

THE STATE OF TEXAS §

COUNTY OF CAMERON §

BE IT REMEMBERED on the 14th day of May 2012, there was conducted a Special Meeting of the Cameron County Regional Mobility Authority, at the Joe G. Rivera and Aurora de la Garza County Annex thereof, in San Benito, Texas, for the purpose of transacting any and all business that may lawfully be brought before the same.

THE BOARD MET AT:

12:00 Noon

PRESENT:

DAVID E. ALLEX
CHAIRPERSON

MICHAEL SCAIEF
DIRECTOR

DAVID N. GARZA
DIRECTOR

YOLANDA VILLALOBOS
DIRECTOR

RUBEN GALLEGOS, JR.
DIRECTOR

JOHN WOOD
DIRECTOR

MARK ESPARZA
DIRECTOR

Secretary

ABSENT

ABSENT

ABSENT

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The meeting was called to order by Chairman David E. Allex at 12:00 Noon. At this time, the Board considered the following matters as per RMA Agenda posted and filed for Record in the Office of the County Clerk on this 10th day of May, 2012 at 3:49 P.M. and Supplemental Notice on the 11th day of May, 2012 at 9:04 A.M.



AGENDA

**Special Meeting of the Board of Directors
of the
Cameron County Regional Mobility Authority**

**Joe G. Rivera and Aurora de la Garza County Annex
1390 W. Expressway 77
San Benito, Texas 78586**

Monday, May 14, 2012

12:00 Noon

FILED AND RECORDED
OFFICIAL PUBLIC RECORDS
On: May 10, 2012 at 03:49P

PUBLIC COMMENTS:

1. Public Comments

Joe G Rivera
County Clerk
By
Hilda Perez, Deputy
Cameron County

CONSENT ITEMS:

2. All Item(s) under the Consent RMA Agenda are heard collectively unless opposition is presented, in which case the contested Item will be considered, discussed, and appropriate action taken separately

A. Consideration and Approval of the Minutes for:

April 30, 2012 Special Meeting

B. Consideration and Approval of the Revenue and Expenditure Report and the Financials for the Month of April 2012

ITEMS FOR DISCUSSION AND ACTION:

3. Action Items

A. Approval of Claims

B. Consideration and Acknowledgement of the GEC Report for the Month of April 2012

C. Discussion and Possible Action regarding the Cameron County Regional Mobility Authority 2012 – 2016 Strategic Plan

EXECUTIVE SESSION ITEMS

4. Executive Session

A. Deliberation and Discussion regarding acquisition of Parcel 4 and Parcel 2E for the West Rail Relocation Project pursuant to Vernon Texas Code Annotated (V.T.C.A.), Government Code, Section 551.072

5. Action Relative to Executive Session

A. Possible Action

6. Adjournment

Signed this 10 day of May 2012



David E. Alex
Chairman



SUPPLEMENTAL NOTICE

AGENDA

**Special Meeting of the Board of Directors
of the
Cameron County Regional Mobility Authority**

**Joe G. Rivera and Aurora de la Garza County Annex
1390 W. Expressway 77
San Benito, Texas 78586**

Monday, May 14, 2012

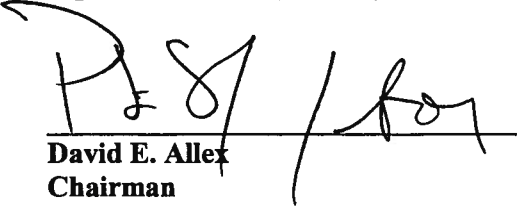
12:00 Noon

CONSENT ITEMS:

- 1. All Item(s) under the Consent RMA Agenda are heard collectively unless opposition is presented, in which case the contested Item will be considered, discussed, and appropriate action taken separately**

- A. Consideration and Possible Action to Adopt a Resolution in Support of Space Explorations Technologies, Inc. (Space X) developing a Commercial Launch Sight and a Launch Command Center in Cameron County, Texas.**

Signed this 11th day of May 2012


**David E. Allex
Chairman**

**FILED AND RECORDED
OFFICIAL PUBLIC RECORDS
On: May 11, 2012 at 09:04A**

**Joe G Rivera
County Clerk
By
Lamar Cantu, Deputy
Cameron County**

PUBLIC COMMENTS

1. PUBLIC COMMENTS

None were presented.

CONSENT ITEMS

ALL ITEM(S) UNDER THE CONSENT RMA AGENDA ARE HEARD COLLECTIVELY UNLESS OPPOSITION IS PRESENTED, IN WHICH CASE THE CONTESTED ITEM WILL BE CONSIDERED, DISCUSSED AND APPROPRIATE ACTION TAKEN SEPARATELY

Director Scaief asked about the accrual of debt retirement and debt interest. Staff will address this with the Auditor.

Secretary Gallegos made a motion to approve Consent Items 2-A and 2-B and Item 1-A of the Supplemental Agenda Notice. The motion was seconded by Director Garza and carried unanimously:

2-A. Consideration and Approval of the Minutes for:

April 30, 2012 Special Meeting

2-B. Consideration and Approval of the Revenue and Expenditure Report and Financials for the Month of April 2012

The Revenue and Expenditure Report and Financials are as follows:

SUPPLEMENTAL NOTICE AGENDA

CONSENT ITEMS

1-A. Consideration and Possible Action to Adopt a Resolution in Support of Space Explorations Technologies, Inc. (Space X) developing a Commercial Launch Sight and a Launch Command Center in Cameron County, Texas

The Resolution is as follows:

ACTION ITEMS

3-A. Approval of Claims

The attached claims were presented to the Board of Directors for approval.

Mr. Pete Sepulveda, Jr., RMA Coordinator introduced the claims into the record. He also asked the Board to approve a travel claim for Alejandro Garcia who attended a meeting on Mr. Sepulveda's behalf in Houston regarding the West Rail Relocation Project.

Director Garza made a motion to approve the Claims including a claim for Alejandro Garcia and authorizing the Auditor to release the check. The motion was seconded by Vice-Chairman Wood and carried unanimously.

The Claims are as follows:

3-B. Consideration and Acknowledgment of the GEC Report for the Month of April 2012

Mr. Richard Ridings with HNTB went over a Power Point Presentation for the West Rail and Olmito RIP Projects. Mr. Ridings went over the status of the SPI 2nd Access Project, SH 550 Direct Connector Project, and answered questions from the Chairman and the Board Members.

Mr. Mark Iglesias with S&B Infrastructure gave a status of the FM 803 Environmental Assessment (EA) Project. The draft EA has been submitted to the Texas Department of Transportation Pharr District Office.

Mr. Pete Sepulveda, Jr., RMA Coordinator discussed the East Loop, U.S. 77 and General Brandt Road Projects.

Secretary Gallegos made a motion to acknowledge the GEC Report for the Month of April 2012. The motion was seconded by Director Garza and carried unanimously.

The GEC Report is as follows:

3-C. Discussion and Possible Action regarding the Cameron County Regional Mobility Authority 2012 – 2016 Strategic Plan

Mr. Bobby Balli with HNTB gave a status on the activities of the Strategic Plan. Chairman Alex made comments regarding the Strategic Plan. Vice-Chairman Wood agreed with the Chairman and made comments as well.

Secretary Gallegos made a motion to approve the Cameron County Regional Mobility Authority 2012 – 2016 Strategic Plan subject to changes from the Chairman and Board Member. The motion was seconded by Director Garza and carried unanimously.

The Strategic Plan is as follows:

EXECUTIVE SESSION ITEMS

Executive Session:

- 4-A. Deliberation and Discussion regarding acquisition of Parcel 4 and Parcel 2E for the West Rail Relocation Project pursuant to Vernon Texas Code Annotated (V.T.C.A.), Government Code, Section 55.072**

Upon motion by Vice-Chairman Wood, seconded by Secretary Gallegos and carried unanimously, this item was **TABLED**.

Action relative to Executive Session Item(s):

- 5-A. Deliberation and Discussion regarding acquisition of Parcel 4 and Parcel 2E for the West Rail Relocation Project pursuant to Vernon Texas Code Annotated (V.T.C.A.), Government Code, Section 55.072**

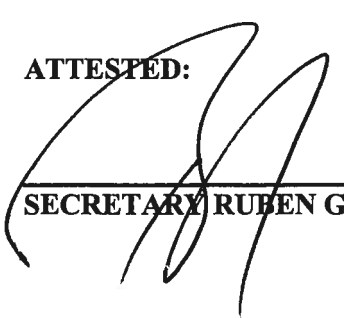
Upon motion by Vice-Chairman Wood, seconded by Secretary Gallegos and carried unanimously, this item was **TABLED**.

6. ADJOURNMENT

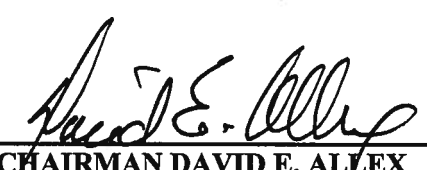
There being no further business to come before the Board and upon motion by Secretary Gallegos seconded by Director Villalobos and carried unanimously the meeting was **ADJOURNED** at 12:51 P.M.

APPROVED this 21st day of May 2012.

ATTESTED:



SECRETARY RUBEN GALLEGOS, JR.



CHAIRMAN DAVID E. ALEX

SUPPLEMENTAL NOTICE

- 1-A CONSIDERATION AND POSSIBLE ACTION TO ADOPT A RESOLUTION IN SUPPORT OF SPACE EXPLORATIONS TECHNOLOGIES, INC. (SPACE X) DEVELOPING A COMMERCIAL LAUNCH SIGHT AND A LAUNCH COMMAND CENTER IN CAMERON COUNTY, TEXAS**



STATE OF TEXAS

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COUNTY OF CAMERON

RESOLUTION

BE IT RESOLVED THAT ON THE 14th DAY OF MAY, 2012, THE CAMERON COUNTY REGIONAL MOBILITY AUTHORITY BOARD OF DIRECTORS CONVENED IN A SPECIAL MEETING AND UPON THE REQUEST OF THE BOARD OF DIRECTORS THE FOLLOWING ITEM WAS PLACED ON THE AGENDA OF THE SAID BOARD FOR SUCH MEETING

“CONSIDERATION AND POSSIBLE ACTION TO ADOPT A RESOLUTION IN SUPPORT OF SPACE EXPLORATIONS TECHNOLOGIES, INC. (SPACE X) DEVELOPING A COMMERCIAL LAUNCH SIGHT AND A LAUNCH COMMAND CENTER IN CAMERON COUNTY, TEXAS”

WHEREAS, Space X, Inc. was founded in 2002 by Elon Musk for the purpose of solving the problem of providing a simple, low cost and reliable way to access and explore outer space; and

WHEREAS, the Cameron County Regional Mobility Authority Board of Directors recognizes the importance of space exploration; and

WHEREAS, Space X, Inc. has established its credibility in the area of private manned and unmanned space flight, having been awarded a significant contract with NASA for 12 flights for their Falcon 9 rocket and Dragon spacecraft to the International Space Station after the retirement of the Space Shuttle in 2011; and

WHEREAS, Space X, Inc. has expressed a strong interest in considering an area within Cameron County, Texas as a possible launch site for its Falcon 1 and Falcon 9 rockets and Dragon spacecraft; and

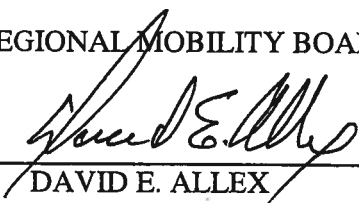
WHEREAS, the Cameron County Regional Mobility Authority Board of Directors recognizes that the development of such a commercial launch site would have a tremendous positive economic impact on both job creation and economic growth to the region; and

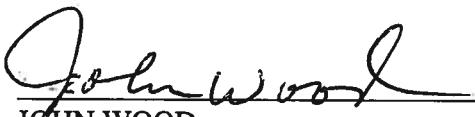
WHEREAS, the Cameron County Regional Mobility Authority Board of Directors wishes to express its strong support and pledges to work in cooperation with Space X, Inc. on this important project.

NOW, THEREFORE, BE IT RESOLVED that the Cameron County Regional Mobility Board of Directors unanimously expresses its strong support to Space X, Inc. for the establishment of a commercial launch site and command center within Cameron County, Texas.

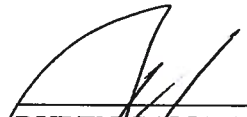
Passed, Approved and Adopted on this 14th day of May, 2012.

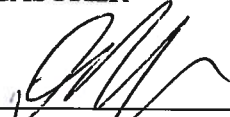
CAMERON COUNTY REGIONAL MOBILITY BOARD OF DIRECTORS



DAVID E. ALLEX
CHAIRMAN

JOHN WOOD
VICE CHAIRMAN

MICHAEL SCAIEF
TREASURER

RUBEN GALLEGOS, JR.
SECRETARY

DAVID N. GARZA
DIRECTOR

YOLANDA VILLALOBOS
DIRECTOR

MARK ESPARZA
DIRECTOR

**2-B CONSIDERATION AND APPROVAL OF THE REVENUE AND
EXPENDITURE REPORT AND THE FINANCIALS FOR THE MONTH
OF APRIL 2012**

2B

Cash Disbursement Journal By GL
From 04/01/2012 To 04/30/2012

1101100

<u>Fund Dept</u>	<u>Lnltm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
110 110	6014	0000166064	GARCIA,DAVID	00001199	04/27/2012	04/27/2012		WEB APPL RENEWA	175.45
								Check Total	175.45
110 110	6040	0000158797	LONG CHILTON LLP	00001192	04/16/2012	04/16/2012	P176221	Line Item Total	175.45
								Check Total	12,000.00
110 110	6050	0000166064	GARCIA,DAVID	00001190	04/16/2012	04/16/2012		Line Item Total	12,000.00
110 110	6050			00001190	04/16/2012	04/16/2012		TRVL,MISC-D.GARC	160.04
								TRVL,MISC-D.GARC	563.12
								Check Total	723.16
110 110	6050	0000127024	SEPULVEDA,PETE	00001193	04/16/2012	04/16/2012		TRVL,MISC-P.SEPU	215.76
110 110	6050			00001193	04/16/2012	04/16/2012		TRVL,MISC-P.SEPU	398.10
110 110	6050			00001193	04/16/2012	04/16/2012		TRVL,MISC-P.SEPU	567.65
								Check Total	1,181.51
110 110	6050			00001207	04/27/2012	04/27/2012		REIMB AUS 4/25-6	1,408.15
								Check Total	1,408.15
110 110	6055	0000164836	XEROX CORPORATION	00001194	04/16/2012	04/16/2012	P176138	Line Item Total	3,312.82
110 110	6055			00001194	04/16/2012	04/16/2012	P176138	060615393-RMA	13.06
								060615393-RMA	206.48
								Check Total	219.54
110 110	6070	0000154154	CAMERON COUNTY	00001189	04/16/2012	04/16/2012	P169817	Line Item Total	219.54
								AGREEMENT 2012	35,000.00
								Check Total	35,000.00
110 110	6082	0000157573	AVINA,VERONICA	00001195	04/27/2012	04/27/2012	P169762	Line Item Total	35,000.00
								APR'12 CONTRACT	200.00
								Check Total	200.00
110 110	6082	0000154776	BETANCOURT,BLANCA	00001196	04/27/2012	04/27/2012	P169761	Check Total	700.00
								APR'12 CONTRACT	700.00
								Check Total	400.00
110 110	6082	0000170187	DEHOYOS, SYLVIA	00001197	04/27/2012	04/27/2012	P169790	Check Total	400.00
								APR'12 CONTRACT	800.00
								Check Total	800.00
110 110	6082	0000089010	GALARZA,MARTHA	00001198	04/27/2012	04/27/2012	P169760	Check Total	6,250.00
								APR'12 CONTRACT	6,250.00
								Check Total	6,250.00
110 110	6082	0000166064	GARCIA,DAVID	00001199	04/27/2012	04/27/2012	P169788	Check Total	6,250.00

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1101100

<u>Fund Dept</u>	<u>Lnltm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
110 110	6082	0000172330	GREEN MOUNTAIN ENERGY COMPANY	00001200	04/27/2012	04/27/2012	P173844	10032657	322.73
								Check Total	322.73
110 110	6082	0000160653	HNTB CORP	00001191	04/16/2012	04/16/2012	P170441	74-40619-PL-051	11,913.40
								Check Total	11,913.40
110 110	6082	0000169613	PENA,JESUS MARTIN	00001202	04/27/2012	04/27/2012	P169763	APR'12 CONTRACT	200.00
								Check Total	200.00
110 110	6082	0000158316	QUELLHORST,HENDRICK	00001203	04/27/2012	04/27/2012	P169765	APR'12 CONTRACT	250.00
								Check Total	250.00
110 110	6082	0000119900	ROBLES,MARIA A	00001204	04/27/2012	04/27/2012	P169764	APR'12 CONTRACT	450.00
								Check Total	450.00
110 110	6082	0000161834	SAN MIGUEL,FRANCISCO	00001206	04/27/2012	04/27/2012	P169771	APR'12 CONTRACT	300.00
								Check Total	300.00
110 110	6082	0000127024	SEPULVEDA,PETE	00001207	04/27/2012	04/27/2012	P169758	APR'12 CONTRACT	6,250.00
								Check Total	6,250.00
110 110	6082	0000155472	VEGA,DYLBIA JEFFERIES	00001209	04/27/2012	04/27/2012	P169779	APR'12 CONTRACT	1,100.00
								Check Total	1,100.00
110 110	6097	0000169936	BANK OF NEW YORK MELLON TRUST	00001188	04/16/2012	04/16/2012		Line Item Total	29,136.13
								PRINCIPAL SERA	50,000.00
								Check Total	50,000.00
110 110	6098			00001188	04/16/2012	04/16/2012		Line Item Total	50,000.00
								INTEREST SERA	40,897.92
110 110	6098			00001188	04/16/2012	04/16/2012		INTEREST SERB	84,821.10
								Check Total	125,719.02
								Line Item Total	125,719.02
								Dept. Total	255,562.96

Cash Disbursement Journal By GL
From 04/01/2012 To 04/30/2012

1101108

<u>Fund Dept</u>	<u>LnItem</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
110	1108	6082	0000160653	00001191	04/16/2012	04/16/2012	P173463	74-40619-PL-008	21,256.08
WEST RAILROAD RELOC									
HNTB CORP									
Check Total									21,256.08
Line Item Total									21,256.08
Dept. Total									21,256.08

Cash Disbursement Journal By GL
 From 04/01/2012 To 04/30/2012

1101116

<u>Fund Dept</u>	<u>Lnltm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
110	1116 6082		WEST RAIL GFC SVC	00001191	04/16/2012	04/16/2012	P171350	74-40619-PL-016	1,478.29
110	1116 6082			00001191	04/16/2012	04/16/2012		74-40619-PL-016	1,231.06
Check Total									2,709.35
Line Item Total									2,709.35
Dept. Total									2,709.35

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1101122

<u>Fund Dept</u>	<u>Ln</u>	<u>Item</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
FM803 EA & PCE										
110 1122	6082		0000166107	S&B INFRASTRUCTURE, LTD	00001205	04/27/2012	04/27/2012	P176715	U1818-03	17,861.83
110 1122	6082				00001205	04/27/2012	04/27/2012	P176715	U1818-04	32,026.92
110 1122	6082				00001205	04/27/2012	04/27/2012	P176715	U1818-02	20,523.62
110 1122	6082				00001205	04/27/2012	04/27/2012	P176715	U1818-01	5,829.77
Check Total										76,242.14
Line Item Total										76,242.14
Dept. Total										76,242.14

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1101123

<u>Fund Dept</u>	<u>LnItm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
OLMITO YARD PS&T									
110 1123 6082	6082	0000160653	HNTB CORP	00001191	04/16/2012	04/16/2012	P157105	74-40619-CN-031	9,303.73
Check Total									9,303.73
Line Item Total									9,303.73
Dept. Total									9,303.73

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1101147

<u>Fund Dept</u>	<u>LnItm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
110	1147	6082	OHANITO RIP FACILITY	00001191	04/16/2012	04/16/2012	P167330	74-40619-CN-047	2,690.76
Check Total									2,690.76
Line Item Total									2,690.76
Dept. Total									2,690.76

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1111121

<u>Fund Dept</u>	<u>LnItem</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
SH 550 TOLL									
111 1121	6082	0000160653	HNTB CORP	00001191	04/16/2012	04/16/2012	P158036	74-40619-CN-038	43.11
								Check Total	43.11
111 1121	6082	0000157920	TEXAS DEPARTMENT OF TRANSPORTA	00001208	04/27/2012	04/27/2012	P165112	86-1XXF7009/MAR	1,844.00
								Check Total	1,844.00
								Line Item Total	1,887.11
								Dept. Total	1,887.11

Cash Disbursement Journal By GL
 From 04/01/2012 To 04/30/2012

1111124

<u>Fund</u>	<u>Dept</u>	<u>LnItem</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
SH 550	DIRECT	CONNEC1								
111	1124	6082	0000160653	HNTB CORP	00001191	04/16/2012	04/16/2012	P169441	74-40619-DS-024	9,270.90
111	1124	6082			00001191	04/16/2012	04/16/2012	P156393	74-40619-PL-043	7,742.48
Check Total										17,013.38
Line Item Total										17,013.38
Dept. Total										17,013.38

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1111125

<u>Fund Dept</u>	<u>LnItm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
111 1125	6082	0000090215	MCALLEN CONSTRUCTION	00001201	04/27/2012	04/27/2012	P155459	ESTIMATE 10	92,574.89
111 1125	6082			00001201	04/27/2012	04/27/2012		ESTIMATE 10	21,000.98
								Check Total	113,575.87
								Line Item Total	113,575.87
								Dept. Total	113,575.87

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1111126

<u>Fund Dept</u>	<u>LnItm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
GENERAL BRANT									
111 1126	6042	0000160653	HNTB CORP	00001191	04/16/2012	04/16/2012	P160036	74-40619-PL-026	2,197.53
								Check Total	2,197.53
								Line Item Total	2,197.53
								Dept. Total	2,197.53

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1111129

<u>Fund Dept</u>	<u>LnItm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
SH 530 SPUR									
111 1129	6082			00001191	04/16/2012	04/16/2012	P155606	74-40619-PL-029	2,953.40
								Check Total	2,953.40
								Line Item Total	2,953.40
								Dept. Total	2,953.40

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1111149

<u>Fund Dept</u>	<u>LnItem</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
SH32 GEC/EAST LOOP PR									
111 1149 6082				00001191	04/16/2012	04/16/2012	P171413	74-40619-PL-049	29,429.95
								Check Total	29,429.95
								Line Item Total	29,429.95
								Dept. Total	29,429.95

Cash Disbursement Journal By GL

From 04/01/2012 To 04/30/2012

1111155

<u>Fund Dept</u>	<u>LnItm</u>	<u>PEID</u>	<u>Vendor Name</u>	<u>Check #</u>	<u>Check Date</u>	<u>Post Date</u>	<u>PO #</u>	<u>Invoice #</u>	<u>Amount</u>
111	1155	6082	BORDER MASTER PLAN	00001191	04/16/2012	04/16/2012	P174429	74-40619-PL-055	24,975.36
Check Total									24,975.36
Line Item Total									24,975.36
Dept. Total									24,975.36

3-A APPROVAL OF CLAIMS



**Cameron County Regional Mobility Authority
Daily Check Register 05/11/2012**

FY 2012

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<u>Check No.</u>	<u>Vendor Name</u>	<u>Fund</u>	<u>Dept.</u>	<u>Purpose</u>	<u>PO#</u>	<u>Amount</u>
00001210	BANK OF NEW YORK	110	110	Fiscal Agent Fees		204.00
			110	Fiscal Agent Fees		1,400.00
			110	Fiscal Agent Fees		2,000.00
Check No. 00001210 Total						3,604.00
00001211	GARCIA, DAVID	110	110	5/2-3 AUSTIN		119.60
			110	5/7 HOUSTON		402.10
Check No. 00001211 Total						521.70
00001212	HNTB CORP	110	1108	SUPPLEMENTAL WORK	P173463	11,949.48
			1116	WORK AUTHORIZATION NO. 33 - WE	P161490	113,032.80
			1123	WORK AUTHORIZATION NO. 31 FOR	P157105	8,491.08
			1123	SUPPLEMENTAL WORK	P173312	28,530.00
			1147	WORK AUTHORIZATION NO. 47	P167330	21,526.08
		111	1121	CAMERON COUNTY REGIONAL	P158036	622.52
			1129	SUPPLEMENTAL WORK	P155606	4,430.10
			1149	WORK AUTHORIZATION NO. 49 FOR	P171413	294,299.55
			1155	WA NO. 55 FOR INTERNATIONAL	P174429	12,487.68
Check No. 00001212 Total						495,369.29
00001213	S&B INFRASTRUCTURE, LTD	110	1122	WA NO. 1 TO PROVIDE ENVIRONMEN	P176715	25,774.57
			1122	WA NO. 1 TO PROVIDE ENVIRONMEN	P176715	8,154.98
Check No. 00001213 Total						33,929.55
00001214	SEPULVEDA, PEDRO	110	110	5/2-3 AUSTIN		930.80
			110	5/9 MEETING REIMB. SUPPLIES		60.64
			110	5/7 HOUSTON		402.10
Check No. 00001214 Total						1,393.54
00001215	WOOD, JOHN	110	110	2/15-17 SAN ANTONIO		246.40
			110	4/25-26 AUSTIN		285.12
Check No. 00001215 Total						531.52
00001216	XEROX CORPORATION	110	110	BLACK BILLABLE PRINTS.	P176987	17.11
			110	COLOR BILLABLE PRINTS.	P176987	193.13
Check No. 00001216 Total						210.24

Print Date: 05/11/2012 Print By: HENDRICK

Total for All Checks: 535,559.84

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY**Statement of Net Assets****April 30, 2012****(UNAUDITED)**

Assets:	<u>2012</u>
Current assets:	
Cash and cash equivalents	\$ 3,361,285
Accounts Receivable	1,928,477
Prepaid expenses	-
Due from other agencies	-
Due from other funds	-
Total current assets	<u>5,289,762</u>
Capital Assets: CWIP	
Prep Public Inv. Plan	-
SPI 2nd. Causeway	1,805,194
West Loop	2,125,354
East Loop	-
SH 550 Re -Evaluation	-
SPI 2nd. Access, Eng., Env.	2,879,653
Total construction work in progress	6,810,201
Less Accumulated Depreciation	<u>(46,362)</u>
Net Depreciable Assets	<u>6,763,839</u>
Other assets	34,696,251
Total assets	<u><u>\$ 46,749,852</u></u>
Liabilities:	
Current liabilities:	
Accounts payable	\$ 236,372
Due to other Entities	250,000
Due to other Funds	4,911,439
Deferred Revenue	<u>195,397</u>
Total current liabilities	<u>5,593,208</u>
Long term liabilities:	
Aid from Other Gov/SPI 2nd Causeway	1,805,194
Aid from Other Govt./West Loop	2,125,354
Aid from Other Govt./SPI 2nd Access, Eng., Env.	2,879,653
Aid from Other Govt./West Rail Relocation	20,027,331
Aid from Other Govt./Olmito Switchyard	11,042,750
Aid from Other Govt./RIP Facility	<u>182,315</u>
Total long term liabilities	<u>38,062,597</u>
Total liabilities	<u>43,655,805</u>
Net assets:	
Contributed Capital	-
Net Assets	<u>3,094,047</u>
Total net assets	<u><u>3,094,047</u></u>
Total liabilities and net assets	<u><u>\$ 46,749,852</u></u>

CAMERON COUNTY REGIONAL MOBILITY AUTHORITY
AS OF 04/30/2012
Statements of Revenues & Expenditures
(UNAUDITED)

	<u>2012</u>	
<u>OPERATING REVENUES</u>		
RMA Fees	\$ 809,480	
State Revenue - TX Dot	-	
Interlocal Revenue	-	
Interest Income	2,396	
TOTAL OPERATING REVENUES		\$ 811,876
<u>OPERATING EXPENSES</u>		
Office Supplies	12,985	
Audit and Accounting	12,000	
Engineering	-	
Professional Services	2,274	
Postage	-	
Travel	16,728	
Advertising	2,477	
Printing & Binding	220	
Bonds	87	
Education & Training	1,100	
Aid to other Governments	35,000	
Dues and Memberships	7,500	
Contractual	193,136	
New Equipment	-	
Debt Retirement	424,117	
Debt Interest	704,576	
Fiscal Agent Fees	-	
TOTAL OPERATING EXPENSES		1,412,200
DEVELOPMENT PROGRAMS		
Strategic Plan Development	-	
Public Involvement & Outreach	-	
West Rail Relocation	68,801	
North Rail Relocation	-	
East Loop Project	-	
FM 803 EA & PS&E	76,242	
PDA Coordination & Negotiation Support	-	
Olmito Yard PS & E	-	
TOTAL NON CWIP EXPENDITURES		145,043
CHANGE IN NET ASSETS		(745,367)
TOTAL NET ASSETS - Beginning of Year		
Restricted	3,372,851	
Unrestricted	466,563	
	<u>3,839,414</u>	
TOTAL NET ASSETS - End of Year		\$ <u>3,094,047</u>

PROJECT FUNDS/BOND SERIES 2010A AND SERIES 2010B

Statement of Net Assets

April 30, 2012

(UNAUDITED)

Assets:	<u>2012</u>
Current assets:	
Cash and cash equivalents	\$ 2,570,902
Accounts Receivable	-
Due from other funds	<u>4,907,802</u>
Total current assets	<u>7,478,704</u>
Restricted assets	
Debt reserve/Series 2010A	1,038,587
Debt reserve/Series 2010B	<u>1,218,154</u>
Total restricted assets	<u>2,256,741</u>
Capital Assets: CWIP	
Bond Series 2010A	8,090,940
Bond Series 2010B	<u>9,052,255</u>
Total capital assets: CWIP	<u>17,143,195</u>
Capital Assets: Other	2,470,387
Total Assets	<u><u>\$29,349,027</u></u>
Liabilities:	
Current liabilities:	
Accounts payable	\$ 954,503
Deferred Revenue	\$ 120,000
Due to other funds	-
Total current liabilities	<u>1,074,503</u>
Long-term Liabilities	
Bonds Payable/Series 2010A	13,245,000
Less: Unamortized discount and issue cost	(266,240)
Unamortized premium	82,558
Bonds Payable/Series 2010B	15,535,000
Less: Unamortized discount and issue cost	<u>(272,907)</u>
Total long-term liabilities	<u>28,323,411</u>
Total Liabilities	<u><u>29,397,914</u></u>
Net assets:	
Contributed Capital	-
Aid from Other Govt./TX Dot	-
Net Assets	<u>(48,887)</u>
Total net assets	<u><u>(48,887)</u></u>
Total liabilities and net assets	<u><u>\$29,349,027</u></u>

PROJECT FUNDS/BOND SERIES 2010A AND SERIES 2010B
AS OF 4/30/2012
Statements of Revenues & Expenditures
(UNAUDITED)

	<u>2012</u>	
<u>OPERATING REVENUES</u>		
State Revenue - TX Dot	\$ -	
Interlocal Revenue	-	
Interest Income	<u>855</u>	
TOTAL OPERATING REVENUES		\$ 855
<u>OPERATING EXPENSES</u>		
Office Supplies	-	
Small Tools and Equipment	-	
Audit and Accounting	-	
Engineering	-	
Professional Services	71,375	
Travel	-	
Advertising	-	
Printing & Binding	-	
Bonds	-	
Education & Training	-	
Aid to other Governments	-	
Contractual	-	
Debt Interest	<u>-</u>	
TOTAL OPERATING EXPENSES		71,375
DEVELOPMENT PROGRAMS		
Strategic Plan Development	-	
Public Involvement & Outreach	-	
RFI-Comp Dev Agree	-	
PDA Coordination & Negotiation Support	-	
TOTAL NON CWIP EXPENDITURES		<u>-</u>
CHANGE IN NET ASSETS		(70,520)
TOTAL NET ASSETS - Beginning of Year		<u>21,633</u>
TOTAL NET ASSETS - End of Year		<u><u>\$ (48,887)</u></u>

CCRMA HIGHWAY TOLL COLLECTIONS

Statement of Net Assets

April 30, 2012

(UNAUDITED)

Assets:	<u>2012</u>
Current assets:	
Cash and cash equivalents	\$ 115,620
Accounts Receivable	-
Due from other funds	<u>3,637</u>
Total current assets	<u>119,257</u>
Other assets:	
Miscellaneous	<u>-</u>
Total other assets	<u>-</u>
Total Assets	<u><u>\$ 119,257</u></u>
 Liabilities:	
Current liabilities:	
Accounts payable	\$ -
Due to other funds	<u>-</u>
Total current liabilities	<u>-</u>
 Total Liabilities	<u><u>-</u></u>
 Net assets:	
Aid from Other Govt./TX Dot	-
Net Assets	<u>119,257</u>
Total net assets	<u><u>119,257</u></u>
 Total liabilities and net assets	<u><u>\$ 119,257</u></u>

CCRMA HIGHWAY TOLL COLLECTIONS

AS OF 4/30/2012

Statements of Revenues & Expenditures

(UNAUDITED)

	<u>2012</u>
<u>OPERATING REVENUES</u>	
Toll collections/SH 550	\$ 111,708
Interest Income	<u>37</u>
TOTAL OPERATING REVENUES	111,745
 <u>OPERATING EXPENSES</u>	
State Highway 550	
Contingencies	\$ 9,088
Image review	13,339
Miscellaneous	<u>247</u>
TOTAL OPERATING EXPENSES	22,674
 CHANGE IN NET ASSETS	 89,071
 TOTAL NET ASSETS - Beginning of Year	 <u>30,186</u>
 TOTAL NET ASSETS - End of Year	 <u><u>\$ 119,257</u></u>



Cameron County Regional Mobility Authority
Daily Check Register 05/15/2012

FY 2012

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<u>Check No.</u>	<u>Vendor Name</u>	<u>Fund</u>	<u>Dept.</u>	<u>Purpose</u>	<u>PO#</u>	<u>Amount</u>
00001218	GARCIA, ALEJANDRO J	110	110	Travel		415.10

Check No. 00001218 Total 415.10

Print Date: 05/15/2012 Print By: HENDRICK

Total for All Checks: 415.10

**3-B CONSIDERATION AND ACKNOWLEDGEMENT OF THE GEC
REPORT FOR THE MONTH OF APRIL 2012**

Pete Sepulveda, Jr.
Executive Director
Cameron County Regional Mobility Authority
1100 East Monroe Street
Brownsville, Texas 78520

HNTB

May 2, 2012

Dear Mr. Sepulveda,

The following is a summary of our progress on the subject projects for the month of April 2012.

Project Management:

General GEC

- Prepared & submitted CCRMA GEC Invoice for work performed on various Work Authorizations. Updated and submitted March 2012 GEC report.
- On April 12, Bobby Balli, and Jimmy Berry attended the Special Meeting of the Board of Directors. Mr. Balli gave the March GEC Report and Mr. Berry gave a brief overview of the construction status of the Olmito Switch Yard Repair in Place Facility and the West Rail Relocation projects.
- On April 30, Richard Ridings and Jimmy Berry attended the Special Meeting of the Board of Directors.
- HNTB continues to attend numerous meetings and correspond with RMA staff and others to support the RMA's efforts.

FM 509 Project (Work Authorization No. 5)

The FM 509 project is a relief route around the north and east areas of the City of Harlingen that would construct an extension of FM 509, in Cameron County, from US 77 to the Intersection with FM 508. The proposed facility would consist of a four-lane roadway with directions of travel separated by a center median. Dependent upon traffic projections, an interim facility with fewer lanes may initially be constructed. Interchanges or grade separations would be constructed at major thoroughfares. As proposed, the right-of-way would be 300-feet wide (usual) and sufficient to accommodate future transportation needs; however, any future improvements would be subject to environmental review. This could include bicycle and pedestrian facilities, general purpose lanes, truck lanes, or some combination of these modes.

- HNTB is currently performing preliminary development of the Outer Parkway. This project would provide a greater economic benefit to the area and establish a corridor along similar alignment yet would continue along the North side of Cameron County connecting to FM 106/General Brant Road. The recommended alignment for the north-south section of FM 509 is being utilized as a connection to the future Outer Parkway to the existing FM 509 corridor. The east-west section of the recommended alignment for FM 509 is being considered as an option for the east-west Outer Parkway alignment. The HNTB team is currently utilizing FM 509

environmental studies, constraint data, Lidar survey data, and right-of-way information for this endeavor.

West Parkway Project:

The proposed West Parkway is a new location facility and will provide a four-lane controlled access parkway with interchanges and connections at strategic locations and grade separation structures for several crossing streets in Brownsville. The majority of the project alignment falls within or in the vicinity of the existing Union Pacific Railroad right-of-way. Negotiations are underway to relocate the railroad and donate the right-of-way to the county for the project.

West Parkway EA/Schematic (Work Authorization No. 7):

This Work Authorization provides for the development of a Schematic and Environmental Assessment based on the project design developed by TxDOT and detailed in the value engineering report.

- On March 14, 2012 the Brownsville MPO Policy Committee voted to remove the West Parkway project from the Metropolitan Transportation Plan.
- This project is on hold and HNTB has no ongoing activities on this project at this time.

West Rail Relocation International Coordination (Work Authorization No. 8):

This Work Authorization provides appropriate subconsultant(s) for staff coordination with the Mexican agencies to monitor and determine project schedules, permit requirements, funding technical agreements and design for the West Rail Relocation around Brownsville, Texas. The project plans will require approval by Secretaría de Comunicaciones y Transportes (SCT), Comisión Internacional de Límites Y Aguas (CILA) and Kansas City Southern Mexico (KCSM).

- The Bridge project is reported to be 50% complete while the rail and switchyard relocation project is reported to be 18% complete. Although the project is behind schedule, the contractor expects to be complete in August of 2012. Dr. de las Fuentes continues to attend meetings with SCT and project representatives to assure expedited completion of the project.
- Dr. de las Fuentes continues to assist the ROW acquisition process by facilitating meetings with the agencies involved and the property owners in question. One parcel is needed for the revised levee realignment and several title revisions are left to be completed. . Since minimal progress was made this month, Dr. de las Fuentes will stay engaged with the Tamaulipas representatives.
- On April 2nd, Dr. de las Fuentes facilitated a meeting with SCT in Mexico City to discuss the completion of the common span length that extends across the international boundary line. This last section of the Rail bridge is to be constructed by the Mexican Contractor and half of the section will be paid for by Cameron County.
- On March 29th, a meeting was held between SCT, KCSM and the Mexican Customs Agency to discuss the logistical and operational requirements of the Mexican Rail Inspection facility. It was decided that KCSM would develop their written protocol for operating their rail system from the entrance to Mexico, at the switchyard and continuing into Mexico. The Customs Agency would then develop their list of requirements as at pertained to the inspection of the rail cars entering, loading and unloading and proceeding into or out of Mexico. A meeting was held on April 29th to further discuss these written documents.

- The 50th meeting of the West rail Technical Review Group was held on April 27th, 2011

TxDOT Project Development Agreement for I69 CDA (Work Authorization No. 13):

Originally this Work Authorization provided support to the Authority and its Legal and Financial Advisors in the development of a Project Development Agreement (PDA) between the Authority and TxDOT concerning the development of the SH 550, West Parkway, and US 77 Improvements projects. In 2010, this Work Authorization was used to issue a Request for Qualifications (RFQ) to Develop, Design, Construct, Finance and Possibly Operate and Maintain SH 550 Project and Provide Pre-Development Services for an Additional Five Toll Projects Through a Comprehensive Development Agreement.

- As a result of legislative action, CDA activity is now on hold until environmental documents are substantially complete for South Padre Second Access and Outer Parkway.
- According the CDA legislation, environmental clearance must be obtained for South Padre Island Second Access and Outer Parkway by August 31, 2013.

South Padre Island Second Access Phase 3A (Work Authorization No. 17):

This Work Authorization provides engineering and environmental services associated with the development and advancement of the NEPA process for the proposed South Padre Island (SPI) 2nd Access Project in Cameron County, Texas. The proposed Project will provide an alternate route to the Queen Isabella Memorial Causeway; thus, enhancing local and regional mobility, and facilitating effective evacuation of the island in times of disaster, hurricanes, and other emergencies. The tasks associated with the Project will include the development of the necessary environmental documentation, corridor alternatives assessments, and related public involvement activities. This Work Authorization continues the environmental and corridor alternatives assessment tasks necessary to advance the project to a selection of a Recommended Preferred Alternative and ultimately to a Record of Decision (ROD). After the selection of a Preferred Alternative a supplement for schematic design will be required.

- TxDOT ENV comments were received on April 12, and the draft EIS was revised and resubmitted to TxDOT ENV on April 20.
- The draft EIS was backchecked by TxDOT ENV and copies for distribution to FHWA were submitted to TxDOT ENV on May 1.
- Developed a draft version of the Notice of Availability for the DEIS for publication upon approval from FHWA.
- Submitted draft Public Meeting Summary Report #3 to TxDOT Pharr District for review on February 21. Pharr District informed HNTB on April 19 that they had no comments on the report.
- Continued fielding call from the public on the project.
- Coordinated with CCRMA to post the Draft EIS on the SPI website upon approval from FHWA.
- HNTB continues to provide assistance and information to CCRMA Board and staff, members of the general public and stakeholders.

Olmito Switchyard PS&E (Work Authorization No. 23):

This Work Authorization provides for the production of Plans, Specifications, and Estimates for the construction of addition rail and repair facilities in the Olmito Switchyard. Rail and grading plans were prepared. The repair facilities (RIP) are included in a second set of construction plans.

- The construction portion of the project is in progress.
- Design is being performed to bring water and sanitary service to the Repair in Place building.

SH 550 PS&E (Work Authorization No. 24):

This Work Authorization provides engineering services for the preparation of plans, specifications and estimates (PS&E) for the construction of SH 550 tolled main lanes between existing frontage road lanes from US 77/83 to 0.5 mile north of FM 3248. Also, a separate PS&E package was prepared for the SH 550 Pass-Through project from U.S. 77/83 to just south of Old Alice Road.

- Utility database is being maintained, and coordination meetings for each of the identified conflicts and service locations will continue.
- Cameron County has agreed to be responsible for the utility agreements.
- The preliminary plan set has been posted to CivCast website for contractor's information only.
- The 100% complete PS&E package was submitted to the TxDOT Design Division on April 27, 2012. TxDOT stated that FHWA will perform concurrent review.

General Brant Road/FM 106 Extension (Work Authorization No. 26)

This work authorization provides professional services and deliverables associated with the preparation of a categorical exclusion (to be reviewed by the Federal Highway Administration in anticipation of possible federal funding) and the completion of the Section 404 permitting process (including the development of a conceptual mitigation plan) for the project.

- USFWS requested 5' x 3' culverts be provided for the wildlife crossings. These culverts have larger openings and require that the vertical roadway profile be raised to accommodate the culverts. TxDOT requested that the CCRMA perform this roadway profile analysis to determine the impacts of utilizing 5' x 3' concrete box culverts and bridges for the wildlife crossings. TxDOT stated they do not have the staff availability to do this work. HNTB submitted a Supplemental Work Authorization to CCRMA on April 23, 2012 to perform this work.

Olmito Switch Yard Expansion Construction Inspection (Work Authorization No. 28)

This work authorization provides professional services associated with construction inspection phase work for the Olmito Switch Yard Expansion Project.

- The Contractor has completed 100% of the construction on the project.
- Project closeout is complete.

Olmito Switch Yard & Repair-In-Place Facility (Work Authorization No. 31)

This work authorization provides construction phase and engineering services throughout the construction duration of the Olmito Switch Yard and Repair-In-Place (RIP) Facility by providing responses to the contractor's Requests for Information, Shop Drawing Review and As-Built construction plans. Also, HNTB will provide a records keeping process through the use of DashPort.

- HNTB is responding to RFIs and submittals as needed.

West Rail Bypass, CI (Work Authorization No. 33)

This work authorization provides professional services associated with construction inspection phase work for the West Rail Bypass.

- The contractor completed construction of the bridge except for the fencing. The building subcontractor has completed the building construction effort and is working on the punch list.
- The railroad track subcontractor has moved off of the project pending relocation of the Transmontaigne gas line crossings. The contractor still needs to pave Railroad Street, New Carmen Road, and the DHS building driveway and parking lot.
- The mitigation subcontractor is planting additional plants at the mitigation site.

Outer Parkway Study (Work Authorization No. 36)

This work authorization provides professional services and deliverables associated with a study for the Outer Parkway. The study is to be performed in a three phase effort to deliver a schematic design for the Outer Parkway project. The phases are:

The Phase I study, which was completed in May 2011, included field investigations, constraints mapping and technical evaluations necessary to identify a recommended corridor for the proposed Outer Parkway.

A Phase II scope and fee has been submitted to CCRMA. During Phase II, a right-of-way footprint will be established, property owners in the immediate vicinity of the project will be notified and afforded an opportunity to provide feedback, MPO coordination will be initiated and environmental studies will be performed. Phase III will include environmental permitting and agency coordination.

The environmental clearance is required to be obtained by August 31, 2013 to meet the requirements of the CDA legislation. Phase II needs to begin immediately in order to meet this deadline.

West Rail RFIs, As-Builts (Work Authorization No. 40)

This work authorization provides construction phase services throughout the construction of the West Rail Relocation Project by providing responses to Requests for Information from the contractor and providing As-Built construction drawings. Also, records keeping will be provided through the use of DashPort.

- Continued to respond to RFIs and shop drawings from the contractor.

SH 32 EA (Work Authorization No. 42)

This Work Authorization provides oversight, guidance, agency coordination, issue resolution, and quality assurance/quality control necessary to expedite the environmental review/approval process for two environmental assessment (EA) documents being prepared by other firms for the East Loop project.

- See comments on Work Authorization No. 49.

Olmito Switch Yard Expansion Construction Inspection Phase II RIP (Work Authorization No. 47)

This work authorization provides professional services associated with construction inspection phase work for the Olmito Repair-in-Place Facility.

- Contractor has placed the foundations for the metal building and is working on the foundation for the Inspection pit.

SH 32 GEC (Work Authorization No. 49)

This work authorization provides professional services for oversight, guidance, agency coordination, and issue resolution, necessary to expedite the development of two SH 32 projects. The two projects, which each have logical termini and independent utility, extend from US 77/83 to FM 3068 (herein referred to as SH 32-West) and from FM 3068 to SH 4 (herein referred to as SH 32-East). The proposed projects are being developed by two prime subconsultants, (S&B Infrastructure, Ltd. and Traffic Engineers, Inc.) under the oversight of HNTB (GEC).

SH 32 West (Consultant – Traffic Engineers, Inc.):

- EA submitted to TxDOT Pharr District March 1
- Held coordination meeting with USFWS on April 26
- Phase I Environmental Assessment submitted to TxDOT Pharr District on April 14
- Continued coordination with TxDOT

SH 32 East (Consultant - S&B Infrastructure, Ltd.):

- EA submitted to TxDOT Pharr District March 27
- Held coordination meeting with USFWS on April 26
- Continued bi-weekly coordination conference calls with TxDOT and CCRMA regarding SH 32-West and SH 32-East.

Strategic Plan Update (Work Authorization No. 51)

This work authorization provides professional services for HNTB to assist the Authority in scheduling and facilitating a four hour workshop for the purpose of developing the CCRMA Strategic Plan Update. This includes input from the CCRMA, TxDOT Pharr District, the Brownsville and Harlingen-San Benito MPOs. The purpose of the workshop will be to validate or revise the goals and objectives stated in the existing CCRMA Strategic Plan. Using input from the Strategic Plan Update workshop, HNTB will revise the Strategic Plan Goals and provide a summary of CCRMA accomplishments to date. HNTB will compile the new and updated information generated from the above tasks and will develop the Strategic Plan Update document.

- Continued addressing review comments from CCRMA.

US 77 PCE (Work Authorization No. 53)

This Work Authorization provides services and deliverables to perform environmental services required for the construction of an overpass and frontage roads along US 77 in Kenedy County.

- TxDOT Regional Environmental Coordinator (REC) approved the PCE on April 06, 2012.
- This project is cleared for a June letting.

Bi-National Plan (Work Authorization No. 55)

This Work Authorization provides services and deliverables to create a Master Plan to implement the Intermodal Indegregation of the Border Infrastructure of Matamoros, Tamaulipas, Cameron County and its financing.

- Continued data collection.
Two project meeting were held at the offices of Dr. de las Fuentes. The project team will schedule a site visit along both sides of the border. Project Matrices will be developed for all projects on both sides of the border to assist in analyzing benefits to international transportation issues.

Consultant Management:

- Continued coordination with subconsultants.

Agency Coordination:

- Conducted ongoing discussions with CCRMA staff and TxDOT staff and subconsultants for preparation of SPI 2nd Access project, SH 550, Olmito Switch Yard Repair-In-Place Facility construction project, West Rail construction project, SH 32 East Loop EA and US 77 PCE.

Best regards,



Richard L. Ridings, P.E.

Vice President

cc: David A. Garcia
Van Short, P.E.
Lamberto "Bobby" Balli, P.E.

April Status Report

HNTB

Project	FM 509
Work Authorization	5 Route Studies and Environmental
Supplemental	1 ICI Analysis
Supplemental	2 Development of Reasonable Alternatives

WA Cost: \$	656,210.00
SA Cost: \$	40,358.00
SA Cost: \$	10,826.00
Total Cost: \$	707,394.00

Description: The FM 509 project is a relief route around the north and east areas of the City of Harlingen that would construct FM 509, in Cameron County, from US 77 to the intersection with FM 508. the proposed facility would consist of a four-lane roadway with directions of travel separated by a center median. Dependent upon traffic projections, an interim facility with fewer lanes may initially be constructed. Interchanges or grade separations would be constructed at major thoroughfares. As proposed, the right-of-way would be 300-feet wide (usual and sufficient to accommodate future transportation needs; however, any future improvements would be subject to environmental review. This could include bicycle and pedestrian facilities, general purpose lanes, truck lanes or some combination of these modes.

Scope: Develop Route and Environmental Studies for the Cameron County Regional Mobility Authority.

Deliverables: Drawing of the Conceptual Corridor Alternatives. Line Diagrammatic Schematic Drawings. Environmental Assessment Document required for obtaining a Finding of No Significant Impact (FONSI)

Project Activity	
Environmental	
Status:	Project On-Hold
Recent Activity:	None
Upcoming Activity:	on hold
Outstanding Issues:	on hold

Design Status: Complete			
Task	Status	Date of Antipated Completion	% Complete
FM 509 Data Assembly and Review	Complete	Complete	100%
FM 509 Route Alternative Studies	Complete	Complete	100%
FM 509 Development of Reasonable Alter.	Complete	Complete	100%
FM 509 Evaluation and Viable Alter.	Complete	Complete	100%
Notice to Proceed	Complete	Complete	100%
Data Collection	Complete	Complete	100%
Need and Purpose	Complete	Complete	100%
Alternatives Analysis	Complete	Complete	100%
Field Investigations	Complete	Complete	100%
Resource Agency Mtgs.	Ongoing	Complete	50%
Constraints map	Complete	Complete	100%
Social/Economic Investigations	Complete	Complete	100%
Natural Environment Investigations	Complete	Complete	100%
Cultural Resources	Complete	TBD	95%
Report Preparation	on hold	TBD	95%
Public Involvement	on hold	TBD	60%
Supp 1: Envir. Assessment Doc. Prepar.	Complete	Complete	100%
Supp 1: Indirect Impacts	Complete	Complete	100%
Supp 1: Cumulative Impacts	Complete	Complete	100%
Supp 1: Surveying/Mapping	Complete	Complete	100%
Supp 1: Light Detection and Ranging	Complete	Complete	100%
Supp 2: Deve. Reasonable Alternatives	Complete	Complete	100%

WA Amount	\$	707,394.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$	686,172.18			
Paid To Date:	\$	686,172.18			
Unpaid Balance:	\$	-			
Funding Source:	Cameron County				
Total: \$					-

April Status Report

HNTB

Project	West Parkway		
Work Authorization	7	Route Studies and Environmental	WA Cost: \$ 1,471,763.00
Supplemental	1	Public Involvement and ENV	SA Cost: \$ 98,862.00
Supplemental	4	Route and Environmental Studies	SA Cost: \$ 378,427.00
			Total Cost: \$ 1,949,052.00

Description: The West Parkway project is a proposed new location, four-lane controlled access expressway with interchanges and connections at strategic locations and grade separation structures for several crossing streets in Brownsville. The majority of the project alignment falls within or in the vicinity of the existing Union Pacific Railroad right-of-way. Negotiations are underway to relocate the railroad and donate the right-of-way to the county for the project.

Scope: Develop Route and Environmental Studies for the Cameron County Regional Mobility Authority

Deliverable: Develop Route and Environmental Studies for the Cameron County Regional Mobility Authority. Conceptual typical sections Summary of preliminary conceptual design criteria. Overlay of identified major utilities onto conceptual layouts. Overlay of conceptual ROW requirements onto conceptual layouts. Final Traffic Technical Memorandum. Draft and Final Intermediate Level (Level 2) Toll Feasibility Report (Level 2 funding matrix. Environmental Assessment Document required for obtaining a Finding of No Significant Impact (FONSI))

Project Activity	
Environmental	
Status:	On Hold
Recent Activity:	MPO voted to remove project from MTP.
Upcoming Activity:	Update Historic Survey; respond to TxDOT-OGC comments
Outstanding Issues:	FHWA review; public hearing. The environmental document is on hold until historical site research is performed. Need CCRMA approval to perform historical site research.
Design	
Status:	Continued preparation of updated drawings addressing Public meeting comments
Recent Activity:	On Hold
Upcoming Activity:	On Hold
Outstanding Issues:	This project is on hold until a Supplemental Work Authorization is approved for historical research. TxDOT approved this.
Other: Traffic	
Status:	Project On Hold
Recent Activity:	Project On Hold
Upcoming Activity:	Revise Microsimulation based on new schematic
Outstanding Issues:	3d animation is recommended - need supplement for this effort

Task	Status	Date of Anticipated Completion	% Complete
Conceptual Design	Complete	Complete	100%
Intermediate-level (level 2) Toll Feasibility	Draft Level 2 TFS complete		80%
Innovative Financing Support	Ongoing	TBD	20%
Traffic Analysis and Microsimulation	On hold	TBD	80%
Geometric Schematic	Assessing revisions	TBD	88%
Environmental Assessment Report	Ongoing	TBD	89%
West Loop Public Involvement Activities	Awaiting Public Hearing	TBD	70%
Surveying and Aerial Mapping	Complete	Complete	100%
Surveying	Complete	Complete	100%
Aerial Mapping	Complete	Complete	100%
Right of Entry	Complete	Complete	100%
Supp 1: Inter.Level Toll Feasibility Study	Complete	Complete	100%
Supp 1: Environmental Assessment	Assessing revisions	TBD	89%
Supp 1: Public Involvement	Complete	Complete	100%

WA Amount:	\$	1,949,052.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$	1,857,812.49			
Paid To Date:	\$	1,843,417.16	68-40619-PL-007	287	\$ 214.91
Unpaid Balance:	\$	14,395.33	77-40619-PL-007	7	\$ 14,180.42
Funding Source:	TxDOT Toll Equity Funding				
				Total:	\$ 14,395.33

April Status Report

HNTB

Project		West Rail Relocation	
Work Authorization	8	International Advisor Services	WA Cost: \$ 186,579.00
Supplemental	1	International Advisor Services	SA Cost: \$ 67,264.00
Supplemental	2	International Advisor Services	SA Cost: \$ 67,163.00
Supplemental	3	International Advisor Services	SA Cost: \$ 67,163.00
Supplemental	4	International Advisor Services	SA Cost: \$ 67,939.00
Supplemental	5	International Advisor Services	SA Cost: \$ 67,939.00
Supplemental	6	International Advisor Services	SA Cost: \$ 67,703.00
Supplemental	7	International Advisor Services	SA Cost: \$ 67,914.00
Supplemental	8	International Advisor Services	SA Cost: \$ 67,914.00
Supplemental	9	International Advisor Services	SA Cost: \$ 69,054.00
			Total Cost: \$ 796,632.00

Description: The West Rail Relocation project provides appropriate subconsultant (s) for staff coordination with the Mexican agencies to monitor and determine project schedules, permit requirements, funding technical agreements and design for the West Rail Relocation around Brownsville, Texas. This subconsultant is Arturo de las Fuentes of Caminos Y Puentes Internacionales. The project plans will require approval by Secretaria de Comunicaciones y Transportes (SCT), Comision Internacional de Limits Y Aguas (CILA) and Kansas City Southern Mexico (KCSM).

Scope: Provide professional services and deliverables required for project administration and coordination for the Cameron County Regional Mobility Authority

Deliverable: Monthly Project Progress Reports and meeting minutes that details activities performed by task (Spanish and English versions will be provided). Monthly invoice/billings with list of tasks performed and products delivered per invoice billing cycle (English version will be provided).

Project Activity				
International Advisory Services				
Status:	Ongoing			
Recent Activity:	Detailed report available			
Upcoming Activity:	-			
Outstanding Issues:				
Design				
Status:	-			
Recent Activity:	-			
Upcoming Activity:	-			
Outstanding Issues:	-			
Other Project Administration				
Status:				
Recent Activity:				
Upcoming Activity:				
Outstanding Issues:	In discussions to extend this Work Authorization.			
Task		Status	Date Anticipated Completion	% Complete
International Services		Ongoing	June	96%
WA Amount:	\$ 796,632.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 784,682.52	77-40619-PL-008	7	\$ 11,949.48
Paid To Date:	\$ 772,733.04			
Unpaid Balance:	\$ 11,949.48			
Funding Source:	Cameron County			
Total:			\$	11,949.48

April Status Report

HNTB

Project PDA Coordination and Negotiation Support

Work Authorization ☒ 13 _____

Supplemental ☐ _____

Supplemental ☐ _____

WA Cost: \$ 790,903.00

SA Cost: _____

SA Cost: _____

Total Cost: \$ 790,903.00

Description: This Work Authorization provides support to the Authority and its Legal and Financial Advisors in the development of a Project Development Agreement (PDA) between the Authority and TxDOT concerning the development of the Port Spur, West Loop, and US 77 Improvements projects. Also includes support services for the procurement of a concession design-build developer

Scope: Support the CCRMA in negotiations with TxDOT and ZAI/ACS, and assist in the development of a Project Development Agreement (PDA) for SH 550, West Parkway, and US 77 Improvements, support the procurement of a design-build concessionaire

Deliverable: Engineering support in the development of a PDA. Additional work includes the procurement of a concession CDA developer which is presently on hold.

Project Activity

CDA Procurement

Status: No activity.

Recent Activity: No activity.

Upcoming Activity: CDA activity on hold.

Outstanding Issues:

Task	Status	Date of Anticipated Completion	% Complete
Design Review	Initiated		10%
Specification Review	Initiated		1%
CDA Requirements/Terms/Risk Assessment	Initiated		29%
CDA Procurement	Initiated		70%
Draft Technical Requirements/Obligations	Initiated		25%
Draft Operations/Tolling Obligations	Started PDA		10%
Draft Reporting/Maintenance Obligations	Started PDA		10%
Final Reviews, Recommendations, and Presentations	Not Started		0%
WA Amount: \$ 790,903.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date: \$ 630,798.83			
Paid To Date: \$ 630,798.83			
Unpaid Balance: \$ -			
Funding Source:			
Total: \$ -			

April Status Report

HNTB

Project	South Padre Island Phase 3A
Work Authorization	17
Supplemental	2 Affected Env & Env Consequences
Supplemental	3 Affected Env & Env Consequences
Supplemental	4 Affected Env & Env Consequences

WA Cost:	\$ 2,965,831.00
SA Cost:	\$ 165,885.00
SA Cost:	\$ 415,622.00
SA Cost:	\$ 109,870.00
Total Cost:	\$ 3,657,208.00

Description: This Work Authorization provides engineering and environmental services associated with the development and advancement of the NEPA process for the proposed South Padre Island (SPI) 2nd Access Project in Cameron County, Texas. The proposed Project will provide important congestion relief for the Queen Isabella Memorial Causeway. The proposed SPI 2nd Access Project will also serve as a critical alternative evacuation route from the island in times of disaster, hurricanes, and other emergencies. The tasks associated with the Project will include the development of the necessary environmental documentation, corridor alternatives assessments, and related public involvement activities.

Scope: Prepare preliminary engineering, DEIS, Public Hearing, and FEIS

Deliverable: This Work Authorization continues remaining environmental and corridor alternatives assessment tasks necessary to advance the project to a selection of a Recommended Preferred Alternative and ultimately to a Record of Decision (ROD). After the selection of a Preferred Alternative a supplement for schematic design will be required.

Project Activity	
Environmental	
Status:	On-going (DEIS being processed)
Recent Activity:	Received/evaluated comments from federal Cooperating Agencies (USACE, USFWS, NMFS, US Coast Guard). Evaluated comments and made associated revisions to DEIS. Submitted revised DEIS on November 22, 2011. Currently revising DEIS based on TxDOT Pharr District backcheck comments provided on January 18, 2012. Made requests from TxDOT ENV as to when their review comments will be complete.
Upcoming Activity:	Resubmitted DEIS to address TxDOT Pharr District backcheck comments. Public hearing after FHWA review/approval of DEIS.
Outstanding Issues:	Schedule slip due to delays in agency reviews and unanticipated reviews (Coast Guard); delay will affect public hearing
Design	
Status:	Complete
Recent Activity:	Support TxDOT ENV in responding to comments.
Upcoming Activity:	Prepare scope for Schematic Development. Continue coordination with Environmental.
Outstanding Issues:	Obtain approval of schematic scope and fee
Economic Study	
Status:	Completed draft economic study submitted in December 2009
Recent Activity:	Coordinate with DEIS
Upcoming Activity:	Respond to comments
Outstanding Issues:	

Task	Status	Date of Anticipated Completion	% Complete
Data Collection/Existing Conditional Analysis	Complete		100%
Preliminary Engineering Services	On-going		98%
Geometric Layout (Schematic Plan) Development (SWA)	NA	NA	NA
Value Engineering Participation	NA	NA	NA
Traffic Volume Development	NA	NA	NA
Innovative Financing Support	NA	NA	NA
Traffic Operational Analysis	NA	NA	NA
Economic Study	Complete		100%
Draft Environmental Impact Statement	On-going		85%
Affected Environment and Environmental Consequences	On-going		80%
Public Involvement	Public Hearing - Date TBD		0%
Field Surveying (SWA)	NA	NA	NA
WA Amount:	\$ 3,657,208.00	Outstanding Invoice Number	Days Old
Billed To Date:	\$ 3,335,109.13	66-40619-PL-017	350
Paid To Date:	\$ 2,862,543.44	67-40619-PL-017	322
Unpaid Balance:	\$ 472,565.69	68-40619-PL-017	287
		69-40619-PL-017	259
		70-40619-PL-017	224
Funding Source:		71-40619-PL-017	196
		72-40619-PL-017	168
		73-40619-PL-017	140
		74-40619-PL-017	91
		75-40619-PL-017	77
		76-40619-PL-017	49
		77-40619-PL-017	7
Total: \$		472,565.69	

April Status Report

HNTB

Project		Olmito Switchyard PS&E	
Work Authorization	23	Olmito Track and Grading PS&E	WA Cost: \$ 145,519.00
Supplemental	1	Olmito RIP and Lighting PS&E	SA Cost: \$ 183,763.00
Supplemental	2	Olmito Bid Documents & Advertisement	SA Cost: \$ 41,632.00
Supplemental	3	Permits & Off-site Utility Access	SA Cost: \$ 60,035.00
Supplemental	4	Expansion RIP Facility	SA Cost: \$ 72,458.00
			Total Cost: \$ 503,407.00

Description: This Work Authorization is to provide plans, specifications, and estimates (PS&E) for the Union Pacific Railroad (UPRR) Olmito Yard Expansion and RIP facility. The construction of these additional tracks will allow the UPRR to relocate their current yard operations from Harlingen to Olmito.

Scope: Design and preparation of PS&E for the Olmito Yard expansion, not including the repair-in-place (RIP) facility and lighting. This includes track, drainage, construction sequencing, SWPPP, bid package, specifications, quantities, construction estimate, and schedule. Supplement includes the RIP facility and Lighting PS&E.

Deliverable: Olmito Switchyard PS&E package, including mylar sheets, bid package, estimate, and construction schedule.

Project Activity

Olmito Switchyard PS&E	
Status:	Complete.
Recent Activity:	ZIWA Corporation received NTP.
Upcoming Activity:	Construction of Repair in Place Facility ongoing. Complete water/sanitary design.
Outstanding Issues:	Awaiting approval for SWA#6 to WA#23. Design of waterline to RIP Facility Building.

Task	Status	Anticipated Completion	% Complete
Olmito Switchyard PS&E			
Coordination with County, UPRR, and TxDOT	Complete	Complete	100%
Coordination of Field Survey	Complete	Complete	100%
Project Control Plans	Complete	Complete	100%
Railroad Track Plans and Profiles	Complete	Complete	100%
Construction Sequencing	Complete	Complete	100%
Drainage Plans and Profiles	Complete	Complete	100%
SWPPP	Complete	Complete	100%
Bid Package, Specifications, Quantities, and Estimates	Complete	Complete	100%
Pre-bid Conference and Requests for Information	Complete	Complete	100%
Field Surveys	Complete	Complete	100%

Olmito RIP PS&E			
Coordination with County and UPRR	Complete	Complete	100%
Coordination of Geotechnical Borings	Complete	Complete	100%
Project Control Plans	Complete	Complete	100%
Railroad Track Plans and Profiles	Complete	Complete	100%
Construction Sequencing	Complete	Complete	100%
Drainage Plans and Profiles	Complete	Complete	100%
SWPPP	Complete	Complete	100%
RIP Facility Building, Crew Modular Building, and Structural Plans	Complete	Complete	100%
RIP Facility and Crew Modular Mechanical and Plumbing Plans	Complete	Complete	100%
Power and Lighting Plans	Complete	Complete	100%
Bid Package, Specifications, Quantities, and Estimates	Complete	Complete	100%
Pre-bid Conference and Requests for Information	Ongoing	Complete	100%
Geotechnical Studies	Complete	Complete	100%
Field Surveys (Olmito Yard)	Complete	Complete	100%
Field Surveys (UPRR/RVSC Harlingen Yard)	N/A County Surveyor to handle	N/A	N/A

WA Amount:	\$ 503,407.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 477,537.51			
Paid To Date:	\$ 477,537.51			
Unpaid Balance:	\$ -			
Funding Source:				
Total:				\$ -

April Status Report

HNTB

Project		SH 550 PS&E
Work Authorization	24	PS&E Phase 1
Supplemental	1	PS&E
Supplemental	2	

WA Cost:	\$	39,243.00
SA Cost:	\$	4,941,150.00
SA Cost:	\$	185,418.00
Total Cost:	\$	5,165,811.00

Description: This Work Authorization provides engineering services associated with the development of plans, specifications, and estimates for the SH 550

Scope: This Work Authorization provides engineering services associated with the development of plans, specifications, and estimates for the SH 550 . Phase 1 is the initial scoping efforts. Phase 2 included survey, geotech, design, specifications, and estimates.

Deliverable: Phase 1: general exhibit of limits of design, typical section, preliminary cost estimate, determination of Geotechnical needs Phase 2: Survey, geotechnical, Final Plans, Specifications, and Estimates

Project Activity	
Design	
Status:	Started Phase 2
Recent Activity:	Addressed some minor review comments from TxDOT.
Upcoming Activity:	HNTB submitted supplemental to CCRMA for SH 550 Bidding Services.
Outstanding Issues:	Cameron County is responsible for utility agreements.

Task	Status	Anticipated Completion	% Complete
Design			
Phase 1 effort	Complete		100%
General Administration	In Progress	7/1/2011	100%
survey	Complete	3/1/2011	100%
Geotechnical Studies	Complete	3/1/2011	100%
30% plans	Complete	12/2/2010	100%
60% plans	Complete	2/3/2011	100%
90% plans	Complete	4/7/2011	100%
letting documents	Submitted to TxDOT	9/30/2011	100%
WA Amount: \$	5,165,811.00	Outstanding Invoice Number	Days Old
Billed To Date: \$	5,165,811.00		Invoice Amount
Paid To Date: \$	5,165,811.00		
Unpaid Balance: \$	-		
Funding Source:			
Total: \$ -			

April Status Report

HNTB

Project		General Brant
Work Authorization	26	General Brant
Supplemental	1	Section 404 Individual Permit App
Supplemental		

WA Cost: \$	208,639.00
SA Cost: \$	11,114.00
SA Cost:	
Total Cost: \$	219,753.00

Description: This Work Authorization provides professional services associated with the development of a Categorical Exclusion document and Section 404 Individual Permit application (with Conceptual Mitigation Plan) for improvements to General Brant Road (FM 106).

Scope: Project Management and Social, Economic and Environmental studies for CCRMA. Activities necessary for obtaining environmental clearance, including Section 404 permit from U.S. Army Corps of Engineers, for roadway improvements.

Deliverables: Categorical Exclusion and Section 404 Individual Permit with Conceptual Mitigation Plan.

Project Activity	
Categorical Exclusion	
Status:	On-going. Environmental document (categorical exclusion) being processed.
Recent Activity:	Received concurrence from FHWA that project may still be processed as a CE.
Upcoming Activity:	
Outstanding Issues:	Potential for Section 7 consultation to be reopened by FHWA.
Section 404 Individual Permit	
Status:	Ongoing
Recent Activity:	Section 404 Permit application and information to publish Public Notice submitted to U.S. Army Corps of Engineers.
Upcoming Activity:	
Outstanding Issues:	USFWS requested that the size of the wildlife crossings be increased to 5' x 3' culverts, which requires that the vertical roadway profile be raised. TxDOT requested that CCRMA perform this work. HNTB submitted a Supplemental Work Authorization to CCRMA to perform this work.

Task		Status	Date of Anticipated Completion	% Complete
Categorical Exclusion document preparation		Ongoing	TBD	96%
Section 404 Individual Permit (with Conceptual Mitigation Plan)		Ongoing	TBD	95%
WA Amount:	\$ 219,753.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 219,753.00			
Paid To Date:	\$ 219,753.00			
Unpaid Balance:	\$ -			
Funding Source:				
		Total: \$ -		

April Status Report

HNTB

Project		Olmito Switchyard CI Services
Work Authorization	28	Construction & Inspection Services
Supplemental	1	Construction & Inspection Services
Supplemental	2	Construction & Inspection Services
Supplemental		

WA Cost: \$ 674,150.00

SA Cost: \$ 15,377.00

SA Cost: \$ 31,700.00

SA Cost: \$

Total Cost: \$ 721,227.00

Description: This Work Authorization is to provide construction inspection (CI) for the Union Pacific Railroad (UPRR) Olmito Yard expansion. The construction of these additional tracks will allow the UPRR to relocate their current yard operations from Harlingen to Olmito.

Scope: Construction administration for the Olmito Yard expansion, not including the repair-in-place (RIP) facility and lighting. This includes track, drainage, construction sequencing, SWPPP, pay estimates, quantities, and schedule.

Deliverable: Olmito Switchyard pay estimates, ARRA paperwork, and construction schedule.

Project Activity

Olmito Switchyard Construction Inspection Services (CI)

Status: Construction at 100% complete

Recent Activity: Yard: Track construction at 100% complete.

Upcoming Activity:

Outstanding Issues: None

Task		Status	Anticipated Completion	% Complete
Olmito Switchyard Construction Inspection Services (CI)				
Project Management, Administration, QA/QC		Ongoing	6/15/2011	100%
Process Invoices and Progress Reports		Ongoing	6/28/2011	100%
Construction Inspection Services		Complete	5/23/2011	100%
Construction Management		Ongoing	6/18/2011	100%
Construction Observation and Inspection		Complete	5/23/2011	100%
Record Keeping and File Management		Ongoing	6/18/2011	100%
Schedule		Complete	5/23/2011	100%
Project Close-Out				
Construction Management		Ongoing	4/30/2012	100%
Record Keeping and File Management		Ongoing	4/30/2012	100%
WA Amount:	\$ 721,227.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 718,057.00	44-40619-CN-028	7	\$ 28,530.00
Paid To Date:	\$ 689,527.00			
Unpaid Balance:	\$ 28,530.00			
Funding Source:				
Total:				\$ 28,530.00

April Status Report

HNTB

Project		FM 511 (SH 550) Permit Services
Work Authorization	29	Permitting Services
Supplemental	1	
Supplemental		
Supplemental		

WA Cost:	\$	52,759.00
SA Cost:	\$	94,911.00
SA Cost:	\$	-
SA Cost:	\$	-
Total Cost:	\$	147,670.00

Description: The SH 550 Re-Evaluation project provides professional services and deliverables in support of the CCRMA's development of the SH 550 toll project from US 77/83 to SH 48 and the proposed entrance to the Port of Brownsville. The focus of the re-evaluation will be on the effects of tolling the project. Supplements focus on developing mitigation plans and permit approval.

Scope: Project Management and Social, Economic and Environmental studies for the AUTHORITY. Environmental Activity necessary for obtaining Re-evaluation clearance for a tolled roadway. Development of plans for mitigation site.

Deliverable: Environmental Activity necessary for obtaining Re-evaluation clearance for a tolled roadway

Project Activity

Environmental

Status:	Permits Received; Mitigation site monitoring and Corps coordination on-going.
Recent Activity:	Conducted mitigation site visit; coordinated findings with TxDOT and Contractor.
Upcoming Activity:	
Outstanding Issues:	Contrator requested plan modifications may require permit amendment.

Design

Status:	SH 550 Bids received
Recent Activity:	support efforts complete
Upcoming Activity:	Developing a final memo to the US Army Corps of Engineers.
Outstanding Issues:	

Other

Status:	-
Recent Activity:	-
Upcoming Activity:	-
Outstanding Issues:	-

Task	Status	Date of Anticipated Completion	% Complete
Environmental Assessment Doc. Preparation	Complete	complete	100%
Wetland Delineation, Permitting and Mitigation (supplement 2)	Complete	complete	99%
Public Involvement	Complete	complete	100%
PS&E plans for TxDOT (supplement 3)	complete	complete	100%
Re-evaluation of EA for mitigation property (supplement 3)	complete	complete	100%
WA Amount: \$	147,670.00	Outstanding Invoice Number	Days Old
Billed To Date: \$	147,670.00	77-40619-PL-029	7
Paid To Date: \$	143,239.90		
Unpaid Balance: \$	4,430.10		
Funding Source:	County License Plate Fees		
Total: \$			4,430.10

April Status Report

HNTB

Project Olmito RFI, Shop Drawings
 Work Authorization ☒ 31 RFI, Shop Drawings
 Supplemental ☐
 Supplemental ☐
 Supplemental ☐

WA Cost: \$ 116,016.00
 SA Cost:
 SA Cost:
 SA Cost:
 Total Cost: \$ 116,016.00

Description: This Work Authorization is to provide responses to Requests for Information (RFI) from the contractor, and to provide Shop Drawing Reviews and to provide a set of As-Built construction drawings.

Deliverable: Responses to RFIs, shop drawing reviews and As-Built construction drawings.

Project Activity

Olmito RFI, Shop Drawings

Status: Ongoing.
Recent Activity: Responded to RFIs and shop drawings.
Upcoming Activity: Respond to RFIs and shop drawings on an as-needed basis.
Outstanding Issues: None.

Task		Status	Anticipated Completion	% Complete
Olmito RFI, Shop Drawings				
Project Management and Coordination				93%
General Administration				93%
Requests for Information (RFI)				93%
Shop Drawing Review				93%
As-Built Construction Drawings				85%
WA Amount:	\$ 116,016.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 106,370.45	77-40619-CN-031	7	\$ 8,491.08
Paid To Date:	\$ 97,879.37			
Unpaid Balance:	\$ 8,491.08			
Funding Source:				
			Total: \$	8,491.08

April Status Report

HNTB

Project West Rail Construction & Inspection Services
 Work Authorization ☒ 33 Construction & Inspection Services
 Supplemental ☐ _____
 Supplemental ☐ _____
 Supplemental ☐ _____

WA Cost: \$ 1,255,920.00

SA Cost: _____

SA Cost: _____

SA Cost: _____

Total Cost: \$ 1,255,920.00

Description: This Work Authorization is to provide construction inspection (CI) for the Union Pacific Railroad (UPRR) West Rail Bypass. The construction of these additional tracks will allow the UPRR to abandon their current location between Mexico and Olmito eliminating several grade crossings.

Scope: Construction administration for the construction of the West Rail relocation. The construction includes track, drainage, construction sequencing, SWPPP, pay estimates, quantities, and schedule. This includes the DHS facility on the north side of US 281.

Deliverable: West Rail bypass pay estimates, ARRA paperwork, and construction schedule.

Project Activity

West Rail Bypass Construction Inspection

Status: Ongoing.

Recent Activity: Contractor completed bridge work except for fence.

Upcoming Activity: Finalize Rail Road Street, New Carmen Road and DHS paving. Installation of track material.

Outstanding Issues: Relocation of Transmontaigne lines. Resolution of DHS items.

Task	Status	Anticipated Completion	% Complete
West Rail Construction Inspection Services (CI)			
Project Management, Administration, QA/QC	Ongoing	8/1/2012	95%
Process Invoices and Progress Reports	Ongoing	8/1/2017	95%
Construction Inspection Services			
Construction Management	Ongoing	8/31/2012	95%
Construction Observation and Inspection	Ongoing	8/31/2012	95%
Record Keeping and File Management	Ongoing	8/31/2012	95%
Schedule	Ongoing	8/1/2012	95%
Project Close-Out			
Construction Management	Ongoing	8/31/2012	75%
Record Keeping and File Management	Ongoing	8/31/2012	75%
Post Construction Services	Ongoing	8/31/2017	5%
WA Amount: \$ 1,255,920.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date: \$ 1,130,328.00	77-40619-CN-033	7	\$ 113,032.80
Paid To Date: \$ 1,017,295.20			
Unpaid Balance: \$ 113,032.80			
Funding Source:			
Total: \$			113,032.80

April Status Report

HNTB

Project Outer Parkway Planning Study
 Work Authorization ☒ 36 Outer Parkway Plannin Study
 Supplemental ☐
 Supplemental ☐

WA Cost: \$ 103,839.00

SA Cost: _____

SA Cost: _____

Total Cost: \$ 103,839.00

Description: This work authorization provides professional services and deliverables associated with a study for the Outer Parkway. The study is to be performed in a three phase effort to deliver a schematic design for the Outer Parkway project.

Scope: This Work Authorization includes the development of an environmental and engineering constraints map, environmental constraints report, and corridor identification report to aid in the establishment of the alignment of the Outer Parkway

Deliverable: Constraints map, environmental constraints/corridor identification report

Project Activity

Outer Parkway Planning Study

Status:	Ongoing
Recent Activity:	Submitted Corridor Identification Report (Phase I deliverable) in May 2012. Submitted Phase II scope and fee to CCRMA.
Upcoming Activity:	Upon Board approval, begin Phase II of study. See Outstanding Issues below.
Outstanding Issues:	Environmental documents must be cleared by August 31, 2013 in order to meet the CDA requirements.

Task	Status	Date of Anticipated Completion	% Complete
Outer Parkway Planning Study			
Project Management and Coordination	On going	3/1/2011	100%
Data Collection	On going	3/1/2011	100%
Meetings/Management	On going	3/1/2011	100%

WA Amount:	\$	103,839.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$	102,800.61			
Paid To Date:	\$	102,800.61			
Unpaid Balance:	\$	-			
Funding Source:					
Total: \$					-

April Status Report

HNTB

Project SH 550 Port Spur/Fm 1847
 Work Authorization ☒ 38 RFI, Shop Drawing Review
 Supplemental ☐
 Supplemental ☐
 Supplemental ☐

WA Cost: \$ 37,739.00
 SA Cost:
 SA Cost:
 SA Cost:
 Total Cost: \$ 37,739.00

Description: This Work Authorization is to provide response to questions related to the plans and specifications as needed throughout the duration of the construction and review of shop drawings.

Scope: Project Manager shall be the point of contact for the AUTHORITY to address issues regarding project staff, progress, response to questions related to the plans and specifications as needed throughout the duration of the construction, and shop drawings review.

Deliverable:

Project Activity

Port Access RFI, Shop Drawings

Status:	Respond to RFIs on an as needed basis.
Recent Activity:	Responded to multiple RFIs.
Upcoming Activity:	Respond to RFIs on an as needed basis.
Outstanding Issues:	

Task	Status	Anticipated Completion	% Complete
Port Access RFI, Shop Drawings			
Project Management			65%
Respond to Requests for Information			65%
Shop Drawing Review			0%

WA Amount:	\$	37,739.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$	17,523.82	77-40619-CN-038	7	\$ 622.52
Paid To Date:	\$	16,901.30			
Unpaid Balance:	\$	622.52			
Funding Source:					
Total:					\$ 622.52

April Status Report

HNTB

Project		West Rail RFI, As-Builts
Work Authorization	40	West Rail RFI, As-Builts
Supplemental		
Supplemental		
Supplemental		

WA Cost:	\$	171,150.00
SA Cost:		
SA Cost:		
SA Cost:		
Total Cost:	\$	171,150.00

Description: This Work Authorization is to provide response to questions related to the plans and specifications as needed throughout the duration of the construction and review of shop drawings.

Scope: Project Manager shall be the point of contact for the AUTHORITY to address issues regarding project staff, progress, response to questions related to the plans and specifications as needed throughout the duration of the construction.

Deliverable:

Project Activity

West Rail RFI, Shop Drawings

Status:	Respond to RFIs on an as-needed basis.
Recent Activity:	Responded to RFIs and shop drawings.
Upcoming Activity:	Respond to RFIs on an as-needed basis.
Outstanding Issues:	Awaiting approval for SWAs (additional RFIs/shop drawing review/DHS coordination).

Task	Status	Anticipated Completion	% Complete
West Rail RFI, Shop Drawings			
Project Management			100%
Respond to Requests for Information			100%

WA Amount:	\$	171,150.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$	171,150.00			
Paid To Date:	\$	171,150.00			
Unpaid Balance:	\$	-			
Funding Sources:					
Total:					\$ -

HNTB

WA Cost:	\$	250,326.00
SA Cost:		
SA Cost:		
Total Cost:	\$	250,326.00

Project Activity

East Loop EA

Status: On-going. SH 32-West EA prepared. SH 32-East EA prepared.

Recent Activity:

SH 32-West EA submitted to TxDOT Pharr District. SH 32-East EA submitted to TxDOT Pharr District.
SH 32 West Environmental Site Assessment submitted to TxDOT Pharr District.

Upcoming Activity:

Address TxDOT comments.

Outstanding Issues:

Need to conduct Value Engineering Workshop as per Pass-Through Agreement.

Task			Status	Date of Anticipated Completion	% Complete
East Loop EA					
Project Management and Coordination					82%
WA Amount:	\$ 250,326.00	Outstanding Invoice Number	Days Old	Invoice Amount	
Billed To Date:	\$ 202,764.06	77-40619-PL-042	7	\$ 20,026.08	
Paid To Date:	\$ 182,737.98				
Unpaid Balance:	\$ 20,026.08				
Funding Source:					
				Total: \$	20,026.08

April Status Report

HNTB

Project		Olmito RIP CI Services
Work Authorization	☒	Construction & Inspection Services
Supplemental	☐	
Supplemental	☐	
Supplemental	☐	

WA Cost: \$ 134,538.00

SA Cost: \$ -

SA Cost: \$

SA Cost: \$

Total Cost: \$ 134,538.00

Description: This Work Authorization is to provide construction inspection (CI) for the Union Pacific Railroad (UPRR) Olmito Yard Repair in Place (RIP) Facility. The construction of this facility allow the UPRR to relocate their current repair in place operations from Harlingen to Olmito and expand their capabilities.

Scope: Construction administration for the Olmito Yard repair-in-place (RIP) facility and lighting. This includes building, equipment, track, drainage, construction sequencing, SWPPP, pay estimates, quantities, and schedule.

Deliverable: Olmito RIP Facility pay estimates, ARRA paperwork, and construction schedule.

Project Activity

Olmito RIP Facility Construction Inspection Services (CI)

Status:	Construction at 20% complete.
Recent Activity:	Footings Completed for Building
Upcoming Activity:	Installation of box culverts and placement of additional foundations.
Outstanding Issues:	Contractor Submittals on building may delay completion by as much as two months.

Task	Status	Anticipated Completion	% Complete
Olmito RIP Facility Construction Inspection Services (CI)			
Project Management, Administration, QA/QC	Ongoing	5/30/2012	50%
Process Invoices and Progress Reports	Ongoing	5/30/2012	50%
Construction Inspection Services	Complete	5/30/2012	50%
Construction Management	Ongoing	5/30/2012	50%
Construction Observation and Inspection	Complete	5/30/2012	50%
Record Keeping and File Management	Ongoing	5/30/2012	50%
Schedule	Complete	5/30/2012	50%
Project Close-Out			
Construction Management	Ongoing	6/30/2011	0%
Record Keeping and File Management	Ongoing	6/30/2011	0%
WA Amount:	\$ 134,538.00	Outstanding Invoice Number	Days Old
Billed To Date:	\$ 63,232.86	77-40619-CN-047	7
Paid To Date:	\$ 41,706.78		
Unpaid Balance:	\$ 21,526.08		
Funding Sources:			
Total:			\$ 21,526.08

April Status Report

HNTB

Project SH 32 GEC
Work Authorization ☒ 49 SH 32 GEC
Supplemental ☐
Supplemental ☐

WA Cost: \$ 1,961,997.00
SA Cost:
SA Cost:
Total Cost: \$ 1,961,997.00

Description: Oversight and management of State Highway 32 environmental studies.

Scope: This Work Authorization allows the GEC to oversee/manage the development of two environmental assessments being prepared for State Highway 32. The environmental assessments are being prepared by other firms.

Deliverable: Meeting notes, schedules, document reviews, permitting strategies

Project Activity

East Loop EA

Status: On-going. SH 32-West EA prepared. SH 32-East EA prepared.

Recent Activity: SH 32-West EA submitted to TxDOT Pharr District. SH 32-East EA submitted to TxDOT Pharr District. SH 32 West Environmental Site Assessment submitted to TxDOT Pharr District.

Upcoming Activity: Address TxDOT comments.

Outstanding Issues: Need conduct Value Engineering Workshop as per the Pass-Through Agreement.

Task	Status	Date of Anticipated Completion	% Complete
------	--------	--------------------------------	------------

East Loop EA			
Project Management and Coordination			50%

WA Amount:	\$	1,961,997.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$	686,698.95	77-40619-PL-049	7	\$ 294,299.55
Paid To Date:	\$	392,399.40			
Unpaid Balance:	\$	294,299.55			
Funding Source:					
Total:					\$ 294,299.55

April Status Report

HNTB

Project Strategic Plan Development
 Work Authorization ☒ 51 Strategic Plan Development
 Supplemental ☐ _____
 Supplemental ☐ _____

WA Cost: \$ 59,567.00
 SA Cost: _____
 SA Cost: _____
 Total Cost: \$ 59,567.00

Description: This Work Authorization provides services to coordinate with the Authority, TxDOT, Brownsville MPO, Harlingen-San Benito MPO, as well as cities and towns in Cameron County to validate or revise the goals and objectives stated in the existing CCRMA Strategic Plan.

Scope:

Deliverable: • Twelve (12) copies of a draft Strategic Plan documenting CCRMA goals and proposed implementation strategy.
 • Twelve (12) copies of a final Strategic Plan with CCRMA goals and implementation strategy.

Project Activity

Strategic Plan Development

Status: Held December 7 Board Workshop.

Continued updating Strategic Plan.

Recent Activity:

Upcoming Activity:

Submit Strategic Plan to CCRMA Board of Directors.

Outstanding Issues:

Task		Status	Date of Anticipated Completion	% Complete
Strategic Plan Development				
Project Management and Coordination				99%
Kick-off Meeting with Authority				100%
Coordination Meetings				99%
Strategic Plan Update				99%
WA Amount:	\$ 59,567.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 59,567.00	73-40619-PL-051	140	\$ 20,252.78
Paid To Date:	\$ 39,314.22			
Unpaid Balance:	\$ 20,252.78			
Funding Source:				
Total:				\$ 20,252.78

April Status Report

HNTB

Project US 77 Programmatic Categorical Exclusion
Work Authorization ☒ 53 US 77 Programmatic Categorical Exclusion
Supplemental ☐ _____
Supplemental ☐ _____

WA Cost: \$ 81,202.00

SA Cost: _____

SA Cost: _____

Total Cost: \$ 81,202.00

Description: The AUTHORITY has decided to proceed with the construction of frontage roads and an overpass along US 77 from 0.87 mile south of La Parra Avenue to 0.71 mile north of La Parra Avenue in Kenedy County, Texas (CSJ 0327-02-050). The total project length is approximately 1.58 miles

Scope: The work to be performed includes the preparation of a PCE for the proposed US 77 project

Deliverable: • Nine (9) draft copies and three (3) final copies of the PCE document; also an electronic copy of each submittal.

Project Activity

US 77 Programmatic Categorical Exclusion

Status: PCE was cleared by the TxDOT Regional Environmental Coordinator on April 6, 2012.

Recent Activity:

Draft PCE submitted to TxDOT Regional Environmental Coordinator (REC) on March 19, 2012. Comments received from REC on March 27, 2012. GEC addressed comments and resubmitted to REC. REC approved PCE on April 6, 2012.

Upcoming Activity:

None

Outstanding Issues:

None

Task		Status	Date of Anticipated Completion	% Complete
US 77 Programmatic Categorical Exclusion				
Project Management and Coordination		ongoing		100%
Programmatic Categorical Exclusion Document Preparation		ongoing		100%
WA Amount:	\$	Outstanding Invoice Number	Days Old	Invoice Amount
	81,202.00			
Billed To Date:	\$ 70,645.74	72-40619-PL-053	168	\$ 8,120.20
Paid To Date:	\$ -	73-40619-PL-053	140	\$ 37,352.92
Unpaid Balance:	\$ 70,645.74	74-40619-PL-053	91	\$ 11,368.28
		75-40619-PL-053	77	\$ 7,308.18
		76-40619-PL-053	49	\$ 812.02
Funding Source:		77-40619-PL-053	7	\$ 5,684.14
Total:				\$ 70,645.74

April Status Report

HNTB

Project International Advisor Services
Work Authorization 55 International Advisor Services

WA Cost: \$ 156,096.00

Total Cost: \$ 156,096.00

Description: Provides services and deliverables to create a Master Plan to implement the Intermodal Integration of the Border Infrastructure of Matamoros, Tamaulipas, Cameron County and its financing.

Scope: provides services and deliverables to create a Master Plan to implement the Intermodal Integration of the Border Infrastructure of Matamoros, Tamaulipas, Cameron County and its financing.

Deliverable: Master Plan Report.

Project Activity

International Advisory Services

Status: Ongoing

Recent Activity: Detailed report available

Upcoming Activity: -

Outstanding Issues:

Design

Status: -

Recent Activity: -

Upcoming Activity: -

Outstanding Issues: -

Other Project Administration

Status:

Recent Activity:

Upcoming Activity:

Outstanding Issues:

Task		Status	Date Anticipated Completion	% Complete
International Services		Ongoing	Dec. 2012	28%
WA Amount:	\$ 156,096.00	Outstanding Invoice Number	Days Old	Invoice Amount
Billed To Date:	\$ 62,438.40	77-40619-PL-055	7	\$ 12,487.68
Paid To Date:	\$ 49,950.72			
Unpaid Balance:	\$ 12,487.68			
Funding Source:	Cameron County			
Total:			\$	12,487.68



Cameron County Regional Mobility Authority Board Meeting

May 14, 2012





West Rail Relocation Project

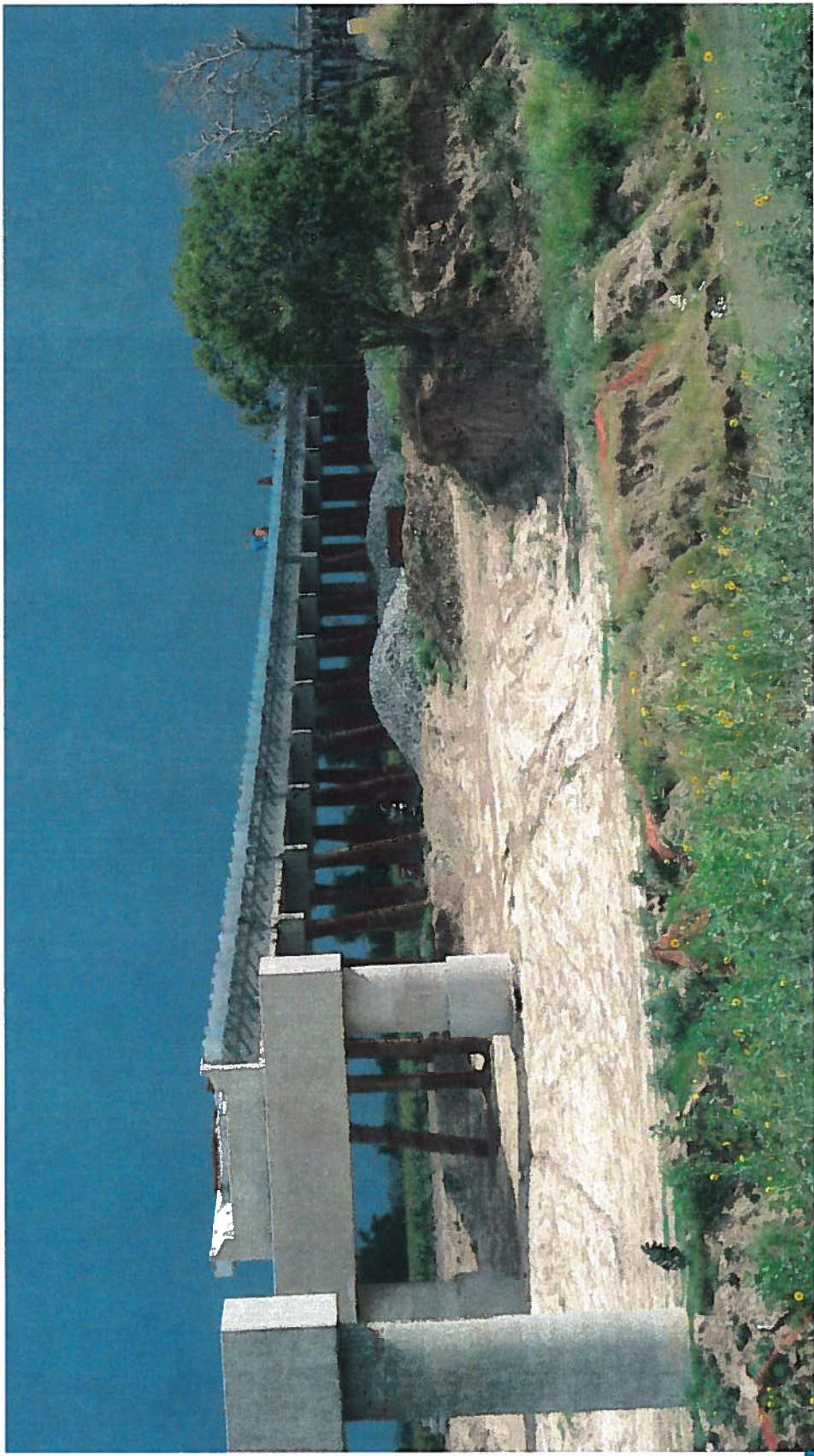
Cameron County Bid No. 100503

Construction Status

May 14, 2012



Ballast for Mexican Bridge



Financial

	Budget	Actual	A
Contract Cost *	\$24,849,500.12	\$20,548,165.11	82.69%
Contract Time	358 Days	541 Days	151.12%
Embankment *	606,694 CY	600,627 CY	99.00%
Subballast	48,829 CY	47,852 CY	98.00%
Structural Steel	1,507,860 Lbs	1,507,860 Lbs	100.00%



Monthly Employment

Total employees	1	100%	\$2,399
RGV Employees	1	100%	\$2,399



Total Payroll

	Weeks	Payroll
All Employees	3,094	\$1,998,332
RGV Employees	1,778	\$1,262,096
Percentage	57.47%	63.16%





Olmito Repair In Place Facility

Contract No. 0921-06-244

Construction Status

May 14, 2012



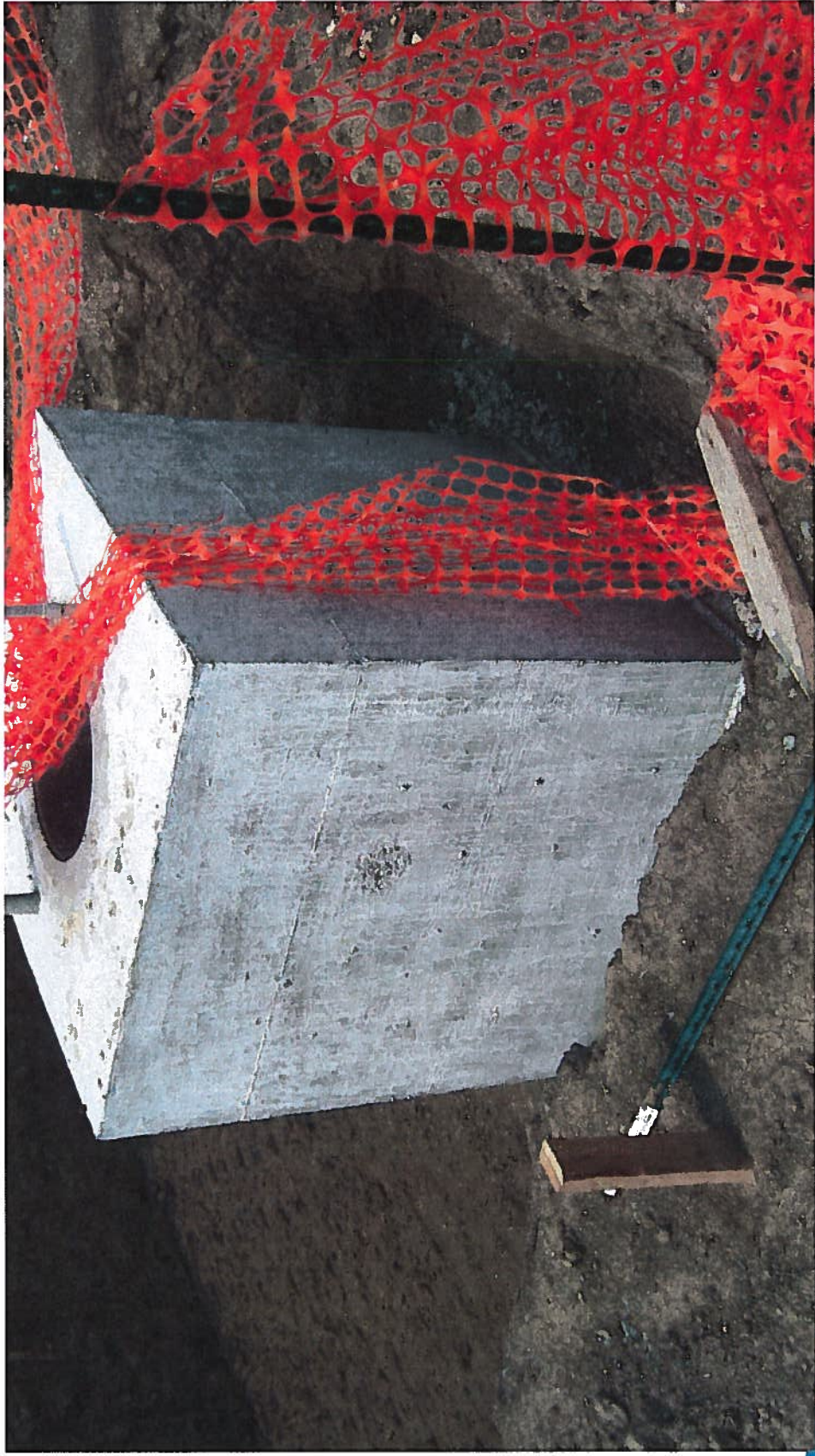
Precast Box Culvert



Subgrade for Jacking Pad



Jib Crane Foundation



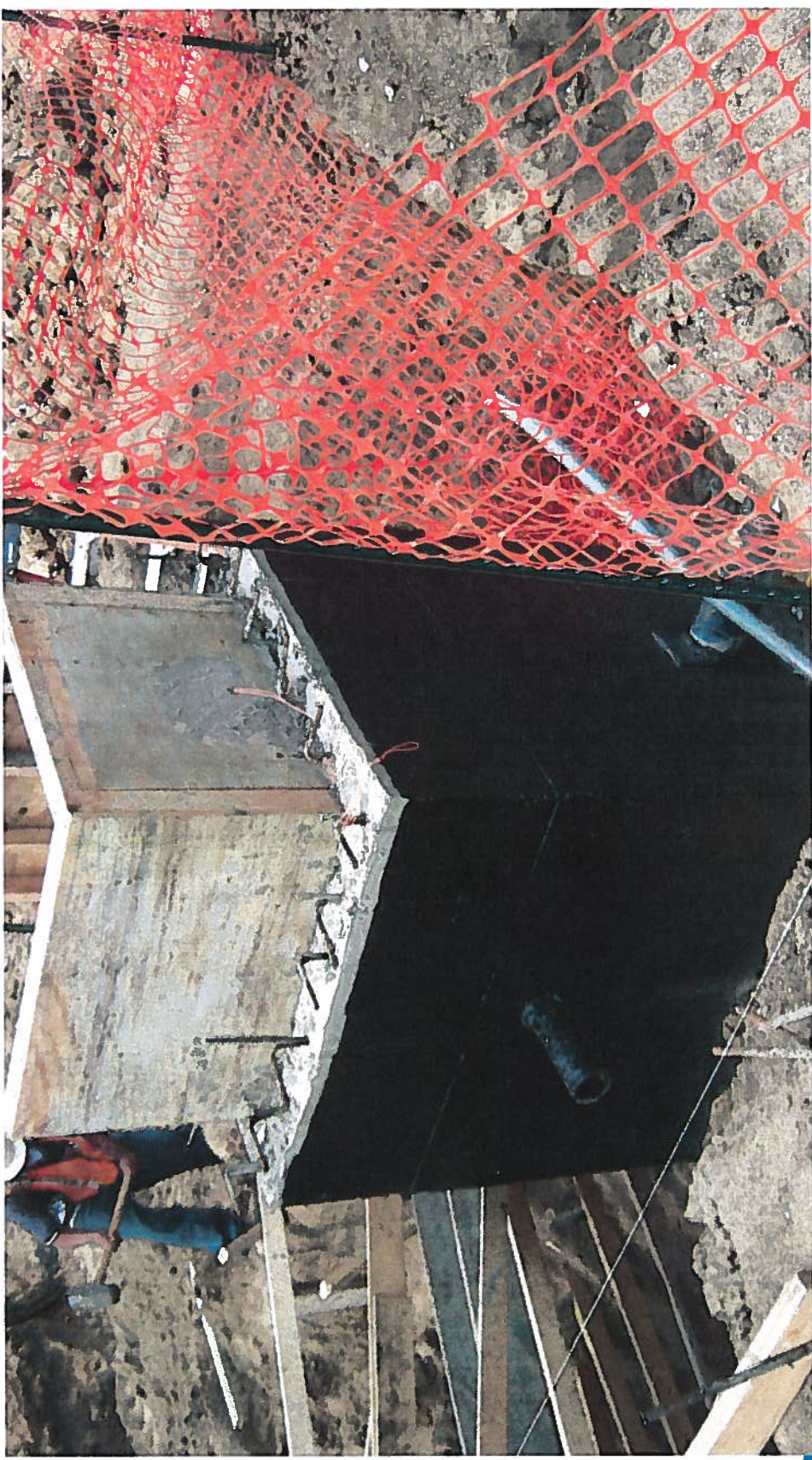
Inspection Pit



Forming 2nd Jib Crane Foundation



Grit Chamber



Financial

	Budget	Actual	A
Contract Cost	\$2,314,016.82	\$425,439.36	18.39%
Contract Time	182 Days	174 Days	95.60%
Class "C" Conc	1,060 CY	102.44 CY	9.66%
Embankment	4,466 CY	1357.60 CY	30.40%
Structural Steel	2,130 CY	689.15 CY	32.35%



Monthly Employment

Total employees	31	100%	\$10,236
RGV Employees	31	100%	\$10,236



Total Payroll

	Weeks	Payroll
All Employees	131	\$41,236
RGV Employees	131	\$41,236
Percentage	100%	100%



**3-C DISCUSSION AND POSSIBLE ACTION REGARDING THE
CAMERON COUNTY REGIONAL MOBILITY AUTHORITY 2012-2016
STRATEGIC PLAN**

Cameron County Regional Mobility Authority

Effective Mobility from **b**orders to **b**eaches

Strategic Plan

2012-2016



Effective Mobility from **b**orders to **b**eaches



Cameron County Regional Mobility Authority Strategic Plan

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Value of System Projects	A-9
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Cameron County Regional Mobility Authority Strategic Plan

- Goal 1: Develop and implement short and long-term organizational plans, by-laws, and policies and procedures that promote the CCRMA objectives. _____ A-10
- Goal 2: Identify start-up system projects and develop schedules and budgets that ensure timely and cost-effective project delivery, with a vision to 2040 _____ A-10
- Goal 3: Develop financing options and plans that promote timely project completion _____ A-11
- Goal 4: Provide and implement a Public Involvement Plan that provides meaningful and consistent access and constant proactive communication with the public and the media _____ A-12
- Goal 5: Maintain and enhance working relationships with Texas Turnpike Authority (TTA), Texas Department of Transportation (TxDOT), all regional mobility agencies, participate in state and federal initiatives or policies affecting toll agencies, and work closely with international officials at the city, state, and federal level _____ A-12
- Goal 6: Work closely with all transportation committees and organizations, local businesses and stakeholders throughout each project to ensure open, two-way communication and to promote economic development and create jobs. _____ A-12
- Goal 7: Utilize technology and innovation to develop and implement toll operational roles and a comprehensive Information Technology (IT) Plan _____ A-13
- Goal 8: Avoid or minimize potential impacts to the environment, to the extent possible, through sensitive and proactive consideration of the human and natural environment _____ A-13

Cameron County Regional Mobility Authority Strategic Plan

MESSAGE FROM THE CHAIRMAN

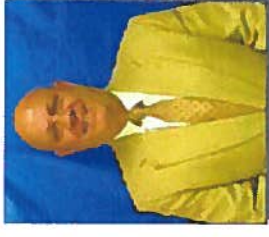
On behalf of the Board of Directors of the Cameron County Regional Mobility Authority (CCRMA), I am very pleased to present to you the Second Edition of our Strategic Plan. Since our creation in 2004, the initial Strategic Plan, covering 2007-2011, has guided our work to find new and innovative tools to reduce the problems of congestion and connectivity while encouraging quality economic development within Cameron County. We have made significant progress under the first Strategic Plan; much of it which you will see in this document as well as in the completed improvements including State Highway (SH) 550, the first Toll Road opened in the Rio Grande Valley and the West Railroad Relocation Project, the first International Railroad crossing into Mexico in over 100 years. The CCRMA's success is especially evident through our participation on interstate level upgrades to U.S. 77. The CCRMA's efforts will reassure that the classification of U.S. 77 be upgraded to an Interstate corridor within the next few years.

South Texas continues to be an attractive business and tourist destination and continues to see tremendous growth in population and surge of economic development. The population of the Brownsville-Matamoros and McAllen-Reynosa areas combined is estimated to double between 2010 and 2040 from 3.5 Million to 7 Million residents. As our population continues to grow rapidly, as more jobs are created, and more businesses locate in this area, we will continue to face the growing transportation challenge of how to get people, goods and services to their destinations safely, reliably and timely in an environmentally sensitive manner.

This second edition of our Strategic Plan represents the next phase of meeting our transportation challenges. We face these challenges by implementing strategies that focus on strategic corridor development which help achieve quality growth within our County and region. In addition, this plan will continue to provide the foundation for the direction and continued success of the CCRMA. We have learned from history. Transportation Systems must be sustainable. The CCRMA system is capable of paying for system construction, maintenance and operations over the next 50 years. Please join the CCRMA support team to ensure that we implement solutions that remain sustainable to the future with vision.

Sincerely,

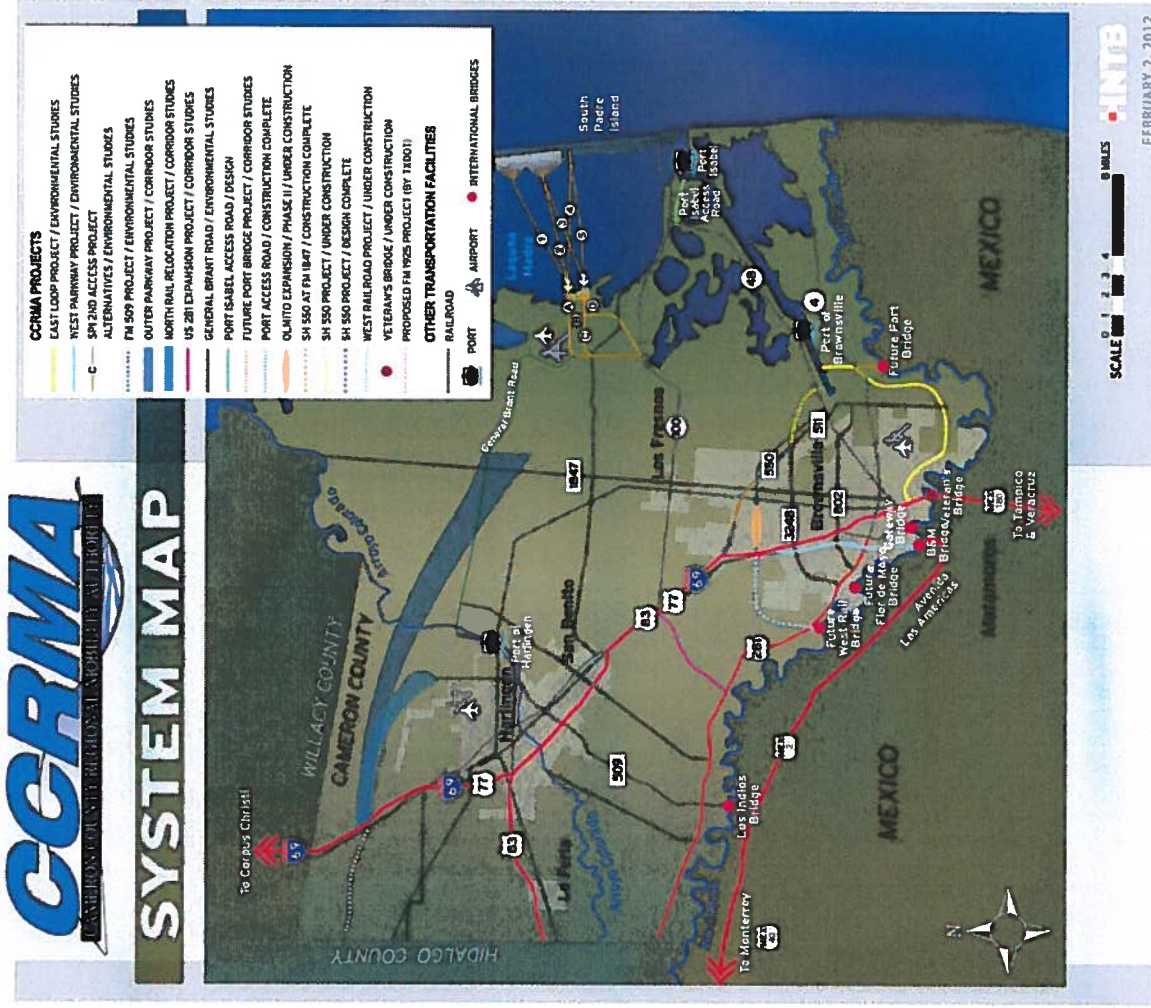
David E. Allex
Chairman – CCRMA



Cameron County Regional Mobility Authority Strategic Plan

CCRMA Project Development List				April 2012	
Project Name	Project Limits	Project Costs	Status		
<u>TOLL ROADS OPEN</u>					
SH 550 Phase I	Overpass at UPRR and FM 1947	\$ 7 Million	Toll Road Open		
<u>PROJECTS COMPLETED</u>					
Olmito Switchyard Phase I	North Brownsville/Olmito	\$ 22 Million	Construction Complete		
Port Access Road	SH 48/SH 550 to Capt. Donald Foust Road	\$ 3 Million	Construction Complete		
<u>UNDER CONSTRUCTION</u>					
West Railroad Relocation	U.S. 77/83 and Olmito Switchyard into Mexico	*\$ 80 Million	80% Complete		
SH 550 North Port Spur	FM 3248 to SH 48/New Port Entrance	\$ 34 Million	75% Complete		
Veterans International Bridge Exp	Over Rio Grande River at U.S. 77	\$ 6 Million	85% Complete		
Olmito Switchyard Phase II	North Brownsville/Olmito	\$ 3.6 Million	30% Complete		
CE Spur 56 Willacy County	FM 1018 to FM 3188	\$ 28 Million	40% Complete		
<u>ENVIRONMENTALLY CLEARED</u>					
U.S. 77 Santa Overpass	Sarita School Area	\$ 12 Million	Sept. 2013 Letting/PCE in Progress		
SH 550 Direct Connectors	U.S. 77/83 to SH 48	\$ 45 Million	May 2012 Letting		
<u>ENVIRONMENTAL STUDIES</u>					
I-69/U.S. 77	Brownsville to Corpus Christi	\$250 Million	Remaining Funds needed \$144 Million		
SH 32 East Loop	Port of Brownsville to Veterans Bridge	\$ 90 Million	\$37.5M Available for Construction Env. Clearance December 2012		
General Brant Road	FM 1847 to FM 510	\$ 12 Million	Pending CE Approval		
South Padre Island 2nd Access	Mainland over Laguna Madre to Park Road 100	\$465 Million	FHWA Legal Reviewing Admin. DEIS		
West Parkway	U.S. 77 to B&M Bridge	\$160 Million	Deleted from MPO MTP. Project on Hold		
FM 803	U.S. 77 to SH 100	\$ 6 Million	EA Process in Progress		
North Cameron County Switchyard	North of Harlingen near U.S. 77	\$ 25 Million	Pending CE Preparation		
North Railroad Relocation	North Cameron County to SH 106	\$ 60 Million	Preliminary Study Complete		
Outer Parkway	U.S. 77 near N. County Line to FM 1847	\$180 Million	Study in Progress		
FM 509 Extension	Outer Parkway to Current Section of FM 509	\$ 7 Million	EA Process in Progress		
<u>CORRIDOR STUDIES</u>					
Port Isabel Access Road	SH 48 to Port of Port Isabel	\$ 3 Million	Design Phase		
281 Connector	County Line to FM 1577 to U.S. 77/83 & SH100	\$140 Million	Planning Phase		
Future Port & Flor de Mayo International Bridge Project	Port/East Loop & Alton Gloor Blvd into Mexico	\$ 100 Million	Planning Phase with Mexico		
TOTAL PROJECT COSTS = \$ 1.7 Billion				*Includes Mexico Side	

Cameron County Regional Mobility Authority Strategic Plan



Cameron County Regional Mobility Authority Strategic Plan

EXECUTIVE SUMMARY

The passing of House Bill (HB) 3588 by the Texas Legislature in 2003 brought about major innovative reform in how essential transportation projects can be funded. The traditional methods of financing to develop local transportation systems, particularly the gas tax can no longer be relied upon to keep pace with rising transportation costs. The Texas Legislature approved the establishment of Regional Mobility Authorities (RMA's) as an innovative transportation tool to accelerate projects and create new revenue streams for local transportation system projects. The Texas Transportation Commission (TTC) approved the creation of the Cameron County Regional Mobility Authority (CCRMA) on September 30, 2004 to promote and improve regional mobility within Cameron County, South Texas and internationally with the Northern Tamaulipas region of Mexico.

The CCRMA has embarked on an exciting and ambitious Program, focusing on a number of capacity projects and highway network improvements. The adoption of a long-range Strategic Plan in the early stages of formulation of the CCRMA's proposed System was critical to the success of its Program. The Plan not only outlined the basic elements of the System, but also served to focus the efforts of Public Information and Involvement and serves to guide the sequencing, development and implementation of all of the anticipated projects within the region in the future.

The initial Strategic Plan of the CCRMA established the framework toward its mission of developing regional solutions for improving the transportation infrastructure and economic development in Cameron County. Working with other regional, state and international transportation agencies-particularly the Texas Department of Transportation (TxDOT), CCRMA selected the first projects to relieve traffic congestion in Cameron County. These critically needed projects included upgrades to U.S. 77, West Parkway, South Padre Island 2nd Access, West Rail Relocation, Olmito Switch Yard, Outer Parkway, SH 32/East Loop, Port Access Road and SH 550. The SH 550 Overpass at FM 1847 began collecting toll revenue in May of 2011 and is CCRMA's first toll road. Collectively, these initial projects are providing a springboard to other regional projects that are under consideration, including collaborative regional transportation corridors into Mexico.

The 2012-2016 Strategic Plan presents nine (9) major goals of the CCRMA which will provide the critical foundation for addressing the future of transportation needs in Cameron County, South Texas and the North Tamaulipas regions.

- Goal 1:** **Continue accomplishments** of the Short-Term organizational plans and implement long-term organizational plans, by-laws and policies and procedures that promote the CCRMA objectives.
- Goal 2:** Continue the success of the current system projects and develop schedules and budgets that ensure sustainable, timely and cost effective project delivery, **with a vision to 2040.**
- Goal 3:** Initiate new system projects that support economic development and promote quality of life for citizens of the region **well into the future.**

Cameron County Regional Mobility Authority Strategic Plan

- Goal 4:** Utilize financing options and plans that **leverage funding sources** and promote timely project completion.
- Goal 5:** Maintain and **enhance working relationships** with TxDOT, United States Department of Transportation (USDOT) and Federal Highway Administration (FHWA).
- Goal 6:** Work closely with **all transportation committees** (I-69 Committees) and organizations, local businesses and stakeholders throughout each project to ensure open, two-way communication and to promote economic development and create jobs.
- Goal 7:** Provide and **implement** a Public Involvement Plan.
- Goal 8:** **Utilize technology and innovation** to develop and implement toll operational roles and a comprehensive Information Technology (IT) Plan.
- Goal 9:** **Avoid or minimize** potential impacts to the environment, to the extent possible, through sensitive and proactive consideration of the human and natural environment.

The ultimate goal of the CCRMA is to make significant contributions to a high quality of life by providing our residents and visitors with effective, accelerated mobility to encourage economic growth in South Texas from borders to beaches, at a minimal cost to the taxpayers.

Each of these goals will require an ongoing collaborative effort with all area transportation agencies that will emphasize the importance of an effective public outreach campaign, fiscal responsibility and transparency. This Strategic Plan, covering a five (5) year period, will be updated bi-annually with input from all area transportation agencies. We welcome and will seek the input of the public when updating our Strategic Plan.

Cameron County Regional Mobility Authority Strategic Plan

OUR VISION

The Cameron County Regional Mobility Authority will be recognized as the RMA leader in Texas implementing transportation projects that achieve a sustainable, world class regional transportation network.

OUR MISSION

The Cameron County Regional Mobility Authority will provide transportation that promotes safe and effective mobility, improves the quality of life for area residents, creates quality economic development and generates revenues to sustain a regional transportation network.

OUR PURPOSE

The Cameron County Regional Mobility Authority will give Cameron County control to make mobility decisions with the community, to accelerate needed transportation projects, and to enhance economic vitality and the quality of life for the residents of Cameron County in a sustainable fashion.

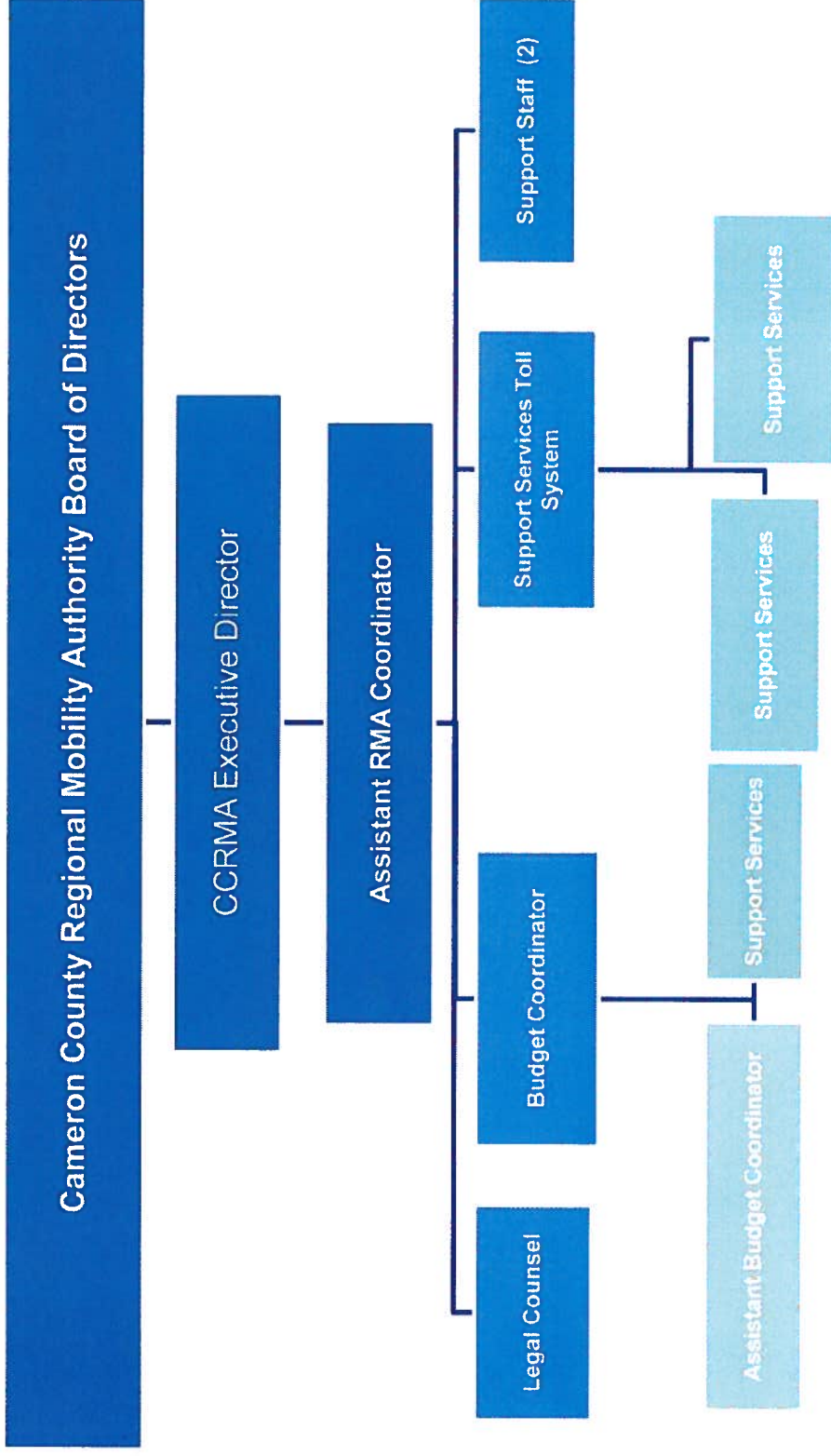
BOARD OF DIRECTORS

The Chairman of the Cameron County Regional Mobility Authority, since the creation of the CCRMA, is David E. Alex who has a background in economic development, tourism and international commerce. Mr. Alex also has served on the Texas Economic Development Department Strategic Planning Commission and is a member of the State of Texas Border Trade Advisory Committee, among others. In addition to the Chairman, the Authority's Board of Directors includes six (6) other members appointed by the Cameron County Commissioner's Court.

The CCRMA Board of Directors appointed John Wood as Vice Chairman. Mr. Wood is a past City of Brownsville Commissioner and Cameron County Commissioner. His profession and background is in real estate. Other appointees include Yolanda Villalobos who has a medical degree and is pursuing a practice in Dermatology and volunteers her time to several civic and advocacy organizations; Mark Esparza who is a local attorney, a real estate broker and business owner; David Noe Garza who is the owner of Gulf Aviation Company, a supplier of aviation services; Michael F. Scaief, President of Investor Loan Services is the appointed RMA Treasurer; Ruben Gallegos, Jr. who oversees an organization that seeks to empower children and families through education is the appointed RMA Secretary.

Cameron County Regional Mobility Authority Strategic Plan

ORGANIZATIONAL CHART



Effective Mobility from borders to beaches

Cameron County Regional Mobility Authority Strategic Plan

GOALS 2012-2016

Goal 1

Continue accomplishments of the Short-term organizational plans and implement long-term organizational plans, by-laws and policies and procedures that promote the CCRMA objectives.

Goal 2

*Continue the success of the current system projects and develop schedules and budgets that ensure sustainable, timely and cost effective project delivery, **with a vision to 2040.***

Goal 3

*Initiate new system projects that support economic development and promote quality of life for citizens of the region **well into the future.***

Goal 4

*Utilize financing options and plans that **leverage funding sources** and promote timely project completion.*

Goal 5

*Maintain and **enhance working relationships** with TxDOT, USDOT and FHWA.*

Goal 6

*Work closely with **all transportation committees** (I-69 Committees) and organizations, local businesses and stakeholders throughout each project to ensure open, two-way communication and to promote economic development and create jobs.*

Goal 7

*Provide and **implement a Public Involvement Plan.***

Goal 8

*Utilize **technology and innovation** to develop and implement toll operational roles and a comprehensive Information Technology (IT) Plan.*

Goal 9

***Avoid or minimize potential impacts** to the environment, to the extent possible, through sensitive and proactive consideration of the human and natural environment.*

Cameron County Regional Mobility Authority Strategic Plan

GOAL STRATEGIES

GOAL 1

CONTINUE ACCOMPLISHMENTS OF THE SHORT-TERM ORGANIZATIONAL PLANS AND IMPLEMENT LONG-TERM ORGANIZATIONAL PLANS, BY-LAWS AND POLICIES AND PROCEDURES THAT PROMOTE THE CCRMA OBJECTIVES.

Goal 1 Strategic Action Plan:

Continue with Organizational Plan - The ultimate goal of the CCRMA is to transition to staff-based management operation. The CCRMA will identify key management positions necessary to develop a core staff team. These positions will include a full-time Executive Director, a Chief Financial Officer, a Director of Operations, a Public Involvement Officer, and Executive Administrative Support. The core staff team shall be situated in conveniently located autonomous office space.

The operations of the CCRMA will be managed by the Executive Director who is appointed by the Board. The Executive Director will serve as the Chief Executive Officer of the CCRMA. The Board will meet as outlined in the by-laws, on the second Thursday of the month, to discuss and determine policies affecting the operation and maintenance of the CCRMA. The Executive Director will report directly to the Board. The Executive Director will have overall responsibility for the operation and maintenance of CCRMA facilities, as well as serving as the primary point of contact for CCRMA in all dealings with the public and the liaison for all interagency communication and coordination.

The staff of the CCRMA will be organized into functional departments, the managers of which will report to the Executive Director. Certain functions necessary for the operation of the Authority's facilities, including toll collection, operation, maintenance, law enforcement, auditing and accounting, initially will be contracted out by the CCRMA. These contracted activities, however, will be managed and closely monitored by CCRMA staff or their consultants. Local law enforcement agencies and State Police will provide law enforcement on the facilities through interagency agreements.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 2

CONTINUE THE SUCCESS OF THE CURRENT SYSTEM PROJECTS AND DEVELOP SCHEDULES AND BUDGETS THAT ENSURE SUSTAINABLE, TIMELY AND COST EFFECTIVE PROJECT DELIVERY, WITH A VISION TO 2040.

Goal 2 Strategic Action Plan:

Update Master Schedule on a Regular Basis -

INTERSTATE 69/U.S. 77

- Work with TxDOT & FHWA to get Environmental Clearance for the U.S. 77 Route – May 2012.
- Work with TxDOT District Offices to identify Funds needed to complete improvements (\$140 Million).
- Work with TxDOT & FHWA on the necessary Design Waivers.
- Negotiate agreements with Willacy, Kennedy, Kleberg & Nueces Counties along U.S. 77 to develop U.S. 77 Interstate Standards.
- Develop options for Riviera, Driscoll & Ricardo.
- Complete the Categorical Exclusion (CE) Process for the Overpass in Sarita.
- New Transportation Bill – Work on including language relative to Border connectivity for Interstates.

SOUTH PADRE ISLAND SECOND ACCESS

- Conduct Public Hearing in April 2012.
- Ensure the Completion and Approval of the Final Environmental Impact Statement (EIS).
- Submit Final EIS to TxDOT & FHWA.
- Begin Process of Financing/Comprehensive Development Agreement (CDA).

OUTER PARKWAY

- Complete Corridor Study.
- Complete Alignment Process.
- Coordinate Environmental Process with TxDOT at State Highway intersections.
- Complete Environmental Permitting Process.
- Begin process of environmental permitting, mitigation development and coordination with state and federal resource agencies.
- Begin Process for Financing/CDA.
- Begin Process for Design/Engineering.

Cameron County Regional Mobility Authority Strategic Plan

EAST LOOP (SH 32)

- Complete Environmental Assessment (EA) Process & Receive Finding of No Significant Impact (FONSI) by December 2012.
- Coordinate levee relocation with the International Boundary and Water Commission (IBWC).
- Coordinate Fence removal & relocation with Department of Homeland Security (DHS).
- Complete Historical & Biological Studies.
- Coordinate with the United States Fish and Wildlife Service (USFWS) & other State & Federal Agencies.
- Continue coordination with USFWS on land swap.
- Request for Qualifications (RFQ) Design/Engineering.
- Begin Process of Right of Way Acquisition.
- Work on Plan of Finance with Financial Advisor.
- Begin Construction of East Loop.

STATE HIGHWAY 550

- Complete financing negotiations for Direct Connectors with County and TxDOT.
- Bid project in 1st Quarter of 2012.
- Complete design of ultimate facility.
- Begin construction of Direct Connector.
- Coordinate Conservation & Mitigation Easement with US Army Corps of Engineers (USACE).
- Coordinate long term site management with 3rd party Conservation Entity.
- Complete construction of 3.5 Mile Spur by December 2012 and Open Toll Gantries associated with Project.

FM 803

- Complete EA Document & Submit to TxDOT & FHWA.
- Begin Process for Design/Engineering.
- Begin Process for Right of Way Acquisition.
- Complete the construction of the selected and environmentally approved alignment.

GENERAL BRANT ROAD

- Complete CE Process.
- Work with TxDOT on Funding Alternatives.
- Complete construction of General Brant Road.

Cameron County Regional Mobility Authority Strategic Plan

PORT ISABEL PORT ACCESS ROAD

- Complete Design/Engineering.
- Complete Construction of Port Isabel Port Access Road.

FM 509 EXTENSION

- Complete EA Document & Submit to TxDOT and FHWA.
- Complete Engineering Design.
- Complete Right-of-Way Acquisition.
- Begin Construction.

OLMITO SWITCHYARD EXPANSION

- Coordinate construction with Union Pacific Railroad (UPRR), TxDOT & FHWA.
- Complete construction of Repair-in-Place (RIP) Facility.
- Begin operation of RIP Facility.
- Begin CE Process for Commerce Street Re-Alignment.
- Begin Construction on Commerce Street Re-Alignment.

WEST RAIL RELOCATION

- Coordinate DHS Issues.
- Complete construction of rail line and International Bridge in the U.S. & Mexico
- Transfer Presidential Permit to UPRR (Process with Department of State (DOS))
- Coordinate mitigation efforts with USACE.
- Begin operation of new rail line including Mexico.

VETERAN'S BRIDGE EXPANSION

- Complete construction.
- Complete Bridge Connection (Tie In) on U.S. side.
- Begin operation on U.S. side.
- Work with Mexico on finalizing funding and construction of Mexican side.

SPUR 56

- Complete construction on Spur 56 by December 2012.

WEST PARKWAY (eliminated from Brownsville MPO Thoroughfare Plan in March of 2012)

- Monitor developments and needs of the area's transportation system
- Collaborate with local officials as necessary to facilitate needs

Cameron County Regional Mobility Authority Strategic Plan

GOAL 3

INITIATE NEW SYSTEM PROJECTS THAT SUPPORT ECONOMIC DEVELOPMENT AND PROMOTE QUALITY OF LIFE FOR CITIZENS OF THE REGION WELL INTO THE FUTURE.

Goal 3 Strategic Action Plan:

U.S. 281 CONNECTOR PROJECT

- Begin Environmental Process.
- Begin and complete Alignment Selection Process.
- Begin Engineering Design.
- Begin Right of Way Acquisition.

BORDER MASTER PLAN

- Continue Coordination with Mexico, Cameron County, City of Brownsville (CoB), Brownsville Navigation District (BND), City of Matamoros, State of Tamaulipas, Secretaría de Comunicaciones y Transportes (SCT), Secretaría de Relaciones Exteriores (SRE), DOS and TxDOT.
- Complete Master Plan with Mexico.

INTERNATIONAL BORDER CROSSINGS

- Begin Site Assessment and permitting of prioritized Port of Entries.
- Collaborate with Port officials as necessary to facilitate needs of the Port on the Future Port Bridge Project

NORTH RAIL RELOCATION PROJECT

- Complete Environmental Process for the preferred alignment.

PROJECTS TO HIDALGO COUNTY

- Identify projects that would promote a healthy regional transportation network for the future. (South and North)

ELECTRONIC TOLL COLLECTION (ETC) AT INTERNATIONAL BRIDGES

- Identify needed system improvements to incorporate ETC.
- Install and operate identified ETC system.

MASTER PLAN SH 550

- Partner with BND, CoB, Brownsville Economic Development Council and Cameron County to develop a Master Plan for SH 550.

Cameron County Regional Mobility Authority Strategic Plan

LEGISLATIVE AGENDA

- Develop Agenda for next Legislative Session.
- Visit Delegation and Provide Quarterly Reports.

FLOR DE MAYO BRIDGE

- Execute Agreement with Cameron County to Manage Project.
- Complete Feasibility Study.
- Work on Government Service Administration (GSA) Funding.

MARKETING

- Implement an aggressive Toll Tag Marketing Program for the Port Spur Toll Gantry.
- Develop a Direct Marketing Program.
- Develop Toll Marketing Brochures.
- Develop a Customer Information Newsletter that will be distributed quarterly.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 4

UTILIZE FINANCING OPTIONS AND PLANS THAT LEVERAGE FUNDING SOURCES AND PROMOTE TIMELY PROJECT COMPLETION.

Goal 4 Possible Funding Sources:

Aviation Funding – TxDOT budgeted source of approximately \$60 million in funding for planning, constructing and maintaining community airports. Allowed for infrastructure projects which improve access to/from airports.

American Recovery and Reinvestment Act (ARRA) - also referred to as the Stimulus or The Recovery Act is an economic stimulus package enacted by the 111th United States Congress on February 2009 and signed into law on February 17, 2009.

Bond Proceeds - The money paid to the issuer by the purchaser for a new issue of bonds, used to finance a project or purpose for which the bonds were issued and to pay certain costs of issuance. This is equal to the par amount of bonds, plus accrued interest, less original issue discount plus premium.

Comprehensive Development Agreement (CDA) - An agreement with a private entity providing for the design and construction of a transportation project which may also provide for the financing, acquisition, maintenance or operation of a transportation project.

Coordinated Border Infrastructure Funds (CBI) –USDOT program that provides funding for planning, project development, construction and operation of projects that serve border regions near Mexico and Canada and high priority corridors throughout the United States.

Federal Funds (General/FRA) – numerous potential Federal Government funding programs including USDOT and the Federal Railroad Administration (FRA), a division of the USDOT.

General Services Administration (GSA) - The GSA is an independent agency of the United States government, established in 1949 to help manage and support the basic functioning of federal agencies. The GSA supplies products and communications for U.S. government offices, provides transportation and office space to federal employees, and develops government-wide cost-minimizing policies, and other management tasks.

Local Funds– The CCRMA has the legislative authority to enter into cooperative agreements with Cities and Counties giving the partnering agencies the opportunity to team up on funding transportation projects by bringing together their mutual funding mechanisms.

National Infrastructure Bank – Federal Bank created by legislature intended to complement existing federal programs to fund infrastructure, such as the Highway Trust Fund or State Revolving Funds. It invests primarily in surface transport infrastructure.

Overweight Corridor Permit Fees - established in the late 1990s to accommodate Mexican trucks heavier than the weight limits imposed by the U.S. Department of Transportation. The corridor allows cargo trucks roughly 1.5 times heavier than the U.S. limit to operate between the

Cameron County Regional Mobility Authority Strategic Plan

Port and Mexico. On December of 2011, the Texas Transportation Commission gave the Port of Brownsville expanded use of the fee structure and the roadways in which it is enforced.

Pass Through Funding - Projects financed and constructed by the CCRMA receive funding from TxDOT to recuperate a portion of the project construction costs.

Proposition 12 Funding (General Obligation Bond Projects) – a Texas Transportation Commission funding source that is intended for congested highways, rehabilitating bridges and improving connectivity between the state's metropolitan areas.

Proposition 14 Funding – This Texas Transportation Commission approved funding source, established in 2008, allowed TxDOT to issue revenue bonds backed by the State Highway Fund. The funds are intended to advance the construction of projects previously delayed due to cash flow/funding limitations, projects or of statewide significance, such as hurricane evacuation routes or projects that address congestion problems in regions of the state that have lagged behind other regions in previous funding cycles.

SH 550 Toll Revenues – Revenues generated from tolls by users utilizing the Toll system.

State Infrastructure Bank Loan (SIB Loan) - Revolving Infrastructure Investment Funds for Surface Transportation that are established and administered by states. The SIB can offer a range of loans and credit assistance enhancement products to public and private sponsors of Title 23 Highway Construction Projects or Title 49 Transit Capital Projects.

Toll Equity Funds – TxDOT loan contribution to project costs on Toll Roads.

Transportation Infrastructure Finance and Innovation Act (TIFIA) - provides Federal credit assistance in the form of direct loans, loan guarantees, and standby lines of credit to finance surface transportation projects of national and regional significance.

Transportation Investment Generating Economic Recovery Funding (TIGER) – USDOT Grant Program was established in 2009 to assist transportation projects that have a significant national or regional impact. Projects are chosen for their ability to contribute to the long-term economic competitiveness of the nation, improve the condition of existing transportation facilities and systems, increase energy efficiency and reducing greenhouse gas emissions, improve the safety of U.S. transportation facilities and enhance the quality of living and working environments of communities through increased transportation choices and connections. The Department also gives priority to projects that are expected to create and preserve jobs quickly and stimulate increases in economic activity.

Transportation Reinvestment Zone (TRZ) – Cities and counties have the legislative authority of designating areas as TRZs to fund roadway projects. As property taxes increase from the base property value, a portion of the increased tax dollars can be pledged to construct road projects within the TRZ.

Cameron County Regional Mobility Authority Strategic Plan

TxDOT Backstop – CCRMA enters into a bond sale and TxDOT pledges future TxDOT revenues to support (backstop) bonds and ensure payment should tolls fail to support debt service.

TxDOT Discretionary – involves various funding categories which have not been appropriated under previous legislation or Texas Transportation Commission approval. Discretionary funding can often be obtained through Commission approval for a specific project.

Vehicle Registration Fees (VRF) - HB 3437, which was signed into law during the 80th State Legislative Session, authorizes certain counties to impose Vehicle Registration Fees up to \$10 to address county mobility needs.

Goal 4 Strategic Action Plan:

- Expedite current projects to complete the CDA process which are approved under current legislation. These projects include the South Padre Island 2nd Access and the Outer Parkway.
- Continue to reassure/encourage legislative agenda to allow expanded use of CDAs and other financing options.
- Monitor current TRZ miles annually
- Report TRZ benefits annually
- Adjust TRZ Boundaries as necessary

Additional funding and procurement procedures:

43 Texas Administrative Code (TAC) Section 15 - A Preliminary Financial Plan for each project will be developed with the Financial Consultant, indicating sources of funding, necessary construction costs, scheduling and traffic information of the viable alternatives for each of the proposed projects.

Procurement Project Delivery Options - The CCRMA will evaluate various project delivery alternatives and determine the most appropriate method of project implementation, whether by conventional design and construction, a privatized exclusive development agreement, or other project delivery system. Alternatives for splitting of the projects into multiple construction projects will be considered to develop the system in phases, if determined appropriate. The basis for the construction phasing will be to create efficient projects to build as toll facilities that are financially viable and minimize impacts on existing traffic. Funding consideration will be given to local and regional non-tolled projects that generate advantages to System Toll projects.

Project Phasing – The CCRMA will determine the most advantageous means of packaging projects in a manner that accelerates project completion and facilitates financing alternatives.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 5

MAINTAIN AND ENHANCE WORKING RELATIONSHIPS WITH TXDOT, USDOT AND FHWA.

Goal 5 Strategic Action Plan:

- Continue partnership with TxDOT to ensure the conversion of U.S. 77 to Interstate Standards.
- Ensure that Legislative Agenda is approved by Legislature.
- Develop partnership with the Hidalgo County Regional Mobility Authority that promotes the development of regional transportation systems.
- Continue with Legislative Agenda to identify additional funding sources.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 6

WORK CLOSELY WITH ALL TRANSPORTATION COMMITTEES (I-69 COMMITTEES) AND ORGANIZATIONS, LOCAL BUSINESSES AND STAKEHOLDERS THROUGHOUT EACH PROJECT TO ENSURE OPEN, TWO-WAY COMMUNICATION AND TO PROMOTE ECONOMIC DEVELOPMENT AND CREATE JOBS.

Goal 6 Strategic Action Plan:

- Participate in the monthly Technical and Policy Advisory Committee meetings of the Brownsville Metropolitan Planning Organization and the Harlingen San Benito Metropolitan Planning Organization.
- Establish Board representatives as liaisons to Local Government Agencies.
- Monitor Cameron County job growth annually.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 7

PROVIDE AND IMPLEMENT A PUBLIC INVOLVEMENT PLAN.

Goal 7 Strategic Action Plan:

- The transportation projects being developed by the CCRMA are primarily for the benefit of the citizens of Cameron County, yet they will benefit the vacationing drivers and commercial trade as well. It is imperative that the traveling public is provided with meaningful opportunities to be involved in the development of the CCRMA's new transportation network and be able to review all information used to plan and prioritize projects.
- CCRMA will provide readily accessible communication channels for the expression of thoughts, opinions, desires and concerns in regard to its decision-making process.
- CCRMA will develop proactive communication channels to keep Cameron County residents and businesses well informed and to allow the traveling public the opportunity for input during the development and planning of transportation projects. The CCRMA will ensure adequate communities understanding and maximum input through bilingual communications.
- CCRMA will maintain an open dialogue with elected officials, individual communities, local businesses and other residents during the planning and construction of all projects. A website will be established to maintain effective outreach campaigns for public education and information.
- CCRMA will adequately address the issues raised by the projects' multiple stakeholders.
- CCRMA will implement an aggressive outreach program to key communities and the general public, through open house and public meetings, and speakers' bureau attendance at community events to educate the public about the need and the purpose of the CCRMA and the System Projects. A strong public relations campaign, media interviews, article placements, and other program development will support this program. Presentation materials will include various types of media presentations, including brochures, PowerPoint presentations, 3D animation, videos, etc. All material will be high quality, user-friendly and community appropriate.
- CCRMA will follow the highest industry principles to achieve informed public consent when working with communities and will respond to resident inquiries promptly with honest and accurate information.
- CCRMA will hire a Public Involvement Officer.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 8

UTILIZE TECHNOLOGY AND INNOVATION TO DEVELOP AND IMPLEMENT TOLL OPERATIONAL ROLES AND A COMPREHENSIVE INFORMATION TECHNOLOGY (IT) PLAN.

Goal 8 Strategic Action Plan:

- CCRMA will employ innovation and high quality technological solutions to develop and implement toll operational roles.
- CCRMA will develop a comprehensive Information Technology (IT) Plan which will enable CCRMA to provide reliable and innovative solutions to mobility issues throughout the region.
- CCRMA will facilitate travel of toll tag users while increasing user market by making the Toll Road electronic toll system interoperable with the electronic toll system on all International bridges.

Cameron County Regional Mobility Authority Strategic Plan

GOAL 9

AVOID OR MINIMIZE POTENTIAL IMPACTS TO THE ENVIRONMENT, TO THE EXTENT POSSIBLE, THROUGH SENSITIVE AND PROACTIVE CONSIDERATION OF THE HUMAN AND NATURAL ENVIRONMENT.

Goal 9 Strategic Action Plan:

Establish a Proactive Environmental Policy - CCRMA in 2011 adopted policies to ensure the environmental effects of its actions are considered at all levels of the organization and during all aspects of project development, delivery, and implementation.

Develop optimal solutions –CCRMA will work to develop optimal solutions that will be functional, efficient and effective for years to come—balancing the protection of our natural resources and regulatory requirements with innovative, reliable and cost-effective solutions that facilitate community and industrial growth.

Utilize innovation and technology - CCRMA will take a comprehensive approach to utilization of innovation and technology to achieve environmental excellence.

Coordinate with community stakeholders - CCRMA will identify and coordinate with key community stakeholders to obtain invaluable input and direction on the preservation of environmental, scenic, cultural, aesthetic, and historic resources while achieving safety and mobility.

Ensure environmental compliance - CCRMA will plan, design, construct, operate, and maintain CCRMA projects strictly in accordance with local, state, and federal environmental policies.

Cameron County Regional Mobility Authority Strategic Plan

THE IMPORTANCE OF TRANSPORTATION PARTNERSHIPS

The ultimate success of the CCRMA system requires a partnership. These partnerships include all local governmental agencies in Cameron County along with other South Texas communities and agencies. Additionally, pertinent communication with various Mexican government representatives, such as the Secretary of Communications and Transportation of Mexico, the State of Tamaulipas and the City of Matamoros will be necessary to ensure effective coordination of CCRMA projects and existing and proposed Mexico Transportation Infrastructure. As the system moves from concept to reality, each agency must be prepared to accept various roles and responsibilities.

Understanding the importance of regional partnerships, TxDOT provided funding for startup projects and continues to work with the CCRMA on numerous projects on the System Map. The respective MPO's are including the proposed system in the region's long range transportation plans so that state and federal funding will be available. As the tolled lane system becomes operational and a revenue stream is established, the CCRMA will become a locally controlled, self-sustaining organization with its own project development, construction, operations and maintenance capabilities.

THE IMPORTANCE OF JOB CREATION

The CCRMA has committed to aggressively promoting the economy of Cameron County by building the necessary infrastructure that will support the region's growth and economic development. Critical to today's economy is the ability to positively influence job creation and support existing employment in Cameron County. The FHWA estimates that approximately 30,000 direct, indirect and induced jobs are supported for every \$ 1 Billion that is invested in Transportation Infrastructure. Construction-oriented jobs are directly and indirectly supported by the opportunity offered to local construction firms working on CCRMA projects and those firms providing supplies and support to those construction firms.

Additionally, creation and support of these jobs promote economic benefit to jobs dependent of consumer expenditures from the wages of workers. Using these assumptions, the CCRMA program of \$1.7 Billion is expected to support over 50,000 direct, indirect and induced jobs. Adding to the benefits of CCRMA's investment in our transportation infrastructure are improvements to quality development to the region and to the quality of life of our labor force.

Cameron County Regional Mobility Authority Strategic Plan

ACKNOWLEDGEMENTS

The Board's vision is to provide and lay the proper infrastructure for the next 30 years. In 2040, our success will be measured by our next generation on how we have prepared and developed our transportation infrastructure. We must make hard decisions now to meet the demands of our aggressive growth and economic vitality. Making the **right** decisions now ensures the **right** progress for years to come.

The 2012–2016 Cameron County Regional Mobility Authority (CCRMA) Strategic Plan is prepared under direction of the CCRMA Board of Directors and CCRMA Staff; and it has been adopted by the CCRMA Board of Directors.

The following Board Members and Staff representatives assisted in the development of the CCRMA Strategic Plan:

- | | |
|-----------------------|--|
| - David E. Allex | Cameron County Regional Mobility Authority |
| - John Wood | Cameron County Regional Mobility Authority |
| - Yolanda Villalobos | Cameron County Regional Mobility Authority |
| - Mark Esparza | Cameron County Regional Mobility Authority |
| - David N. Garza | Cameron County Regional Mobility Authority |
| - Michael F. Scaief | Cameron County Regional Mobility Authority |
| - Ruben Gallegos, Jr. | Cameron County Regional Mobility Authority |
| - David A. Garcia | Assistant RMA Coordinator |
| - Pete Sepulveda, Jr. | CCRMA Executive Director |

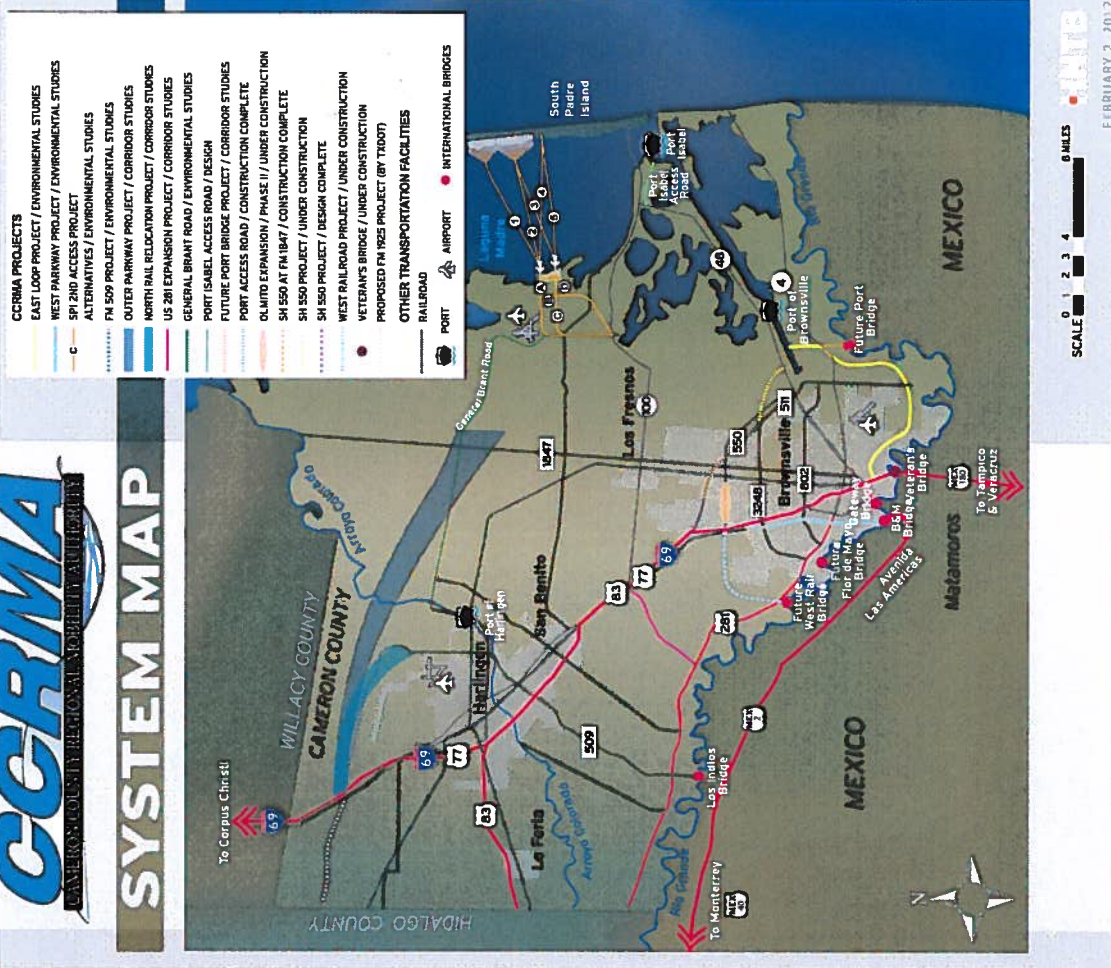
APPENDIX

Current Projects

The CCRMA currently has 22 projects that are in various stages of development. The construction for three of the projects are complete, three of the projects are currently under construction, one is under design, environmental studies are being developed for six projects, and corridor studies are being developed for four projects. Each of these projects is discussed in detail below.



SYSTEM MAP



CCRMA Project Development List				April 2012
Project Name	Project Limits	Project Costs	Status	
<u>TOLL ROADS OPEN</u>				
SH 550 Phase I	Overpass at UPRR and FM 1847	\$ 7 Million	Toll Road Open	
<u>PROJECTS COMPLETED</u>				
Olmito Switchyard Phase I	North Brownsville/Olmito	\$ 22 Million	Construction Complete	
Port Access Road	SH 48/SH 550 to Capt. Donald Foust Road	\$ 3 Million	Construction Complete	
<u>UNDER CONSTRUCTION</u>				
West Railroad Relocation	U.S. 77/83 and Olmito Switchyard into Mexico	*\$ 80 Million	80% Complete	
SH 550 North Port Spur	FM 3248 to SH 48/New Port Entrance	\$ 34 Million	75% Complete	
Veterans International Bridge Exp	Over Rio Grande River at U.S. 77	\$ 6 Million	85% Complete	
Olmito Switchyard Phase II	North Brownsville/Olmito	\$ 3.6 Million	30% Complete	
CE Spur 56 Willacy County	FM 1018 to FM 3168	\$ 28 Million	40% Complete	
<u>ENVIRONMENTALLY CLEARED</u>				
U.S. 77 Santa Overpass	Santa School Area	\$ 12 Million	Sept 2013 Letting/PCE in Progress	
SH 550 Direct Connectors	U.S. 77/83 to SH 48	\$ 45 Million	May 2012 Letting	
<u>ENVIRONMENTAL STUDIES</u>				
I-69/U.S. 77	Brownsville to Corpus Christi	\$250 Million	Remaining Funds needed \$144 Million	
SH 32 East Loop	Port of Brownsville to Veterans Bridge	\$ 90 Million	\$37.5M Available for Construction Env. Clearance December 2012	
General Brant Road	FM 1847 to FM 510	\$ 12 Million	Pending CE Approval	
South Padre Island 2nd Access	Mainland over Laguna Madre to Park Road 100	\$465 Million	FHWA Legal Reviewing Admin. DEIS	
West Parkway	U.S. 77 to B&M Bridge	\$160 Million	Deleted from MPO MTP. Project on Hold	
FM 803	U.S. 77 to SH 100	\$ 6 Million	EA Process in Progress	
North Cameron County Switchyard	North of Harlingen near U.S. 77	\$ 25 Million	Pending CE Preparation	
North Railroad Relocation	North Cameron County to SH 106	\$ 60 Million	Preliminary Study Complete	
Outer Parkway	U.S. 77 near N. County Line to FM 1847	\$180 Million	Study in Progress	
FM 509 Extension	Outer Parkway to Current Section of FM 509	\$ 7 Million	EA Process in Progress	
<u>CORRIDOR STUDIES</u>				
Port Isabel Access Road	SH 48 to Port of Port Isabel	\$ 3 Million	Design Phase	
281 Connector	County Line to FM 1577 to U.S. 77/83 & SH100	\$140 Million	Planning Phase	
Future Port & Flor de Mayo International Bridge Project	Port/East Loop & Alton Gloor Blvd into Mexico	\$ 100 Million	Planning Phase with Mexico	
TOTAL PROJECT COSTS = \$ 1.7 Billion		*Includes Mexico Side		

Projects with Construction Complete as of January 2012

SH 550 at FM 1847 Project

The SH 550 at FM 1847 Toll Project is 1.9 miles long and includes an overpass which crosses FM 1847/Paredes Line Road and the Union Pacific Railroad (UPRR) that opened to traffic on March 10, 2011 and is the first toll road that was opened by the CCRMA. The overpass included the construction of four lanes and the total construction cost was approximately \$10 million. The overpass is the first of three phases that will help to make travelling on SH 550 from U.S. 77/83 to SH 48 faster, safer and easier. The two remaining phases include the SH 550 Port Spur that is currently under construction and the SH 550 connection to U.S. 77/83 and completion of main lanes that is discussed later in this section.

Port Access Road

A 4-lane facility from SH 48 to Captain Donald L. Foust Road (new entrance to the Port of Brownsville for approximately 0.577 miles).

Olmito Switchyard Expansion

This project includes approximately 36,000 feet of additional rail yard siding, yard track and lead track facilities inside the existing Olmito Switchyard. The Switchyard includes a Repair-In-Place Facility where rolling stock can be serviced in a fully equipped maintenance facility.

Projects in Construction Phase as of January 2012

SH 550 Port Spur Project

The SH 550 Port Spur Toll Project that is currently under construction is 3.92 miles long and includes two main lanes from FM 3248 to SH 48 and the future entrance of the Port of Brownsville. This project is the second phase of the SH 550 Project that will help to make traveling on SH 550 from U.S. 77/83 to SH 48 faster, safer and easier. The total project cost is approximately \$34 million (ARRA funded) and construction is expected to be completed in 2012.

West Railroad Relocation Project

The West Railroad Relocation Project is currently under construction and includes the relocation of the Union Pacific Railroad that runs through downtown Brownsville to a less densely populated location to the west of the City of Brownsville from U.S. 77/83 and the Olmito Switchyard into Mexico. It is the first railroad bridge constructed over the Rio Grande River from the U.S. to Mexico in over 100 years. The facility is a 6 mile single track railroad with an international rail bridge. The total project cost is approximately \$80 million (includes Mexico side) and construction is expected to be completed in 2012.

Veteran's International Bridge Expansion

Increased capacity to the in-bound lanes of the existing Port of Entry over the Rio Grande River at U.S. 77. Completion is expected in May 2012.

Project in Design Phase as of January 2012

SH 550 Direct Connectors and Main Lanes Project

The SH 550 Direct Connectors and Main Lanes Project include direct connectors to and from SH 550 and U.S. 77/83 and the completion of the main lanes to complete the SH 550 Toll Project from U.S. 77/83 to SH 48 including an overpass at Old Alice Road. Construction for this project will begin in 2012.

Projects in Environmental Phase as of January 2012

U.S. 77/I-69

This collaborative multi-county project will make improvements that will upgrade existing U.S. 77 from Corpus Christi to Brownsville to Interstate Standards. This potential project is under consideration as a multi-modal Corridor.

East Loop Project (SH 32)

The East Loop Project consists of the construction of a four-lane roadway from the Port of Brownsville to the Veterans International Bridge at Los Tomates. The East Loop Project consists of two sections. SH 32 East is approximately 7.6 miles long and includes the construction of a new non-tolled four lane divided highway from FM 3068 to the Port of Brownsville. The total construction cost of SH 32 East is approximately \$51 million. SH 32 West is approximately 4.5 miles long and includes the construction of a new non-tolled four lane divided highway from FM 3068/FM 1419 to the Veterans International Bridge and U.S. 77/83. The total construction cost of SH 32 West is approximately \$25 million. The Environmental Assessment for SH 32 East and West is 80% complete and an environmental approval is expected in 2012.

West Parkway Project

This start up project, incurred from TxDOT in 2006 was proposed as a four lane tolled divided highway within the existing Union Pacific right-of-way. The project was initially adopted into the Metropolitan Transportation Plan (MTP) by the Brownsville MPO Policy Committee. As part of the project, the West Rail will be relocated to a rural area in Brownsville (see West Railroad Relocation Project). The proposed toll project is approximately 8 miles from U.S. 77/83 to the B&M International Bridge when completed. In March of 2012, the project was eliminated from the MTP by the Brownsville MPO Policy Committee. At that time, the Environmental Assessment for the Project was currently under review and the project is being placed on hold.

Second Access to South Padre Island

The Second Access to South Padre Island Project will involve a second crossing on a new location to South Padre Island to provide a much needed alternate route from the island to the mainland. The second causeway also would facilitate evacuation of South Padre in the event of a hurricane or other natural disaster. The Project will be approximately 7.5 miles and the total construction cost will be approximately \$465 million. The Environmental Impact Statement for the Project is currently under review and an environmental approval is expected in mid-2013.

FM 509

FM 509 will be reconstructed to add a new four (4) lane non-tolled divided highway from the proposed Outer Parkway to FM 508. The Project will be approximately 1 mile in length. Efforts are currently being made to incorporate alignments with the Outer Parkway Project. The environmental approval is expected in 2013.

General Brant Road Project

The General Brant Road Project is approximately 10 miles long and includes the upgrading of FM 106 along General Brant Road/Buena Vista Road from FM 1847 to FM 510 in northeastern Cameron County, Texas. The existing General Brant Road/Buena Vista Road within the project limits consist of two 10-foot travel lanes with no shoulders. Upon completion of the Project, the proposed FM 106 would consist of two 12-foot travel lanes (one in each direction) with 10-foot paved shoulders. The project will upgrade the existing General Brant Road/Buena Vista Road to current TxDOT safety and design standards. The total construction cost is approximately \$12 million. The Categorical Exclusion for the Project is currently under review and an environmental approval is expected 2012.

Port Isabel Port Access Road

Proposed 2 lane facility from SH 48 to the Port of Port Isabel entrance (extension of Port Isabel Access Road – approximately 1.0 mile). Design is expected to be complete in 2012 and construction in 2013.

FM 803 Realignment

Proposed 4 lane facility from SH 100 to U.S. 77/83 (realignment of current FM 803 – approximately 2.5 miles). Design is expected to be complete in 2012 and construction in 2013.

Projects in Corridor Study Phase

Outer Parkway Project

The Outer Parkway Project is approximately 21.5 miles long and includes the construction of a new four lane tolled divided highway from U.S. 77 near the North Cameron County Line to FM 1847. The Project will link the General Brant Road Project discussed above with U.S. 77.

Outer Parkway Project (Cont.)

The total construction cost is approximately \$180 million. A corridor study is currently being prepared for the Project and an environmental approval is expected in 2012. Construction is estimated to start in 2012-2013, and is expected to be completed in 2014-2015.

North Cameron County Rail Relocation

The North Rail Relocation Project will involve the relocation of the existing rail line system to a new location by-passing the north area of the cities of Harlingen and San Benito. The proposed facility is expected to be a 32 mile single track railroad from FM 508 to U.S. 77 with switch yards at Olmito (complete in 2012) and North Cameron County. The total project cost is approximately \$110 million and Federal, State and Local funding will be utilized for the Project. Environmental Due Diligence has been completed and negotiations are underway between Cameron County, City of Harlingen and Union Pacific Railroad.

281 Connector Project

The 281 Connector Project is approximately 6.5 miles long and includes the construction of a four lane tolled divided highway from U.S. 281 to U.S. 77/83. The total construction cost is approximately \$140 million. TxDOT has performed previous studies for the Project and an environmental study will start in 2012. An environmental approval is expected in 2012-2014, Right-of-Way Acquisition in 2014 and construction is estimated to start in 2014-2015. Construction of the project is expected to be completed in 2015-2017.

Funding Sources for CCRMA Projects

FUNDING SOURCES	
Toll Equity Funding (SPI 2 nd Access and West Parkway)	\$ 21.6 Million
SH 550 Project	\$ 48.7 Million
SH 550 Direct Connectors	\$ 27.7 Million
Veterans International Bridge Expansion	\$ 6.0 Million
West Rail Relocation Project	\$ 31.0 Million
Olmito Switchyard	\$ 17.0 Million
East Loop Corridor	\$ 40.0 Million
U.S. 77 Project	\$ 40.0 Million
FM 509 Project	\$ 1.5 Million
FM 803 Project	\$ 6.0 Million
Veterans International Bridge Expansion (Mexico)	\$ 65.0 Million
West Rail Relocation Project (Mexico)	\$ 42.0 Million
TOTAL:	\$ 346.5 Million
Expected Net Present Value (NPV)	
TRZ Revenues 50 Years NPV Constant Tax Rate	\$ 151.0 Million
TRZ Revenues 50 years NPV Increasing Tax Rate	\$ 231.0 Million

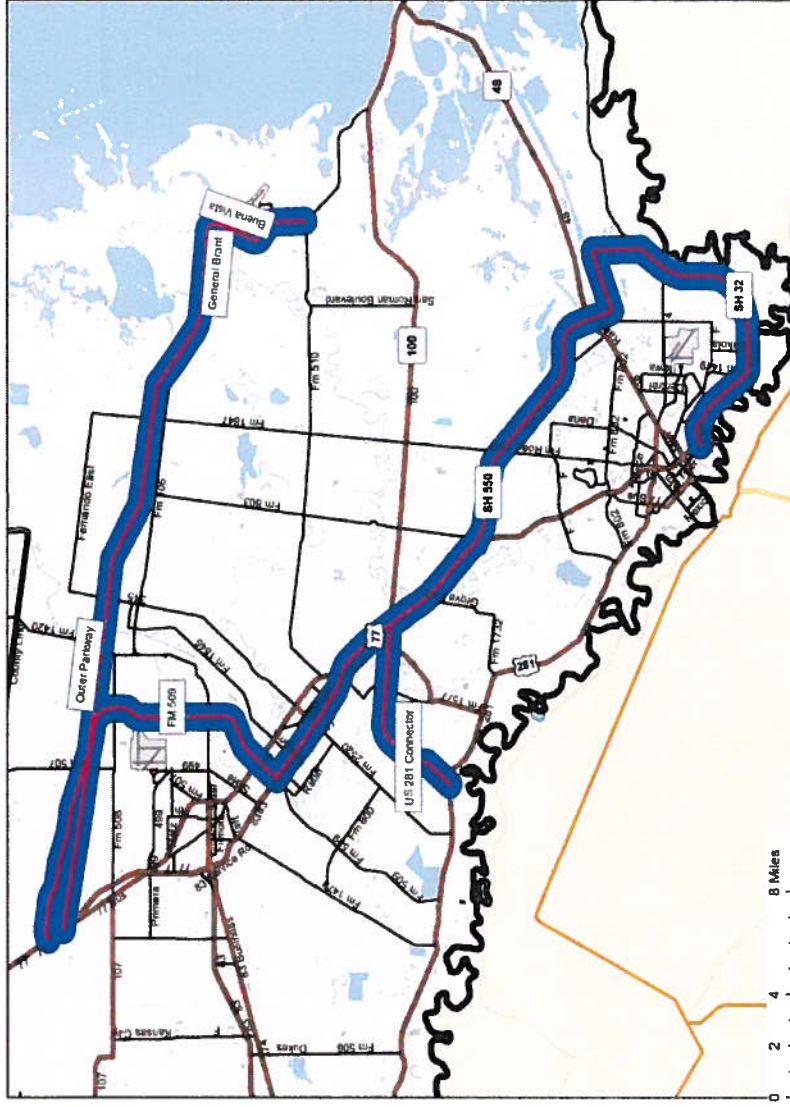


Exhibit A – Transportation Reinvestment Zone

Value of System Projects

VALUE OF SYSTEM PROJECTS	
Outer Parkway Toll	\$ 596 Million
West Parkway Toll (On-Hold)*	(\$ 435 Million)*
U.S. 281 Connector Toll	\$ 366 Million
SH 550 Toll	\$ 268 Million
South Padre Island 2 nd Access Toll	\$ 168 Million
Driscoll By-Pass Toll	\$ 100 Million
Riviera By-Pass Toll	\$ 100 Million
TOTAL:	\$ 1.598 Billion (\$ 2.033 Billion)*

Note: After deducting Construction and Operations and Maintenance and not including ROW, Utility Relocation, Design and Construction Inspection. Deduction of an estimated 20% for these costs would result in a total (NPV (Low-End) of approximately \$1.28 (1.63) Billion.*

** In March of 2012, the West Parkway project was eliminated from the MTP by the Brownsville MPO Policy Committee. At that time, the Environmental Assessment for the Project was currently under review and the project is being placed on hold.*

GOAL 2

CONTINUE THE SUCCESS OF THE CURRENT SYSTEM PROJECTS AND DEVELOP SCHEDULES AND BUDGETS THAT ENSURE SUSTAINABLE, TIMELY AND COST EFFECTIVE PROJECT DELIVERY, WITH A VISION TO 2040.

Goal 2 Strategic Action Plan:

Update Master Schedule on a Regular Basis -

INTERSTATE 69/U.S. 77

- Work with TxDOT & FHWA to get Environmental Clearance for the U.S. 77 Route – May 2012.
- Work with TxDOT District Offices to identify Funds needed to complete improvements (\$140 Million).
- Work with TxDOT & FHWA on the necessary Design Waivers.
- Negotiate agreements with Willacy, Kennedy, Kleberg & Nueces Counties along U.S. 77 to develop U.S. 77 Interstate Standards.
- Develop options for Riviera, Driscoll & Ricardo.
- Complete the Categorical Exclusion (CE) Process for the Overpass in Sarita.
- New Transportation Bill – Work on including language relative to Border connectivity for Interstates.

SOUTH PADRE ISLAND SECOND ACCESS

- Conduct Public Hearing in April 2012.
- Ensure the Completion and Approval of the Final Environmental Impact Statement (EIS).
- Submit Final EIS to TxDOT & FHWA.
- Begin Process of Financing/Comprehensive Development Agreement (CDA).

OUTER PARKWAY

- Complete Corridor Study.
- Complete Alignment Process.
- Coordinate Environmental Process with TxDOT at State Highway intersections.
- Complete Environmental Permitting Process.
- Begin process of environmental permitting, mitigation development and coordination with state and federal resource agencies.
- Begin Process for Financing/CDA.
- Begin Process for Design/Engineering.

EAST LOOP (SH 32)

- Complete Environmental Assessment (EA) Process & Receive Finding of No Significant Impact (FONSI) by December 2012.
- Coordinate levee relocation with the International Boundary and Water Commission (IBWC).
- Coordinate Fence removal & relocation with Department of Homeland Security (DHS).
- Complete Historical & Biological Studies.
- Coordinate with the United States Fish and Wildlife Service (USFWS) & other State & Federal Agencies.
- Continue coordination with USFWS on land swap.
- Request for Qualifications (RFQ) Design/Engineering.
- Begin Process of Right of Way Acquisition.
- Work on Plan of Finance with Financial Advisor.
- Begin Construction of East Loop.

STATE HIGHWAY 550

- Complete financing negotiations for Direct Connectors with County and TxDOT.
- Bid project in 1st Quarter of 2012.
- Complete design of ultimate facility.
- Begin construction of Direct Connector.
- Coordinate Conservation & Mitigation Easement with US Army Corps of Engineers (USACE).
- Coordinate long term site management with 3rd party Conservation Entity.
- Complete construction of 3.5 Mile Spur by December 2012 and Open Toll Gantries associated with Project.

FM 803

- Complete EA Document & Submit to TxDOT & FHWA.
- Begin Process for Design/Engineering.
- Begin Process for Right of Way Acquisition.
- Complete the construction of the selected and environmentally approved alignment.

GENERAL BRANT ROAD

- Complete CE Process.
- Work with TxDOT on Funding Alternatives.
- Complete construction of General Brant Road.

PORT ISABEL PORT ACCESS ROAD

- Complete Design/Engineering.
- Complete Construction of Port Isabel Port Access Road.

FM 509 EXTENSION

- Complete EA Document & Submit to TxDOT and FHWA.
- Complete Engineering Design.
- Complete Right-of-Way Acquisition.
- Begin Construction.

OLMITO SWITCHYARD EXPANSION

- Coordinate construction with Union Pacific Railroad (UPRR), TxDOT & FHWA.
- Complete construction of Repair-in-Place (RIP) Facility.
- Begin operation of RIP Facility.
- Begin CE Process for Commerce Street Re-Alignment.
- Begin Construction on Commerce Street Re-Alignment.

WEST RAIL RELOCATION

- Coordinate DHS Issues.
- Complete construction of rail line and International Bridge in the U.S. & Mexico
- Transfer Presidential Permit to UPRR (Process with Department of State (DOS))
- Coordinate mitigation efforts with USACE.
- Begin operation of new rail line including Mexico.

VETERAN'S BRIDGE EXPANSION

- Complete construction.
- Complete Bridge Connection (Tie In) on U.S. side.
- Begin operation on U.S. side.
- Work with Mexico on finalizing funding and construction of Mexican side.

SPUR 56

- Complete construction on Spur 56 by December 2012.

WEST PARKWAY (eliminated from Brownsville MPO Thoroughfare Plan in March of 2012)

- Monitor developments and needs of the area's transportation system
- Collaborate with local officials as necessary to facilitate needs

GOAL 3

INITIATE NEW SYSTEM PROJECTS THAT SUPPORT ECONOMIC DEVELOPMENT AND PROMOTE QUALITY OF LIFE FOR CITIZENS OF THE REGION WELL INTO THE FUTURE.

Goal 3 Strategic Action Plan:

U.S. 281 CONNECTOR PROJECT

- Begin Environmental Process.
- Begin and complete Alignment Selection Process.
- Begin Engineering Design.
- Begin Right of Way Acquisition.

BORDER MASTER PLAN

- Continue Coordination with Mexico, Cameron County, City of Brownsville (CoB), Brownsville Navigation District (BND), City of Matamoros, State of Tamaulipas, Secretaría de Comunicaciones y Transportes (SCT), Secretaría de Relaciones Exteriores (SRE), DOS and TxDOT.
- Complete Master Plan with Mexico.

INTERNATIONAL BORDER CROSSINGS

- Begin Site Assessment and permitting of prioritized Port of Entries.
- Collaborate with Port officials as necessary to facilitate needs of the Port on the Future Port Bridge Project

NORTH RAIL RELOCATION PROJECT

- Complete Environmental Process for the preferred alignment.

PROJECTS TO HIDALGO COUNTY

- Identify projects that would promote a healthy regional transportation network for the future. (South and North)

ELECTRONIC TOLL COLLECTION (ETC) AT INTERNATIONAL BRIDGES

- Identify needed system improvements to incorporate ETC.
- Install and operate identified ETC system.

MASTER PLAN SH 550

- Partner with BND, CoB, Brownsville Economic Development Council and Cameron County to develop a Master Plan for SH 550.

LEGISLATIVE AGENDA

- Develop Agenda for next Legislative Session.
- Visit Delegation and Provide Quarterly Reports.

FLOR DE MAYO BRIDGE

- Execute Agreement with Cameron County to Manage Project.
- Complete Feasibility Study.
- Work on Government Service Administration (GSA) Funding.

MARKETING

- Implement an aggressive Toll Tag Marketing Program for the Port Spur Toll Gantry.
- Develop a Direct Marketing Program.
- Develop Toll Marketing Brochures.
- Develop a Customer Information Newsletter that will be distributed quarterly.

GOAL 4

UTILIZE FINANCING OPTIONS AND PLANS THAT LEVERAGE FUNDING SOURCES AND PROMOTE TIMELY PROJECT COMPLETION.

Goal 4 Possible Funding Sources:

Aviation Funding – TxDOT budgeted source of approximately \$60 million in funding for planning, constructing and maintaining community airports. Allowed for infrastructure projects which improve access to/from airports.

American Recovery and Reinvestment Act (ARRA) - also referred to as the Stimulus or The Recovery Act is an economic stimulus package enacted by the 111th United States Congress on February 2009 and signed into law on February 17, 2009.

Bond Proceeds - The money paid to the issuer by the purchaser for a new issue of bonds, used to finance a project or purpose for which the bonds were issued and to pay certain costs of issuance. This is equal to the par amount of bonds, plus accrued interest, less original issue discount plus premium.

Comprehensive Development Agreement (CDA) - An agreement with a private entity providing for the design and construction of a transportation project which may also provide for the financing, acquisition, maintenance or operation of a transportation project.

Coordinated Border Infrastructure Funds (CBI) –USDOT program that provides funding for planning, project development, construction and operation of projects that serve border regions near Mexico and Canada and high priority corridors throughout the United States.

Federal Funds (General/FRA) – numerous potential Federal Government funding programs including USDOT and the Federal Railroad Administration (FRA), a division of the USDOT.

General Services Administration (GSA) - The GSA is an independent agency of the United States government, established in 1949 to help manage and support the basic functioning of federal agencies. The GSA supplies products and communications for U.S. government offices, provides transportation and office space to federal employees, and develops government-wide cost-minimizing policies, and other management tasks.

Local Funds – The CCRMA has the legislative authority to enter into cooperative agreements with Cities and Counties giving the partnering agencies the opportunity to team up on funding transportation projects by bringing together their mutual funding mechanisms.

National Infrastructure Bank – Federal Bank created by legislature intended to complement existing federal programs to fund infrastructure, such as the Highway Trust Fund or State Revolving Funds. It invests primarily in surface transport infrastructure.

Overweight Corridor Permit Fees - established in the late 1990s to accommodate Mexican trucks heavier than the weight limits imposed by the U.S. Department of Transportation. The corridor allows cargo trucks roughly 1.5 times heavier than the U.S. limit to operate between the

Port and Mexico. On December of 2011, the Texas Transportation Commission gave the Port of Brownsville expanded use of the fee structure and the roadways in which it is enforced.

Pass Through Funding - Projects financed and constructed by the CCRMA receive funding from TxDOT to recuperate a portion of the project construction costs.

Proposition 12 Funding (General Obligation Bond Projects) – a Texas Transportation Commission funding source that is intended for congested highways, rehabilitating bridges and improving connectivity between the state's metropolitan areas.

Proposition 14 Funding – This Texas Transportation Commission approved funding source, established in 2008, allowed TxDOT to issue revenue bonds backed by the State Highway Fund. The funds are intended to advance the construction of projects previously delayed due to cash flow/funding limitations, projects or of statewide significance, such as hurricane evacuation routes or projects that address congestion problems in regions of the state that have lagged behind other regions in previous funding cycles.

SH 550 Toll Revenues – Revenues generated from tolls by users utilizing the Toll system.

State Infrastructure Bank Loan (SIB Loan) - Revolving Infrastructure Investment Funds for Surface Transportation that are established and administered by states. The SIB can offer a range of loans and credit assistance enhancement products to public and private sponsors of Title 23 Highway Construction Projects or Title 49 Transit Capital Projects.

Toll Equity Funds – TxDOT loan contribution to project costs on Toll Roads.

Transportation Infrastructure Finance and Innovation Act (TIFIA) - provides Federal credit assistance in the form of direct loans, loan guarantees, and standby lines of credit to finance surface transportation projects of national and regional significance.

Transportation Investment Generating Economic Recovery Funding (TIGER) – USDOT Grant Program was established in 2009 to assist transportation projects that have a significant national or regional impact. Projects are chosen for their ability to contribute to the long-term economic competitiveness of the nation, improve the condition of existing transportation facilities and systems, increase energy efficiency and reducing greenhouse gas emissions, improve the safety of U.S. transportation facilities and enhance the quality of living and working environments of communities through increased transportation choices and connections. The Department also gives priority to projects that are expected to create and preserve jobs quickly and stimulate increases in economic activity.

Transportation Reinvestment Zone (TRZ) – Cities and counties have the legislative authority of designating areas as TRZs to fund roadway projects. As property taxes increase from the base property value, a portion of the increased tax dollars can be pledged to construct road projects within the TRZ.

TxDOT Backstop – CCRMA enters into a bond sale and TxDOT pledges future TxDOT revenues to support (backstop) bonds and ensure payment should tolls fail to support debt service.

TxDOT Discretionary – involves various funding categories which have not been appropriated under previous legislation or Texas Transportation Commission approval. Discretionary funding can often be obtained through Commission approval for a specific project.

Vehicle Registration Fees (VRF) - HB 3437, which was signed into law during the 80th State Legislative Session, authorizes certain counties to impose Vehicle Registration Fees up to \$10 to address county mobility needs.

Goal 4 Strategic Action Plan:

- Expedite current projects to complete the CDA process which are approved under current legislation. These projects include the South Padre Island 2nd Access and the Outer Parkway.
- Continue to reassure/encourage legislative agenda to allow expanded use of CDAs and other financing options.
- Monitor current TRZ miles annually
- Report TRZ benefits annually
- Adjust TRZ Boundaries as necessary

Additional funding and procurement procedures:

43. Texas Administrative Code (TAC) Section 15 - A Preliminary Financial Plan for each project will be developed with the Financial Consultant, indicating sources of funding, necessary construction costs, scheduling and traffic information of the viable alternatives for each of the proposed projects.

Procurement Project Delivery Options - The CCRMA will evaluate various project delivery alternatives and determine the most appropriate method of project implementation, whether by conventional design and construction, a privatized exclusive development agreement, or other project delivery system. Alternatives for splitting of the projects into multiple construction projects will be considered to develop the system in phases, if determined appropriate. The basis for the construction phasing will be to create efficient projects to build as toll facilities that are financially viable and minimize impacts on existing traffic. Funding consideration will be given to local and regional non-tolled projects that generate advantages to System Toll projects.

Project Phasing – The CCRMA will determine the most advantageous means of packaging projects in a manner that accelerates project completion and facilitates financing alternatives.

GOAL 5

MAINTAIN AND ENHANCE WORKING RELATIONSHIPS WITH TXDOT, USDOT AND FHWA.

Goal 5 Strategic Action Plan:

- Continue partnership with TxDOT to ensure the conversion of U.S. 77 to Interstate Standards.
- Ensure that Legislative Agenda is approved by Legislature.
- Develop partnership with the Hidalgo County Regional Mobility Authority that promotes the development of regional transportation systems.
- Continue with Legislative Agenda to identify additional funding sources.

GOAL 6

WORK CLOSELY WITH ALL TRANSPORTATION COMMITTEES (I-69 COMMITTEES) AND ORGANIZATIONS, LOCAL BUSINESSES AND STAKEHOLDERS THROUGHOUT EACH PROJECT TO ENSURE OPEN, TWO-WAY COMMUNICATION AND TO PROMOTE ECONOMIC DEVELOPMENT AND CREATE JOBS.

Goal 6 Strategic Action Plan:

- Participate in the monthly Technical and Policy Advisory Committee meetings of the Brownsville Metropolitan Planning Organization and the Harlingen San Benito Metropolitan Planning Organization.
- Establish Board representatives as liaisons to Local Government Agencies.
- Monitor Cameron County job growth annually.

GOAL 7

PROVIDE AND IMPLEMENT A PUBLIC INVOLVEMENT PLAN.

Goal 7 Strategic Action Plan:

- The transportation projects being developed by the CCRMA are primarily for the benefit of the citizens of Cameron County, yet they will benefit the vacationing drivers and commercial trade as well. It is imperative that the traveling public is provided with meaningful opportunities to be involved in the development of the CCRMA's new transportation network and be able to review all information used to plan and prioritize projects.
- CCRMA will provide readily accessible communication channels for the expression of thoughts, opinions, desires and concerns in regard to its decision-making process.
- CCRMA will develop proactive communication channels to keep Cameron County residents and businesses well informed and to allow the traveling public the opportunity for input during the development and planning of transportation projects. The CCRMA will ensure adequate communities understanding and maximum input through bilingual communications.
- CCRMA will maintain an open dialogue with elected officials, individual communities, local businesses and other residents during the planning and construction of all projects. A website will be established to maintain effective outreach campaigns for public education and information.
- CCRMA will adequately address the issues raised by the projects' multiple stakeholders.
- CCRMA will implement an aggressive outreach program to key communities and the general public, through open house and public meetings, and speakers' bureau attendance at community events to educate the public about the need and the purpose of the CCRMA and the System Projects. A strong public relations campaign, media interviews, article placements, and other program development will support this program. Presentation materials will include various types of media presentations, including brochures, PowerPoint presentations, 3D animation, videos, etc. All material will be high quality, user-friendly and community appropriate.
- CCRMA will follow the highest industry principles to achieve informed public consent when working with communities and will respond to resident inquiries promptly with honest and accurate information.
- CCRMA will hire a Public Involvement Officer.