<u>PROJECTS COMPLETED</u>				
I69E Sarita Overpass	Sarita School Area	\$ 12 Million	\$ 12.0 Million	Construction Complete
Olmito Switchyard Phase I	North Brownsville/Olmito	\$ 22 Million	\$ 17.0 Million	Construction Complete
Port Access Road	SH 48/SH 550 to Capt. Donald Foust Road	\$ 3 Million	\$ 3.0 Million	Construction Complete
Veterans International Bridge Expansion	Over Rio Grande River at I69E	\$ 6 Million	\$ 6.0 Million	Construction Complete
Olmito Switchyard Phase II	North Brownsville/Olmito	\$ 3.6 Million	\$ 3.6 Million	Construction Complete
CE Spur 56 Willacy County	FM 1018 to FM 3168	\$ 28 Million	\$ 28.0 Million	Construction Complete
West Railroad Relocation	I69E and Olmito Switchyard into Mexico	\$ 45 Million	\$ 45.0 Million	Construction Complete
<u>TOLL ROADS OPEN</u>				
SH 550 Phase I	Overpass at UPRR and FM 1847	\$ 7 Million	\$ 7.0 Million	Phase 1 Toll Road Open
SH 550 North Port Spur	FM 3248 to SH 48/New Port Entrance	\$ 34 Million	\$ 34.0 Million	Phase 2 Toll Road Open
SH 550 Direct Connectors	I69E to SH 48	\$ 44 Million	\$ 44.0 Million	Phase 3 Toll Road Open
<u>UNDER CONSTRUCTION</u>				
FM 803	I69E to SH 100	\$ 6 Million		75% Complete
General Brant Road	FM 1847 to FM 510	\$ 15 Million		20% Complete
<u>ENVIRONMENTALLY CLEARED</u>				
I69E	Brownsville to Corpus Christi	\$ 460 Million	\$ 185.0 Million	\$215 Million to Complete - EA Cleared
SH 550 Segment 1	East of Old Alice Road to West of FM 1847	\$ 6 Million		Bidding Phase
SH 550 Segment 2	East of FM 1847 to FM 3248	\$ 15 Million		Bidding Phase
<u>ENVIRONMENTAL STUDIES</u>				
SH 32 East Loop	Port of Brownsville to Veterans Bridge	\$ 90 Million		EA Clearance January 2017
South Padre Island 2nd Access	Mainland over Laguna Madre to Park Road 100	\$ 465 Million		FEIS Submitted on December 26, 2014
Outer Parkway	I69E near N. County Line to FM 1847	\$ 180 Million		EA Process in Progress
FM 1925	I69E to FM 491 (Hidalgo County)	\$ 120 Million		EA Process in Progress
West Parkway	I69E to B&M Bridge	\$ 160 Million		EA Process in Progress
North Cameron County Switchyard	North of Harlingen near I69E	\$ 25 Million		Pending CE Preparation
North Railroad Relocation	North Cameron County to SH 106	\$ 80 Million		Preliminary Study Complete
FM 509 Extension	Outer Parkway to Current Section of FM 509	\$ 7 Million		EA Process in Progress
<u>CORRIDOR STUDIES</u>				
Port Isabel Access Road	SH 48 to Port of Port Isabel	\$ 3 Million		EA Phase
281 Connector	County Line to FM 1577 to I69E & SH 100	\$ 140 Million		Planning Phase
Port International Bridge Project	Port of Brownsville/East Loop into Mexico	\$ 50 Million		Planning Phase with Mexico
TOTAL:		\$ 2 Billion	\$ 385.0 Million	

Funding Sources

Toll Equity Funding (SPI 2 nd Access and Outer Parkway)	\$ 21.6 Million
SH 550 Project	\$ 48.7 Million
SH 550 Direct Connectors	\$ 33.3 Million
SH 550 Gap 1	\$ 6.0 Million
SH 550 Gap 2	\$ 14.0 Million
Veterans International Bridge Expansion	\$ 6.0 Million
West Rail Relocation Project	\$ 48.0 Million
Olmito Switchyard	\$ 22.0 Million
East Loop Corridor	\$ 40.0 Million
U.S. 77 Project	\$ 40.0 Million
FM 509 Project	\$ 1.5 Million
FM 803 Project	\$ 10.5 Million
General Brant Road	\$ 15.0 Million
Veterans International Bridge Expansion (Mexico)	\$ 65.5 Million
West Railroad Relocation Project (Mexico)	<u>\$ 80.0 Million</u>
TOTAL:	\$ 452.1 Million

Goals

- GOAL 1: Develop and implement short and long-term organizational plans, by-laws and policies and procedures that promote the CCRMA objectives.
- GOAL 2: Continue the success of the current system projects and develop schedules and budgets that ensure sustainable, timely and cost effective project delivery, with a vision to 2050.
- GOAL 3: Initiate new system projects that support economic development and promote quality of life for citizens of the region well into the future for our next generation.
- GOAL 4: Provide a Public Involvement Plan that provides meaningful and consistent communication with the public and the media.
- GOAL 5: Maintain and enhance working relationships with TxDOT, USDOT, FHWA, Mexico and HCRMA.
- GOAL 6: Work closely with all transportation committees (I-69 Committees) and organizations, local businesses and stakeholders throughout each project to ensure open, two-way communication and to promote economic development and create jobs.
- GOAL 7: Utilize technology and innovation to develop and implement toll operational roles and a comprehensive Information Technology (IT) Plan as well as a Back Office System.
- GOAL 8: Avoid or minimize potential impacts to the environment, to the extent possible, through sensitive and proactive consideration of the human and natural environment.

Goal 1

Develop and implement short and long-term organizational plans, by-laws and policies and procedures that promote the CCRMA objectives.

Goal 2

Continue the success of the current system projects and develop schedules and budgets that ensure sustainable, timely and cost effective project delivery, with a vision to 2050.

Goal 3

Initiate new system projects that support economic development and promote quality of life for citizens of the region well into the future for our next generation.

Goal 4

Provide a Public Involvement Plan that provides meaningful and consistent communication with the public and the media.

Goal 5

Maintain and enhance working relationships with
TxDOT, USDOT, FHWA, Mexico and HCRMA.

Goal 6

Work closely with all transportation committees (I-69 Committees) and organizations, local businesses and stakeholders throughout each project to ensure open, two-way communication and to promote economic development and create jobs.

Goal 7

Utilize technology and innovation to develop and implement toll operational roles and a comprehensive Information Technology (IT) Plan as well as a Back Office System.

Goal 8

Avoid or minimize potential impacts to the environment, to the extent possible, through sensitive and proactive consideration of the human and natural environment.

Mission Statement

The Cameron County Regional Mobility Authority will make significant contributions to a high quality of life by providing our residents, businesses and state, national and international visitors with effective, accelerated mobility improvements to encourage economic development in South Texas from borders to beaches.

The Cameron County Regional Mobility Authority will use local leadership, management and local business resources to build transportation projects sooner by providing alternatives to save time, increasing safety for the local traveling public and creating a more pleasing destination for business and leisure travelers – all of which support job creation.

The Cameron County Regional Mobility Authority will work in conjunction with local, state and federal planning and funding organizations to develop a strategy and plan to generate revenue for maintaining and improving the total transportation system.

Vision Statement

The achievement of an efficient, locally-managed world class regional mobility organization that supports economic development, facilitates life-saving medical and emergency services, and promotes the overall quality of life in our region.

The resourceful use of local, state, federal and other funding mechanisms that maximized local business resources to prevent congestion, improve and maintain transportation assets, reduce commute time during peak hours, protect natural resources, and encourage business and tourist travel.

The development of a customer-focused, market-driven, mobility organization – utilizing local leadership, technical excellence, ethical business practices and two-way communication with our public – to build a transportation system that inspires creativity and encourages social and business interaction for the benefit of the region.

Initiatives

- Economic Development Initiatives
- Planning Initiatives
- Marketing Initiatives

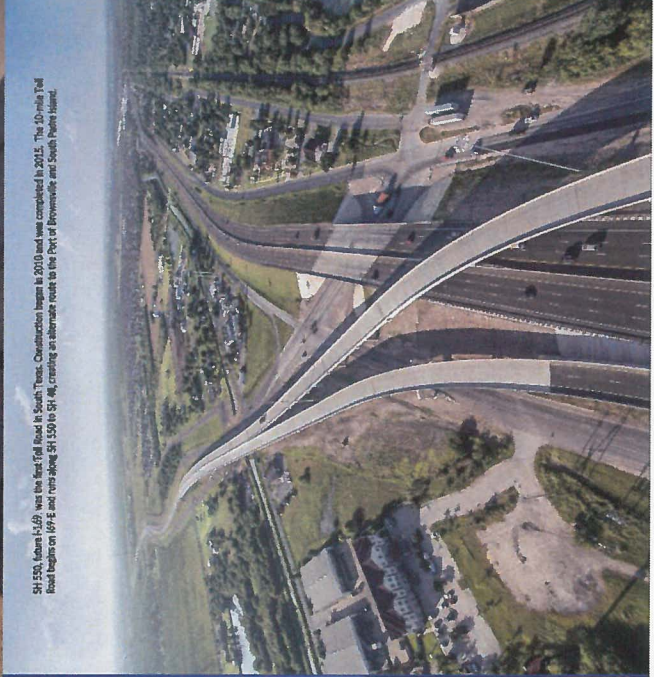
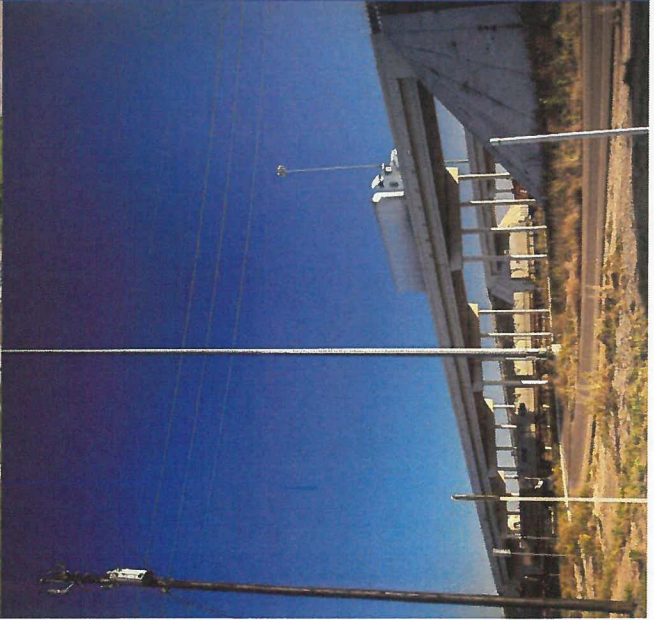
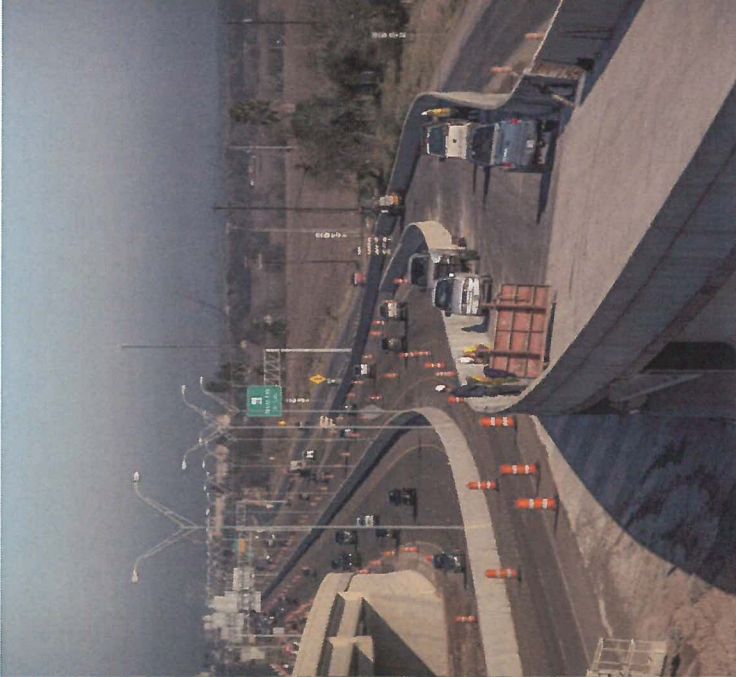
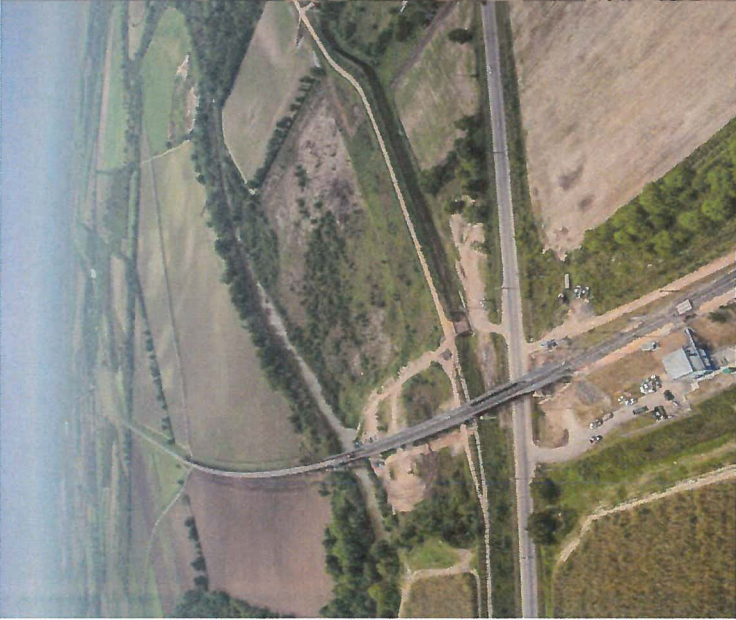
Public Involvement Plan

- Community Development Needs Survey
- Media Training Manual
- Individual Project Specific Public Involvement Plan

Federal & State Legislative Agendas

Our emphasis and strategy is to ensure any potential legislation does not impact us negatively. Most of our objectives are things we have been working on for many years.

Our legislative priorities will help preserve the work that we continue to work on everyday as we improve mobility, reduce congestion and promote economic development for our region.



SH 150, known as the first toll road in South Texas. Construction began in 2010 and was completed in 2015. The 10-mile toll road begins on I-69 E and runs along SH 150 to SH 48, creating an alternate route to the Port of Brownsville and South Padre Island.

D DISCUSSION REGARDING THE STATUS OF CCRMA PROJECTS

Cameron County Regional Mobility Authority Strategic Plan

CCRMA Project Development List				August 2016	
Project Name	Project Limits	Project Costs	Complete/ Under Const.	Status	
PROJECTS COMPLETED					
I69E Sarita Overpass	Sarita School Area	\$ 12 Million	\$ 12.0 Million	Construction Complete	
Olmito Switchyard Phase I	North Brownsville/Olmito	\$ 22 Million	\$ 17.0 Million	Construction Complete	
Port Access Road	SH 48/SH 550 to Capt. Donald Foust Road	\$ 3 Million	\$ 3.0 Million	Construction Complete	
Veterans International Bridge Expansion	Over Rio Grande River at I69E	\$ 6 Million	\$ 6.0 Million	Construction Complete	
Olmito Switchyard Phase II	North Brownsville/Olmito	\$ 3.6 Million	\$ 3.6 Million	Construction Complete	
CE Spur 56 Wilacy County	FM 1018 to FM 3168	\$ 28 Million	\$ 28.0 Million	Construction Complete	
West Railroad Relocation	I69E and Olmito Switchyard into Mexico	\$ 45 Million	\$ 45.0 Million	Construction Complete	
TOLL ROADS OPEN					
SH 550 Phase I	Overpass at UPRR and FM 1847	\$ 7 Million	\$ 7.0 Million	Phase 1 Toll Road Open	
SH 550 North Port Spur	FM 3248 to SH 48/New Port Entrance	\$ 34 Million	\$ 34.0 Million	Phase 2 Toll Road Open	
SH 550 Direct Connectors	I69E to SH 48	\$ 44 Million	\$ 44.0 Million	Phase 3 Toll Road Open	
UNDER CONSTRUCTION					
FM 803	I69E to SH 100	\$ 6 Million		75% Complete	
General Brant Road	FM 1847 to FM 510	\$ 15 Million		20% Complete	
ENVIRONMENTALLY CLEARED					
I69E	Brownsville to Corpus Christd	\$ 460 Million	\$ 185.0 Million	\$215 Million to Complete - EA Cleared	
SH 550 Segment 1	East of Old Alice Road to West of FM 1847	\$ 6 Million		Bidding Phase	
SH 550 Segment 2	East of FM 1847 to FM 3248	\$ 15 Million		Bidding Phase	
ENVIRONMENTAL STUDIES					
SH 32 East Loop	Port of Brownsville to Veterans Bridge	\$ 90 Million		EA Clearance January 2017	
South Padre Island 2nd Access	Mainland over Laguna Madre to Park Road 100	\$ 465 Million		FEIS Submitted on December 26, 2014	
Outer Parkway	I69E near N. County Line to FM 1847	\$ 180 Million		EA Process in Progress	
FM 1925	I69E to FM 491 (Hidalgo County)	\$ 120 Million		EA Process in Progress	
West Parkway	I69E to B&M Bridge	\$ 160 Million		EA Process in Progress	
North Cameron County Switchyard	North of Harlingen near I69E	\$ 25 Million		Pending CE Preparation	
North Railroad Relocation	North Cameron County to SH 106	\$ 80 Million		Preliminary Study Complete	
FM 509 Extension	Outer Parkway to Current Section of FM 509	\$ 7 Million		EA Process in Progress	
CORRIDOR STUDIES					
Port Isabel Access Road	SH 48 to Port of Port Isabel	\$ 3 Million		EA Phase	
281 Connector	County Line to FM 1577 to I69E & SH 100	\$ 140 Million		Planning Phase	
Port International Bridge Project	Port of Brownsville/East Loop into Mexico	\$ 50 Million		Planning Phase with Mexico	
TOTAL:		\$ 2 Billion	\$ 385.0 Million		